| Richard | Del0 lefo | Richard | Ri

No. 30,292

Thursday July 23 1987

technology:back to basics, Page 12

Europe and high

D 8523 A

World News Aquino signs land break-up

decree

President Corazon Aquino of the Philippines signed a long-awaited and sensitive decree on land reform to permit the break-up of large estates and enable the country's peasant farmers to become landowners, although it did not detail the timing of the break-up. Page 14

Salvaging the Titanic A French ship arrived off the coast of Newfoundland to begin salvaging treasures from the Titanic buried on the ocean floor for 75 years. Negotiations were completed yesterday for the 54-day expedition which will cost \$2.25m.

S. Korean floods More than 100 people were feared dead in South Korea after two days of torrential rain caused floods and landslides.

Kurdish attack

Suspected Kurdish guerrillas killed six villagers in two separate attacks in south-eastern Turkey. Kurdish rebels have killed about 500 civilians and soldiers since their insurgency in 1984. Ugandan round up

A newly formed military police force has begun rounding up off-duty Ugandan soldiers to tighten up discipline and smarten the army's image after accusations of strocities against civilians.

Britons hurt in Spain Twenty-five British holiday-makers were injured in north-east Spain when the coach taking them to the Costa Brava skidded off the road in heavy rain and overturned.

Direct Action arrest West German police arrested a suspected member of the French leftwing terrorist group Direct Action who allegedly took part in asseral of the group's attacks. The 29-year-old French man was seized on a

New York heat

A heat wave broiled the eastern two-thirds of the US yesterday causing record demands for power and at least one death. New York city workers were sent home as temperatures soared to the 90s with high hu-midity levels.

Zimbabwe emergency The Zimbabwe Government has asked parliament to extend a 22-year-old state of emergency for another six months to deal with rebel activity in the southern provinces of Matabe-leland and Midlands.

Turkey drops charges: A Turkish military court has dropped charges against a Jordanian Embassy employee ac-cused of spying for Syria.Mr Ad-nan Musa Suleiman Amarin, a translator, had earlier been acquitted of involvement in the 1985 slaying of a Jordanian dip-lomat in Ankara.

Lebanon alliance

A pro-Syrian front grouping 13 Lebanese Moslem and leftwing factions was launched under the banner of Lebanese-Syrian integration at the economic, social, educational, foreign poli-cy, security and defence levels to co-ordinate joint military operations against Israel

Soviet prostitution

The Soviet Union has proposed fines of up to 200 roubles (\$310) for convicted street walkers, although prostitution does not officially exist. The proposal is widely seen as recognition that prostitution is a major factor in the spread of AIDS, now ac-knowledged as a problem in the

Vietnamese refugees

A rescue ship arrived in the French port of Rouen carrying 228 Vietnamese refugees des-tined for asylum in five European countries under sponsorship from French and West German humanitarian groups_ CONTENTS

Ептере...

America ..

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Companies Overseas ...

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Companies.

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Britain.

Business Summary

Brussels probing planned **BA** merger

ing the proposed merger be-tween British Airways and Brit-ish Caledonian to see whether the link-up would distort free competition in EC air transport.

SEARS EOEBUCE, world's largest retailer which has diversified widely into financial services, reported a 37 per cent rise in net income for the June quarter, with all its main businesses pushing ahead. Page 15 esses pushing ahead. Page 15

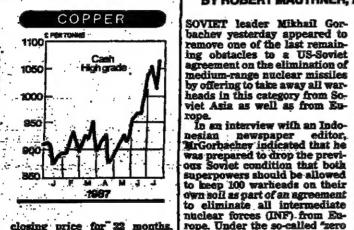
AIR FRANCE, French national airline, plans to open 15 per cent of its capital to the public through a new share issue be-fore the end of this year. Page 16

WALL STREET: The Dow Jones industrial average closed up 2.23 at 2,470.18. Page 38

TOKYO: Selling of high-technology and consumer stocks drove prices sharply lower for the fourth consecutive session. The Nikkei average fell 375.62 to 22,702.74. Page 38 LONDON: News of substantially

worse UK current account defi-cit than had been expected sent equities and gilts into a steep fall. The FT-SE 100 index fell 46 to 2,344.5 and the FT Ordinary index was off 39.6 to 1.832.4 Page 38

COPPER'S recent firm tone was reasserted on the London Metal Exchange as the cash price moved ahead to the highest



closing price for 22 months, tonne.The three months posi-tion closed with a £37 gain at £1,051.50.Commodities Page 26

GOLD rose \$2.50 on the Londo bullion market to close at \$454.75. It also rose in Zurich to \$455.25 (\$452.25). Page 28 DOLLAR closed in New York at

DM1.8645, FFr6.1955, SFr1.5455 and Y152.35. It fell in London to DM 1.8630 (\$1.8655); to FFr 6.1975 (FFr 6.2025); to SFr 1.5350 (SFr 1.5480); and to Y152.30 (Y152.70). On Bank of England figures the dollar's exchange rate index rose 0.1 to 104.0. Page

STERLING fell in London to \$1.5945 (1.5960); to DM 2.97 (DM 2.9775): to FFr 9.8825 (FFr 9.90); to SFr 24425 (SFr 247); and to Y242.75 (Y243.75). The pound's exchange rate index fell 0.3 to 72.6. Sterling closed in New York at \$1.597. Page 27

BENETTON, leading Italian clothing group, has been block-ed by the Bank of Italy from ac-quiring control of Credito Mila-

MARZOTTO, publicly quoted Italian textile and clothing company based in northeastern Ita-ly; is to pay L 168bn (\$125m) to acquire from the ENI state holding group its Lancrossi tex-tile subsidiary. Page 18

UNION PACIFIC, major US transportation and resources group, lifted second-quarter operating net carnings from \$110.1m or 95 cents a share to \$143.3m or \$1.25, and said it should achieve a strong carnings gain for all 1967. Page 15

PEPSICO'S second quarter net income rose 57 per cent to \$189m, or 72 cents a share, on a \$7 per cent rise in revenues to \$2.8bn, special gains and the benefit of acquisitions. Page 15

CLARENDON GROUP, closely held Bermuda-based insurer, has offered more than \$500m for the Argonaut Group, Los Angeles casualty insurer spun off last year by Teledyne, West Coast conglomerate. Page 15

Intil Capital Markets

Unit Trus

5,7-9

21-22.24

Sri Lanka proposes homeland for Tamils

dia.

This is the most significant move so far to try to end the ethnic crisis in Srl Lanka-However it has been put together in the absence of the Sri Lankan Prime Minister, Mr Ranasinghe it has been put together in the absence of the Sri Lankan Prime Minister, Mr Ranasinghe Serve the territorial integrity of Sri Lanka and its unitary constitution

Japan and has been one of the most vociferous crities of both merging the two provinces and of negotiating with India on a matter which he considers to be domestic. The Cabinet is split in two over the proposals.

May IN Note: the infinantial

sponse to the 14-point memorandum from President Jayawardene. An Indian diplomat this year for nine provincial councils, each having its own this week in the northern peningular of Jaffna with the commander-in-chief of the Tamil Ticantly, the north and east will gers the guerrills army fighting be combined to count as one gers, the guerrilla army fighting for an independent homeland

SOVIET leader Mikhail Gor-

bachev yesterday appeared to remove one of the last remain-

ing obstacles to a US-Soviet agreement on the elimination of

rope. Under the so-called "zero option," endorsed by both the

Soviet Union and the US, and backed by Washington's Nato allies, all nuclear missiles with a range between 500 and

5,000km would be removed from

Europe.

The Soviet leader has now agreed to globalise this agreement, in response not only to demands by the US and Nato, but by Japan and other Asian countries which considered the

viet Asia as a threat to their se-

In an effort to accommodate

the Asian countries, the Soviet Union is prepared to agree to eliminate all of its medium-

range missiles in the Asian part of the country as well. In other

BY MERVYN DE SILVA IN COLOMBO

mands, largely supported by India.
The secret memorandum pro-

two over the proposals.

Mr J.N. Dixit , the influential closest any government has Indian High Commissioner in come to meeting Tamil decoday with Mr Gaudhi's related in the north and east prov-

cantly, the north and east will be combined to count as one

Gorbachev offers to

warheads from Asia

Mikhail Gorbachev

ro." Mr Gorbachev said in the in-

terview.

The Soviet leader's statement

which was announced on Moscow television as well as by

the Soviet news agency Tass, was couched in particularly conciliatory terms. He said the offer would not be linked, as it

has been up to now, with the withdrawal by the US of seaborne nuclear weapons from South Korea, the Philippines and the Indian Ocean base of

Diego Garcia. Mr Gorbachev ex-pressed the hope, however, that

of the country as well. In other words, we will proceed from the concept of a "global double ze
The US and Soviet arms negotiators with a particularly difficulty difficulty of a "global double ze
in Geneva in a special plenary.

UK defence budget, page 8

the US nuclear presence will at

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN LONDON

remove nuclear

within 12 months to allow the population - one-third Tamil, one-third Sinhalese, one-third Muslim - to decide whether they want to remain merged with the

• the army will be confined to barracks and the Tamil rebel groups will lay down their arms. • India will patrol the narrow Palk Straits between Sri Lanka and India to stop any influx of arms or armed rebels from Tamil Nadu in southern India, home of 50m Tamils.

India to deport any Sri Lan-kan engaged in terroritst activi-

session requested by the Soviet delegation, probably to discuss the new Soviet proposals.

Though representing a big step forward in the efforts by

the superpowers to achieve an INF agreement by the autumn Mr Gorbachev's latest offer

accorded to the 72 Pershing 1A missiles with a range of 720km, based on West German soil, which the US wants to exclude

tional importance. What is cer

tain, however, is that Mr Gor-bachev's "global double zero" offer will make it considerably

easier to find a solution to this issue. It was the continued exis-

tence of 100 warheads in Soviet Asia which presented the nego

feel they give too much to the Tamils.

But all the Tamil leaders, including those of the Tamil Unit-ed Liberation Front, the main Tamil Parlimentary party exiled in Madras, have responded positively. A Tulf spokesman said the offer to merge the east and north was a concession of fundamentals and therefore a major therefore.

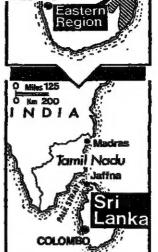
major breakthrough."
The proposals come after four years of insurgency which has claimed more than 6,000 lives as the Tamil guerrillas waged a vi-olent campaign and took com-plete control of the Jaffna pen-insula. The crisis worsened last month when the army launched an offensive against Jaffna and India intervened by dropping relief supplies to the area

han engaged in terroritst activities.

• the 125,000 Sri Lankan refuses in India will return to the island and Sri Lanka will confer citizenship on 100,000 Indian tea planters now classified as stateless

These proposals face a tough passage in Sri Lanka, mainly because the majority Sinhalese population and the opposition leader and former prime Minister, Mrs Sirima Bandaranaike,





US Gulf convoy sails safely towards Kuwait

BY ANDREW WHITLEY IN KUWAIT

The US naval convoy protecting two former Kuwaiti tankers from attack by Iran, was deep inside the Gulf last night, hav-ing passed without challenge through the narrow Strait of Hormuz, not far from the Iranian coast

At their present speed of a steady 15 miles an hour the two reregistered vessels - the Bridg-eton and the Gas Prince - could arrive in Kuwait tonight.

After loading they will immediately begin the more hazardous return run to the open sea.

does not by any means remove all the obstacles to a deal. One of the main remaining disagreements between the two sides is over the treatment to be The escort operation formally began at about 8am when the based on West German soil, which the US wants to exclude the US wants to exclude the which Moscow has so far insisted must be included.

Washington, with the support of its Nato allies, has always argued that these missible downs and the support of the these missible downs are followed in its wake.

After a foggy dawn, the temperature rose rapidly towards 120 degrees. This is the hottest time of year in the Gulf, and gued that these missiles do not fall within the ambit of a superpower deal because they are the property of the West Ger-many Government, though their warheads are under US control. even those with the longest memories are saying it has been

Marneaus are under US control. Immemories are saying it has been much progress has been made in the Geneva arms negotiations on mutually acceptable verification procedures, to which the US has always attached exceptionally testing summerors. Whet is early imported to the control of the cont

Musandam Peninsula about midday. Staying in the normal shipping channel in Omani wa-ters, shipping sources in the lower Gulf said the passage was uneventrul Unlike the two previous days,

when Iranian warships called up by radio over a dozen merchant vessels in the Strait, there was an uncharacteristic silence yesterday as the six-ship convoy overcame its first hurdle.

They seem to be keeping their heads down today," an experienced observer comment-

Initially, there was uncertainty over the convoy's intended route once it entered the Gulf. First reports said it was sailing defiantly along the shortest, middle route, offering itself as a tempting target to the Iranian forces at the nearby major air and naval base of Bandar Ab-

But later it became clear that the tankers and their escorts had swung southwards, to hug the United Arab Emirates

France and Iran near accord. Page 2; Background, Page 3

Thomson of France to buy RCA division from GE

THOMSON, the French nationalised electronics group, is buy-ing the RCA consumer electronics brown goods business from General Electric of the US as part of its continuing strategy to become a world leader in elec-

tronic brown goods.
The transaction, disclosed last night will also see General Electric take control of Thom-son's medical equipment sub-

sidiary, CGR.

The acquisition of the consumer electronics business will virtually double Thomson's annual consumer electronics turn-over from Ffr 20bn to Ffr 40bn (\$3.2bn - \$6.4bn). The move fol-lows Thomson's acquisition last month of Thorn-EMI's Ferguson electronic brown goods busi-

ness.

The two groups declined to disclose the value of the major transaction which is due to be finalised before the end of this year. However, Thomson is ex-pected to have to pay General Electric a substantial sum since the RCA businesses it is taking over are far larger than the CGR medical equipment business Thomson is selling to General

Thomson is selling to General Electric.

GE acquired the RCA businesses in 1985 when it took over the RCA conglomerate. GE will also retain a 19.9 per cent stake in the RCA brown goods business including televisions and video cassette recorders which it is alliest to Thomson 14 the it is selling to Thomson. At the same time, Thomson will also be retaining a similar 19.9 per cent stake in CGR.

The consumer electronic businesses Thomson is buying from RCA currently have annu-al sales of about Fir 20bn while CGR which GE is taking over

has annual sales of about Ffr 48bn.
The deal will give Thomson major access of the US TV and video cassette recorder market and turn it into one of the world's three largest companies in this sector along with Philips and Matsuchita. The GE-RCA consumer electronics businesses have a share of about 22 per cent of the US TV and video cassette recorder market.

The operation reflects the current effort of Mr Alain Gomez, the Thomson chairman, to give Thomson's consumer busicome a world leader in the highly competitive field of electroinic brown goods. Thomson's consumer electroinic con-sumer businesses have recently staged a strong financial recovery reporting profits of Ffr 809m last year compared with Ffr 358m the year before.

US warns Europe to expect action over Airbus subsidies

least not grow.

US OFFICIALS have warned US OFFICIALS have warned the European Community to expect quick retaliatory trade action against exports of Airbus airliners to the US if no progress is made in talks in Geneva this week over government subsidies to Airbus Industrie.

EC officials acknowledged yesterday that the quarrel had entered a phase of "decisive acceleration."

The talks centre on a meeting

The talks centre on a meeting today of the civil aircraft comnittee of the General Agreement on Tariffs and Trade (Gatt). The two sides met informally yesterday, however, and are expected to continue bilateral meetings tomorrow. US officials said that by then they would expect results.

would expect results.

Mr Clayton Yeutter, the US
Trade Representative, warned
recently that US patience was
running out, and Mr Bruce
Smart, the Under-Secretary for
Commerce, told Congress that
Airbus funding had become the
"major industrial trade issue
with Europe." with Europe."

35,36-38 31-34,38

US officials have warned tional Trade Commission in Washington, seeking the imposi-tion of countervailing duties and other protective action.

Gatt's civil aircraft committee has been examining a US complaint since last March that fin-ancing granted to Airbus Indus-trie by the French, West-German and British govern-ments contravenes two articles of Gatt's agreement on trade in civil aircraft. civil aircraft. So far the committee has

lirect US-EC consultations the end of this month.

The US claims that in 1986 the burnation Airbus consortium to the month of this month.

The US claims that in 1986 the subsidised by military conductant of the orders for the mening of Cott. "a sharp difference of views." four-nation Airbus consortium-tracts. It would also contravene won 45 percent of the orders for the meaning of Gatt, they ar-

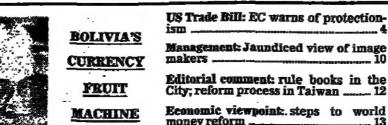
European governments' "un-repayable" loans for developing Airbus aircraft are threatening their European counterparts in the talks that lawyers for Boeing and other US aircraft manufacturers are ready to submit complaints to the International Complaints to the Internation has sharpened The situation has sharpened

considerably since the US ta-bled its complaint to the Gatt. The French, West German and British governments have com-mitted themselves to providing about \$2.5bn in launch aid for Airbus's new generation A330 and A340.

A trade policy review commit-tee under the US Department of Commerce is analysing Europe-an government support, the pri-cing of Airbus airliners and their effect on the US industry. The study is to be completed by failed to clarify the articles, and The study is to be completed by direct US-EC consultations the end of this month.

The EC partners claim that

new wide-bodied aircraft gue to allow US companies a placed by US airlines by selling virtual monopoly of the civil at prices far below real costs.



President Estenssoro's experiment in neo-liberal economics has been traumatic. Page14

STABILISES

US Trade Bill: EC warns of protection-Management: Jaundiced view of image Editorial comment: rule books in the City; reform process in Taiwan

Lex: BAA; UK trade figures ... Appointments advertising: .. Section III New Zealand: survey Section IV

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Britain expected to oppose EC steel output levies

BRITAIN IS likely to fight an ambitious plan launched by the European Commission yesterday to force the EC's most successful steelmakers pay

The levies would form an important part of a complex package adopted by a full meeting of the Commission to encourage Community steel-makers to close down their estimated 30m tonnes of overcapacity in exchange for the continued protection of output controls.

Production levies would contribute Ecu 600m (£114m) to a package which could be worth nearly Ecu 1.5bn. That compares with the total rough Commission estimate of Ecu 5bn-Ecu 6bn which it would

BY PAUL BETTS IN PARIS

Glasnost

horizons

directors.

By Judy Dempsey in Vienna

THE SOVIET film industry is

undergoing complete reconstruction, and the role of Goskino, the ideological and financial guardian of the coun-

to Mr Tengiz Abuladse, one of the Soviet Union's leading

Mr Abuladse, a softly spoken 63-year-old Georgian, was speak-ing to journalists in Vienna, where his internationally-

was being shown at the Soviet embassy. The film confronts the

Stalinist period, but Mr Abuladse denies it is directly

"Repentence" is the last of a trilogy of films first begun by Mr Abuladse 20 years ago when the working and creative conditions for Soviet directors lacked the spirit of Mr Mikhail Gorbachev's glasnost (openness). The 30 Soviet film studios had to send their scripts to

had to send their scripts to Goskino which decided which

Mr Abuladse, however, seem

to have enjoyed considerable freedom in making his films, and he hinted that this was due to Mr Eduard Shevardnadze, the

Soviet Foreign Minister, a fellow Georgian and party secretary in Georgia in the 1970s and early 1980s, who en-couraged him in his work.

He now thinks the younger generation of Soviet film makers will have more oppor-

tunities to put their ideas on the screen. Films and scripts

"will no longer have to be necessarily sent to Goskino," Mr Abuladse said. Film studios will be able to decide

on scripts and Goskino will play more of a co-ordinating role.

Nor will Goskino continue to

finance the studios. That will be up to the regional studios themselves which will be responsible for their own accounting and finances. "If

you make a bad film, there'll be no profit and a film studio could

go bankrupt. The reforms are designed to encourage gifted people and get rid of the dead word," Mr Abuladse said.

films reached the screens.

related to Stalin himself.

widens film

THE FRENCH Foreign Ministry bassy.

THE FRENCH Foreign Ministry confirmed yesterday that France and Iran were close to agreement that Italy will represent ment on representation would France's interests in Tehran and Pakistan those of Iran in begin to try to secure the release Paris following the severing of the besteged diplomats. However, the process of the process of

diplomatic ties between the two ever, the prospect for progress countries last week. Officials suggested this was an to look extremely slim.

Important first step in what is Reports in Paris that the

likely to be a long and laborious French magistrate investigating negotiation on resolving the last autumn's wave of terrorist crisis which has both countries bombings in the French capital blockading each other's em- had built up a strong dossier

COMMISSION APPROVES EIGHT RESEARCH PROJECTS

JOINT EC research projects costing a total of Ecu 4.5bu (£3.13bn) were yesterday adopted by the European Commission, writes William Dawkins in Brussels.

The eight projects involved form the main part of the EC's overall research framework programme, held up until last week by a long-running dispute over funding. The outline accord on the framework programme is ex-

Kadar warns

of more

austerity

HUNGARY'S LEADER, Mr

James Kadar, has prepared the population for further austerity measures in the

wake of sweeping consumer price rises, which came into effect this week.

In a speech to workers in a

Budapest factory, Mr Kadar said Hungary could no longer "wait for a miracle" to reverse the country's economic decline, it was "not

permissible " for Hungarians

to "over-fulfil" the consump-tion plans while not fulfilling the production plan.

bread, electricity, household fuels and petrol were "not pleasant" but necessary he

pleasant " but necessary he said. Hungarians, he complained, had too long enjoyed a standard of living which surpassed their output.

Mr Kadar announced that a somewhat "more difficult stage" would follow, but there was "no other road."

Under an economic stablisation pregramme adopted by

tion programme adopted by the Communist Party earlier

this month, a price reform is to reduce subsidies both to

consumers and to inefficient

producers.

"Regroupments" of labour would be necessary, he said, although the right to work would continue to be guaranteed. Some party and government officials have spoken of the inevitability of "temporary unemployment."

A basic problem, he complained, was that "our system is characterised by the fact that it supports every.

fact that it supports every-He said the recent party

and government reshuffle of senior officials was not the end of the process. A new Prime Minister, Mr Karoly Grosz, was chosen, along with

producers.

The stiff price increases on

pected to be adopted formally today at a meeting of budget ministers. The indi-vidual proposals were adopted yesterday by a full meeting of the Commission in an attempt to catch up after the seven mouth delay in agree-ing the overall scheme, which will cost Ecu 5.2bn over the next five years. The complete scheme needs

unanimous support but was held up by Britain, which

France and Iran near agreement on representation

BY HUGH CARNEGY IN DUBLIN

cation into the Jet thermo-nuclear fusion scheme. Also proposed yesterday were Ecn 20m for the Delta tech-nology training project, Ecu 60m for Drive, a road safety research scheme, Ecu 20m for Aim, a medical informaeriginal Ecu 7.7hn proposal excessive. However, its constituent parts only need majority support and are expected to be cleared by member states at the next research ministers' meeting in September. tion project, Ecu 60m for the Brite industrial technology They include the Ecu 1.6bn second phase of the Esprit information technology pro-ject, and an Ecu 911m alloinvestigation. Ecu 10m for nuclear safety and Ecu 30m to encourage co-operation between EC research workers.

contribute Ecu 600m (£414m) to a package which could be worth nearly Ecu 1.5bn. That compares with the total rough Commission estimate of Ecn 5bn. Ecu 600 which it would cost governments, the EC and the companies themselves to trim steel production in line with demand.

Mr Karneth Clarke, the UK Industry Minister, is likely to take a tough stance against the package when his EC counterparts meet to debate the steel industry's future in September. UK officials do not see why a profitable British Steel should help finance closures in the commission is planning.

The commission is planning of the three years ending in 1990 for three years ending in 1990 for hot rolled coil. Cold rolled coil

Waterford retrenches further

Lisbon's aims for state sector

of what it hopes to do once it is sworn in next month.

Following a brief cabinet opposition in Parliament meeting two days after the election, the Government indicated it would give high priority to altering the capital structures of public sector companies. It suggested that it would be seeking to offer capital in state enterprises not only to their employees, who would receive dividends, but also to the general public.

This would have the dual effect of reducing the burden on the cassful than in the past 18 possibility.

The locks were raised on the argument that the 1976 Constitution of the 1986 figure. The Bank, which now has a Lisbon office, has been active both before and after Portugal's EC accession, helping to finance like new highways, and is now moving into private sector propagation.

The Constitution is due for its third Regional Development

on Iran's links with last September's events have made a solution even more difficult.

The crisis was sparked off by that all members of its embassy

which last month announced plans to cut its 3,000-strong workforce by a quarter, said yesterday it would introduce short-time working for all employees in mid-September. The move follows a serious slump in sales in Ireland and Britain which together account for 32 per cent of the company has agreed to postpone announcement of its yountary redundancy terms pending the results of an independent study of its position commissioned by the trade unions. But the need for short-time working was a separate issue and would be introduced regardless of the outcome of the redundancy issue.

practices. At the same time, it on sales to US tourists. The

lar has curbed the buying power

of those still coming, according to analysts.

mium would only go to companies that subsequently sell their quotas to competitors, rather than transfer closed production elsewhere within their companies. They say there would be no question—as the British fear—of efficient companies paying to help the lessefficient complete internal restructuring. Any unused levies would be repaid at the end of the three years. The remainder of the aid—roughly Ecu 870m—would come from EC social and steel funds.

Also announced yesterday

Also announced yesterday was an Ecu 390m fund for job creation and infrastructure in steel closure areas. On top of this Mr Narjes is hoping to persuade member states to transfer up to Ecu 100m for the steel scheme from the ECs general budget, a repeat of a request which member states bave already refused.

As a further encouragement to closures, the Commission is considering increasing the prices at which quotas can be sold above the Ecu 270 per tome of hot rolled coll capacity proposed by Eurofer, the group of makes increasing the constant of the college of makes increased by Eurofer, the group of makes increased to the college of t integrated steel

Request to Swiss likely over Bofors

The situation is turning into a serious political test for Mr Jacques Chirac's Government. However, all the main French Sweden may ask Switzerland to The crisis was sparked off by that all members of its embassy the refusal of Mr Walld Gordji, must be allowed to leave trained interpreter before the French to be the envoys in Iran may depart.

Ileved by the French to be the envoys in Iran may depart.

Further indications of Iran's ment had originally hoped to possible links in last year's secure the return of its envoys in Iran by pesterday, five days secure the return of its envoys in Iran may depart.

Further indications of Iran's ment had originally hoped to possible links in last year's secure the return of its envoys in Iran may depart.

Although the French government had originally hoped to possible links in last year's secure the return of its envoys in Iran by pesterday, five days when French security forces after the embassy hockades detained five Lebanese citizens made clear that there is no question of Mr Gordji, who does not have diplomatic months in the Iranian embassy day deadline." sweden may ask switteriand to lift its strict banking secrecy laws to allow investigators to probe charges that the Swedish armsmaker Bofors bribed Indian officials to win an order, the Foreign Ministry said yesterday, Reuter reports from Stockholm. A ministry spokesman said that if the chief prosecutorconducting the investigation into alleged payofiz—decided that Bofore had a case to answer and required information on bank accounts set up

in Switzerlad, it would pass on the request.

Bofore has been under investigation by an independent

tigation by an independent Swedish commission after allegations that the company paid senior Indian officials up to \$40m in bribes while negotiating a large weapons deal.

Swedish radio alleged that Bofore paid the bribes into secret Swiss bank accounts for the benefit of Indian middlement. WATERFORD GLASS, the intends investing IEISm (f18m) effects of a sharp decline in the prestige Irish crystal maker in equipment and marketing. number of US visitors to which last month announced The company has agreed to Europe last year have fed plans to cut its 3,000-strong postpone announcement of its through to hit orders from workforce by a quarter, said voluntary redundancy terms retailers, and the weaker dolthe benefit of Indian middlemen who helped to land the com-

Elaborate hedging policies have helped cushion Waterford from dollar fluctuations but the benefits of these are due to run out next was a la addition. pany a \$1.13bn order for a field

artillery system.

The Swiss ambassador to Stockholm; Mr Daniel Welter, said in an interview last night that his country would not block a request from the Swedish authorities for information on the accounts. for 32 per cent of the com-pany's market.

Waterford, which last year
took over the British fine china one of Ireland's top companies, intense hand-crafting and rigid one of its crystal workforce by to the US dollar. The US is its company's wage costs some 20 tion costs and revise work linear time to beneats of these are due to run the problems at Waterford, strong emphasis on labourities to the US dollar. The US is its company's wage costs some 20 tion costs and revise work linear time to the US dollar. The US is its company's wage costs some 20 tion costs and revise work linear time to the US to the tops.

Austria looks for traffic solution

By Judy Dempsey in Vienna AUSTRIA'S Economics Minister, Dr Robert Graf, will meet Mr Willi De Clercq, the EC External Trade Commissioner, in Brussels today in the hope of strengthening the country's ties

THE Social Democrat (PSD) supply.

Government of Mr Anibal Cavaco Silva, which won an overall majority in last Sunday's Portuguese election, has lost on time giving a preview tor are likely to be more successful than in the past 18 possibility.

Is sworn in next month.

The Social Democrat (PSD) supply.

Supply.

In egotiate alterations that reduce the ideological content, and that makes it possible to alter public sector structures. Socialist spokesmen even recognise that selective privatisation is a possibility.

The European Investment Bank has Ecu 400m (£230m) strengthening the country's ties with the Community as well as raising yet again the thorny question of transit traffic passing through Austria.

This traffic is a serious problem, especially during the summer season. The area around Wipptal, south of Innsbruck near the Brenner Pass and at Villerh on the Austrian-Italian Villach on the Austrian Italian border, is a particular night-mare for residents and drivers

alike.

Besides the pollution—read transit through Austria has increased from 10m to 18m tonnes a year, with 80 per cent of the trucks belonging to EC countries—there are serious delays. at certain border points. Vienna argues that finding a solution

Spain's Socialists see their grip on power loosened

BY DAVID WHITE IN MADRID

THE PIECIES of Spain's new political map have by now almost failen into place, six weeks after regional and local elections cut away part of the power base of the country's ruling Socialist Panty (PSOE). The picture shows a swathe of territory to the north of Madrid where the Socialists have been ousted from regional governments. But elsewhere, spart from the Canary Islands. Socialists who risked being toppled from regional presidencies have managed to hold on, and in most of the main town halls Socialist mayors are back, albeit in a more preback, albeit in a more pre-carious position. These include the cities of Madrid, Barcelona, Valencia, Seville and Saragossa, none of which gave the PSOE an absolute majority on June

The changes are therefore less drassic than the ballot results themselves. The reason is that the Socialists and Communists have been more willing to join forces than the rival right-of-centre parties. The slow process of forming new regional

Most of the governments have now been formed, with the opposition keeping the regions it held before—Cantabria and the Balearic Islands—and the Socialists losing four of the others. One, Navarre, is still in doubt.

in doubt.

The conservatives of AP have taken over the governments in Castile-Leon—the heartland of traditional Catholic Spain—and in Rioja. The presidency of Aragon has gone to Mr Hipolito Gonez de las Roces, leader of a spectacularly successful regionalist party, under a pact with AP. In the Canaries, Mr Suarez's party has obtained the presidency for its candidate, Mr Fernando Fernandez in league with AP and regionalists. In the traditional left-wing league with AP and regionalists.

In the traditional left-wing regions of Madrid, Valencia and Asturias, the PSOE has stayed in place with support or abstention from the Communists. The three other regions — Castile-La Mancha, Murcia and Entremadura—were the only ones where the PSOE kept an outright majority.

At municipal level, a Socialist-Communist pact to support each other where

process of forming new regional governments and town councils has embittered relations between the main right-wing opposition. Popular Alliance (AP), and the centrist CDS of former Prime Minister Adolfo Suarez, which has established its place 2s Spain's third political force.

Particularly galled by the centre-right's failure to geize its opportunity in Madrid, AP accuses Mr Suarez's party of undertaking "tacit agreements" with the Socialists.

The upshot is that, although centre-right party, Navarre centre-right party other depends of the PSOE to increase its number of mayors from the previous 2,600 including most main towns. In Barcelona the two parties have reached a policy agreement.

The upshot is that, although centre-right party, Navarre centre-right party other centre reached the most centre reached the previous 2,600 including most main towns. In Barcelona the two parties have reached a policy agreement. support each other where either party obtained the most votes has enabled the PSOE to increase its number of mayors from the previous 2,600, including most main towns. In Barcelona the two parties have The main Socialist town halls

its opportunity in Madrid, AP accuses Mr Suster's party of undertaking "facit agreements" party of the Socialists.

The upshot is that, although the elections produced the biggest setback for the PSOE since it came to power in 1882, san alternative party coalition has come no closer into view.

New parliaments were elected in 13 of Spain's 17 regions.

Carrington says progress made in Nato discussions

NATO'S Secretary-General, Lord
Carrington, said yesterday that
Carrington, said yesterday that
Since then it has held two
negotiations on bringing Spain
into the alliance were progressing well but denied any link
with stalled talks between
Madrid and Washington on the
US military presence in Spain,
Reuter reports from Madrid.
Lord Carrington, on a two-day
official visit to Spain, said after
meeting Mr Francisco
Fernandez Ordonez, the Spanish
Foreign Minister: "We are
having talks on how Spain fits
States on the future of the US

Foreign Minister: We are having talks on how Spain fits states on the future of the US into Nato without being part of the Matter the Nato talks, he could affect the Nato talks, he replied: "This is not a matter of the US states on the future of the US into National Spain for the Matter This is not a matter of the US states on the future of the US states on the future of the US into National Spain fits in the National Spai Spain voted in a referendum for Nato nor a matter I have last year to remain in the discussed. It is a bilateral busi-alliance, but rejected full entry ness between Spain and the US."



to their employees, who would to their employees, who would to their employees, who would of the 1974 revolution—and that moving into private sector proceed dividends, but also to any attempt now to alter public jects in tourism and services. This would have the dual tional. The constitution is due for its third Regional Development the state and of bringing larger amounts of paper to a stock The Socialists—runners-up in about Ecu 90m, and covering market that is suffering from Sunday's election—have publicly seven road projects and a power an excess of demand over admitted their willingness to John Wyles talks to an Italian public servant who made a marked impact in the interim government

Sarcinelli relishes his brief return to the limelight

Grosz, was chosen, along with a new party official responsible for economic policy, Mr Miklos Nemeth. He said those officials who understood the new cronomic reforms and were ready to implement them should continue in their posts. "Those who do not should be replaced."

summer.

But he has made rather more impact than almost any other impact t

He does not share the general alarm of some economists and businessmen that Italy is losing its competitiveness in inter-national trade. "I think people are more concerned about the are more concerned about the competition coming from Japan. They see that the shutting of the US market to Japanese goods might entail to some extent a swamping of the European market by the Japanese.

"In the field of machine tools there is a feet that Invares.

destructive not only for Italian industry but also the West German, British and French." German, British and French."

Contemplating his return to the Treasury, Mr Sarcinelli is not tempted to swap the backstairs influence of a civil servant for the trappings of political power. "A civil servant who has a good minister who listens to him is in the best position because he does not have the responsibility for what is or is not decided," he says. "I don't think that the position of Minister is more gratifying." ter is more gratifying."

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GULF CO-OPERATION COUNCIL SURVEY

The Financial Times survey on the Gulf Co-operation Council which should have been published on

Thursday July 23

is now being published on Friday July 24

matters'

To celebrate the 50th anni-versary of Men and Matters we are offering readers a free booklet containing selected cartoons and humar-ous tailpieces that have appeared in these columns during the past years.

To obtain a copy send a stamped, addressed envelope (13/18p stamp, letter-size envelope) to: Miss Tracie Gooch
Public Relations Department
Financial Times
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MR MARIO SARCINELLI did not need more than a moment at the end of April to decide whether he would swap the powerful anonymity of his job as director-general at the Italian Treasury for the more restricted and glaringly public role of Minister for Foreign Trade.

It is, he admits, "difficult for a public servant to say 'no' when called upon to perform a "Men and "Men an

All of which seemed to belong to a different Italy as Mr Sarcinelli decided that May 13 was the time to bring the country into line strong to the past during a conversation in a nondescript office in an equally forgettable ministry building exiled to the Roman satellite town of Eur.

With the election out of the way and Government-forming well advanced—the Christian process of modernising Italian is a strong to be converted to the past during a conversation in a nondescript office in the past during a conversation in a nondescript office in the past deposit with the Bank of Italy.

It was an important signal to the national and international financial community that the well advanced—the Christian process of modernising Italian in the field of machine tools competition of a completely free foreign exchange regime to the completion in a couple of years by allowing Italians must be converted that they can either become Europeans or shall we say, patchy Italians." If they all world demand. If they attack then they cannot be full Europeans, "he explains, confident that it could be quite to the completion of a completely free foreign exchange regime to the competition in a couple of years might be quite damaging to us pean Community's internal market. "Italians must be continued that they can either become Europeans or shall we machines is a fear that Japanese change regime to the competition in a couple of years might be quite damaging to us converted that they can either become Europeans or shall we machine tools there is a fear that Japanese change regime to the competition in a couple of years might be quite damaging to us converted that they can either become full that they can either become full and international in the two or three bases, we can be pean Community's internal market. "Italians must be continued that they can either become full and international in the two or three bases, we can be pean Community's internal market. "Italians was the production of a completely free foreign commentation in a coupl

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THE GULF CONFLICT

US armada puts its faith in vast firepower

summer, nerves stretched for any sign of a buzzing speedboat which just might be packed with explosives, the crews of the six-ship American convoy— two re-flagged Kuwaiti tankers and four warships—can be in no doubt about the significance of their mission.

After the crippling of the Stark in May by an Iraqi missile and the debacle in the Iranian descrit of the US bostage rescue mission in 1980, another military humiliation would be catastrophic for American prestige and diplo-matic clout. The Soviet Union another military humiliation would be catastrophic for American prestige and diplomatic cloud. The Soviet Union is making steady inroads in what, until the 1979 Iranian revolution, was effectively a Western lake, and any further US setback would undoubtedly accelerate this process.

To ensure that nothing gets from islands in the Gulf, than it is from Iran's convenience or the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Islands in the Gulf, than it is from Iran's convenience or the Islands in the Isla

With 15 warships headed by the sircraft carrier Constellation already in place, either just out-side the Straits of Hormuz in the Arabian Sea or cruising within the Gulf from their Bahrain station, the firepower which can be mounted to meet any conventional threat is overwhelming.

Against this mighty armada, Iran possesses four modern British-built frigates, its re-cently acquired. Swedish motor launches and another 10 French missile boats.

usually lethal.

In the early days of the "tanker war," in 1984 and 1985, Iranian F-4 Phantoms and missile-firing helicopters were the Ayatollah's favoured weapon against the lumbering, vulnerable oil tankers. But beginning about nine months ago shipping salvage men say it is the Revosalvage men say it is the Revo-lutionary Guards who have taken up the fight at sea.

PLOUGHING steadily up the Pentagon has mounted one of fired missiles, rocket-propelled ought to be a more-thaning 120F degree heat of midsummer, nerves stretched for any sign of a buzzing speedboat which just might be packed
with 15 warships headed by the afteract carrier Constellation the afteract carrier Constellation will be packed.

The pentagon has mounted one of fired missiles, rocket-propelled ought to be a more-thanadequate counter.

Sillkworms are understood to have been placed on several strategically placed Iranian islands at the lower and of the afteract carrier Constellation with available and the several strategically placed Iranian islands at the lower and of the strategically placed Iranian islands at the lower and of the several strategically placed Iranian islands at the lower and of the strategically placed Iranian islands at the lower and of the several placed on several strategically placed Iranian islands at the lower and of the several placed on several strategically placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of the several placed Iranian islands at the lower and of th islands at the lower end of the Gnlf, such as Qeshm and the two tiny Tumbs. But according to Westarn intelligence sources, as of yesterday their give-away radar systems had not been switched on, indicating that they were not ready for firing.

Both Bahrain and Kuwait have made it clear that no landbase facilities can be provided to the US aircraft. So the F-14 Tomcats and A-6s providing air

To the US aircraft. So the F-14
Tomcats and A-6s providing air
cover for the shuttling US
convoys are, at present, probably restricted to the lower half
of the Gulf, within flying range
of the Constellation.

The worrying fact, however,
is that all recent Iranian attacks
on shipping have been at the
northern end of the Gulf, nearer
to Kuwait. The last hit in the
lower Gulf was over 11 weeks
ago, when a Panamanian-regis-



Slim prospects for effective ban on supply of arms

BY ANDREW GOWERS, MIDDLE EAST EDITOR

IT IS ONE of the stranger twists of the Gulf war that the THE MILITARY Government which landed itself in so much political and diplomatic trouble by secretly selling arms to Iran should now be preparing to persuade the international community of the preparation of th national community to impose a mandatory ban on such sales. Yet this is exactly what the Reagan Administration is plan-ning—with the support of key western allies such as Britain— as a follow-up to Monday's UN Security Council call for a ceasefire between Iran and Iraq. While not explicitly mentioning an arms ban, the resolu-tion provided for the consideration of "further steps" to ensure compliance.

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THE PARTY NAMED IN SACRECE SACRECE

And now that Iran has pre-dictably rejected it, the US will dictably rejected it, the US will be trying to convene another special Security Council meeting in the next few weeks to frame a ruling with real teeth. This would only be the second mandatory arms ban in the UN's history, following its long-standing embargo or military sales to South Africa.

The Americans' chances of success are unclear. As least

The Americans' chances of success are unclear. At least two of the permanent members of the Security Council the Soviet Union and Chins—do not appear to be in any rush to agree an arms embargo; they would prefer to give the UN secretary-general time to implement the first resolution.

serious doubts as to the likely irrespective of ideological or efficacy of any arms embargo. None of the previous efforts to restrain the supply of weapons to the two combatants-notably Washington's Operation Staunch washington's Operation Staunch effort aimed at Iran and South Korea; China and Victural and Israel and Syrla. The marked impact. Both Iran and Israel and Syrla. The biggest arms suppliers to either side are said to be France, ability to buy what they need, including highly sophisticated read weaponry, from the widest washing between weaponry, from the widest worth anything between the suppliers, be they governments or private deelers. It is doubtful, to say the governments or private deelers, that a mandatory ban on sales will dampen the ardour of all these suppliers

Defence spending (1985) \$12,87ba Regular armed forcas 845,000 – People's army 650,000 Combat aircraft 500 Main battle tanks 4,500

Defence spending (1985-86) \$14.09bn Regular armed forces 704,500 Basee) (volunteers) unknown Combat aircraft 68 Main battle tanks 1,000

Institute said in a report last month that 53 countries had supplied either Iran or Iraq with weapons between 1980 and 1986. No less than 27 nations had sold arms to both sides.

merchants at a time of general decline in the trade elsewhere. other constraints, and has in the process created some very odd bedfellows. Iran, for example, is believed to have received weapons from both North and

NB All equipment figures very approximate an dsubject to losses. Source: International Institute for Strategio Studies

had sold arms to both sides. Precise estimates of what the two countries have spent are impossible to obtain. But it certainly runs into tens of hillions of dollars; Iran alone is believed to have imported about \$9bn worth since the start of the war in 1980.

The fact is that, as Sipri points out, the Gulf war has been an enormous boon to arms merchants at a time of several

THERE WAS confusion in British shipping circles yester-day over reports that Kuwait had applied for permission to register a number of tankers

in the UK.

The reports provoked a furious row in the British House of Commons, where Mrs Margaret Thatcher, the Prime Minister, teld MPs that Knwaiti ships could apply to refag, and would then qualify for Royal Navy protection.

Her statement was inter-

Her statement was inter-preted as an invitation to Knwait to do so—but shipping experts quickly pointed out that it was actually no more than a statement of existing

No application for reregis-tration has been made, and none is expected, at least in the ahort term, not least because of the lack of naval protection Britain would be able to effer.

There are only two Royal Navy ships on patrol in the Gulf, and melther ventures north of Bahrain, leaving the major part of the journey from the Stratts of Hormoz to Kuwait without a British

began in Kowait on July 14, when Mr Fa'oud Al Occemi, the Minister of State for Foreign Affairs, made preliminary inquiries through Mr Peter Hinchellife, the British ambassador, about the nature of the UK register. of the UK register. These inquiries were fol-

lowed up in London on Tues-day, when Mr Al Ossemi saw Mr David Mellor, the British Foreign Office Minister of State, to disease the Gulf An application to reregister ships would have to be made

through the Registrar General of Shipping, an official of the Department of Transport, and no application had been received by last night. There is no question of Ruwait being invited to apply, or of special exemp-tions being made.

Tehran ends up more isolated than ever **Kuwait prompts** over reflagging

By Kevin Brown, Transport Correspondent

UK confusion

IRAN'S revolutionary leaders have always taken pride in the fact that the great powers—or what they term "world arrogance"—are against them.

But they have never seemed as isolated as they do this week following their rejection of the UN Security Council's unanimous resolution calling for a ceasefire in the Gulf war. Eastern, Western and nonaligned nations alike are now ranged against Iran's continued prosecution of the condict. A sinternational diplomacy interpretation of the condict. A similar transpace in the Gulf war.

As international diplomacy their sevent weeks and Iranian victory. Indeed, the Soviets arguably have more at stake, since they continue to be to avoid offending Moscow.

There is, of course, a limit to bow close Tehran's Islamic regime will want to get to Moscow's atheristic one. But the fact this crazy war" in recent months.

The UN resolution is only the latest and most clear-cut sign of how few friends Tehran now has.

As international diplomacy in their opinion of the condict. A simed at ending the war moves in the point of reopening an important natural gas pipeline siders to be strategically vital. Eastern, Western and nonaligned nations allike are now ranged against Iran's continued prosecution of the conflict. A mumber of countries have broken off relations with Tehran altogether in response to alleged subversion or failure to play by the diplomatic rules, the most recent being France.

Even those few radical states which originally sympathised with the Islamic regime in its

Saudi cash tempts Iran's only ally

BY NORA BOUSTANY IN BEIRUT

AS THE US and Europe move cautiously to bring Syria in from the cold and to isolate Iran, speculation continues about the fate of the alliance between the two countries

Syria is Iran's only remaining Arab ally in its war with Iraq. But dealings between Damascus and Tehran remain tense as a result of Syrian dis-approval of Iran's activities in Lebanon. Syria's President Hafez al-Assad is also under aressure from other Arab countries, including Jordan and the wealthy Arabian peninsula states, to mend fences with Iraq. Assad also wants to improve his image in the West

dam Hussein in Jordan three months ago, no decisive public move has yet materialised. Nor has the long-predicted showdown between Syrian troops in Beirut and the pro-Iranian Hizbollah group. Indeed, Mr Farouk al-Sharaa, the Syrian for the street was the syrian that we have the street was the syrian that we have the street was the street was the syrian that we have the syrian that the syrian that we have the syrian that we have the syrian that the syrian



President Assad: intense pressure

tarnished by accusations of his country's continued support.
terrorist links.

However, economic mistar-However, economic misfor-tunes may now induce Damas-Assad and Iraqi President Saddam Hussein in Jordan three months ago, no decicies and the sadden state of t

Syria is facing its worst fin-ancial crisis in 16 years, with foreign currency reserves down to \$20m-\$40m, dwindling Arab assistance and mounting debts to East and West bloc credi-tors. Its Western debt is esti-Farouk al-Sharaa, the Syrian mated at \$3.5bn, while its foreign minister, was last week military debts to the Soviet reported to have assured Union could be anywhere Iranian leaders in Tehran of between \$7bn and \$15bn, de-

financial aid commitments made at the Arab summit in Baghdad

Syria is understood to have been promised substantial additional assistance from Saudi Arabia, Kuwait and the other Gulf states if it patches up its differences with the rival Baathist regime in Iraq, paving the way for an Arab summit later thig year.

And the evidence of strain between Syria and Iran has in Mr Assad's position.

pending on the exchange rate been only too clear in the past used.

Tough restrictions on foreign the US journalist Charles Glass exchange and controls on last month by pro-Iranian imports, together with a ruth-militiamen in a Syrian-con-

Saddam Hussein. But there is also an economic factor in their at the Arab summit in Baghdad also an economic factor in their in 1978. Syria gets around relationship. Syria owes tran enywhere between \$1.5 bn and out of a total \$600m.\$700m under the agreement, which expires next year.

This is the nub of the issue.

This is the nub of the issue.

Nervous markets take a cooler view

By Lucy Kellaway

UNTIL two weeks ago the tanker war in the Gulf was just background noise to the oil market. For seven years Iraq and Iran have been attacking ships passing through the Gulf without doing any appreciable damage to oil supplies. Indeed, the market has become so acclimatised to the war that fresh incidents have generally passed unnoticed.

But in the past fortnight the Gulf has shifted to the centre of the oil traders map. As the market has contemplated for the first time the possibility of a direct conflict between the US and Iran, prices have jumped, spoiling the quiet that had prevailed since the beginning of the year. In the US in particular traders have taken an alarmic risks of sevents and the alarmist view of events, and the price in West Texas Inter-mediate has traded as well over \$21 a barrel, at least \$2 higher than official Opec selling prices.

What the market fears is an interruption of supplies from the Gulf, which currently handles over 6m barrels of oil a day-about one third of total

Opec output.
Oil consumers are estimated to be building up their oil stocks at 1m barrels a day—about twice the usual rate for this time of year. Speculators have pushed up prices even further

But over the past two days the mood has begun to change. As the first reflagged tankers have started to move smoothly through the Gulf, the market is wondering whether it has been overreacting to events. Since Monday prices have slipped more than 70 cents.

Earlier alarmist talk of the growing importance to the US of Middle East supplies (which or middle East supplies (which currently account for 10 per cent of consumption) has all but evaporated. It is being replaced by a more sensible consideration of the real risks of a supply interruption — which most analysts, especially European ones, judge to be tiny. They reflect that disturbing supplies is the last thing either side wants.

imports, together with a ruthless anti-corruption drive, have
hampered private initiative and
failed to attract the capital of
wealthy Syrians deposited
abroad. Mismanagement continues to afflict industry, and it
is becoming increasingly difficult to keep up with rampant
inflation, which is officially
posted at 40 per cent but may
be as high as 125 per cent.

Of the Gulf states, only Saudi
Arabia has been fully honouring
financial aid commitments made

militiamen in a Syrian-controlled area signified Iranian
discontent over Syria's recent
filtration with Iraq
"This is the most umnatural
relationship in the Middle East:
the most secular state, and the
more as a publicity exercise
than as a genuine expression of
hostile attempt. Mr Humphrey
Harrison of Banque Paribas
and a Persian country, " said
a western diplomat.

It has often been said that
the only thing Syria and Iran
have in common is their common dislike for Iraqi President
Saddam Hussein. But there is The market is starting to

But even if oil traders more extravagant fears are just fled, the effects of a disruption to oil supplies would not lead to repeat of the oil price shocks of the 1970s. This time there is a large spot market for oil creating a greater marginal supply to take the strain on prices.

Moreover, the US and other Western countries have built up very large strategic oil reserve: ready to be mobilised quickly For this reason some obser- at the slightest whiff of a supply vers still caution against exnow about 730m barrels, of which about 500m are in the US.

OTHER OVERSEAS NEWS

Mervyn de Silva reports on President Jayawardene's Tamil peace offer

Colombo's JR takes a bold gamble

PRESIDENT Junius Richard Jayawardene's right-wing pro-west government, the longest and most powerful since Sri Lanka's independence in 1948, enters its second decade today looking in even more trouble than the strife-torn island. Under sustained Indian pres-

sure, Jayawardene has staked his government's future and his own long unassailable authority on a new offer of regional autoon a new offer of regional auto-nomy to the separtist Tamils. Many in his party and cabinet fear that the Sinhalese will see the proposed deal, underwritten by India, as a sell-out to the Tamils and a surrender of sovereignty. That is certainly how former Prime Minister, Mrs Bandaranaike, the opposi-tion, and the monks will present tion, and the monks will present

For four years, after the July 18963 anti-Tamil riots, JR, as he is popularly known, has out-manouvred all his opponents and warded off all pressures to and warded off all pressures to yield to the Tamils on Delhi's terms. Held in absolute awe by admirer and critic alike, the Si-year-old pattlanch scoffs at the idea that the monks wield the power of the ayatollahs. They are, he says in Sinhala, "bayatollahs," a timerous tribe. Nonetheless, it does seem as if the master-strategist has finally



master strategist

Prime Minister Ranasinghe Premadasa when he returns to Colombo on Saturday. The party's most uncompromising critic of the Gandhis, mother and son, Premadasa said in Tokyo on Sunday that he was "unaware" of any new offer Recently the President convened a special meeting of the 12 ministers who comorise his the power of the ayatollahs. They are, he says in Sinhala, "hayatollahs," a timerous tribe. Nonetheless, it does seem as if the master-strategist has finally exhausted his armoury of stratagems.

Though the Tamils, liberal-minded Sinhalese and western diplomats see Jayawardene's bold move as the first flicker of light in a long, winding tunnel, the ruling United National Party (UNP) is distinctly littery. Local and foreign businessmen are already alarmed by the prospect of a possible confrontation with stratage as timed a special meeting of the investment of the invited the limited as the invited the limited th

Jayawardene read the Indian intervention correctly. It was a modest demonstration of a modest demonstration of Delhi's deterrent power. The Mirage jets that escorted the Soviet-made cargo planes flew menacingly over airfields and harbours. The only real mili-tary gain was the north-eastern coastal area, a third of the peninsula. The Tamil Tigers are back with a vengeance, not merely ambushing army patrols merely ambushing army patrols but attacking new, fortified camps. The army is bogged down, says Finance Minister Ronnie de Mel.

By the intervention and the

distribution of relief supplies, India taught a lesson to the overbearing and intransigent Tigers too. Indian Red Cross officials were mobbed and kissed

san negotiator, but was also an attempt to appease Tamil sentiment in the south Indian state of Tamil Nadu, one of the few important states still friendly to Delhi at a time when regional nationalism, through local parties, is rolling back the once undisputed hegemony of the governing Congress party. Moreover Colombo's most energetic supporter is Pakistan, and in Indian eyes, this open assistance has come too defiantly loss to direct involvement. Jayawardene read the Indian succession stakes. Another peace advocate is Minister S. Thoudaman who also holds the influential position of trade union chief of Indian Tamil plantation labour, now said to be influented by Tamil radicals. Finally, the Finance Minister Ronnie de Mel returned from the Paris aid group meeting with a near-ultimatum. The donors who account for 50 per cent of the budget want a settlement this year. The World cent of the budget want a settlement this year. The World Bank and IMF, worried by rising defence costs and debt-servicing, demand the same. Jayawardene has realised that he has to fight two-and-a-half wars. One against the Tamil rebels in north and east, the second against a newly-formed opposition front led by Mrs Bandaranaike, and against the restricted to the properties. the resurgent JVP, a proscribed Sinhalese extremist youth group that is robbing ban's, collecting arms and raiding Williams

The situation in Sri Lanka is near breaking point. The campuses are closed, 1,500 gov-ernment doctors have been sacked over a strike that has paralysed 19 major hospitals. No fewer than 22 unions have put forward new demands, all political. These include relaxapolitical. These include relata-tion of the emergency, the release of persons detained without trial, and an end to "police repression." The unions and the students sup-port Mrs Bandaranalke's demand for the general elec-tions postponed by a highly controversial referendum in late 1982

military camps.

If the Tamils deal goes through, the President can close the northern front and defend his main Sinhalese base. Castro," he said.

Crocker talks in Luanda 'a waste of time'

By Stephanie Gray

THE failure of talks last week between Dr Chester Crocker, the US assistant Secretary of State for African Affairs, and Angolan officials has raised basic questions about Angola's sovereignty and independence from Cuba and the Soviet Union, Dr Crocker said in Washington westerden. Washington yesterday.

Angola's Marxist government, having indicated that it was prepared to put up long-awaited fresh ideas about the phased withdrawal of some 37,500 Cuban troops from its territory, had, instead given the impression that it was "at odds." impression that it was "at odds with itself," he said.

The Luanda meeting was a complete waste of time, he said, and the US had lost interest in pursuing talks for the sake of

Speaking on a televised transatlantic press conference, link-ing Washington with journalists in Lisbon and London, Dr in Lisbon and London, Dr Crocker said the Angolans were still looking for a military solu-tion to the civil war being waged with the guerrillas of Dr Jonas Savimba's US and South African backed Unita forms

clear that Cuba did not want its troops to leave the country and that having first linked a withdrawal to independence for neighbouring Namibia, was now trying to link it to an end

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DOMINGUEZ BARRY SAMUEL MONTAGU LIMITED

Co-Lead Manager Nomura Australia Limited By Ian Rodger in Tokyo

TOSHIBA, the Japanese electricals group under the threat of a ban of its products from the US, is to submit a final tender for a US Defence Department order for \$100m worth of laptop computers. Mr Joichi Aoi, Toshiba President, said last week that the company was hesitating about making a bid because of the sensitive situation in the US.

The US Administration and Congress have been offended by the sale by a Toshiba sub-sidiary of sophisticated machine tools to the Soviet Union which may have been used to make quieter submarine propellers.

Computers

Initiatives have been launched

aimed at preventing the com-pany from tendering for the Pentagon computer contract and from selling any of its pro-ducts in the US.

Mr Aol said the company was also hesitating because it would have to manufacture the com-puters in the US if it won the contract.

This is because in April the US imposed 100 per cent punitive tariffs on a wide range of Japanese electronic goods, including personal computers, in retaliation for Japan's alleged failure to abide by a bilateral agreement on semiconductor

Equipment

Toshiba said yesterday that if it won the order, it would make the computers in its California plant, opened earlier

California plant, opened earlier this year.

The bid by Matsushita Electric Industrial of Japan to export consumer electrical manufacturing equipment to the Soviet Union appears to have little chance of success, Renter reports from Tokyo.

Talks between the company and Soviet officials have centred on the sale of equipment for

on the sale of equipment for making such items as VTRs, refrigerators and nickel-cad-mium batterles, Matsushita said-The company said that negotiations have been called off because of the Soviet Union's lack of foreign exchange. Their apparent failure, the company added, was not related to the recent row over illegal exports to the Soviet Union by Toshiba Machine Co.

Trade bill will now move to a House-Senate conference committee, Nancy Dunne reports

Congress faces toughest challenge in years

lenge in years.

The huge, potentially destabilising, largely differing bills passed by the two houses were created by 11 House and nine Senate committees.

Members representing each committee will be appointed to serve in the conference, and although the procedures have not yet been decided, the members may well be subdivided into smaller groups to negotiate differences in various. negotiate differences in various

sections of the bills.

Work is not likely to begin until the end of the month, and may even be delayed until after the summer, scheduled to run from August S to September 9. During the humid Washington August, congressional aides will have the unenviable task of laving the enviable task of laying the groundwork for the reconcilia-tion of the two bills. At some point, White House will

the baggling, in the hope of fending off provisions it finds arowedly determined as the most objectionable. Neither bill House "to enhance US competican be said to be more "protiveness," passed a provision

PASSAGE through the US
Senate of the trade bill by an
overwhelming majority (71 to
27) means attention will now shift to a House-Senate conference committee, where Congress will face its most complicated procedeure challenge in years.

The House version is seen as more restrictive in its provisions, tightening up dumping and countervailing duty statutes. The Senate bill, passed on Tuesday, is tougher on emotion from imports and no negotiations. The White House

protection from imports and no negotiations. The White House ideal will be to get agreement on the weakest provisions in each bill.

Topping the "veto-bait" list is the House-passed amendment sponsored by Congressman Richard Gephardt as a launch pad for his presidential campaign. The measure would require the Administration to negotiate with countries found to have "excess and unwarranted" trade surpluses—principally Japan—and if the ranted " trade surpluses — principally Japan — and if the balance is not redressed, the Administration would have to act unilaterally to limit the

an escape hatch so large that it need never be employed; The President is permitted to waive retaliation if it is not in the US in his response. economic interest to act.



Mr Dan Bostenkowski

would require the President to determine which countries have colprit's exports.

Although the provision is deemed to be wildly protectionist, it gives the Administration the barriers. Should negotiations then fall, the President tions then fail, the President would be required to retaliate, but he is given wider discretion by the Senate than the House

It is not clear whether the Senate version would court a veto, although the White House has hinted that it would. The Administration, however, has



Mr Richard Gephardt

Senate bill. It is objecting, as is the business community, to a union-backed provision, which would require companies to give 60 days notice to their employees when they are planning layoffs or shutdowns.

The White House would have been happier if control of the trade legislation had been retained by Senator Lloyd Bentsen, and Congressman Dan Rostenkowski, who head the committees which have primary responsibility for trade. Both

However, the bad news for the Administration is that the unwieldly legislation is clearly beyond the chairmen's jurisdiction with provisions bearing on education, labour, investment, banking, education, and foreign policy. Thus, the shape of the final package has fallen into the more combative hands of To Congressman Jim Wright, the House Speaker, and Senator Robert Byrd, the Senate majority leader.

Much is at stake in the dozens of proposals passed: a mechanism to buy up Third World debt, a tightening of antidumping and subsidy provisions, revocations for six months of trade praferences for Romania and Angola; foreign disclosure requirements, limits on US support for cartain loans from the port for certain loans from the international development

President Reagan's trade President Reagan's trade policy rests on liberalisation. It was to be achieved through the new round of multinational talks now underway in the General Agreement for Tariffs and Trade. However, the future of those negotiations may well depend on the outcome of the legislation.

The House bill gives the

Japan fears China may halt rare earth talks

Administration the mandate it needs to conduct the talks and a "fast-track" procedure to obtain Congressional approval of the final result. The Senate, in response to calls for limiting the President's authority, laid out a procedure for revoking the "fast-track" and failed to give the president the delegation of authority granted in the Tokyo round to negotiate tariff reductions without Congressional approval.

If the President vetoes the JAPANESE importers are becoming increasingly concerned that China may stop new trade talks on rare earth exports, including yttrium, in a possible attempt to increase prices. Reuter reports from Tokyo.

Yttrium, one of the elements in rare earth, is used in the development of superconductors, Japanese industry officials said.

Japanese imports of rare

said.
Japanese imports of rare earth from China are estimated at 3.500-3.600 tonnes a year, 72 per cent of total imports. The chemicals contained in the earth are used to make colour TV sets, printers and high technology.

China accounts for some 30

If the President vetoes the bill, he could face the crushing defeat of an override. The Democrats have a large House majority, and it is unlikely to be stopped there. The bill passed in the Senate by four more votes than were needed to override a veto, and two Democrats were absent.

President Reason can wait China accounts for some 90 per cent of Japan's imports of yttrium, estimated at 400-500 tonnes annually. President Reagan can wait

until next year to seek nego-tiating authority, but he will be facing the same Democratic Congress which is unlikely to give it to him as a farewell present in his last year in office. monnes annually.

The officials said if new trade talks were suspended, it would affect the production of high-technology products and the development of superconduc-The failure of the US Govern ment to obtain a strong mandate to negotiate could slow the momentum of the new trade round and hinder the hope of solving many of the trade conflicts which have so inflamed conserver.

They added that China had been trying to consolidate its export negotiations. These at present are conducted through various Chiness government and provincial corporations which have individual export contracts with Japanese.

Taiwan to buy six Beeing superjets.

Boeing Commercial Airplane
Co, a unit of Boeing of the US
said yesterday that China Airlines will buy six advanced-technology Boeing 747-400 superjets
in an order valued at about
\$1bn (£687m), AP-DI reports
from Washington.
China Airlines, with headquarters in Taiwan, is the
national carrier of the Republic
of China.

of China. Boeing said the contract will be finalised by September 30 and the carrier will receive its

first two aircraft in the fourth quarter of 1989. Alcatel contract

Alestel Faiscearex Hertziens, a subsidiary of Alestel NV, has won a FFr 11m (£1.1m) contract to supply telephone links between six Caribbean islands, the company said yesterday, Reuter reports from Paris.

Senate and House provisions

amport relief: Senate Bill Unfair trade practices. Both requires the President to bills expand definition of unfair impose import curbs recommended by International Trade foreign government induced translation to aid translation. create hardship for farmers or such as bans on unions.

House bill transfers decision-making authority over restraints from the President to US Trade Representative. He would be required to act on ITC recommendations unless economic costs would outweigh benefits,

the poor.

Retaliation: Senate Bill equires US Trade Representative to pinpoint countries with "a consistent pattern" of trade abuses and calls for retaliation if these are not removed. Action is mandatory if practice violates an international agreement.

MAJOR provisions of the Trade
Bills approved by the Senate surpluses created by unfair
and the House:

per cent a year, to reduce
surpluses created by unfair
trade practices, if talks fail.

mended by International Trade foreign government-industry Commission to aid troubled targeting of US market sector industries unless they would and worker rights violations, greate headeling.

Trade adjustment Expands federal aid to workers left jobless by import competition and requires they retrain in order to obtain benefits. Would be financed through import fee of 0.1 per cent.

House bill includes incentive programme to encourage retraining. Requires beneficiaries to retrain if plant closed permanently. Financed through import relief and other

Agricultural subsidies: Both an international agreement.

House bill requires dollar-fordollar retaliation at a rate of 10 gramme, which provides sub-

bill would enlarge sugar tariff rebates, and orders marketing loans for wheat, corn and soya-bean producers if global trade talks fail to reduce farm sub-

Foreign investment dis-closure: House bill requires disclosure of significant foreign investment in US. No senate Plant closings: Senate bill

requires companies to provide employees with 60-day notice of closures and mass layoffs. No House counterpart. Windfall profits: Senate bill repeals 1980 windfall profits tax aimed at soaring oil earnings in the 1970s. No House counter-

Toshiba ban: Senate bill bans for two to five years imports from Toshiba of Japan and and Norway's Kongsberg Vaapenfabrikk because of sales to Soviet Union, No House counterpart

EC warns on protectionism

BY TIM DICKSON IN BRUSSELS

where countries were worried at the possible loss of exports

hoped that when the two houses of the Congress next meet, they will "take into account the real worries expressed by America's trading partners and by the Administration itself" Officials at the European Com-

mission showed little surprise at the large majority in favour of a bill which Mr de Clercq said
"milaterally reinforces the
range of measures defending the
commercial interests of the US . . . and introduces some new

THE European Community city which go against the rules yesterday warned the US of the Gatt." Mr de Clercq said Congress to consider the consequences of "overt protectionism." The EC concern over was counting "on the firmness the effect of any US trade of the Administration as indigated everal times by Press. indicated several times by President Reagan to use his veto."

"Any avertiy protectionist legislation would be a grave Mr Willy de Clercq, the EC's blow to the whole multilateral External Relations Commis-trading system and would sioner, said in Brussels that he threaten the current Uruguay Round negotiations. In the end it would force America's trading partners to take similar measures."

viewed with deep apprehension viewed with deep apprenension
by the Japanese Government,"
Japan's Foreign Minister, Mr
Tedashi Kuranari, said.

A senior Foreign Ministry
official said Japan was disappointed that Congress had
failed to recognise the progress
Tokyo had made in opening up
markets.

"It is recretiable indeed that

If the President vetoes the

" It is regrettable indeed that the Senate has seen fit to pass

such a clearly protectionist piece of legislation," Japan's Trade Minister, Mr Hajime Tamura, said. The Taiwan Footwear Manu-

The Taiwan Footwear Manuas protectionist and hinted at
retaliation if it became law,
Agencies report.

Japan's Prime Minister Mr
Yasuhiro Nakasone said he was
concerned that President
Reagan might not have enough
support in Congress to sustain
a veto.

"The move in Congress is war

AMERICAN NEWS

Annual inflation rate in US rises to 5.1%

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

CONSUMER prices in the US was a modest 0.2 per cent. rose at an annual rate of 4.3 per cent in June, bringing the pace of inflation in the first six months of 1987 to an annual rate of 5.1 per cent, the Commerce Department reported would be 0.9 per cent knocked the prices of fixed interest yesterday.

yesterday.

The increase in prices is the steepest since the 6 per cent rise in the first half of 1982 when tight monetary policies and recession were curbing the intense inflationary pressures which built up in the second half of the 1970s.

Last year, under the influence per cent. of failing oil prices and the earlier strength of the dollar, consumer prices rose by 1.1 per

But this year consumer price inflation has accelerated with energy prices rising at an annual rate of 16.7 per cent in the first half of this year, food prices inching up and price increases on imports stemming from the sharp decline in the dollar feeding through into the

questioning by Congress on why he distanced himself from covert Iran-Contra policy deci-sions, Reuter reports from Washington.

His evidence, scheduled for today, comes amid signs of mounting frustration among members of the Congressional committees and of Congress at the failure after nine weeks of hearings to get to the truth of who were represible for the

who was responsible for the sale of US arms to Iran and the

diversion of funds to the Con-

Earlier this year fears that inflation would accelerate sharply in 1987 were worrying investors in dollar securities. But in recent weeks these concerns have faded and it is now widely anticipated that inflation will run at about 4 to 4. tion will run at about 4 to 41

There is considerable nervousness, however, about the possibility that price pressures will be more intense than this and that this level of inflation could begin to trigger a rise in inflationary expectations and become embedded in wage settlements, Economists will be watching the wage talks in the car industry this summer as one guide as to whether this is happening.

The 0.4 per cent rise in the consumer price index in June was led by a 0.7 per cent rise in the first half of the year the in food prices, and a further 1.5 nearer 4 per cent in the second per cent increase in energy half of the year. They argue costs, components which actual for three-fifths of the ingreaser which has a live to the per cent in the second per cent in the first half of the year. They argue that the food and energy price ingreaser which have a live to the per cent in the second per cent increases which have a live to the second per cent in the second per cent increases which have a live to the second per cent increases the second per cent increases the second per cent increases the second per cent increase in the first half of the year the second per cent increase in the first half of the year the second per cent increase in the first half of the year the second per cent increase in the first half of the year the second per cent increase in the first half of the year the second per cent increase in energy per cent increase in the second per cent i count for three-fifths of the increases which have driven total price index. Excluding the increase so far will food and energy, the increase moderate.

marks followed comments ear-lier in the week by Senator Daniel Inouye, co-chairman of the committees, that he had reluctantly concluded that the truth would never be known.

Mr Shultz says he was ignorant of many key decisions behind the policy. This aloof stance by President Ronald Reagan's top foreign policy adviser has puzzled many of the 26 members of the committee.

Shultz set to give testimony

MR GEORGE Shultz, US Byrd complained yesterday of Secretary of State, faces stiff "an epidemic of amnesia" by Administration officials. His re-

ale of US arms to Iran and the liversion of funds to the Conras.

Senate majority leader Robert

the 25 members of the committees and angered conservatives who called for Mr Shultz's resignation when the affair became public last November.

US 'has lost will to send people into space'

The US space industry has over-reacted to the Challenger space accident by placing too much emphasis on safety and has lost the will to send people into space, the latest edition of Jane's Spaceflight Directory

The "safety first" attitudes of the US to putting people into space are criticised in the edition directory, which hints that the space shuttle fleet, grounded after last year's Challenger accident, may not my again until after 1990.

Following the disaster, which killed seven people, the National Aeronautics and Space Administration is redesigning the strapon boosters in the remaining three vehicles in the fleet. The official date for teh next launch is mid-1998. is mid-1988, though many observers have speculated that the lay-off might last much longer. In a hard-hitting foreword to this year's edition, Mr Reginald Turnill, the book's editor, sug-

gests that the long stoppage might not strictly be necessary.
"With more stringent safety rules, the shuttle need never have stopped flying while rules, the shuttle need never have stopped flying while improvements were made."

Mr Turnill says: "Nasa has lost the will to fly men in space. Only those executives emphasising the conservative approach and 'safety must come first' find favour in the hierachy."

hierachy."

The editor, a long-standing and combative commentator on space technology, does not dissent from the view that the Challenger accident was a tragedy. But he believes Nasa has over-reacted in virtually shutting down the main parts of its space programme.

Another effect has been to

Another effect has been to make the US less willing to take a long-term view of partnerships.

"It is the unnecessary sense of national humiliation over an accident that should have been accepted as the unfortunate but insuitable arries of leadership.

accepted as the unfortunate but inevitable price of leadership that has driven the US into a sordid period of nationalism," writes Mr Turnill.

Mr Turnill says Western nations should pause to learn something from the efforts in space of the Soviet Union. Jane's Spaceflight Directory 1967, edited by Reginald Turnill; Jane's Publishing Company, 238, City Road, London EGIV 2PU, £67.

La Paz negotiates \$150m facility with IMF team BY ROBERT GRAHAM, LATIN AMERICAN EDITOR, IN LA PAZ BOLIVIA is seeking a \$150m

extended fund facility from the International Monetary Fund. An IMF team has been in La Par monitoring the per-formance of the Bolivian economy and discussing the country's financial needs, following the announcement two weeks ago of a three-year programme to reactivate the

The Fund's facility is expected to cover the same three-year period of the

reactivation programme. But it will be additional to the \$1.5bn envisaged necessary for the programme. The lat-ter funds will come princip-ally from the World Bank, Inter-American Development Bank, and Milateral agree-

The Fund has been called in because of the country's precarious halance of pay-ments position, due to the collapse in the price of tin and a dispute with Argentina over gas sales that have

caused a sharp drop in foreign exchange earnings. Minerals and gas exports account for 85 per cent of Bolivia's legal \$548m hard currency earnings.

Fund efficials are reported to be impressed by Bolivia's performance in bringing down infiation to a current annual rate of 12.7 per cent

from 24,000 per cent in 1985.
According to Fund estimates, the Belivian economy will grow 2.2 per cent this year—the first posi-

ing its bilateral debt. Belivia's total fereign debt is \$3.7tm, of which the bilateral debt totals some \$1.6tm.

The Belivian Government is anxious to involve the Fund as much as possible as a means of reassuring international creditors. The Fund has recently agreed for superhas recently agreed to super-vise a special fiduciary

tive growth in six years. Once Bollvia has concluded negotia-tions with the Fund, it is expected to begin talks with the Paris Club on reschedul-ing its bilateral debt. Belivia's

to receive monies which foreign governments are due to give Bolivia in the form of aid to purchase at a discount up to \$300m of its debt to banks.

This arrangement is a nevel procedure in the attempts to solve the Latin American debt crisis. Belivian officials say that the foreign governments involved in giving Bolivia funds to purchase its debt are insisting on anonymity for the time hains.

Peter Ford on how Panama is dealing with pressures for reform

Noriega digs in against opposition

car horns, Panamanian protestors

tions, military strongman General
Manuel Antonio Noriega, has
shown no signs of budging, and
leaders of the anti-government "civic crusade" seem at a loss as to what to do next,

"People are tired" of demonstrating daily, acknowledges Mr Aurelio Barria, president of the Chamber of Commerce, which has spearheaded the opposition campaign.

And while the "crusade" has called a general strike next week, its chances of success look slim.

"You don't get co-operation from businessmen and industrialists for long strikes," laments one major employer, "because you have to pay salaries, and with no income you break your cash flow." If the opposition is to capitalise on the widespread show of discon-tant with the Government that it

has revealed, negotiations would seem to be in order. Business leaders at the head of the protests, however, steadfastly insist that they will settle only for General Noriega's departure, and an independent inquiry into allegations against him for murder, elected toral fraud and corruption.

The five opposition parties, all professing varying degrees of con-

AFTER NEARLY six weeks of wav-ing white handkerchiefs, banging ing less than an entirely new gov-on pots and pans, and honking their enterthing the state of th

Bitterness runs deep through the appeared to be running out of steam.

But the target of their demonstrations, military strongman General

But the target of their demonstrations, military strongman General

Though the riot police behaved

and tear gas to disperse protestors was almost unprecedented here.

And stories by subsequently re-leased detainess of brutal treat-ment at the hands of prison guards have horrified many Panamanians. The Catholic Church described the conditions under which arrested demonstrators were kept as "im-moral and inhuman," and President Eric Arturo Delvalle has asked General Noriega for an investiga-tion into tales of beatings, mass rapes and psychological torture. Where this all leaves Panama's political future, however, remains

tedly that General Noriega's resignation is not negotiable. But spo-kesmen have raised the possibility of talks about judicial and electoral reform to give the opposition a fair chance at elections due in 1989. The US, watchful of its interests in the Panama Canal, and the Army Southern Command also appear to favour a negotiated solution to the

Deputy Assistant Secretary of State, Mr William Walker, was in



government and opposition le "He asked us to explain our posi-tion," says a veteran opposition po-litical leader of his talks with Mr Walker. "He wondered whether there would not be a power vacuum if General Noriega left, and he asked us why we do not want the negotiations with Delvalle."

"We are very disappointed with the United States," complained Mr Barria. "They are responsible for this situation, because they have been supporting Noriega. They can-not just wash their hands of this

Though Mr Walker reportedly less, because they regard him as made no concrete suggestions as to the general's pupper.

But if the opposition is to salvage the crisis resolved, and refused to anything from its feltering camtalk to reporters, opposition leaders who spoke with him said he did not offer them much encouragement.

While leaders of the "civic crusted baye have been pressing political"

ist members of the ruling "Revolu-tionary Democratic Party" (PRD) are keen to see a change in econom-ic policy emerge from the crisis. Delvalle's Government, still in the midst of a World Bank structur-el adjustment less has been represenal adjustment loan, has been pursu-ing austere economic line, which has lost the PRD much popular sup-

It could well be, say some observers here, that the businessmen bevers here, that the businessmen behind the protests will find they share a common interest with President Delvalle in staving off leftist pressure, and thus submit to negotiations to end the deadlock.

While General Noriega's position appears off the agenda for the time being, the possibility that he might bow out after a decent interval has elapsed, and before the next election, is being widely conversed.

tion, is being widely canvassed. At the moment "crusade" leader say the will not negotiate with General Noriega, and they are equally adamant that talks with President Delvalle would be use-

ment, negotiations seem to be the only way out of the crisis. "People here have the feeling".

sade" have been pressing political demands and might moderate their says an opposition political leader, insistence on General Noriega's with a note of resignation in his removal in order to discuss electoral reforms, trade unionists and left-

US marine espionage hearing opens

MARINE SGT Clayton Lonetree's court martial on espionage and other charges began on Wednesday with a defence lawyer asking the judge if he harbours prejudice against American Indians, AP reports from Quantico, Virginia. Sgt Lonetree, 25, an Indian and former guard at US embassies in Moscow and Vienna, faces 13 charges alleging he provided blue-prints, floor plans and knowledge

to Soviet agents. The first marine ever to face trial on espionage charges, he is also accused of giving the identities of US intelligence agents to the Soviets.

The start of the proceeding was delayed about 30 minutes by a pow-er failure and to await the arrival of Sgt Lonetree's mother.

about embassy office assignments

Defence lawyer Mr Michael F. Stuhff asked Navy Capt Philip F. Roberts, the presiding judge, about his youth in South Dakota, which has several major Indian reserva-tions. Mr Roberts said there was no major concentration of Indians in the area of the state where he lived, and assured Mr Stuhff he is not bi-

Fellow defence lawyer Mr Williams Kunstler asked Mr Roberts if he had any prejudices against him because of his notoriety, to which the judge said no.

Outside the courtroom Mr Kunstler said that the Government's case is based entirely on a statement Sgt Lonetree made to the Naval Investigative Service.

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UK NEWS

Court lifts injunctions on spy book material

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE LAW would be made an ass if Court of Appeal's civil division), British newspapers continued to be barred from publishing extracts from the book Spycatcher, the memoirs of Mr Peter Wright, a former HMI5 counter-intelligence officer, now that the whole book had been published in the US, a High Court judge said in London yesterday.

Sir -Nicolas Browne-Wilkinson, the Vice-Chancellor, lifted temporary injunctions made last link

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against the Guardian and Observer newspapers and refused to grant-the Attorney-General, Sir Patrick Mayhew, QC, an injunction against the Sunday Times.
The Attorney-General will chal-

lenge the ruling in the Court of Appeal today. Sir John Dunaldson, the Master of the Rolls (head of the

ement that he would be re- general election.

British newspapers continued to be said yesterday that the appeal court barred from publishing extracts would if possible give its decision

His ruling should not be regarded as a charter for other members of the security services who might be tainking of publishing their me-moirs, he added. He did not underestimate the seriousness of Mr Wright's breach of his admitted duty of confidentiality, which the Gov-ernment alleged might greatly prej-udice the efficiency of the security service; nor did he criticise the seriousness with which the Government had pursued the case:

treat this case as an unreasonable

reasonable ends. That is not a view

the Guardian and Observer news-papers last year had been "the first breach in the security wall." Since then, however, the position had al-tered radically. Wright material had been extensively mulliched by

as well as in other English papers. Sir Nicolas suggested that the Government should follow the US system of allowing en-secret service officers to write their memoirs and have them vetted to remove sensi would be enforceable in the US and would close "the American route" used by Mr Wright to evade the

Post Office chief to stand down THE GOVERNMENT is looking have been no development in offioutside the Post Office for a successful fainking about the privatisation reflect any disagreement between sor to Sir Ron Dearing who yester of the Post Office after the Prime himself and the Government. He day made the unexpected an
Minister's statement during the added that the Government had not appear to be the content of the co

nouncement that he would be resigning as chairman of the corporation at the end of September.

However, ministers do not appear to be considering a radically different remit for his successor. This partly reflects widespread praise for Sir Ron's six-year stint as chairman, when the corporation has been considerably improved its productivity.

In particular, there appears to general election.

Mrs Margaret Thatcher ruled out the Royal Mail. The Department of the Royal Mail. The Royal Mail. The Department of the Royal Mail. The Royal Mail. The Department of the Royal Mail. The Royal Mail. The Department of the Royal Mail. The Royal talked to him about privatisation since the election.

The Department of Trade and Industry, which is understood to have tried hard to persuade Sir Ron to stay, refused last night to comment on his successor other than to say

in due course.

However, a decision is thought to be imminent on naming a successor from outside the Post Office.

Men and Matters, Page 12

You are standing facing the much-praised work of art on display which is made up of 3cm diameter rods

welcled one on top of another. What point of the structure is nearest you in the vertical plane?

Markets jolted by jump in trade deficit

trade deficit during May gave a furtrade deficit during May gave a further joft to London's financial martrade performance which followed a
kets yesterday, bringing heavy
losses for the pound and for government bond and equity prices.

The Bank of England has now

trade showed a deficit of £1.16bn (\$1.84bn) in May, more than twice the level seen the previous month. The figure reflected a steep rise in ing costs rates.

The May trade deficit was only mand in the economy and a weakening in industry's export performance of the many first invisible in the steep rise in ing costs rates.

The May trade deficit was only partially offset by an estimated entire in industry's export performance of the cost of t

In the City of London the news, which followed figures earlier this week showing a renewed surge in bank credit and in consumer spend-ing, was seen as further evidence that the recent strong growth in the

election by fears that, after strong months, although it is still 6 per output gains since last autumn, industry may run into capacity conputs to the US have been particu-

unless the outlook improves over. interest rates.

The message from government volume of capital goods imports suggesting that industrial investment are some signs that rising retail spending is now pulling in more imports, it is too far too early to conclude that there has been a sig-nificant deterioration in the trade

A SHARP increase in Britain's quently erratic and officials pointed

ment bond and equity prices.

The Bank of England has now ruled out any further reduction in dustry said that Britain's visible interest rates in the foreseeable future, but there has been no official indication that the authorities are considering an early rise in borrow-

ping, insurance and tourism. The resulting £561m deficit on the cur-

Officials acknowledged some coneern over the trend in exports. Execonomy may be unsustainable. volume of exports fell by 4 per cent Financial markets have been unover the three months to May com-

larly weak in recent months. gap.

Non-oil imports have been relatively flat for most of the year, but is far from overwhelming, but there was speculation yesterday that May, with the increase concentration. Non-oil imports have been relaed in the consumer goods sector. Alcoming months the authorities may though imports of intermediate and have to dampen demand by raising semi-finished goods have also been strong, there has been a fall in the

> bond yields to their highest level since around the end of February, before the market's sustained pre

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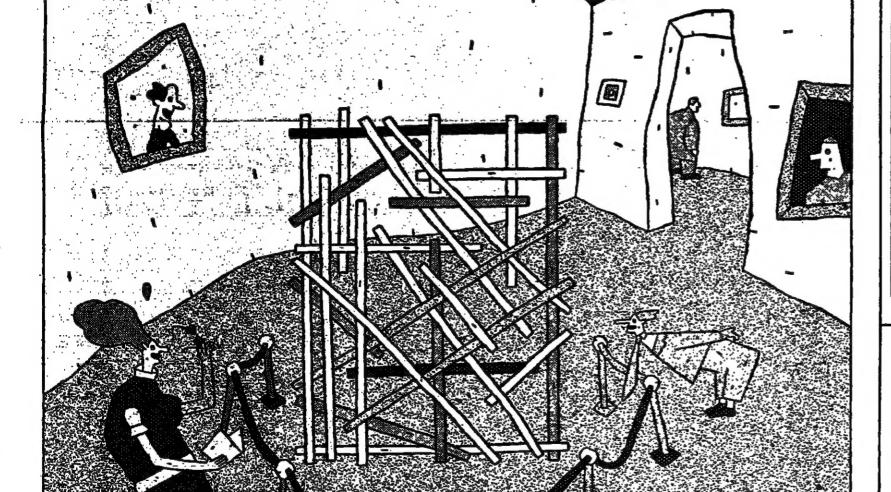
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BS hopes for a voyage of recovery

MR JOHN LISTER, British Shipbuilders' new chairman, is the kind of blunt Yorkshireman who takes pride in calling a spade a bloody shovel. He is confidently expected to have some-thing equally direct to say on the subject of the corporation's results, due out tomorrow.

Mr Lister, a former-chemical Mr Lister, a former chemical industry manager, was appointed in April after Mr Phillip Hares had been forced to retire through Hiness. His first three menths in the job have been a crash course in the realities of shipbuilding. He will have discovered few grounds for outinism. rounds for optimism. British Shipbuilders reported

a trading loss of £137m last year, boosted to £430m after restructuring costs and a net-loss of \$248m on the sale of warship yards to the private: sector. There is no reason to believe that the 1986-87 trading

believe that the 1986-87 trailing result. will be any better especially since Mr Hares is on record as forecasting that R would be swill.

The corporation faces continuing problems on a number of fronts:

Losses on contracts: Every ship built B, completed at a loss. The corporation is known to have lost about 450m on the work it has in hand, although some of these contracts were begin after the financial year ended in March.

Customer default providens:

ended in March.

Customer default provisions:
Substantial sums will have to
be set aside to cover possible defaults by sustamers whose financing was guaranteed by the corporation as part of the

rather more will be needed this structural overcapacity—as year.

Scott Lithgon: The corporation has settled a dispute over them losses of £80m to a profit of the inherite a corporation which valuation of the sasets of the inherite a corporation which Scott Lithgow yard, and to has stready closed 40 per cent Trafalgar House in 1984, at a of capacity and is generally level to be disclosed in the accounts. Trafalgar is also get without abandoning all threatening litigation over a hope of future visbility.

World Shipbuilding

claim that it was misled about the prospects of the yard.

ITH Chalkenger: A large loss is likely on the ITE Chalkenger, a large loss is likely on the ITE Chalkenger, a large loss is heavy lift-crane ship ordered by a private company which subsequently were out of busiders, of the kind that helped to restructure the fibres industry. He recognises, however, that shipbuilders is ever, that shipbuilders is entitled in the price is likely to be well short of the 245m building costs.

Redundancies: The corporation had to find 253m to finance restructuring last: year, since when the workforce of 10,200 has shrunk to fewer than 7,000. Which even the Japanese and South Koreans cannot make

Mr Kenneth Clarke, Industry Minister, gave a clear indication of the way the wind was blowing when he asked the Commons recently to raise the corporation's borrowing limit—which covers accumulated losses—from \$1.4bn to £1.5bn, with provision for a further increase to £1.5bn

the corporation as part of the battle for orders.

Provisions of this sort amounted to Si3m in last year's accounts and the signs are that rather more will be needed this structural overcapacity—as year.

Scott Litingow, The corporation has settled a dispute over to has settled a dispute over to has settled a dispute over to have chairman of KCFs likes division has settled a dispute over to have chairman of KCFs likes division has settled a dispute over to have chairman of KCFs likes division has settled a dispute over to have a settled a dispute over to have a comparation which scott Litingow yard, said to have a comparation which has already closed 40 per cent of capacity and in generally thought to be as small as it can accounts. Trafalgar is also get without abandoning all

caused prices to fall to a level at which even the Japanese and South Koreans cannot make

In practice, his room for manoeuvre is limited and the strategy will concentrate on three main areas.

First will come cost cutting through efficiency improve-ments. British Shipbuilders' workforce is already among the most productive in Europe—the days of overmanning and demarcation disputes are largely gone—but there are savings to be made through better organisation of work schedules.

Unfortunately, only about a third of the cost of building a ship can be controlled within the yard, so the scope for algorificant savings is small. The second target will be sub-sidy payments. The European

tion fund financing, set at 28 per cent in November, is due for review later this year. British Shipbuilders pressed hard for a limit of 32 per cent in the last round of negotiations

and will return to the fray. Third comes marketing. The year towards sophisticated products such as research ships, refrigerated vessels and pro-ducts carirers. Small cruise ships, for which there is a buoyant market, will be added

These more complex ships offer the advantage of moving the corporation away from direct competition with Far East yards which tend to concentrate on straightforward bulk carriers and tankers. But the corporation will be in direct conflict with other European yards equally desperate for orders and often with more sympathetic governments than British Shipbuilders'.

This was illustrated by the recent film order placed by Britanny Ferries with the French yard Chantiers de l'Atlantique, which British Shipbuilders claims it lost only because of unfair subsidie This is being investigated by the European Commission.

The picture is not totally The picture is not totally bleak. The corporation recently won a £50m order for two container ships for China, with an option for a third, has hopes of a small ferry order from the Scottish operator Caledonian MacBrayne, and of a government order for a supply ship for St Heiena.

CEGB intends to seek planning permission for its second PWB Govan, the main Scottish yard, recently completed the higgest passenger ship built in the UK since the 19605—the 31,000 ton Norsea for North Sea Ferries—which will rank as good experience in the cruise ship market.

In Symderland North Part as the longest and deepest underground wall in Europe, began the programme which will see the 1,175-Mw station

In Sunderland, North East Shipbuilders recently launched the first of 25 small ferries being built for Danish owners and expects to complete one a month for the next two years.

supplying electricity by 1994. More than 1,200 metres long, 50 metres deep and one merte thick, the wall will be built in 20 weeks by an Anglo-French joint venture formed by Stent Foundations, a subsidiary of Balfour Beatty, and Soletanche Enterprises of Paris.

. Contract valued at £650m have already been awarded at Sizewell. A further 60 contract packages remain. More than 90 per cent of the orders for hard-ware would go to British manu-facturers, Lord Marshall said.

After arriving by helicopter

nearly an hour late because of flying difficulties, Lord Marshall

started specialised machinery for building the £10m disphragm wall, which will

enable the site to be drained

without affecting local farm

land or the neighbouring older

Afterwards Lord Marshall

said he was "very sad" at the

threat by Friends of the Earth,

an environmental pressure group, to continue resisting the

project by "direct non-violent

Yesterday's ceremony, marked

the end of a six-and-a-half-year

battle by the CEGB to build

Britain's first pressurised water

"No one expected that would take so long to reach this stage. This is the day the CEGB has long waited for," said Lord Marshall.

In the next few months the

power station.

action,"

reactor.

"Jobs are already being created in British factories and at the site, which will provide an average of some 10,000 jobs a year over seven years," he said.

During the peak construction years there will be 3,500 peo-ple working at Sizewell including many recruited locally. Some £200m will be injected into the East Anglian econ The CEGB's original plan for draining the site involved the sinking of numerous wells and a costly continuous pumping operation. After a public in-

quiry, where concern was exment could be adversey affected the Board decided to construc

the Sizewell A station.



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APPOINTMENTS Lloyds Bank senior posts



Mr Berry Taylor (left) divisional manager commercial banking, Mr Roger Bardell (right) divisional manager small

Two key appointments have been made to kloyde Banky's UK retail handing division, wind forcing its evoprationent to anally successes in management buy-ment methods sized humbers. We are made the layer has been appointed divisional menager, commercial banking His responsibilities will include the Lloyde Bank Commercial Services LBCS) training programms. LGCS, systems development, depoduct development, depoduct development, depoduct development, depoduct development, depoduct development in the middle corporate market, and other related activities his Ragger Barkel has been appointed to the newly created position of divisional manager. He was a senior assistant director of Standard Chartered Marchant Bank.

Sir Jeffrey Beases retires as a deputy chairman and director of NATIONAL WESTMINSTER BANK on July 31. He continues as chairman of the door Group branch and re has been appointed regional general manager for the bank's manager at Ayisabury branch and re has been appointed regional general manager for the Philip Bowers, winness promotion to assistant general manager. He successes his will retire on August I are successor to his Roy Williamsea, formally general manager of HALLEAX BUILD in the City He successes his will retire on August I are successor to his Roy Williamsea, with its finance house subsidiary, Lloyds Bowmaker.

Following the formation of CGA FINANCIAL SERVICES, part of Fredericks Place Holdings the following appointments have been made: Mr Renald Denham (chief executive of The Country Continues): Associa-Denham (chief executive of The Country Gentlemen's Association) chairman, Mr Staart Goldsmith (chief executive of Fredericks Place Holdings) deputy chairman. Mr Stewart Jones—managing director and Mr Keith Owen—deputy managing director. Mr Victar Harvey, Mr Marcus Egerton, Mr Colin Studd, Mr Robin Hunter and Mr Timothy de Salis become directors. directors.

Hr B. R. C. (Brian) Remp has joined SIMON ENGINEERING from the Parkfield Group, where he was executive director. He will have overall responsibility for Simon's manufacturing companies, both in the UK and overseas, involved in access and fire righting equipment; waste water treatment plants; cereal, feed milling and container machinery; and solids handling systems.

Mr David F. Osborne is to join the board of ELECTRA INVESTMENT TRUST as an executive director from August 3. He is chief executive of the chairman; and Mr Godfrey! Fountain Development Capital deputy managing director.

NRG (UK) HOLDINGS has appointed Lard Tollemache as chairman. Mr Renald R. Bennie (recently retired as director of the National Westminster Bank); Mr Antheny A. Best (a managing director of Charterhouse Merchant Bank); Sir Allan Davis (previous Lord Mayor of London and retired senier partner of (previous Lord Mayor of London and retired senior partner of Armitage and Norton); and Prof. Leslie Hannah (director of the business unit at the London School of Economics and visiting professor Harvard University, US), become nonexecutive directors. The board

Holsbear, vice-chairman, and Mr Steef Boerbout, director, (NRG Amsterdam); Mr John C. Cumming, managing director, and chief executive; and Mr Kenneth W. Haddon, secretary.

Mr M. L. Peiham has been according a director of the CONDER GROUP. Within the group his role will be to identify ways of developing the existing businesses and opportunity for growth.

TMD ADVERTISING HOLD-INGS has made the following appointments at subsidiary TMD Advertising from September 1: Mr Ray Kelly, managing director; Mr Philip Coulson, deputy chairman; and Mr Godfrey Mana,

Malaysian Prime Minister appeals for investment

BY JOHANNA EIGEN

AN APPEAL to British businessmen to invest in Malaysia—the new "profit centre in Asia"—was launched yesterday. by Br Mahathir soblemmed the country's Prime Munister. He promised paign was dead, :

He told an investment seminar organised by the Malaysian Industrial Development Anthority, that the poli-tical climate in Malaysia had been stabilised and that the economy had been improving since the beginning of 1987.

Malaysia had introduced a new economic policy "which and eventually eliminate the identification of race with economic functions." Strongly disputing any comperison with racial inequalities in South Africa, he said: "Businessmen should not touch South Africa with a 10 foot pole."

Mr Datin Paduka Rafidah Asiz, Minister of Trade and Industry, said that the UK, with its vast industrial ex-perience could help speed industrialisation in Malaysia.

Incentives to attract British companies into Malaysia, have apparently upset some of the more mature investors in the country. .

concern that Malaysia was giving bonuses to new in-dustries and ignoring those who took hig risks years ago by moving their companies into the country.

The Prime Minister assured him that all businesses currently in Malaysia were making good profits and were in the right place for growth. The priority was to convince others a diaphragm wall that had the that they should invest there benefits of preventing possible and that their investment would settlement below the level of



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Defence budget will not be cut says Younger

were successful in scrapping cruise missiles and Soviet miscruise missiles and soviet mis-siles, this would not lead to defence budget cuts, Mr George Younger, Defence Secretary, warned yesterday.

Speaking ahead of today's Cabinet discussions on public expenditure, he said "the West will still be faced with the need to preserve its ability to sustain

He told a conference on the future of air power at King's College, London: "There is clear evidence of Soviet interest in an intermediate nuclear force agreement."

But he said he knew of no suggestions "that we would be able to cut our defence budgets if, as we hope, we see the back of some 1.000 Soviet nuclear missile systems in return for rather fewer of our own." Mr Younger said: "We shall still be faced with the need to maintain effective nuclear deter the expenditures necessary for rence." The West was now look our nuclear and conventional

EVEN IF the Geneva arms talks He warned that "the other area of our nuclear and conventional capabilities — none of them cheap — would be even more crucial in this respect."

Nato planners are studying

stand-off weapons and sub-marine-launched cruise missiles. Mr Younger said he saw a "very real danger in the climate of expectation that has been raised by the prospect of the first nuclear arms reductions. "The danger is that this will give rise to a reduced willing-ness among the democratic nations of the West to support

Lawson criticises lack of help for sub-Saharan area

BY JANET BUSH

lised countries were dragging their feet on taking measures to help heavily-indebted nations in sub-Saharan Africa,

loans into outright grants, agree longer repayment periods and generous grace periods for other official loans and reduce the interest rates payable on these debts to well below market levels.

the international meetings this

how to maintain a capability that would pose an unacceptable threat to the Soviet Union, in the event of success in the Geneva arms talks to scrap cruise missiles and Soviet SS-20 and other short, and medium. and other short- and medium-

range missiles.

The options are understood to include increasing the size of the US F1-11 bomber force

BRITAIN's fellow industria- port for his proposal from other creditor countries.
The Chancellor rejected the reluctance of some indus-trialised countries, notably the

Mr Nigel Laws—
cellor, said yesterday.

In a speech to the all-party
parliamentary group on overseas development, he strongly
urged creditor nations to join
an initiative to alleviate
indebtedness in the poorest
African countries.

African countries.

The poorest to regard the cost as one that
has been incurred already. The
question is how we face up to

arroposal is that we should

arroposal is that we should question is how we face up to it. My proposal is that we should do so in an orderly way over a reasonable period of years," he

The Chancellor stressed interest rate relief should be made available only to countries which were implementing satisfactory economic reform poli-cies and his proposals on sub market levels.

He said yesterday: "We have cies and his proposals on sub a moral responsibility, as well as an economic one, to some of the poorest countries in the world." He urged "those countries. Unlike the main debtors of Latin America, the tries which have so far been dragging their feet to join in this initiative, so that we can sakaran Africa had no chance agree a timetable for action at of returning to viability through the international meetings this their own efforts. poorest and most heavily-indebted countries of sub-Saharan Airica had no chance of returning to viability through their own efforts.

industrialised nations centred banks were now dealing with on lowering interest rates on the debt problem on their books sub-Saharan debt. He said there with a more realistic approach had not yet been enough sup-

Confidence among Scots companies 'increasing'

BY JAMES BUXTON, SCOTTISH CORRESPONDENT CONFIDENCE AMONG Scottish report a more pessimistic outcompanies about business pros-pects is increasing, employment On is growing and companies are raising their investment intentions, according to the latest Scottish Business Survey.

The report shows that a substantial number of manufacturing companies are experiencing higher sales and increased orders, even in depressed sectors such as metal manufacture and mechanical engineering. The survey, carried out in June and early July by the Fraser of Allander Institute at Strathelyde University, says the

Optimism has also mereased in the Scottish construction industry, with companies expecting increased private sector orders. Companies in Edinburgh, Dundee and Glasgow forecast increased employ-ment, but those in Aberdeen expect a reduction.

Wholesalers also show increased optimism, although they report a reduction in employment over the past three months and expect further cuts. Overall retailing com-

Strathclyde University, says the manufacturing sector of the Scottish economy is in a relatively healthy phase.

Much of the demand comes from outside Scotland, it says.

Exports do not appear to have suffered from the appreciation of sterling earlier this year.

Only in Aberdaen which has manual workers but a jack of workers but a jac from outside Scotland, it says.

Exports do not appear to have suffered from the appreciation of sterling earlier this year.

Only in Aberdeen, which has been badly hit by last year's downturn in the oil price, does a small majority of companies

oper cent of companies in the preciding employees in the preceding three months. The biggest shortages were of manual workers, but a lack of managerial, technical and prodomnturn in the oil price, does a small majority of companies in all sectors had difficulties recruiting employees in the preceding three months. The biggest shortages were of manual workers, but a lack of managerial, technical and prodomnturn in the oil price, does a small majority of companies in the preceding three months. The biggest shortages were of manual workers, but a lack of managerial, technical and prodomnturn in the oil price, does a small majority of companies in the preceding three months. The biggest shortages were of manual workers, but a lack of managerial, technical and prodomnturn in the oil price, does a small majority of companies in the preceding three months. The biggest shortages were of manual workers, but a lack of managerial, technical and prodomnturn in the oil price, does a small majority of companies in the preceding three months. The biggest shortages were of manual workers, but a lack of managerial, technical and prodomnturn in the oil price, does a small majority of companies in the preceding three months.

Chancellor welcomes debt moves by banks

By Alexander Nicoli
MR NIGEL LAWSON, the
Chancellor, yesterday welcomed as realistic the provisions taken by banks against
their Third World debt exposure even though they force
the Treasury to forgo a large
amount of tax revenue.

His remarks raised some

His remarks raised some speculation among bankers that the Inland Revenue would adopt a more liberal attitude to tax allowances for problem debt provisions.

provisions.

Addressing a House of Commons lunch, Mr Lawson said "In the immediate future, at least, this increase in provisioning is bound to mean a significant cost to the taxpayer, since more tax relief will be due to the harks. the banks.

"This occurs under the normal rules for provisions against bad or doubtful debts. If any company's profits are cut back, the Exchequer is likely to get less revenue." Treasury officials swiftly denied that his remarks signalled any change in policy. The guidelines used by the Inland Revenue, they said, had been set in 1983

Newartheless harkers found.

Nevertheless, bankers found his remarks encouraging. They have complained for several years that the Inland Revenue

years that the Inland Revenue was not accommodating towards provisions, and that its treatment of individual banks had been inconsistent.

If all of the £2.5bn to £3hn of provisions taken or likely to be taken by large UK banks were allowable for tax, forgone tax revenue could total some £1bn.

Mr Robin Monro-Davies, the credit analysis firm IBCA, said: "The Chancellor's comments are an exciting change as up to now the UK tax authorties have been among the most niggardly in allowing provisions for sovereign debt. If the Chancellor's words are translated into action by the Inland Revenue, it will mean that only two major countries, the US and Japan, have not moved in this direction."

Ore carrier loss 'caused by steering failure' By Kevin Brown, Transport Correspondent

THE LOSS of the Hong Kongregistered ore carrier Kowloon Bridge off the Irish coast late last year was caused principally by steering failure, a Transport Department inquiry reported yesterday.
The findings will silence

heir own efforts.

More generally, Mr Lawson claims that the Kowloon Bridge suffered from structural probounded the way commercial lems of the sort thought to have troubled several sister ships.

The ship, originally named English Bridge, was one of six built by Swan Hunter on the River Tyne between 1971 and 1976.

removing some of the disadvantages.

The system would enable flats to be bought, or those already owned transformed, as common hold, to a form of complete ownership. It would also take care of the mutual rights and obligations of all those occupying flats in a single block, whether purpose built or converted from a family house.

Commonhold would have standard documentation which would make conveyancing simple and cheaper, and would provide state guarantee for owners' rights recorded at a Land Registry.

One of the problems with a lease hold flat is that once the lease is reduced to 40 to 50 years, the flat becomes unmortgageable and unsaleable.

In most cases, it is possible to continue the freehold. One of the ships, the Britishowned Derbyshire, sank with the loss of all 44 crew in the Pacific in 1980. Two years later the crew of the Tyne Bridge, later, renamed East Bridge, were similated from the North

were airlifted from the North Sea after cracks developed.

There have been reports of similar problems with the three other ships of the class. An inquiry into the Derbyshire resualty is due to take place in London in October.

The Transport Department report says no one was to kine for the Kowloon Bridge casualty, which was caused by the failure of steering gear and damage to the rudder in "atrocious weather."

The crew of 28 was evacuated

The crew of 28 was evacuated by RAF helicopters. Salvage attempts were abandoned after a line put aboard by the crew of a tug was parted by "exceptional seas."

Clive Wolman looks at why broker W Greenwell is threatened with disintegration

Midland pays the price for lack of strategy

business viable.

The original deal to purchase Greenwell was negotiated in early 1984 by Mr Stefan Gadd, chief executive of Samuel Montagu, which at the time was only 60 per cent owned by Midland. The clearing bank board was not closely involved and its enthusiasm for the deal extended only as far as Greenwell's thriving business in giltedged securities, rather than equities. Even at that stage, several of the Greenwell partners protested against the terms, and the sale price had to be renegotiated before Midland

to resign. Midland took much tighter control of Samuel Montagu through his successor, Mr charging institution investors Bob Logan. One of the factors for executinag their transactions

THE increasingly threatened disintegration of W. Greenwell, which before last October's Big Bang reforms was considered one of the UK's top five stockbroking firms, marks the climax of a series of errors made by its partners and its new owners, Midland Bank.

The eyeball-to-eyeball confrontation between Midland's directors and Greenwell's key analysts and salesmen has arisen because Midland has not been willing to give up its UK equities business, which it sees as part of its global network, but nor has it developed a strategy for making the business viable.

The original deal to nurchase

acquire a jobbing (market making) firm in contrast to Barclays and NatWest, its two main clearing bank rivals. In the first nine months after Big Bang, the traditional Stock Ex-change jobbing firms have per-formed outstandingly well.

Midland's approach was to recruit a market making team. According to one former Green-well's partner: "It was a very expensive recruiting campaign but I'm not sure it was very successful. We picked up people with experience of trading in other markets and some of them be renegotiated before Midland were not up to equity market took 100 per cent control in making which is very different."

After Mr Gadd was compelled The lack of a strong market

ent."

The lack of a strong market making team led Greenwell to dopt a different method of



Bob Logan: epposed consultants' advice

which the institutions considered eccentric and an unneces-sary complication.

Greenwell's other handlesp was its back-office administration. It has been one of several securities firms whose failure to process efficiently the additional ppaerwork generated by the much higher volume of transactions since Big Bang has led to the massive backlog of unsettled Stock Exchange hargins. In the end, Midland made good use of its clearing bank market making as market making as shout market movements. Matters came to a head in March. Midland decided that Greenwell's equity market making as Scandit Scandit March. Midland on the country but the process of the residual pour market making as some about market movements. Scandit Scandit The altrophysical market making as Scandit Scandit The altrophysical market make that the securities firms whose failure in gwould not become profitable for at least two years. Late one Friday evening, an amouncement was made on the transport of the residual pour market makers make poweral in March. Midland decided that wolume country for at least two years. Late one Friday evening, an amouncement was made on the transport of the residual pour market movements. Scandit Scandit The altrophysical pour market movements. Scandit Scandit The altrophysical pour market movements. Scandit Scandit The altrophysical pour market makers make pour that the securities firm so would not become profitable for at least two years. Late one Friday evening, an amouncement was made on the transport of the residual pour market movements. Scandit The altrophysical pour market makers make pour market makers makers make pour market makers makers

hold a large inventory of equities in a capidly rising stock market. Others say the market makers made poor deci sions about market movements.

experience of paper processing by sending in a team to disentangle the mass of unplaced contract notes.

The vulnerability of Greenwell's institutional equity business was highlighted by the decision to split it off from its more successful gilts market making operation, where it is still ranked in the top three or four, and its private client business.

As a result of these handings, Greenwell's institutional clients cut their orders, even though Greenwell retained to the firm does not trade

making operation, where it is still ranked in the top three or four, and its private client business.

As a result of these handicaps, Greenwell's institutional clients cut their orders, even though Greenwell retained strong teams of analysts covering the financial sector, chemicals and pharmaceuticals.

More serious, its market makers suffered a big trading loss in the first few months after Big Bang. Some Greenwell could not generate employees blame the loss on Midland's failure to inject more capital into their business which would have allowed it to hold a large inventory of securities firms and investment

sidered the possibility of ex-ploiting the collection of securities firms and investment banks that Midland and Samuel Montague have assembled in Scandinavia, Germany, the Pacific Basin and elsewhere. The aim was to build up the volume of sales of shares in one country to investors in another.
But Greenwell's continuing
losses, and the apparent lack of
commitment from Midlaud
made recruitment of senior
staff almost impossible. Instead the resignations began to gather

Property 'to

provide BR

By Paul Cheeseright,

with £200m'

Ward rather coy about assets, court told

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

yesterday.

Mr David Oliver, QC, for Guinness, said Mr Ward had given information about three assets he described as "illiquid," but had said nothing themselves the said said nothing about any liquid assets out of which he could repay Guinness. Mr Oliver said the history of the litigation showed that Mr Ward had "a propensity for channelling funds to which he claims to be entitled" into tax

Alternative to

flats proposed

COMMONHOLD, a new form of fist ownership, has been proposed in a Law Commis-sion report published yester-

In most cases, it is pos-sible to acquire the freehold,

leasehold of

By A. H. Hermann

MR THOMAS WARD, the havens such as Jersey and Mr Ward was a man of considerable substance but at the moment was not offering Guinness anything, said Mr Oliver, who was opposing Mr Ward's application for a stay of the judgment pending his appeal.

In an affidavit supporting his application, Mr Ward listed as illiquid assets his home in the US, his interest in the Washington law firm of Ward Lazarus and his right to recover \$4.7m of the £5.2m he has paid in US

the his interests in his home and that the 55.2m Mr Ward claimed the law firm if he did not move was paid for his "valuable was p Ward pending the appeal, but about his liquid assets, Sir the company would consider en. Nicolas said.

Last week the judge held this interests in his home and the law firm if he did not move quickly on the appeal. It had been indicated this could be heard on August 11.

Consideration of the appeal in the did not move that the \$5.2m Mr Ward claimed that the \$5.2m Mr War

taxes.

his home or law firm before shortfall of about £500,000 and
Mr Oliver said Guinness was the appeal. Mr Ward would interest of about the same on
not trying to bankrupt Mr then have to give information the total amount.

no information about Mr
Ward's liquid assets.

The judge refused a stay but said Mr Ward could re-apply if Guinness tried to move against his home or law firm before shortfall of about £500,000 and

By Paul Cheeseright,
Property Gorrespondent

BRITISH RAIL Property Board
expects to contribute £200m to
BR's cash flow during the
financial year to next March, Mr
Dougias Leslie, managing
director, said yesterday.

This would represent a 52 per
cent increase on the previous
year's contribution and would
bring property activities' gross
contribution to British Rail
finances to £1.25bn since 1970.

The property board manages
the British Rail estate and is
responsible for selling land
surplus to operational needs.
It has been exploiting the
development opportunities of its
property holdings to finance
such things as capital works at
main railway stations.

In the year to last March, the
board had gross rental income
of £75m, up £5m on the previous
year, and gross earnings from
property sales of £102m, up
£21m on 1885-28.

Presenting these figures, Sir
James Swaffield, the chairman,
said hig property developments
would continue to be carried
out on a joint venture basis
with private sector companies.

ont on a joint venture basis with private sector companies. The board maintains equity interests while private sector developers fund the projects. The biggest such development is the Broadgate office complex at Liverpool Street station in the City. The board is deriving a stream of income from Broadgate which reached £18m in the last financial year, and expectations of an increase and expectations of an increase in revenue from the develop-ment underpin the forecast of increased earnings for the current year.

current year.

Last year the board completed L4m sq ft of development, including 670,000 sq 7- of retail space. It has another L3m sq ft under way. Land sales totalled more than 3,600 acres in 1986-87 and current holdings of non-operational land amount to 13,821 acres.

Bank of Wales

May trade shows £561m deficit

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE current account of the balance of payments moved into a \$551m deficit in May, following a surplus of £96m the previous month, according to figures released yesterd by the Trade and Industry Department.

day. Commonhold, another name for the US condo-minium, would provide an alternative to freehold and leasehold ownership, com-bining their advantages and removing some of the dis-The figures show a £1.16bn shortfall on visible trade — reflecting the combination of a sharp rise in imports and a fall in exports — which was only partly offset by an estimated £600m surplus on trade in

Taking the three months March to May together, the volume of exports was 32 per cent lower than during the pre-March to May together, the volume of exports had fallen from the high levels seen at the turn to one month's figures, said it of the year.

The volume of imports was too early to assess witther the higher than the same period a year ago. If oil and erratic items are excluded therewas a 4 per cent decline between the two latest threemonth periods.

The department said this suggested that the underlying The department, traditionally for the whole year,

		• • • •	Visible trade		
	Current		Exports	Imports	Invisible
	balance	palance	fob	fob	palane
1985	+3,450	-2,178	78,777	80,289	+5,62
1986	— 120	-8,253	72,643	81,096	+8,13
1986 Q1	+1,964	-1,277	78,164	19,391	+2.29
O2 -	+ 143	-1,551	17,786	19,337	+1,71
Qĩ	- 762	-2,873	17,553	20,426	+2,11
1987 Q1	+ 667	-1,135.	19,637	29,772	+1,00
Apr	+ 96*	- 504	6.572	7,876	+ 60
Jan. May					
1987	+ 202*	-7.000	32,498	35,298	-1-2 00

level of exports had fallen from wary of giving too much weight

Independent forecasters confident

but this creates a problem with the succession to the mutual rights and duties of flat owners in a block.

Commonhold ownership would become permanent and therefore permanent and the permanent and t therefore, easily saleable while mutual rights and obligations would be passed with the flat to the new owners. The Law Commission. Com-monhold. Cm paper 179 S.O. 111 pp. £7.90.

INDEPENDENT forecasters remain confident about economic growth prospects over the next two years but expect the balance of payments current account to show a widening deficit.

The Treasury's latest review of the consensus among outside forecasters, published yesterday, shows an average projection for output growth of 3.1 per cent in 1988.

Inflation is generally expected to a account of £1.1bn in 1987 and account of £1.1bn in 1987 and account to £1.1bn in 1987 and twice that next year, leading to a gradual depreciation in the last next year, leading to a gradual depreciation in the last next year and 2.4 per cent in the final quarter of this year and 4.4 per cent in the final quarter of 1988.

The forecasters are less optimistic about the trade outlook. The consensus, those in the City predict a prepared before yesterday's slight increase to 9; per cent ticipating lending institutions.

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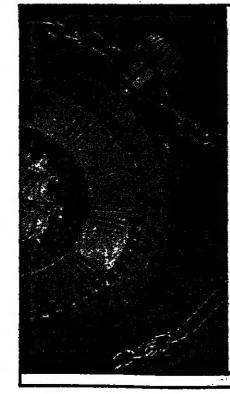
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.... encourage you to use initiative?

expect you to have the experience to deal confidently with individuals at every management level? ... give you the chance to use your broad range of skills?

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PO profit up as volume of mail increases

A 6.7 PER CENT increase in the number of letters sent last year was the main reason against its targets last year, behind the Post Office's record profits for the year to April 1. class letters were delivered the day after posting, against a chairman, reported pre-tax profits for the year of £170m (£167m) on turnover of £3.47bn heavily to improve its quality (£3.25bn) for the year and said an extra 800m letters had been posted.

The Post Office's quality of service improved marginally against its targets last year. About 87.7 per cent of first day after posting, against a target of 90 per cent.

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The Post Office's record profits for the year to April 1. class letters were delivered the day after posting, against a target of 90 per cent.

The Post Office's record profits for the year to April 1. class letters were delivered the day after posting, against a target of 90 per cent.

The Post Office's for the year, About 87.7 per cent of first posting.

of service. Sir Ron added that an extra 800m letters had been posted.

Sir Ron argued that profits would have been higher had the Post Office not delayed price increases for stamps last year. The corporation's letters, parcels and counter businesses in its postal group reported increases in other postal businesses in its postal group reported increase of £3.37bm (£3.16bm). Results for the Girobank subsidiary are stated separately.

The postal business paid to the Government £93.1m as an external financing limit sgainst a target of £98m. Unit cost reductions were 1.4 per cent, against a target of 1.5 per cent.

The Government has cut the external financing limit for the external financ

"Openti

Ovide B

ith £204

from the postal business, seemed the exciting place to be. It was the big profit-earner, the centre of technological advance and the great hope of Britain's information technology indus-The Post Office, by contrast, appeared a boring backwater, marked by low productivity and customer dissatisfaction.

Letters seemed vulnerable to

Office yesterday.

He took on the job in 1981, when it was widely regarded as one of the most thankless tasks in British industry. What's more, the new Post Office chairman appeared to have come off ways from the division of the

worse from the division of the postal and telecommunications businesses which had just taken

place. British Telecom,

Letters seemed vulnerable to the new age of electronic messaging, being spearheaded by the Post Office's previous colleagues at BT. In a few years, it appeared, there might be nothing left for the Post Office to do but deliver love letters and holiday postcards.

The pundits who argued this line could hardly have been more wrong. Indeed, Sir Ron might be excused a wry smile as he reflects on his leaving the Post Office just as BT's public image hit an all-time low.

The Prime Minister went out of her way to rule out privatisa-

Post Office Productivity man hours

tion of the Royal Mail, the Post Office's core, during the general election. This puts it in a unique position among nationalised industries, even though Mrs Thatcher was probably largely reflecting Conservative Party concern at how privatisation could bit rural notal services concern at how privatisation sages, such as electronic mail, failed to take off as quickly as Even so, it was a remarkable most people expected. And the testament to how the Post Office's reputation has been in certain mail blackspots such transformed under Sir Ron.

The main reason for the turnaround is that the predictions of declining growth or absolute decline in the letters business at declining business, fresh de-

were hopelessly wrong. The Post Office yesterday reported a 6.7 per cent increase in the number of letters posted last year, con-tributing to a 25 per cent jump during the past five years. New ways of sending mes-sages, such as electronic mail, failed to take off as quickly as most people expected. And the

Post Office. Promotional cam-paigns for privatisation issues cope with peaks and troughs of and the use of share registers demand. National postal strikes for mass mail-shots are two have at times appeared likely examples. Direct mail advertise as the moderate leadership of ing one of the fastest-growing the Union of Communications forms of advertising, now Workers, the main postal union, accounts for 10 per cent of has tried to sell the deals to

Yet the growth in volumes of mail also owes much to Sir Ron's strategy on prices. "No more than one price increase in a year and never more than inflation," is how he summed it

Underpinning the ability to keep its prices down has been a drive by the Post Office on its unit costs—which have been cut by an equivalent of £340m a year over the past five years. It has just reorganised itself

letters, parcels, counters and Girobank. The management says this will lead to further efficiency improvements, though the benefits have yet to feed through to customers to any great degree. At the heart of the moderni-sation moves, however, have been a series of innovative pro-ductivity deals with its unions

been a series of innovative productivity deals with its unions—it is one of the most labour-intensive businesses in Britain, spending £2.29bn out of its £3.34bn operating costs last year on staff.

Under Sir Ron the Post Office has negotiated radical reforms

often quick to compliment those on the compliment those on the other side of the fence. a trial in the north-west and Mr Julian Blackwell, chairman Midlands whereby personal customers are given the names and of the Blackwell group, of two or three clerks whom said: "Ron did an exceptionally they can ring at the bank's court of normal confice hours to discuss their accounts or the bank's services.

David Thomas on the achievements of the Post Office's soon-to-retire chairman Girobank launches Dearing's reign carries stamp of success after-hours service By David Thomas

often reluctant activists.

inherit from Sir Ron is the need to drive through the deals in

That is reflected in the words

of praise heaped on him yester-day by the consumer lobby, not often quick to compliment those

NATIONAL GIROBANK, the Post Office's banking subsidiary, is launching an experiment in which customers can telephone its clerks in the evenings or at weekends about their accounts. Mr Malcolm Williamson, Girobank managing director, said this customer contact some districts which are still resisting them. The friction has led to local unofficial disputes, particularly in parts of central approach was part of Girobank's attempt to evolve "a highly personalised, mail order approach to banking."

Mr Williamson is concerned The other main demand on to develop other ways for the Sir Ron's successor is 3 or a bank's 2m customers to conbetter quality of service. The tact the bank so they do not post office has consistently missed its target of having 90 offices, which are engaged in a per cent of first-class letters delivered the day after posting.

He was speaking after Giro-

delivered the day after posting.

Overall, however, Sir Ron bank reported pre-tax profits has presided over a transformation of the Post Office's fortunes almost impossible to imagine of £328m (£392.2m) for the year to April 1. It repaid £9.1m to the Covernment against an error to the covernment against a covernment agains the Government against an ex-With the agreement of its unions, Girobank has launched a trial in the north-west and

BA-BCal monopoly probe urged by consumer body

THE proposed merger between British Airways and British Caledonian should be referred to the Monopolies and Mergers Commission because it raises "significant issues of public policy," says the National Consumer Council, the public's watchdog, in a submission to Sir Gordon Borrie, directorgeneral of fair trading.

Mr Michael Montague, council cheirman, says he sees a clear

operation of public regulation and have, therefore, been

of International Leisure Group, which has offered to buy BCal's short-haul European and domes-tic routes for £50m, has outlined to MPs the market power of a combined BA and BCal.

Based on 1986 output, the combined airlines would have 92 per cent of all UK airlines' Sir Gordon Borrie, directorgeneral of fair trading:

Mr Michael Montague, council
chairman, says he sees a clear
need "to distinguish between
the tangible assets of BCal, its
alreraft, buildings, personnel
and even its goodwill, and fis
route licences and access to airport slots" (take-off times" at
(Gatwick).

Mr Montague points out that
"the former type of assets are
potentially avaliable to anybody,
while the latter have been
acquired by BCal through the
operation of public regulation

82: per cent of all UK airlines'
scheduled seat-miles; 84 per
cent of their scheduled cargo
traffic; an estimated year-round
60 per cent of personnel; and 81 per
cent of their scheduled cargo
traffic; an estimated year-round
for personnel; and 81 per
cent of their scheduled cargo
traffic; an estimated year-round
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traffic; an estimated year-round
for personnel
the former type of assets are
potentially avaliable to anybody,
while the latter have been
acquired by BCal through the
orderation of public regulation
BY per cent of all UK airlines'
traffic; an estimated year-round
for personnel
to Brussels; 100 per cent to Copen-hagen and Frankfurt; 99.9 per and have, therefore, been mayallable to other, potential operators."

The council's submission questions BCal's legal right to sell all its route licences to BA. Irrespective of the legal position on licences and slots, it argues, there is an issue of the public interest in whether airlines ought to be able to sell the open of the OFT on the proposed merger.

Airlines complain about 'exorbitant' BAA charges

BY OUR AEROSPACE CORRESPONDENT

AIRLINES SERVING airports: 1987-88," the board said.

"Not surprisingly, this produced a furious outery from the sirlines, whareupon the BAA blandly amounced that on reconsideration the increase would be 10 per cent that or reconsideration."

The Board of Airline Representatives in the UK, which represents more than 80 national and international airlines, whareupon the BAA blandly amounced that on reconsideration the increase would be 10 per cent rate of inflation."

The airlines do not deny BAA the right to recover costs or make an adequate return on investment but they believe thandling aircraft—there is no romation of the latter are essential.

All of the latter are assential.

The seven airports owned by

All of the latter are essential The seven airports owned by to normal airline operations RAA collectively handled 6m "but are subject to no control passengers in Janear rise of whatever and lie entirely at the mearly 16 per cent on the total whim of RAA management," for June 1986, when traffic was according to the board.

"Although air-jetty tharges The June result brought the are already 20 per cent higher total passenger figure for the than at Gatwick, the RAA previous 12 months to 57.8m, initially proposed an increase an 8.6 per cent rise over the for Heathrow of 35 per cent for il previous 12 months.

Manchester airport to build £27m terminal

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

build a £27m domestic terminal and lounges.

The project, which the airport is financing from its own and Britain's Northern air services hub.

The terminal will allow more inland feeder services to connect with growing numbers of scheduled overseas flights. It will have 11 gates, including three stands for wide-bodied aircraft, and will be built mainly on the site of a 25-year old domestic plet, which will be consistent of the first time in June.

To ease growing pressure on existing facilities from local ing space while a phased devaces, the terminal will have its own access roads, multi-national terminal takes place.

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Marketing

abstracts

Sales training. P. Foreyth in Marketing (UK), February 26 1987 (2 pages).
Points to the increasing use of technologies in sales training, with "chalk and talk" being replaced by things like computer simulation and interactive wideos; warns, however, that technical package designers must have a genuine knowledge of how training works, the market it must work in, and an understanding of sales techniques if training aids are to be successful. Briefly runs through the main groups of techniques new available—eg simulation games, programmed learning, films and videos—but argues there is no "best buy."

buy."
Service positioning through structural change. G. L. Shostack in Journal of Marketing (US), January 1987 (10 pages).
Takes McLuhan's idea of a

MANAGEMENT: Marketing and Advertising

THE CLAMOUR world of finan cial public relations in the UK has left something of a sour taste with Peter Youdale, chairman of the Pirbic Group.

Pirbic is a small but well-established sales and manageestablished sales and manage-ment training company which last year decided it was time to seek a USM listing. So it thought it needed some finan-cial PR to raise its profile with

cial PR to raise its profile with chief executives and potential shareholders.

"With hindsight, our desire for financial PR advice was perhaps the worst decision we ever made," suggests Youdale.

"I was appalled at the poor quality of service and people in PR that we met—it was certainly far different from the image they try to portray."
Youdale's disenchantment

Youdale's disenchantment with financial PR (although he has since found one—Leadenhall Associates—that fills his needs) is, however, probably still only a minority view about what is one of the fastest growing sectors in the marketing arena.

The raying bull market. Big

The raging bull market, Big Bang, a spate of privatisations, and the plethora of mega takeover bids in recent years have together sparked a corporate awareness of the need to com-municate to various financial groups—from shareholders to fund managers, from employees

to overseas investors
This need for specialist communications advice has spawned a clutch of PR groupings eager inconsiderable fees - to top companies throughout Britain.
An estimated £25m was spent on financial PR last year in fee terms alone — representing about a quarter of total spending on all PR consultancy ser-

vices in the UK.

But increasingly there are But increasingly there are themselves are worried by this mutterings of discontent among trend. Plers Pottinger, chief the boardrooms of Britain. executive of Lowe Bell Finan-

THE UK may be in the midst of an explosion of interest in design but when it comes to how they should handle the

are still in the dark ages.

If the findings of a new survey are to be believed, the

more or less, the form for handling advertising agencies

and even public relations com-panies. The rules are etched in

A jaundiced view of the image makers

David Churchill on attitudes to financial public relations

"There are rather too many 'Hooray Henry' types around and not enough professionalism," is the view of one managing director of a large company which has gone through a succession of finan-cial PR consultancies. Bob Worcester, chairman of

the MORI research organisa-tion, last week confirmed this message in a speech to senior PR professionals. "Public relations has an image problem itself among some of its key audiences," he said. "Like weeds, these negative percep-tions of the industry, if con-tinued to be unattended can suffocate the healthy growth around them."

MORI research shows that between 1985 and 1986, the reputation of PR among two key City audiences — institu-tional investors and financial journalists — has declined

The reaction of the business press, pointed out Worcester, was particularly worrying. The decline in reputation of PR among journalists would "in political polling parlance be described as a 29 per cent swing

against the industry."
Only the tobacco industry, he added, attracted more criticism.
Even financial PR companies

cial (which used to be called Good Relations City) believes that some companies "have had their fingers burnt by financial PRs and may be more cautious in future before they use PR again."

again."

He particularly cites the problem of some consultancies "dreaming up ever more sophisticated and expensive financial advertising, PR, and research services which only confuse clients and encourage than the property of the propert them to pay more than neces-sary." Lowe Bell's policy, he says, is "to stick to traditional financial PR — 99 per cent of which is good press relations and dealing with financial analysis."

Many senior executives in many senior executives in client companies are also pri-vately very unhappy with their financial PR advisers but are reluctant to air their criticisms in public. Pirbic's Peter You-dale, however, firmly believes teat financial PR will only improve if its faults are made

public.

Briefly, his experience of the last year started when he wrote to 20 leading financial PR com-panies seeking their help. Nearly half did not even bother to reply and the rest failed to inspire much confidence in Youdale inspire Youdale.

Eventually Valin Pollen was the communication needs of asked to carry out a short-term Pirbic; project — publicity for a some consultancies had

management buy-out — at a cost of £2,000 plus expenses.

No publicity was generated and Youdale and Valin parted

company.

Reg Valin, chairman of Valin Pollen, said yesterday that he regretted that Pirbic was unhappy with financial PR.

"But over the past year we have not lost any of our financial PR accounts and have also won some 23 out of the 25 investor relations accounts for which we have pitched." cial PR accounts and have also

They were:

the people pitching for the business were generally senior people in the PR consultancy, while the people likely to handle the account would be junior executives; during presentations, the the financial PRs seemed more interested in talking about themselves than in establishing the communication needs of

WE'VE COME UP WITH RATHER A WHACKY SCHEMET WE'D LIKE YOU TO HAVE YOUR COMPANY LOGO TATTOOED ON YOUR FOREHEAD, MR SWAGGART. BANX

Youdale then mentioned his problems with financial PRs in a letter published in the FT leading, not surprisingly, to another 19 PR companies offering their services.

Youdale's experience this time was hardly any better, His criticisms fell into four main categories and were echoed by other companies.

They were:

Ittle real expertise in financial PR specialist. PR, being consumer PR "There is likely to be a specialists eager to jump on the financial PR specialist. PR, being consumer PR "There is likely to be a resurgence of major takeover and many more companies are euphemistically called investor relations." he adds.

Acting for a company in a takeover bid is tantamount—in the PR world—to having a licence to print your own chain-moked and smelt of licence to print your own money. One consumer PR company, for example, which was sequently, we learned he was an ex-journalist famous for his contacts in City pubs with bid last year earned some journalists and others." bid last year earned some fournalists and others." Perhaps the most surprising the three-month bid battle. The aspect of the whole financial consultancy's normal fee PR boom is that, in spite of income from that account was comments like these, many closer to £100,000 a year.

Not surprisingly, this has led

pany, for example, which was caught up in a mega takeover

"Growth is coming from a types of PR companies seeking number of key areas," points out Richard Sermon, deputy chairman of Shandwick, a has developed from travel and

retail PR into financial, working for both S. W. Berisford and Barker and Dobson.

"We felt that the existing City PRs were a bit of a closed shep," points out Adele Biss chairman of Biss, Lancaster. "We realised that there was no mystique in financial PR and that by adding our creative fair we could develop corporate communications for our

One alternative is to make more use of in-house specialists. Two years ago Morgan Grenfell appointed an in-house FR adviser to work with outside consultants, a move subse-quently adopted by other financial institutions in the City. "Our outside advisers are our 'eyes and ears' while we look at strategy," points out Byron Ousey, head of PR.

companies with a contribution to make will get togethe rio dis-cuss the survey's findings—a sign that the design industry is, indeed, putting its house in

Takes McLuhan's idea of a service's process equating to "the product," questions whether processes can be managed for positioning purposes in the same way as physical goods are; sees processes as structural elements and looks at how they can be "engineered" for strategic positioning; outlines how services can be analysed according to their complexity and divergence and restates the "blue-printing" technique for mapping a service's dynamics, illustrates this with examples of a florist, a hank, and a general practitioner; lists structural changes which can be made, eg reducing complexity, and discusses implications of implementing change.

Sales lead generation from direct mail. A Graddon in Direct Marketing (US), February 1987 (2; pages).

Reports on how Bombardier introduced a new tractor for a widely dispersed market consisting of denestic consumers who would require the compact, multi-purpose product for lawn care, and business consumers, such as those in parks and recreation; describes how lead generation was created talent from the advertising in-dustry because of its known superior account handling capa-bility. Stemming from client companies lack of management exparties, it emerges that design
projects are often threatened
when younger managers, who
have the power of veto of a design project, are put in charge.
This is particularly true for
packaging and product design
though not for corporate and
retail projects which tend to
be treated as more important
and so are handled at a higher
level within the client company.
On August 11, members of
the DBG and interested client
compenses with a contribution and recreation; describes how lead generation was created through a highly-targeted mail-ing, involving a questionnaire to establish that the audience was the right one; notes that they received a 6 per cent re-sponse (4,000 leads in all) and were so overwhelmed that a similar lead-creating exercise had to be carried out to find

These abstracts are contained from the abstracting journals published by Anber Management Publications. Lionaed eopies of the original articles may be visiblished at a cost of 25 dock (including YAT and \$ \$-9, ask with order) from Anber, PO Box 23, Wambley HAS SOJ.

Why designers need to improve dialogue with clients

Feona McEwan reports that companies are confused, among other things, judge this. Many claimed they had no one in-house capable of understanding of the design/ by inconsistent costing among design consultancies

design process most companies client connection, the newly formed Design Business Group, which is made up of the UK's leading 200 consultancies, set out to investigate company attitudes to the design industry. Results showed that the client/consultant dialogue, for all its way companies evaluate design work, choose consultants and manage design projects has more to do with a whim and a prayer than with any structured and comprehensive approach. achievements, is in many areas

Altogether 52 senior managers (from MD and marketing directors to brand and product managers) from 25 blue chip companies were quizzed in depth. So full of views were the interviewees that though the research company Pegram Walters initially requested just 20 minutes of time meetings. custom and practice. But the newer discipline of design, whether the project is cor-porate identity, packaging, retail or product, poses comnies a teaser. 20 minutes of time, meetings In order to reach a better lasted between 60 and 90

minutes. Companies interviewed included major retailers, fast moving packaged goods com-panies and manufacturing

One point to emerge was that One point to emerge was that companies boasted rosters of consultancies under contract that in other fields would be regarded as unwieldy. One brewery admitted that it had up to \$2 consultancies working simultaneously for it. However,

or four agencies attached to the largest companies is generally regarded as plenty at any one

An issue that needled all companies interviewed was the business of costing. "There's still a feeling of being ripped off," says Jan Hall, spokesperson for the DBG.

What price an idea or creating concept is person and the con

creative concept is never an up to 32 consultancies working creative concept is never an simultaneously for it. However, easy issue but what companies a consultancy primarily for its one of the problems is they more common among those find particularly confusing is creative reputation — but have no obvious breeding interviewed was a raft of six to the lack of consistency in cost. They want "controlled ground."

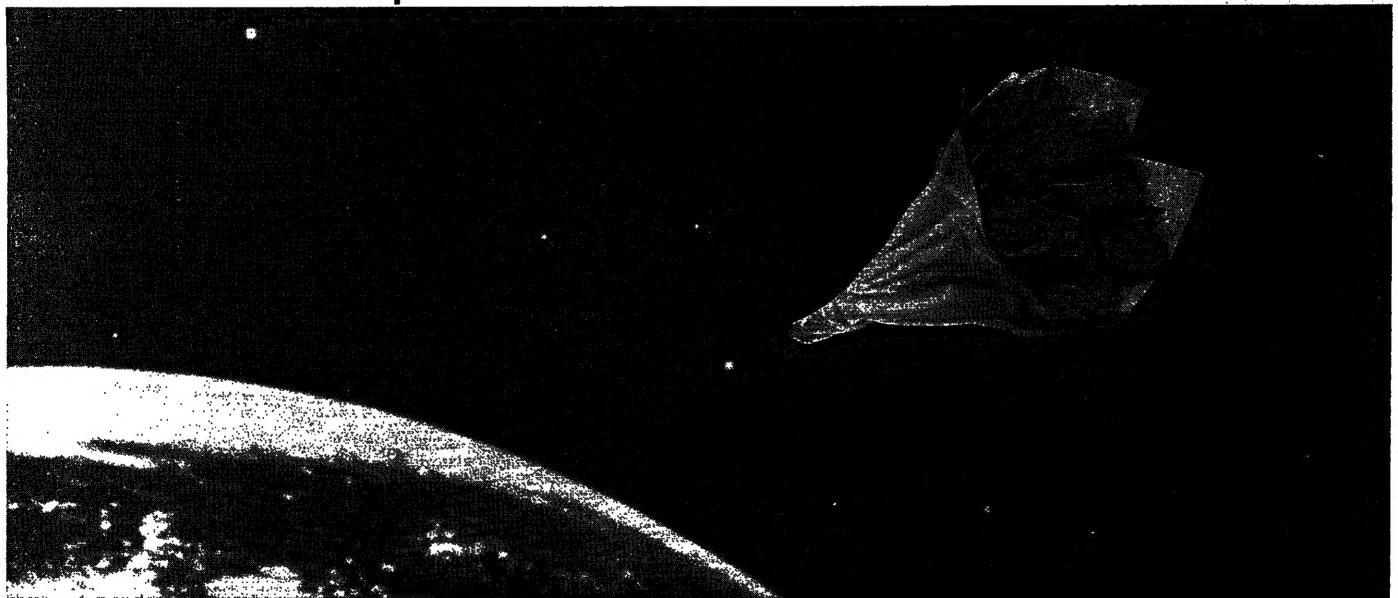
10 consultancies. In advertising, ing among different consultances admit they are ill-equipped to the problem and are posching to the problem and are posching.

creative input at the start of a project while others weight the production costs at the end. Given that companies, with very few exceptions, have no design budget as such, finance continues to be a sticking point. Jan Hall concludes that con-sultancies must therefore make

clearer the added value of their On the whole, clients choose

to emerge from the survey was the plea from client companies. for more training in design management. This endorses what most consultancies know-only too well—the dearth of design managers in companies who can manage the whole dewho can manage the whole de-sign process. Even in companies enlightened enough to have such managers (like British Rail, Olivetti) it is no secret that they are a rare species. One of the problems is they have no obvious breeding

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out factorization and the

Aix-en-Provence Festival/Max Loppert

Gluck outshines rain and neglect

The Aix-en-Provence Festival has this year been celebrating its 40th birthday. Most things—schedule, casts, performances—have gone off admirably: this remains one of the genuinely festival European festivals. But the weather started to play a gather undermining role at midrather undermising role at mid-point in the celebrations, pro-ducing grey skies, cool winds, and, during the concert per-formance of lphigenic en Aulide conducted by John Eliot Gardiner, outhreaks of dripping that caused underlying in the that caused umbrellas in the open-air Archbishop's Palace theatre to 50 up and down with comical insistence.

rketing tracts.

For such a superb performance, however, I would have been prepared to get a good deal wetter. Gluck and Lully, the two main anniversary composers of 1987, are being marked in the Aix schedule; but

audience for Stephen Sond-heim's 1971 Broadway musical and most of them piled into the Shaftesbury on Tuesday for a long delayed party. Parties are, by tradition, one-off affairs, and the question with Follies is, who turns up tomorrow?

The answer may have some-thing to do with the great pleasure and surprise of Mike Ockrent's superb production, which is that Follies is a very great deal more than a camp love-in for old burlesque buffs and Soudheim aficionados. It is a tart, poignant and cunning lament for lost affection, totemic loyalties in popular culture and methods of deceit. It is, we now see, an indelible half way sketch between the vandeville-celebrating. Gypsy (1959, lyrics by Sondheim) and Lloyd Webber's full-throated neo-romantic. Phantom of the Opera, in which emotional possession and a haunted theatre are startlingly pressed in this piece.

It is no mere coincidence. a tart, poignant and cunning

It is no mere coincidence, perhaps, that both Phantom and Folias have been designed by Maria Bjornson (and produced by Cameron Mackintosh). In both cases, the design pictures are light, evanescent, mock-luxurient.

18 (1. 18) 18 (1. 18) 2 (1. 18)

The "beautiful girls" in-cinde Sally and Phyllis whose stage door Johnnies, now a middle aged rancher and Wall Street financier respectively, re-create after-show liminous create after-show lisisons soured by ratified commitment. This quartet are shadowed by their younger selves, wille the chorus line confronts its distorted mirror image in the breathtakingly well staged with a scenic occupation of this breathtakingly well staged with a scenic occupation of this mark is the mirror, as in Phontom.

The New York Worlds Fair work — fuelled only by the at the end of the 1930s is

demonstrated:

But by Gardiner and his Opera de Lyon Orehestra and Monteverdi Choir, it was indeed suggested, with a confident command of musical and dramatic style that proved utterly enthralling: after such a performance, which seemed to absorb and elevate performers and audience alike, the doubts that have been expressed (by Wagner and others): about Iphigenie en Aulide seemed impossible to sustain further.

In the London performance the singing was fine, the orchestral execution rough; at Aix, both were in eloquent pariner.

The beauty of sound under-pinning such passages as the wedding march and quartet of Act 2 was a constant delight— not just for itself (though when Gluck is understandingly performed the plainness of his writing turns to extraordinary radiance) but for the way it tabbed the essence of the radiance) but for the way it tapped the essence of the drama. In the Agamemnon of Jose van Dam the occasion found its particular focus and summary. This is one of Gluck's greatest roles; he is one of the day's few great singers. In a handful of places one sensed that the music was still fairly new to him; but the concentra-

of bass-baritonal colour, and the intimation of an immense sadness lying behind every purely-uttered word, were already rare Gluck qualities.

London and Aix have shared John Aler's brilliant Achilles; the women in both performance have shown how rich manages have shown how rich

very truly handled, a little less grand in stature than Eiddwen Harrhy had been at Spitalfields. Aix chose the 1775 revision of the work, in which the goddess Diana descends to solve the conflict. Guillemette Laurens' dignity made much of the moment; it did not seem a momentary dramatic regression. Gardiner and the Mouteverdi new to him; but the concentra-tion on fine line and control Choir were also the corporate

John Aler's brilliant Achilles; the women in both performances have shown how rich and rewarding their roles are. Lynne Dawson, taking Iphigenia at short notice, sang with ravishing sweetness; Anne-Sofie von Otter's Clytemnestra was very truly handled, a little less grand in stature than Fiddwen.

marvellous virtuosity of the singing. It was almost too cultivated at times: a German choir would probably have made the sound tougher and grittier. But that is being finicky: the residence of the Monteverdei Choir and The Sixteen (who are providing the chorus in three of the four staged operas) guarantees Aix choral singing of the highest festival standards.

perious old timer, legs still in perious old timer, legs still in good order and investing "Broadway Baby" (which really belongs to Miss McKenzie or the sleazily unapologetic Elaine Stritch) with a welcome, defusing shimmy; and a stunningly re-born Lynda Baron as a vampish, eye-rolling chief slut.

There is also the wondrous Adle Leigh as a Viennese remnant. Simon Green and Gillian

maligned cast recording and the historic 1985 Avery Fisher Hail "live" memento album sprightly old-time duet of Pearl pish, eye-rolling chief slut.

Carr and Teddy Johnson to the sprightly in love with her best friend's husband, the show is unlocked as a journey of emotional discovery. The correct pairing off, after all we have seen, is not sentimental, but horribly truthful.

A disparate-looking line-up on sprightly old-time duet of Pearl in gaining shimmy; and a stunningly re-born Lynda Baron as a vampish, eye-rolling chief slut.

There is also the wondrous Adèle Leigh as a Viennese remaint. Simon Green and Gillian Bevan as beautifully delineated juvenile shadows and the actual discovery. The correct pairing off, after all we have seen, is not sentimental, but horribly truthful.

A disparate-looking line-up on

News in brief

ENGLISH National Opera's next season opens on September 1 with two new productions and three revivals over 10 weeks including the first London performance of Stephen Stephen Stephen Position Operations

Pacific Overtures. This ensemble piece in the This ensemble piece in the Japanese Kabuki tradition, with each cast member playing several roles, opens on September 10 and is produced by Keith Warner, conducted by James Holmes, designed by Ralph Koltai and sponsored by British Home Stores Home Stores.

The other new production is Bizet's The Pearl Fishers, with Philip Prowse making his ENO debut as producer. It will be performed with the original 1863 finale for the first time in London. Conducted by Charles Londom. Conducted by Charles Mackerras, the cast includes Valerie Masterson, Adrian Martin, John Conneil and the Russian bass Sergei Leiferkus who is making his ENO debut The revivals are Richard Strauss's Salome, produced by Joachim Herz, conducted by Mark Elder with Josephine Barstow in the title role. Massenet's Werther, with Ann Murray and Arthur Davies, also conducted by Mark Elder; and Jonathan Miller's Maña production of Rigoletto with John Rawnsley repeating his title role performance.

THE VAN GOGH "Sunflowers ' has gone; the Manet view of La Rue Mosnier in Paris has gone; and, more worryingly, statues of Venus, Minerva and Juno by Joseph Nollekens are no longer in this country. These are the main exports of works of art from the UK in

the first six months of the year.
All were temporarily refused
export licences but British institutions had no way of meeting their auction prices. Two items were retained—Benjamin West's vast painting of King Alexander III of Scotland being rescued from a stag, which the National Galleries of Scotland raised £575,627 to purchase, and a portrait of Virginia Woolf by Vanessa Bell, which the National Gallery bought for £30,000.

But if works of are sold for huge prices at auction in-variably leave the country the provisions for the acceptance of works of art in satisfaction of works of art in satisfaction of inheritance, or capital transfer tax seem to be operating more effectively. The latest item to find a safe home is Lord Clarke's archive of 20th century art history which will go to the Tate and meet a tax bill of £144,870.

FOLLOWING the withdrawal through illness of Janet Baker and Elly Ameling from the Cheltenham Music Festival, Saturday's concert recital in the Town Hall will be given by Benjamin Luxon. The accompanist, as already announced, will be Geoffrey Parsons, and will be Geoffrey Parsons, and all bought tickets will be valid.



Karl Johnson (top) and Bill Nighy in Mean Tears, a new play by Peter Gill which opened last night in the National Theatre's Cottesloe auditorium, It will be reviewed on this page tomorrow

Donizetti's Alina/Ravenna

William Weaver

Though Donizetti Lad written over 20 operas before he composed Alina regina di Golconda in 1828, it can still be considered a young work. Young, but not immature. The Rossinian influences are unabashedly evident, but they are absorbed, exploited, turn to Donizettian advantage. And that special wistful sweetness, the pastoral and elegiacal aspect of the composer's personality are also an intagral part of the texture of this semiseria work, which the Ravenna Festival revived last week, after nearly a cen-Though Donizetti Lad written moments requiring authority last week, after nearly a cen-tury of oblivion. The last recorded performance seems to

have been in 1891. organisation's readings, with music, from The Divine Comedy (this year's exceptional readers include the post Giorgio Caproni and the composer Luciano Berio); latecomposer Luciano Berio); late-night festivities take place in the Plazza del Popolo; and there is a series of organ recitals in the unique setting of San Vitale. The elegant, small Teatro Alighieri has been tastefully restored (and blissfully air-con-ditioned and it is the perfect ditioned, and it is the perfect size for Donizetti. The Orches-tra Giovanile "Arturo Tosca-hini" of the Emilia-Romagna sounded full-bodied and smooth, under the brisk but not unyielding baton of Atonello Allemandi, a young conductor of talent (even though he had occasional diffi-

essayed the part in Ravena, the festival found an excellent

young artist. The voice is sweet and flexible, with a bint of

(Alina is, after all, a monarch), the gifted soprano showed the flash of steel. In the grand final virtuoso solo, there was an occasional sign of fatigue—more than justified, more than par-donable—but the total effect was impressive and heart-warming. The protagonist was strongly

supported. As Seide, the wicked vizier, Rockewil Blake sang with fiery bravura; and the second pair of lovers, a Seragliolike counterpoint, Adelisa Tabi-adon and Andrea Martin used their voices as well as their

The organisation's proper name is Ravenna in Festival, Coni sang the part of Volmar, and the idea clearly is to involve the whole city in the summer telebration. In fact, the proper stamme is admirably inventive. In fact, the proper stamme is admirably inventive. It will be some the first act: the four young strictions readers inventional readers inventional readers in seven the four young artists. performed it with splendid grace and humour.

Visually, this production was close to perfection. The story is set in India (where the sweet Provençal Alina has been first a slave, then the king's wife, and is now the widowed queen). Pasquale Grossi's sets echoed 19th century traveller's

The performing edition of the score was prepared by Carlo Ballarini and Emilio Ghezzi; it will be published next year and will answer a number of questions about the tormented composition (Donithough he had occasional diffi-culty maintaining ensemble). Its early years). No-one can But Alina is a singer's opera; confidently answer the question, indeed, it is a protagruist opera, and the title-role in the past had such illustrious inter-preters as Pauline Viardot-garcia. In Daniela Dessi, who essayed the next in Rayana other contributed to its zetti revised it considerably in other semiseria works. But now this elusive genre is again welcome on the opera stage. May Alina finally regain her Callas-like plangency. In the throne.

The Bolshoy Academy/Coliseum

Clement Crisp

referred to in the great survival number "I'm Still Here" (aficionados elfher wetfing, or stamping on, seats) delivered, definitively, by Dolores Gray, She came through that, and J. Edgar Hooo-oo-ver, Beverly Hills, Rene and ether addictions. But the Fair and the end of Art Deen haunts the follies.

Follies/Shaftesbury

Michael Coveney

Sinfonietta Prom/Albert Hall

Dominic Gill

It still seems that nothing is music-box for 13 instruments

The interest is, watching die. cartainies are not technical—
students of the Bolshoy Ralies.

well not often—but have more accessive to de with single-card and with a performance to the desire and the part the pleasure of the desire and part the pleasure of watching the bloom of discretionals and part the pleasure of watching the bloom of discretionals and part the pleasure of watching the bloom of discretional singular than the part of the direction of the part of the discretion o

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Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatra/ Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Exhibitions

- LONDON

The Tate Gallery. Turner in the new Clore Gallery: The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 19,000 or so watercoland a further 19,000 or so watercol-ours and drawings, has been a source of controversy and dissen-ation ever since it came into the na-tion's hands more then 130 years ago, Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have expressed of Jenes Stinall aspects of his work. Whether he would have approved of Jemes String's extension to the Tate as a snitable setting is a nice question. The larger paintings may be hung too low for one who lived in a more ostentatious age, and the tasteful oatmeal. Stirling has decreed for the principal galleries is a far cry from the rich plum he is known to have preferred. The vulgar neo-deco of the entrance hall has little to recommend it. But eight rooms for paintings and one for watercolours give ings and one for watercolours give room enough, and with the three re-serve galleries upstairs, every paint-ing but the few in restoration or on loan is on the wall.

PARIS

Picasso Museum. The 17th century Hotel Sale, sumptiously restored, provides a fitting home for the world's largest collection of Picasso's work. It comprises 203 painso's work. It comprises 205 paintings, 158 sculptures and more than 3,000 drawings and engravings, 15 collages and 88 pieces of ceramics. It is completed by Picasso's own collection of paintings by his friends, such as Braque and Matisse, or by

artists he admired, Renoir, Ce-zanne, Douanier Rousseau. Musee Picasso, Hotel Sale, 5 Rue Thorigny, Paris 3E (4271 2421). Closed on Tue:

WEST GERMANY

Statigari, Staatsgalerie: British art in the 20th century organised by the Royal Academy of Arts. The work, covering 1910-70 is not well kno covering 1910-70 is not well known in Germany. The extensive display of 250 pictures and sculptures from 70 artists includes works by Henry Moore, Ben Nicholson, Francis Bacom and Anthony Caro. It should help to revise the prejudice that British art is provincial and has not been represented in the avant garde. Ends Aug 9.

Venice: Ala Napoleonica and Museo Correr: Matisse and Italy: over 250 works by one of most poetic of 20th century French Painters. The exhibition includes paintings, drawings, and Matisse's entire output of sculpture (75 pieces in all), lent by private and public collections in France and America and the Music Matisse's entire output of sculpture (75 pieces in all), lent by private and public collections in France and America and the Music Matisse in France and America, and the Musée Matisse in Nice. Pierre Schneider, the organizer, has attempted to show how the works of Italian painters such as Mantegna, Pollaiolo, Giorgione and Veronese may have influenced Matisse, Until October 18.

Madrid, Fernando Botero. Colombian painter whose imaginative world is a poetic distortion of reality. 100 works on loan by private collectors, museums and artist's funds. Centro

July 17-23

de Arte Reina Sofia, Santa Isabel 52. Ends Sept 6. Madrid, Cy Twombly, American artist living in Rome since 1957 exhibits his Conjuntio Oppositorium: 43 paintings on cloth, 68 on canvas and 20 sculptures dated 1952-86. Palacio de Velazquez and Palacio de Cristal at the Betiro Park. Ends July 30.

NEW YORK

Inserm of Modern Art: Bertinart 1961-87: An international assort-ment of 55 artists who worked in ment or so arrasss who worked in Berlin over the past 25 years in-cludes David Hockney, Malcolm Morley and Georg Baselitz. Ends Sept 8. CHICAGO

Art Institute: 16th century Turkish art that flourished under "The Lawgiv-er" Sultan Suleyman is displayed in 210 objects including illustrated

manuscripts, inlaid woodwork, rugs and the imperial wardrobe. Ends Sept 6. WASHINGTON National Gallery: 61 Italian master drawings by Leonardo, Michelange-lo and Raphael among others travel for the first time from the Royal Collection in Windsor for this exhi-bit. Ends July 26.

TOKYO

Kandinsky: 100 works on loan from collections at museums in Munich. Paris, Moscow and New York. National Museum of Modern Art, Kita-nomaru, near Takebashi Station. Ends Aug 9. Closed Mondays.

Saleroom/Annalena McAfee

Record year for Christie's

same period last year, John fetch up to £14,000. Floyd, company chairman, said A brilliant-cut di the past season, which runs from July to July, "has been one of the most memorable in Christie's history.

works of art made more than Still at Christie's, the sale flm. Several eminent collections were disposed of by comprising 19th century art and Christie's including Old Masters architecture, made a total of from Chatsworth, furniture and £218,465 with 5 per cent unsold, silver from Knole and George The joint top lot was a four

Tew. Yesterday, however, as the still apparent.

Christie's beat the other major auction houses by releasing its end of season christie's sale yesterday of figures yesterday. The results showed an increase of 50 per lery. The brooch, with a cent on last year's figures with results passing the £500m mark for the first time. Worldwide, made more than double its estimate when it was bought for £531,155,000. The London sale-room in King Street showed the most marked increase in business: up 85 per cent on the same period last year, John fetch up to £14,000. A brilliant-cut diamond target brooch, with a two-tiered diamond surround, fetched

more than twice its estimate when it was bought for £12,650 Among the highlights was by the London dealer the sale of Van Gogh's "Sun-his time in a nine-stone half-"Le Pont de Trinquetaille" for \$12.65m . Twenty five other \$12.100 by a private buyer. works of art made more than Sim Several emission of the library of Lames O'Byrne. Bullock furniture from Great volume first edition copy of Giovanni Battista Piranesi's La

Antichita Romane which was season dragged to an end the bought for £7,700 by the sales were less inspiring. But London dealer Sam Fogg. The even at this level, the increase same price was paid for 56 in activity in the market was volumes of Vanity Fair dated

FINANCIALTIMES

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Thursday July 23 1987

Rule books in the City

with the publication of the voluminous rules of the Securities Association and the elaborate proposals on position risk capital requirements from the Securities and Investments Board, the full implications of the new regulatory regime for the London securities markets the London securities markets are now becoming clear.

All the talk about London

being "deregulated" can now be put into its proper perspective. It is true that London retains certain freedoms denied in New certain freedoms dealed in New York and Tokyo in terms of the combination of commercial banking and investment banking. But in most other respects the activities of securities houses in London will be tightly restricted by international standards. So much so that the main risk must be that business will drift away from

that the main risk must be that business will drift away from London to alternative centres where the rules are not so tightly drafted.

Regulation is expensive, both in terms of the direct costs and the prohibition of potentially cheaper alternatives. The ultimate cost has to be borne by the investor, but there is doubt about whether he will always be prepared to pay. Within a closed society he can much more easily be prevailed upon to do easily be prevailed upon to do so than in the open markets which have been enthusiastically developed in the UK.

Other markets within the European time zone have been losing business to London within the past few years be-cause London has been able to liberalise its systems more rapidly. For example, the German stock markets have been seriously handicapped by the need to accommodate various regional jealousies. The Swedish and Swiss markets have been held back by the high level of local transaction taxes.

Prime objective

But these markets—or their political masters—must now be tempted to relex their own rules, or trim their taxes, to encourage the growth of international business in these alternative centres.

It is too early, however, to draw firm conclusions about the success or failure of the new regulators in Britain. One of the prime objectives of the particular combination of statutory and self-regulation being developed in the UK has been that the best innovative traditions of the past can be sustained, as well as that higher and self-regulation being developed in the UK has been that the best innovative traditions of the past can be sustained, as well as that higher and self-regulations that the best innovative traditions of the past can be sustained.

tory organisations must cast doubts on this supposed flexi-bility. The whole process has acquired a highly legalistic form which it was hoped at the outset could be largely avoided.

Grave danger

It seems that the bigger securities houses may be relatively content. They have been brought fully into the decisionmaking; the position risk pro-cedures, for example, have been fitted in with the general practice in the big international

Smaller companies, however-may be much less happy with the way the markets are de-veloping. There is a serious risk that there will be a polari-sation of the markets in favour of hte major players, not just because the rules have been tilted in their favour but also because only they can afford the facilities—in-house com-pliance officers, for example— which are necessary to be able to extract the most out of the new set-up.

The rapid pace of innovation has been a major charac-teristic of the London financial markets, and it is a prime reason why they have grown so fast compared with overseas alternatives. Constrained by a new burden of detailed regulation, however it may well not tion, however, it may well not be possible for the smaller and more creative elements within the markets to operate as they have done in the past.

This may be unduly pessi-sistic. If a self-regulatory system is operated imagin-atively and flexibly it may be possible to retain the more dynamic aspects of the City of London's securities markets. But judging by the weight of legalistic rulemaking which has been produced in recent weeks, there will need to be constant vigilance on the part of practitioners—led by those on the boards of the SROs—to ensure that the best innovative

Reform process in Taiwan

THE lifting of martial law in Taiwan for the first time since the nationalist government was established on the island in 1949 is the latest and most important of a string of long overdue reforms.

The removal of martial law and the economic changes such as liberalisation of financial markets and cancellation of foreign exchange controls are dramatic and welcome signals that the younger generation of modern modern pragmatists are gaining the upper hand in the ruling Nationalist Party. But although Taiwan appears in some respects to be moving at break neck speed on social, political and economic reform this is a partial illusion caused by the fact that changes which should have occurred during the past two decades are only now being implemented. There is still far

to go.

The aged and ailing President Chiang Ching-kuo now appears determined to leave his mark on history as the man who trans-formed Taiwan from a one party autocracy ruled by partisans elected 40 years ago on main-land China to a free liberal democracy. In reality, however, force of economic circumstance and rapidly mounting US pres-sure have been at least as sure have been at least as important as concern with posterity. And further pressure from the US, whose support is every bit as important to Taiwan as it is to Israel, is inevitable until the highly restrictive trade barriers are dismantled. US textiles face a 66 per cent tariff in Taiwan compared to zero in Hong Kong.

Trade surplus

The controlled economy was motoring rapidly towards crisis; foreign exchange controls pushed the foreign currency reserves from \$20bn to \$60bn in the past two years; the soar-ing trade surplus took the growth of money supply out of control; the New Taiwan dollar

control; the New Talwan dollar appreciated by nearly 25 per cent in under two years.

These runaway figures underline the extent to which Taiwan has persistently failed to adjust and restructure its economy over the years. The excessive trade surplus results from a combination of the traditional obsession with saving coupled with lack of investment in modernising industry. Money

piles up in surpluses while little goes on capital goods imports, productive industries remain heavily labour intensive and poorly endowed with technology, and savings account for nearly a third of GNP, nearly double the investment rate.

These distortions have been further compounded by run-ning an exchange rate policy to achieve a surplus which earns less than could be achieved through investment in the domestic ecenomy. Cash moundomestic ecenomy. Cash mountains neither expand the economy nor raise the standards of living of the population; the Taiwanese have a low standard of living relative to economic activity and the high savings ratio is still stimulated by excessive incentives for small savers.

Economic reform

It is not yet clear that President Chiang Ching-kuo and his government have fully grasped the extent of the economic problems with which they are confronted and the structural shift which will be required to solve them. The detail of the legislation to come, especially the minutiae of the much needed reforms to meet the shortcomings of the banking, securities and company laws will be all important. be all important.

So too will the government's proposals for rejuvenating and democratising the National Assembly and Parliament, increasing provincial autonomy and moving towards free multiparty elections. After all, any constraints on moving towards democracy in Taiwan are entirely self-imposed, unlike other former adjuncts of China other former adjuncts of China like Macau and Hong Kong. If Taiwan, anxious about the way mainland China is leading the way on economic reform, wants to steal a march on Peking it could announce now—and implement soon—a timetable for free elections to a new parliament. Experience shows that economic reform, once started, usually leads quickly to popular demand for social and political freedoms.

There is no denving the size

Guy de Jonquieres looks at European disillusionment with the rewards of high technology

TOW THAT Britain has finally stopped blocking agreement on the funding of the European Community's joint research programme, it might seem that the EC, after a hiatus lasting several months, is once again united in its determination to resume its quest for a technological New Jerusalem.

a technological New Jerusalem.

However, the story is not quite so simple. Though the UK has been widely criticised for obstructing single-handedly the EC package, enthusiasm in several other governments also appears to be slackening as they re-evaluate their thinking on technology and industry policy. In the past few years, EC collaborative programmes, such as Esprit in information technology, have come to symbolise Western Europe's almost obsessive drive to strengthen its flagging performance in the new fiagging performance in the new technologies, above all in elec-tronics. They have been but-tressed by other initiatives such as Eureka, which involves companies and research organisa-tions in 19 European countries and, at a national level, by the

Alvey programme in Britain. Most of these schemes have placed a heavy emphasis on pooling research efforts in the laboratory, usually with the support of public subsidies. The presumption was that the key to improving the performance of high-technology industries lay in technical innovation.

However, in the recent debate on the new EC "framework" on the new EC "framework" research programme, both France and West Germany joined Britain in slashing funding to barely half the Ecu 10.6bn first proposed by the European Commission. Even some larger electronics companies participating in Esprit are now privately sceptical about the Commission's aims, complaining that it seems interested only in more research spending.

Fiscal parsimony and a re-luctance to cede too much responsibility to Brussels have obviously played a role. Beyond obviously played a role. Beyond that, however, opinions in European capitals are also changing both on the most effective means of stimulating competitiveness in high-technology industries and on their importance to national

economies.

"High-technology is being demystified in Europe," says Dr Henry Ergas, an economist with the Organisation for Economic Co-operation and Development and an authority on technology policy. "The aim today is no longer to scale its gleaming heights but to achieve strangth across the economy as strength across the economy as

a whole."

In Britain, the Thatcher government ignored its own non-interventionist precepts for non-interventionist precepts for several years and pumped large sums into support schemes for electronics companies. It has recently abolished the post of information technology minister and is banking at sub-sidising a successor to the

Alvey research programme. by Siemens, West Germany's which is expected to lead to increased religince on products company. Frequently chided in the past for being too slow to technologies will command a higher priority than aiding the companies which supply them. In West Germany, the change is even more pronounced. In the early 1980s, the position of the ecountry's computer and electronics industries was a source of acute government concern. Today, attitudes in



Back to basics

of indifference, even though has long viewed the achieve-there is a mounting trade ment of national autorome. there is a mounting trade ment of national autonomy in deficit in information advanced technologies as a technology.

"Why bother to make such a called for active state involvements about sectors which do not ment, but here too, there are

even account for 10 per cent of our national output?" said a senior economics ministry official recently. In his view, West Germany should concen-trate on traditional industries such as motor vehicles, machine

clear signs of a shift of The recent merger of the commercial semiconductor opera-tions of the state-owned Thomson group with SGS-Ates of Italy has been widely intertools and chemicals, where it preted as a move by the French has proven competitive Government to extricate itself

'The aim today is no longer to scale the gleaming heights of high technology?

strengths, rather than pouring financially from a highly risky public money into glamorous business which it has supported new technologies where the extensively in the past risks are high and commercial Anthorities in Paris have also These reservations are shared state-owned computer company,

computer subsidiary of the American Honeywall group.
Several inter-related factors lie behind these trends. One has been the gradual recognition in Western Europe that achieving a commanding position at the frontiers of high-technology no langer guarantees high profits. frontiers of high-technology no longer guarantees high profits. Technology has become so mobile that every promising innovation quickly becomes the object of ruthless international competition, in which even the most successful players sometimes matrix heavy losses. times sustain heavy losses.

This realisation, in turn, has gone a long way to still the anxieties rampant in the early 1980s that Europe was in danger of being crushed by a technological hegemony exercised jointly by the US and Japan. US research spending on the Strategic Defence Initiative, once feared as a source of massive stimulus to America's civil and defence technologies, is today regarded by many experts on both sides of the Atlantic as at best of dubious commercial value, and at worst as a wasteful diversion of scarce resources.

Equally, the recent com-This realisation, in turn, has

Equally, the recent com-petitive weakness of the American economy has exploded the theory—much in vogue at the swaggering height of Reaganism—that the world was moving rapidly into a post-industrial era built around com-puters and chips, in which the US would enjoy an overriding

As for Japan, in spite of its stepped-up research effort in futuristic areas such as intelfuturistic areas such as intel-ligent computers, the key reasons for its success in high-technology are now perceived to be much the same as in other export industries; enterprising and 'flexible management, meticulous attention to detail and highly efficient manufactur-Finally,

within Western Europe, there has been a general shift towards deregulation, privatisation and other policies geared to enhancing the policies geared to ennancing the role of market forces. At the EC level, the practicalities of completing the internal market now command a much higher priority than do visionary blueprints for political integration. Indeed, Europe's high-technology supposes stocks of the nology success stories of the 1980s have been electronics companies such as Italy's Olivetti and West Germany's Nixdorf, which have prospered Nixdorf, which have prospered without image government supiport, or recoveries by companies like Britain's ICL which have largely shed their previous roles as protected "national champions." Exactly where all these developments will lead in the longer term is, perhaps, less clear. From one vantage point, they can be seen as a healthy correction, which will reduce reliance on costly and often

reliance on costly and often ineffective technology push policies and give greater scope to the stimulus of demand-pull.

On the other hand, the shock On the other hand, the shock triggered by fears of "technology lag" in the early 1980s spurred the EC to raise its sights above routine squabbles about farm prices and budget payments. Europe would be a dulier place if the pendulum swung so far to the other extreme that it engendered a climiate of complacency, in which the risks and challenges of high-technology were no longer considered worth attempting.

bitter legal war was Texaco's gides. His imagination is too suides about farm prices and budget between the Getty board had lifetite. Jamail and even the vacillating Gordon Getty are vivid enough to be anti-heroes; and McKinley emerges with all the stiff rectitude of a Lone remains of complacency, in which the risks and challenges of high-technology were no longer considered worth attempting.

Ditter legal war was Texaco's sides. His imagination is too subjects the Getty board had lifetite the Getty are vivid enough to be anti-heroes; and McKinley emerges with all the stiff rectitude of a Lone remains that it did a continuous wrong in making a higher bid, and that the Getty have to read it, if you can indeed had a duty, to accept a higher offer.

But the jury in that sweaty



Oil and Honour-The Texaco Pennzoil Wars

By Thomas J.Petzinger Jr. G.P.Putner's Sons: \$19.95

IF YOU ARE lazing about on an Italian beach, think twice before picking up the latest 500-page treatise on the legal battle between Pennzoil and Texaco, the US oil industry's nearest equivalent to the David and Goliath saga.

and Goliath saga.

After turning a few pages idly on the sand, I was still reading with red-eyed suspense as dawn broke the following day. Perhaps this was appropriate, since many of the characters rushing through these pages seem to regard night as just a slack period in life's real business of liberating one's neighbour's assets.

Thomas Paringer the Wall

Thomas Petriloger, the Wall Street's Journal's deputy bureau chief in Houston, Texas has managed to tell this remarkable tale with all the pace and more drama than "Dallas" at its best, without any sacrifice of authority.

The whispers, blandishments and threats which echoed between boardrooms, hotel suites and the banking system's well-dressed touts are rendered with an abundance of verbatim dialogue spiced with obscenities and cynical wit.

The racy dialogue is not the product of a journalist's fac-tionalising imagination. The American legal system provided Petzinger with 50,000 pages of affadavits and hours of video testimony. To this he added 200 interviews as part of his coverage for the Wall Street Journal and a further 50 long testing on the hook. These interviews for the book. These were used to flesh out the evidence given before the Texas jury which awarded the largest damages in history.

The \$11.1bn damages awarded to Penntoil has brought its famous and much larger adversary Texaco to the edge of bankruptcy, but the story is not over by any means. Texaco still has a chance of having the judgment reversed in the US Supreme Court. If it fails, the world's fifth largest oil company risks being wiped off the corporate map.

Petzinger's account of the story so far includes an excel-lent account of the legal and factual issues at stake with sensible — and restrained comments on the implications first."

for corporate America.

The immediate cause of this analysis is constantly alert for bitter legal war was Texaco's baser motives, he avoids taking

courtroom decided otherwise It said that although the Getty directors had not signed any agreement, a verbal confluct had been struck and that Texaco had wrongly interfered with it.

with it.

The case was heard before two judges who, to say the least, appear to have been colourfully "Texan." The first, who gave up through the trial, had half way through the trial, had a close relationship with Pennsoil's fiamboyant lawyer, Joa Jamail. The second, who took over without reading the trial record, almost gloried in his ignorance of the New York laws which were supposed to govern the proceedings.

Petringer provides fascinating

prizinger provides fascinating background to the personalities involved in the trial, with many telling anecdotes and details, such as Jamail's former feat in convincing a jury that the city of Houston was "negligent" for planting a tree which his client had run into while drunk.

had run into while drunk.

The excitements of the trial occupy only the third and final section of the book, however. Petringer has managed to add many layers of revealing frony to his account of the trial because the reader already knows the story from the first two sections, often in more detail than the jury was allowed to hear. By this device, much of the courtroom dialogue is shown in a savagely comical light. The best example is when Pennsoll's chairman, Hugh Liedtke, a wily lawyer and a veteran of hostile takeovers, assumes the persona takeovers, assumes the persona of a backwoods farmer bemused to find so much wickedness in town.

The first section, almost worthy of a book on its own, chronicles the rise of the oil

Rendered with an abundance of verbatim dialogue spiced with obscenities and cynical wit

empire founded by the legen-dary J. Paul Getty and its sad decline, so closely linked to the old man's obstinate pride and the suicide of his oldest son,

George. The centre of the drama is shown to be the mercurial younger son Gordon, clever and artistic, but a dilettante, and a prodigal in his father's eyes; a man with no natural inclination for business suddenly at the centre of the biggest take-over battle in history.

The climax is Gordon Getty's splendid remark to John Mc-Kinley, Texaco's ill-starred chairman: "I accept. Oh! you're supposed to give the price

Dearing goes

private

Sir Ron Dearing, who announced his early retirement as head of the Post Office yesterday, has made a habit of going against conventional

expectations.

As a civil servant, he was one of the very few who joined the service as a clerk straight out of

school without a degree and yet still made it to the top. The 16-year-old Dearing, join-ing the Ministry of Labour in Hull in 1946, had to travel a long way to become the deputy secretary in charge of nation-alised industries at the Depart-ment of Trade and Industry in

Equally surprising was Mrs Equally surprising was Mrs
Thatcher's decision in 1981 to
put him in charge of the Post
Office, newly separated from
British Telecom. The Prime
Minister held civil servants and
nationalised industries in almost equally low esteem at the

most equally low esteem at the time.
But her instinct has been convincingly justified by Dearing's record, which he was reviewing in his wry manner yesterday. Even consumer groups admit they find it difficult to become angry with him personally.

ally.
The Government's view of him is clear from the fact that it tried to persuade him to stay on. But Dearing, 56, already has several offers from the private sector to keep him busy.

mainland China is leading the way on economic reform, wants to steal a march on Peking it could announce now—and implement soon—a timetable for free elections to a new parliament. Experience shows that economic reform, once started, usually leads quickly to popular demand for social and political freedoms.

There is no denying the size and importance of the steps taken so far. But Taiwan is only at the beginning of a long and difficult march. The most encouraging sign is that, once the process has been started, it will be virtually impossible to turn back.

Spy Catching

The tactic of "spying strangers"—a procedure which triggers a vote which can result in the procedure which triggers a vote which can result in the procedure which triggers a vote which can result in the commons being cleared—has gained a fresh lease of life and press galleries of the Commons being cleared—has gained a fresh lease of life Commons being cleared—has ga

Men and Matters

day when English Tory MPs tried to help the beleaguered Scottish Secretary, Malcolm Rifkind, by showing an unusual interest in affairs north of the border. Canavan went down to defeat by 161 votes to 41. to defeat by 181 votes to 41.
Churchill was Prime Minister when the Alleries were last cleared—on the initiative of the then George Wigg, a noted procedural strategist. With none of their words being reported MPs quickly decided on that occasion that there was no resist in continuing the delease. point in continuing the debate, and the day's proceedings were brought to a premature end.

Computers right

No democratic Portuguese party has ever won an overall majority let alone a landslide victory in this or any other

victory in this or any other century.

So it was natural enough that when early returns started coming in for last Sunday's historic election of the Social Democrat Party (PSD) and its charismatic "let's roll up our sleeves and get this country going forward" leader, Anibal Cavaco Silva, PSD officials should stare at their shiny new computers in disbellef.

Seventy per cent here. 65 per cent there. The graphs, only

Seventy per cent here. 65 per cent there. The graphs, only programmed to rise to 50 per cent (7 per cent above what was needed for a majority and a target even the most optimistic PSD officials doubted they could make) were shooting off the screen. Projections were going haywire.

going haywire.

The PSD reprogrammed its The PSD reprogrammed its computers, assuming that in Portugal, a land which has not handled sophisticated computers for that long, someone had made a mistake when the programme was set up.

But even with rejigged software, the graphs kept soaring as the results began to pour in. Finally even the PSD sceptics had to concede victory—to themselves.



"Another late sitting - perhaps they've voted themselves overtime as well as a 22 per

After which, out came the champagne bottles and a hilarious time was had by all, especially the computer programmers whose skill with the software had been vindicated. In the end the PSD won 50.1 per cent of the popular vote and Portugal set itself more steadily on its course for modernisation and development in the European Community.

Tony Gardand was about £7.5m rony Gardand was about 27.5m poorer yesterday afternoon than he was on Tuesday morning just before FKI Electricals, the electrical engineering company he has built from a humble for Babcock International

Win and lose

manufacturer of parking meters, announced its agreed takeover

With Gartland's 16.2 per cent stake in FKI, every penny up

or down on the share price makes a difference of £250,000 to his personal wealth. Never-theless, Gartland can still afford to smile with a holding worth falm, the fruits of 14 years at the helm after leading a management buy-out of Fisher Karpark.

however, if his fellow execu-tives at FKI Babcock begin to reminisce about pre-merger Babcock. Gartland, chief executive of the new group, is one of the few joining from FKI not to have previously worked at

Babcock.

Jeff Whalley, FKI managing director and designated deputy chairman and operations director of FKI Babcock, leads the list. He finished a 10-year stint at Babcock as managing director of its switchgear and ransformer operations.

FKI directors Rodney Morgan

and Bill Wood also previously held executive positions at Babcock, as did group financial controller Mike Wedgwood.

Own label

Some marriages are made in heaven, and some, it seems, in the telephone directory.

For who should come to the aid of loss-making clothing manufacturer, Goodman Brothers, but a Jersey-based businessman, Gerry Goodman. He is injecting his privately-owned retail interests, which include 20 Benetton shops, and becoming chairman of the new group.

Goodman is no relation to the original Goodmans who started the company in the mid-thirties. Neither is his son, Paul, who becomes a director responsible for the retail division. Neither, for that matter, is Harold Goodman, who currently works for Gerry Goodman, and who takes on the finance director mantle. He is not related to any of the others.

Matters will be happily

Matters will be happily resolved once the deal is completed. The company is going to change its name to Goodman Group.

Observer



THERE IS a profound temperamental difference between those who blame the world's ills on some or other aspect of money—for example the bil-lions of dollars moving across the exchanges every day or the fear of an international banking collapse—and those who look at the "real forces" of political economy.

second camp need to look at the world money game to make sure that it does not aggravate or magnify the real maladjustments or cause wrong signals to be transmitted.

Examples of where the money and exchange rate systems failed to give the right warn-ings are many. They include the concerted over-expansion of the main industrial economies in 1971-73 (the Nixon-Heath era) which terminated in an explosion of oil and commodity prices, and inaugurated a decade and a half of "stagfation"; the excessive use of bank finance to recycle the Opec surpluses and to finance covernpluses and to finance govern-ment borrowing in developing countries in the 1970s; the US budget deficits financed by increasingly precarious overseas borrowing in the 1980s; mone-tary or fiscal overkill at various times in the 1980s, especially in West Germany and Japan,

and the large swings in the dollar in the last few years. Constructing a system which would have provided better signals on even one or two of these occasions will be neither

easy.
It would also be best to start from the key elements which now exist: that is three main world currencies: the dollar, the mark, and the yen, to which the other developed countries are attached in varying de-

The reason why France and Britain are so anxious to keep the Group of Five in existence as a closed club apart from the Summit Seven (which includes Italy and Canada) is plain. The Seven are too large a group for intimate negotiations, and it will be all too tempting for the US, Germany and Japan to come together as an informal inner directorate.

But this inner directorate will develop in any case. Rather than fight a losing battle against it Britain and France should see their role as contri-buting to the pool of workshie

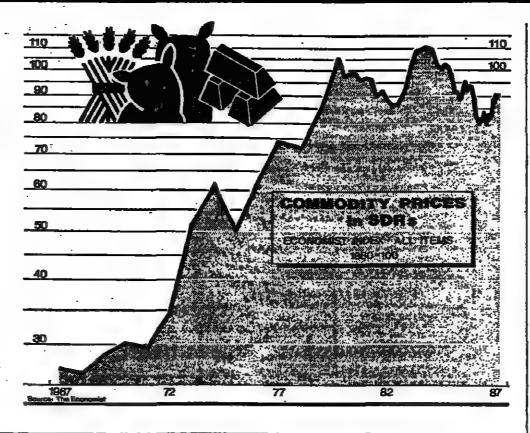
and controls

ideas, which are in none too plentiful supply.

While in the past French governments have been a little too glib with ideas of a debatting kind, the British Government has been too reticent, partly because the over-serious system of Whitehall clearance is unsuited to the promotion of is unsuited to the promotion of ideas which are not intended to be a detailed blueprint, and partly out of a desire to keep in step with German ultra**Economic Viewpoint**

Some modest steps towards a reform of world money

By Samuel Brittan



For the foreseeable future the US, Japanese and German governments will be unwilling either to practice benign neglect towards their exchange rates or agree to a permanently fixed relationship. The arrangement may be described arrangement may be described either as managed floating or as wide, movable (and unpublished) target somes. The reality is one of intense mutual surveillance with temporary and half spelt-out understandings; often reflecting fear rather than positive agreement on an exchange rate patern.

What is most clearly lacking any common understanding of the domestic manetary policies required to back up any currency understandings among the Big Three; and the role if any of fiscal policy. The IMF indicators are too many and too capable of alternative interpretation to provide a focus for co-operation.

Among economists there has been a gradual, and still con-troversial, shift towards seeing fiscal rather than exchange rate policy as the clue to the balance of payments.

This is an aspect of the simple identity that a country's current payments deficit (if it has one) is the difference be-tween domestic investment and domestic savings.

To narrow this gap, the savings investment, gap has also to be narrowed. The main

policy instrument will be bringing the budget into better balance. But governments can also help by removing tax inducements to borrowing and increasing incentives to savings, The same thing applies the other way round to countries which are worried (or are forced by their partners to worry) about excessive current surpluses. They have to unbalance their budgets and/or encourage domestic borrowing and remove inducements to sav-

ings.
Prof. James Meade has pointed out that if premiments were to adopt wealth objectives, which included overseas assets in the definition of wealth, in place of balance of payments objectives, they would not need to agree with each other on what these objectives should be.

Be that as it may, the pri-mary instrument of either a payments or a wealth objective would be fiscal policy.

There can be an advantage to a deficit country in being able to supplement fiscal tightening, with exchange rate depreciation, to make it more profitable to switch freed resources into exports and reduce the likelihood of recession. This is what the UK did a year ago when sterling was allowed to fall under the impact of lower oil prices. But this flexibility (which depends on money filtation or

be set against the greater stability and predictability of the exchange rate in a wider monetary union. Texas and Scotland both forego the ability to devalue for the sake of the currency area.

If Britain were to join the EMS, the problematic gains from being able to devalue against European countries would be reduced in return for more predictable and stable exchange rates within an area accounting for more than half of British trade.

of a digression. The problem with the Big Three system of the dollar, yen and D-mark (or of a G5 or G7 system) is that it Something more than agreed exchange rates between the Three is required if the world is not to suffer from an infla-

is not to suffer from an inflationary or deflationary bias.

The case for relating monetary expansion in the Big Three to Nominal GDP has been made frequently in this column. But the fact has to be faced that targeting Nominal (or real) GDP depends heavily on forecasting and estimation and is casting and estimation and is far removed from the prices

At least as a check, it would be worth trying to stabilise—in-side a broad band—some index of world commodity prices. This

reported daily in the market

general commodities shown in the chart, but a carefully chosen list of key materials.

last few years, when the terms of trade of commodity production have been falling relative to to manufactured goods and services, a stable commodity in-dex would not guarantee overall price stability. But it would pre-vent an inflationary take-off, and within the broad guidelines there would be plenty of room to experiment with fine tuning.

A commodity price objective would have been a powerful warning against the inflationary boom of 1972-73 and 1978-80. It might also have signalled the over-doing of monetary strin-gency (despite the misleading messages of the monetary aggregates) in 1985-86.

In 1987, a commodity approach might suggest that the best time for stimulation in the industrial world has already passed. Yet it would also show by reference to the fact that commodity prices are still below those of 1984-S5, that current inflationary alarms are over-done on a global scale, although not necessarily for the US or UK US or UK.
A commodity price objective

would work with the grain in many ways. It would tie up with the desire of some US Federal Reserve members to

Moreover, it would be a nositive advantage if countries fol-lowed a commodity price index denominated in their own cur-rency. For this would have a restrictive influence on coun-pries with weak currencies such as the dollar, in terms of which commodity prices have risen most this year, and an expansionary bias in the hard currency yen and D-Mark areas where commodity prices have risen least.

For national monetary policies, commodity prices are best used as a policy indicator, until we are far more sure of our ground. But when it comes to international currency units such as the SDR or the Ecu. one might go further and advocate a definite commodity

One reason why these units are so friendless is that they are now simply baskets of existing national currencies. If they were defined in terms of a batch of commodities, they would have far more attractions.

There would then be a point in actional governments trying to stabilise their currencies against the SDR or Ecu, as a guarantee of anti-inflationary virtue which it would not be

Ultimately, no monetary system can simply be based on promises to exchange one piece of paper against another, which is all we now have both domes-tically and internationally.

Lombard

North-South: how the City can help

By John Plender

the best brains in the country and puts them to work in a and puts them to work in a frenetically innovative environment. It pays them fat salaries that are widely resented, so contributing to the impression of a North-South divide in the British economy. Why, you might ask has all this highly paid talent failed to crack one of the country's most pressing financial and social problems: the obstacle that the housing market puts in the way of people who want to move from the depressed North to the South, where financial and other service industries thrive?

There is an obvious solution

There is an obvious solution to hand, in the shape of the equity-linked mortgage. In slightly over-simplified terms, this would permit the home owner to leave, say, a £50,000 house in the North for a £100,000 one in the South on the basis that the lender charged half the going interest rate on the new mortgage in exchange for a half interest in the equity of the new house. The home owner sacrifices 50 per cent of the capital appre-ciation, which sounds tough. But for most practical purposes, different from buying another £50,000 house; and the prospects for capital appreciation on that £50,000 may be better in the prosperous South than north of Watford.

Most of those in building societies, banks and elsewhere who have tried to promote equity-linked mortgages bave found plenty of enthusiasm among employers and the general public. The difficulty appears to lie with the proappears to lie with the pro-viders of the funds. For banks and building societies, which have to pay market rates of interest on their deposits, it is not possible to invest in an asset which yields little more than half the expected return in the form of income, while the rest takes the form of a capital gain. So they have to introduce their So they have to introduce their potential equity - linked bor-rowers to institutions such as the pension funds, for whom the distinction between capital and revenue is largely irrelevant.

For the tax exempt pension funds a well-packaged collection of mortgages ought to look relatively attractive. The risk

THE City of London attracts is low, compared with the risk in equities, because the house provides sound security for the loan while the individual's earnings provide cover for the interest. Since house prices tend, over long periods, to follow the trend in earnings, low the trend in earnings, equity-linked mortgages are well matched to earnings-related pension liabilities. And over the past two years the average equity-linked mortgage would have shown the investor a much better return than gift. a much better return than gilt edged or commercial property, though it would not have kept pace with the return on UK

Why, then, has the idea failed to take off? One objection is that mortgages are simply not sufficiently marketable. This seems a mite academic, given that pension funds are supposed to be in business for the long to be in business for the long haul. Nobody suggests that mortgages should represent a huge chunk of the portfolio (or indeed that the volume of pension fund money in home lend-ing should reach the point where house prices are drama-tically affected). And despite the 20-25 year span of the normal British mortgage, the average life is less than 10 years because of early repay-

Equally to the point, lack of marketability should not be an obstacle when innovative finan-ciers have learned the art of securitisation, whereby even the humblest car loan can be turned into a tradeable financial instrument. Could it be that all those clever folk in the City have so far only come up with the financial equivalent of the Humber Bridge?

Maybe. But a further possible explanation is offered by Mr Robin Ellison, a director of Finance for Bousing, one of the first in the field. While pension fund managers and trustees have shown interest, he says, their merchant bank advisers are almost always against, on the grounds that the investment is outside the main-stream and does not fit neatly with their own experience or existing management structure.
More City short termism? Sheer
conservatism? Or is it simply
that merchant banks stand to make more money from their clients dealing in equities and

Aid and trade: Altruism is not enough

Sir,—The letter from Mr Graham Clark of Swansea University (July 18) in many ways exemplifies the key pro-blem in the debate on aid and trade: the dichotomy between industry.

Some comments on one or two of Mr Clark's points will set this theme in context. set this theme in context.

Firstly, Mr Clark does the Minister for Trade an injustice. His department, the DTI, is well aware of the Toye and MacQuaide case study report referred to, and criticised it on its release in 1986 for using out of date evidence, irrelevant to today's Aid and Trade provision.

Secondly, no one has ever said that the primary purpose of overseas aid is to secure contracts for British industry. Both the DTI and industry fully acknowledge the developmental importance of UK aid spending. Their qualm is that developmentalists do not recognize the formation of the contract of the contr nise how important aid is to industry, and by extension, the

Thirdly, Mr Clark is absolutely correct; effective plan-ning on aid from the UK end is necessary, but the emphasis must be on effective.

In contrast to the oft quoted
"Zambian bus" case, industry
has a wealth of examples
of Overseas Development of Overseas Development
Agency executed developmental
schemes delayed by lengthy,
unfocused data collection,
measured on questionable
criteria, imposing bizarre
demands on developing countries, producing uncertain (ie
potentially negative) benefits
and costing the British taxpayer a lot of money.

Reth industrialists and dave-

Both industrialists and deve-lopmentalists then are well armed with evidence, assertion and innuendo, but merely to maintain the barrage gets us nowhere. In such a war of attrition, the real enemy, the size of the UK aid budget, slips

Britain's share of total spending on aid is small and falling. In 1986, the UK's aid budget ranked sixth out of the Group of Seven countries, Canada, with a much smaller economy than ours, came only 0.1 per cent behind. The UK's official development assistance grew by-only 9 per cent from 1983, to 1986 compared with a 22 per cent increase by West Germany. 35 per cent by France, 50 per cent by Japan and 191 per cent

Is it not in the interests of all sides to work together for more and better aid? This can only be achieved by each side fully acknowledging the legitimacy of the other's concerns,

Letters to the Editor

rather than tearing each other down. Basic altruism, as the evidence suggests, can only advance the argument so far. Altruism and self interest, Alan Clark's "mutual recognition of profit and advance" could prove an irresistible combination. J. D. Rimber,

Watson Cottage, High Street, Waltham on the Wolds,

Welcome asastance

From Mr H. Horneby Sir.—We applaud the recent speech by Mr Alan Clark, Minister for Trade, in which he advocates that Government aid should be increasingly directed towards assisting British manufacturers to compete with foreign firms to obtain export orders for capital equipment. Our principal competitor countries allocate far more aid than the UK Government does for British manufactures havent figures published by the Over-seas Project Board show that Japan, France and West Ger-many each allocate up to four times as much aid in bilateral form compared with the UK.

We particularly welcome Mr.
Clark's statement. that the mechanics of the Aid and Trade Provision (ATP) scheme should be improved so as to be more easily accessible to smaller firms. This council represents through its 18 trade association members, nearly 1,400 companies in the mechanical engineering and metal forming sectors, varying from large to small. We have for a long time advocated simplification of the present bureaucratic application procedures, and are at this form compared with the UK.

present pursuerant approach procedures, and are at this moment working up specific proposals to this end.

We also strongly support his proposal that the administration of ATP should be a function of the DTI There is no logic in this function being handled by another department, while the British Overseas Trade Board and its projects and export policy division fall within DTL The present system merely makes it all the more difficult for manufacturers, particularly small ones with Emited re-sources, to find the time for all the consultations that are

Harry Hornsby. Director General, Council of Mechanical and Metal Trade Associations (COMMET). Artillery House, Artillery Row.

Thoughts on think tank

From Mr N. Butler.

From Mr N. Butler.

Sir, — A think tank of the left, as proposed in John Lloyd's article (July 20) requires not just funds and enthusiasm, but also some guiding principles.

To begin with, such a body would do well to revive the concept of the public good—in economic terms a welfare function not maximised by the operation of market forces alone. No one on the serious left can ignore the role that markets do and should play in the provision of products and the provision of products and services, but that role must be balanced by legislative inter-vention, subsidy and taxation in order to maximise public welfare. The key to achieving the optimum public good is the creative use of public power through central and local government, and it is on this that are not also also the contral and contral government, and it is on this

that any new body should focus.
Government has become so unfashionable that the potential of public power has been neglected. Errors of public policy have been used as arguments with which to justify a reduction in the role of the state, rather than as problems requiring reform or rethinking. Just as the Institute of Economic Affairs and the Centre for Policy Studies have been dedicated to reducing the role of government, so any new unfashionable that the potential role of government, so any new body should be concerned to correct the imbalance by analysing and optimising the use of public power. Such work is urgently needed in the many areas, from housing policy to the international debt crisis where market forces are prov-ing not just inadequate but detrimental to any rational definition of the public good.

Instant payment baffles Revenue

Nick Butler, vice-chairman, Fabian Society, 11 Darimouth Street, SWI.

From Mr R. J. Steel Sir,—I refer to the Men and Matters item, Taxman's windfall (July 21) but cannot under-stand how Mr Fletcher's ma-

gestion is effective. Surely the use of a courier to take a large cheque to the Bank of England would not result in the Bank getting cleared funds any sooner, as the cheque would still go through the normal two-day clearing cycle. Since interest is based on cleared funds, there should be no benefit to the Inland Revenue or Exchequer.

Instead, the Revenue might encourage the use of electronic funds transfer, typically by the CHAPS system, which gives an immediate transfer of cleared funds. The Skipton Building Society did attempt this on one ion last year and payment bank account specified on the Revenue's paying-in slip. The result was a call from the collector's office a few days later to remind us the payment was

We then had some difficulty explaining the electronic funds transfer and proving that the payment had indeed been correctly made (despite a minor hitch). In the end, Barciays and the Bank of England came and the Sank th England confirmed our story. The Revenue's view seemed to be that they would prefer to stick with a good old-fashioned cheque or paying-in

Sadly, I doubt whether the IRSF will fight for the society to be rewarded for this sug-gestion.

R. J. Steel, Chies Accountant.
Skipton Building Society. High Street, Shipton, North Yorks.

BA-BCal: market power essential From Mr N. R. Z. Martin

Sir,-Mr Sawers (July 21) doubts the practical benefits of the BA-BCal merger and ques-tions the commercial merit of the proposal. Such considera-tions are best judged by the prospective airline's manage-ment. Others should confine their concern to matters of the public interest.

Current opinion on this mat-ter is split between those who see the merger as preserving the international strength of British airlines in the face of British airlines in the face of the potential demise of BCal, and those who fear the mono-poly position that the merger may create in the domestic market. Yesterday's offer by Air Europe to buy the Euro-pean and short-haul routes of BCal shows that the divestment of such routes by the merged of such routes by the merged airline is a practical solution to the problem, and one that has been used before in cor-porate mergers where similar public interest issues have been

Market forces are not the dominant regulating factor in the international air travel market. In these circumstances, an element of market power is essential to ensure an airline's continuing success and survival.

selves with the national interest should thank their lucky stars with BCal, rather than allow-ing it to lose profitable routes to foreign competitors. Nicholas R. Z. Martin.





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"Hi love, I've got some good news and some bad news. First the good news, I'm going to Dubai on business again,"

EVEN

Her face fails. This is not the first time you've said this.

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TIME

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FLIES

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So, thanks to the generosity of Emirates, and Dubai's excellent position as far as connecting flights are concerned (a stepping

stone to the Maldives for example) it looks as though your next business trip has turned into a holiday for two.

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Emirates

FINANCIAL TIMES

Thursday July 23 1987

TROLLOPE & COLLS 01-377 2500

Robert Graham reports on painful measures undertaken to cure 24,000% inflation

Bolivia comes down to earth with a bump

of Bolivian currency was like watching a fruit machine out of control. The zeros kept being added in a dizzying inflationary spiral.

The notes are still in use with the same denominations in millions and thousands, but since January the peso has given way to the boliviano.

Six zeros have been knocked off. Slowly, the Bolivians learning the unaccustomed pleasure of counting in ones and twos. A tin miner who last year had a daily basic wage of 1.2m pesos now has just 1.2 bolivianos. Not very much (about 75 US cents), but the economic stabilisation programme of President Victor
Paz Estenssoro, initiated in
September 1985, has been a brutal reminder of Bolivia's pover-

The stabilisation programme, the most advanced experiment Obrera Boliviana, has been in neo-liberal economics in a weakened. Latin American debtor country, Many of the state institutions has produced some remarkable have been shaken out to the results. In less than 18 months roots. The central bank, which inflation has been brought presided over the printing down to 125 per cent from presses and dollar exchange 24,000 per cent a year - some say rate that lined many a pocket, it was 28,000 per cent but once has seen over 70 per cent of its it went beyond 20,000 official staff dismissed.

attaitics gave up any pretence of precision.

For a country stuck with Quixotic labels like possessing the highest capital, the highest navigable lake, the greatest numbers of coups since independence and the largest computer until we established a production of coast last, this is extended.

Mr. Juan Carriaga, the US-trained Finance Minister, said: "When I arrived at the ministry I asked how much do you spend each day? No one knew. So for its of coups since independence and the largest computer until we established a computer until we established a computer was huge disorproduction of coca leaf, this is system. There was huge disoran achievement putting Bolivia der and inefficiency.

in the real world to which it is now trying to belong.

The adjustment has been and tackling hyperinflation was

The adjustment has been traumatic. The 78-year-old President has been systematically overturning many of the sacred cover established by the 1952 revolution for which he in his younger days was part responsible; the strategic mining sector is being partly denationalised, left in accounted for 40 per cent of the country's then \$720m export is being partly denationalised, and tackling hyperinflation was and tackling hyperinflation was and tackling hyperinflation was imperative. However, the catality and price controls, tax reform, eliminating import restrictions with a uniform 20 per cent tariff and making labour laws more fluxible.

This has led to massive public sector lay-offs, especially in the serument has seized the initiative for the time being able to cope with servicing foreign capital is being wel-



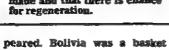
comed, the powerful trades union federation COB, Central

The economic stabilisation programme of President Victor Pax Estenssoro (left) has been a brutal reminder of Bolivia's poverty, but it has produced rebula.

Inflation is down dramatically and starbars as language.

cally and workers no longer need a barrow to tetch albeit meagre wages since the peso was abolished and six zeros knocked off the country's cur-

The traumas of readjustment are not over yet, and there are no guarantees about the country's future economic health, but there is a feeling in Bolivia that a fresh start has been made and that there is chance



The Paz Estenssoro Government realised that international assistance would be most forthcoming if the country was demonstrably attempting to re-solve historic economic structural problems - and being tougher on the illegal drugs trade. It was also accepted that landlocked Bolivia could not

easily adopt a self-sufficient economic stablisation pro-

gramme like Peru The basis of the stabilisation programme was freezing public programme was freezing public sector wages, raising revenues through dollar-denominated prices for services from public enterprises which were put on a self-financing basis, deregulating banking, foreign exchange and price controls, tax reform,

cluding at least 20,000 in the

This has pushed up unem-ployment to over 20 per cent. Because mining has traditional-ly been in the altiplano (high level areas), re-employment is complicated by the scarcityof jobs in the semi-tropical and tropical east round Santa Cruz. The Government maintains

there was no alternative to there was no alternative to these dismissals, saying that, while there will be serious short-term hardship, the col-lapse of the tin business will help force the country towards previously ignored export-ori-ented industries, especially ag-siculture.

The unions have so far failed

unveiled two weeks ago. The Government is to spend \$100m immediately, \$60m on capitalis-ing companies and banks effec-

ing companies and banks effectively bankrupted by hyperin-flation and \$40m on special construction projects to generate employment.

This money will be raised by pledging part of Bolivia's \$400m worth of gold, but the real in-vestment funds totalling \$1.5bn over the next three years will come from international finan-cial institutions and bilateral come from international finan-cial institutions and bilateral agreements. At the same time Bolivia hopes to obtain debt re-lief by being able to purchase up to \$900m of its own debt via a novel arrangement of receiving the purchase money in the form of aid from other sovernments. of aid from other governments.

For the reactivation programme to work, officials are conscious that the banking system has to be quickly restored to health (at the height of inflato health (at the height of infla-tion total deposits were no more than the equivalent of \$1.5m and bad debts still average 35 per cent of portfolios). The state bureaucracy has to be stream-lined and the country's creak-ing infrastructure made more cost efficient. Otherwise delays will occur in disbursement and social tensions could return.

Equally, Bolivia's interna-tional financing relations are finely balanced. With tin prices still depressed and a disputewith Argentina over \$35m annual gas sales, Bolivia is down to \$45m in cash reserves. The only reliable cushion remains some \$800m from the illegal cocaine business, scarcely dampened by last year's highly publicised US

But there is a feeling the country is making a new start. Next month new banknotes will be issued showing for the first time artists and writers, reminding Bolivians that there have been not just military rulers in their history.

at Midland may resign

SENIOR STAFF of Greenwell Montagu Stockbrokers, the eq-uity arm of what was one of the UK's leading stockbrokers, have provoked a public confrontation with its owners, Midland Bank, by threatening to resign,

The revolt has been simmer-ing since March when the Midand Bank announced Without warning that Greenwell would be withdrawing from equity market-making. The spark came last week with Midland's rejec-tion of an offer to buy Greenwell, which specialises in equi-ty research and dealing for

institutional investors.

The offer, thought to be worth about £12m, from Morgan Stanley, the leading US investment bank, was rejected within 24 hours of being submitted. Morgan Stanley experiently security to the content of the co gan Stanley orginally sought to recruit Mr Keith Brown, Greenwell's new managing director and a leading bank analyst, and gested instead that Morgan Stanley make an offer for the

entire firm. Midland Bank said last night that it was planning a major change in the strategy for its UK

quisition or large-scale recruit-ment. This could involve a rement ins count involve a re-turn to UK equity market-making in a limited number of industrial sectors, an option which was originally re-

sharply on staff and develop closer links and greater cross-selling of securities with the as-sortment of securities firms and investment banks owned by Midland Bank in other coun-

Senior staff equity arm

As many as 30 analysts and se nior salesmen, of whom about aix have already resigned, are believed to be discussing job moves with propertive employ-ers. This is in addition to the five directors and partners of W. Greenwell, the firm's name before the merger with Midland Bank, who resigned in the spring and another eight sales-men who resigned to join Smith New Court earlier this mouth.

equity business.
Options under review include expanding the firm through ac-

ected in March Another option is to cut back

trim. Midland pays price, Page 8

Aquino signs land-reform decree

PRESIDENT Corazon Aquino of the Philippines yesterday signed a long-awaited decree on land reform to permit the break-up of large estates, including the crucial coconut and sugar plantations, and enable the country's peasant farmers to become landowners.

But historic though her action is, she ducked all key issues of detail such as the timing of the break-up and passed responsibility for those decisions down to Congress, which she asked to make an announcement within 90 days.

As a result Mrs Aquino has dropped short of what many of her cabinet members had wanted to see. Instead she has fallen back on provisions in the constitution that call on the legisla-ture to decide the controversial maximum land holding, or re-tention limit, for sugar estates like her family's 6,000-hectare largest property holidings in the Philippines.

Land reform is one of the most sensitive and pressing issues in many Third World countries, hardly any of which have grasped the nettle of breaking up long-standing land holdings and pointest significant significance in any great economic reform.

Mrs Aquino said she considered her land reform protries, hardly any of which have gramme a top priority and would stress its importance in her state of the nation address



Hacienda Luicita, one of the of the traditional ruling elites. The issue is more one of social and political significance than

to Congress when it meets for the first time on Monday. Exact- has been appropriated and by six months ago 15 farmers tight budgetary constraints campaigning for land reform were shot dead by government troops in a Manila raily, trigger- certain sale of Government had asset to fine a the comment of the contract of th ing intense pressure on Mrs Aquino to pass land reform laws, using her powers to legis-late by flat. She loses these pow-ers once the new Congress sits on Monday.

and her children might volun-tarily give up their part of the family sugar estate. She gave no details, suggesting only that there was strong resistance from her five brothers and sisers but that they would support her decision.

Many government ministers form programme as an essential tool in the 18-year-long fight against communist-led insur-

gents. Peasant leaders in the past have doubted whether a Congress dominated by landed

probably have to rely on the un-certain sale of Government-held assets to finance the compensation of landowners.

Mr Jaime Ongpin, the Finance Secretary, will fly to Tokyo next month to try to convince inter-national aid donors to provide including the World Bank and the Japanese Overseas Econom-ic Co-operation Fund, have al-ready ruled out financing the compensation of landlords but are willing to give development

By declining to use the pow-Many government ministers ers she still retains until July 27 and observers see a well implemented comprehensive land reform programme as an essential blocked in Congress. Some congressmen have already said they would like to draft their own land reform programme without interference from the

interests, as this one is, will pass anything but a watered down law on land reform.

Mrs Aquino approved an initial fund of \$2.5bn to carry the programmme through to 1992.

Mrs Aquino approved an initial fund of \$2.5bn to carry the programmme through to 1992.

Mrs Aquino mrs Aquino on Congress should the legislators not agree the land reform priorities and retention limits within 90 days.

take TWA private

TRANS WORLD Airlines, the bonds' - low-rated, high-yield-US international airline which ing bonds - to lend more money is controlled by Mr Carl Icahn, to the highly-indebted airline. porate raider, is planning to go

The ambitious transaction will enable Mr Icahn to walk away with \$438m in cash and consolidate his personal control of TWA, while further increasing the debt of what is already one of the most highly leveraged companies in the US. The deal could also have broader implications for the US airline industry, where TWA has long been mentioned as a candidate for merger, as well as for USX, the leading US steel company, in which Mr Icahn is the biggest single shareholder. An earlier attempt by Mr Icahn to take TWA private and realise a cash gain on his 1985 takeover of the company foundered more than a year ago on the unwillingness of the market in junk dant strike and hijacking fears

This time, by contrast, the fin-ancing has been guaranteed in advance by Drexel Burnham Lambert, the aggressive invest-ment bank which dominates the junk bond business. One reason for Drexel's new-found confidence appears to be the sharp improvement in TWA's operat ing results since Mr Icahn took control of the company in Janu-

quarter figures announced yes-terday, which showed a net profit of \$52.8m or \$1.28 a share, against a loss last year of \$87m or \$2.22. Nevertheless, the resuits were slightly below fore-casts by some Wall Street ana-

EC to investigate UK airline merger

vestigating the proposed merg-er between UK airlines, British Airways and British Caledo-

hamper free competition.

threatened, it can propose mea sures to end the suspected abuse though it cannot do so until after the merger has taken place. If the suspected in-fringement is not stopped, the Brussels authorities could then issue a so-called 'reasoned de-cision', thereby authorising the member states involved to remedy an infringement. This would also give customers and suppliers a firm legal base to

defend their own interests.

The move is the latest example of the Commission's increasingly tough stance on com-petition policy. It follows an announcement earlier this month that the Brussels executive is preparing to tale direct legal action against individual EC mergers likely to distort competition unless Britain lifts its opposition to a proposal to set up general controls on cross-border takeovers.

Fireman's Fund adds \$360m to

FIREMAN'S FUND, the California-based property/casualty insurance company, has unexpectedly declared a The news led to fears in Lonsecond-quarter loss and added
\$380m to its loss reserves to provide against claims from the
early 1980s.

It said that about half the
strengthen reserves.

early 1980s.

It said that about half the strengthen reserves.

\$360m was to cover it against claims in the US arising from problems like asbestosis and environmental pollution.

The large reserves to follow suit and strengthen reserves.

\$360m was to cover it against Fireman's Fund said it increased reserves by a total of stock analysts said Fireman's Funds reserve strengthening.

THE LEX COLUMN

May's chilly trade wind

All right, the trade figures for May were disappointing, but the extent of the stock market reaction suggested that dealers were looking for a plausible excuse to fill the screens with red. Last week's equity market bubble has been well and truly punctured, with the FT-SE's 46-point setback only a decimal point short of the record for a one-day decline for this index, and the four-day reversal stretching to some 99 points. But at least the equity market had begun this correction from a record peak in gilt-edged the rot had already set in, and there have certainly been no signs of euphoria. So the further two-point markdowns yesterday looked a very exaggerated response to the particular circumstances of the UK import-export balance, and the rise in yields may owe as much to general weakness in other major band

balance, and the rise in yields may owe as much to general weakness in other major bond markets around the world.

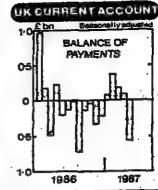
However, the trade figures, along with the credit and retail sales statistics published on Monday, certainly give some ammunition to those who believe UK economic growth is getting up too much of a head of steam. The normal remedy, higher interest rates, is particularly damaging to securities larty damaging to securities markets - and the gradual push-ing up of inflation forecasts by City economists of the n economists does not help

motiment either.

Moreover the notion that the UK, newly revitalised, could grow its own individual way out of the problems posed by a sluggisk world economy could not survive a serious tightening of official policy. That leaves UK equities following where Japanese stocks have led this week, London being prompted by a further reminder of the avalanche of BP stock coming after the holidays. But setbacks can the bolidays. But setbacks can be healthy; there is every chance the market will bounce

off a firm base before very long.

will bad-mouth the County Bank experiment. But the Govern-ment should not be dissuaded from attempting the same meth-



of the public turning up its col-lective nose at that highly attractive price.

The next step for a cost-con-

scious Government will be to tackle those sub-underwriting tackle mose spo-inderwining to the taxpayer in this area are much smaller than those to be gained by proper pricing. The County Bank tender meant that the Government received £56m more than it would if the whole less than the county bank tender the lower than the county bank tenders that the lower than the county bank tenders that the lower than the county bank tenders that the lower than the county bank tenders than the county bank tenders than the county bank tenders that the lower than the low issue had gone at the lower-fixed price. If instead subunderwriting commissions had been cut to an average of about 1/2 per cent, then the saving would have been no more than

It is not only the Government which should draw lessons from the success of the blind auction method. Private sector vendors should follow the same route of enough romow the same route of insisting that big investors pay a premium for achieving a reasonable weighting without risking the crush of the after-market.

TSB/Hogg Robinson

by the close it was hitting a new dustry and TWA moving into a peak of 639p on rumours of an imminent counterbid.

Hogg's shareholders will have the trouble selling the debt.

to post their proxy votes by tomorrow if they are to block the
demarger, as they are being
loudly requested to do by TSB.
Unexpected intervention apart,
should they do so? They can, after all, reason that if TSB is a
keen buyer this week it will still
be interested next week in the
demerged travel and estate
agency side, with Mr. Robert
Holmes a Court, in the guise of
Dewey Warren, able to bid separately for the insurance broking operation (the two corporate offspring will trade
separately in the market from
Tuesday if the plan is approved).
On balance shareholders
should support the Hogg Board

od in all its forthcoming offers should support the Hogg Bosrd and accept the danger that follow-through bids will not aptutions to pay up to 320p a share, and in their other guise as underwriters, they were tors can consider a sale at obliged to pay only 245p per around 640p as a low risk alternative.

Equity is, like the summer rain, pouring onto the London stock-market. But, according to Kleinwort Grievson, the net evapora-tion of equity in the US market over the past three years is equal to all the new equities is a sued there since the Korean War. Both Philip Morris and Co-ca Cola have recently au-nounced share buy-backs and now Carl Icahn, already responsible for more than his fair share of equity disappearance, proposes to take TWA private. The precise motives of the green-mailer turned airline ex-

ecutive remain a little mysterious. Buying up his own 73 per cent stake, as well as the minor-ity shareholders, releases some of the capital gain without hav-ing to sell in the market and destroy the price. It also allows him to get his hands on the \$750m of cash or cash equivasylom of cash or cash equiva-lent in the company. But it is no great secret that Icahn has been looking for a buyer and it is not clear how going private will help him in that quest. Perhaps he is implicitly admitting that he has missed the wave of air-line mergers and that TWA will be able to est into that moun-tain of debt more efficiently as If the market continues to dive over the next few days, and the BAA share price opens next add glamour to its 600p offer for Tuesday at a heavy discount to the prices paid by the bulk of institutions in the BAA tender offer, it is certain that the City eased to 625p at one stage, but a private will he has missed the wave of airline mergers and that TWA will be able to est into that mountinstitutions in the BAA tender offer, it is certain that the City eased to 625p at one stage, but a private concern. With the institutions are the close it was hitting a next divide and TWA mental to the close it was hitting a next divide and TWA mental to the close it was hitting a next divide and TWA mental to the close it was hitting a next divide and TWA mental to the close it was hitting a next divide and TWA mental to the close it was hitting a next divide and TWA mental to the close it was hitting a next divide and TWA mental to the close it was hitting a next divide and TWA mental to the close it was hitting a next divide and the plant in that quest. Perhaps are the plant in that quest. Perhaps and the plant in that quest. Perhaps are the plant in that the plant in that the plant in that the plant in that the plant in the plant in the plant in that th

Icahn plans to

ary last year. This was confirmed in second

THE EUROPEAN Commission will announce today that it is in-

nian. Commission officials are examining whether the link-up will disort free competition in EC air transport. It is also possi-ble that they will examine the effect of the takeover on the air-lines' botel and catering inter-

It was made clear last night that the Brussels authorities do not have the power to stop the merger, but their action is bound to add more uncertainty to a deal which is attracting growing criticism. The competition rules of the Treaty of Rome the main source of EC law -outlaw any agreement likely to If the Commission finds that free competition is being

BUSINESS **US** satcoms agreement

A teeming agreement has been announced between Fer-ranti Electronics, Microwave Division, Poynton, and E-Systems ECI Division, Florida, USA.
The agreement allows E-

NEWS

Systems to adapt the Ferranti man-portable SHF satellite communications terminal, known as manpack, to meet US requirements. It also gives E-Systems the rights to market and produce any units sold in the US. Ferranti will continue to market and procontinue to market and produce the manpack terminal internationally.

SHF manpack technology is in service with the Revited Fighter.

Fighter Continue to market and produce the manpack terminal internationally. in service with the British Armed Forces as the UK/PSC

MANSAT system developed and produced by Swedish message

The purchase by Swedish Telecom Radio of the Fer-ranti VM Director has con-firmed Ferranti as the lead-ing European voice messaging supplier.
The system will be used on the Nordic Mobile Telephone notwork to provide voice messaging for both NMT 450 and NMT 900 users and will be sited with the Eriesson AXE 10 exchange at Sundsvall.

Briefly . . .

Ferranti Computer Systems, Bracknell Division, forms part of the Anglo-US team which has won a contract to develop a new generation airship for the US Navy.

Ferranti pic has concluded an agreement to purchase the advanced laser technology project group from General Electric (USA).

ADVERTISEMENT

TELECOMMUNICATIONS

Brighton cuts costs Due to a need to replace its telephone system, Brighton Borough Council has a completely redesigned telecommunications and data handimunications and data handling network provided within the original budget set asida for upgrading the Town Hall systems and bringing with it substantial savings in telephone bills.

The council's existing installation is almost 30 years old and already overloaded. With a major part of the organisation moving into two new buildings over the next few

months, Brighton needed a new system. At the heart of the new telephone installation is a Fer-ranti GTE dual processor OMNI S3 together with nine OMNI S1S PABKs and a DC vandom of the OMNI S1. The 820 extensions and 60 exchange lines mean the council's requirements can be met with ease. Once the new network is fully operational, the council's telephone charges are expected to be cut by over 30 per cent with the added potential of data handling.

ROYAL NAVY

Fighter Control of RNAS

Yeovilton has commissioned an Aircraft Control Trainer which will enable the Navy to train its air traffic and fighter control personnel in a realistic environment withcise flights. Developed by Ferranti Computer Systems. Bracknell Division, the trainer employs the latest techniques in simulation display technology and interactive data processing. It has been designed for all levels

of basic, advanced and con-

tinuation/refresher training in the direction of tactical air operations involving both helicopters and fixed wing aircraft over land and at sea. aircraft over land and at sea. Until the delivery of this trainer all fighter and aircraft control training has required the use of training flights by real aircraft. The Ferranti trainer reduces the need for live flying, particularly in basic training, saving many hours of aircraft time previously needed before the previously needed before the student's aptitude could be assessed properly. The associated savings will enable a rapid recovery of the cost of the trainer.



World Weather

reserves to cover US claims

BY NICK BUNKER IN LONDON

environmental pollution.

The large reserve bolstering of that, \$360m was an addiexercise meant that Fireman's tional provision made after provision by fund reported a second-quar
fresh actuarial scrutiny of reother major US insurers.

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A challenging position exists within this top City financial practice for an ACA aged 25-34. Considerable knowledge of costing and management accounts, financial control techniques and strong systems experience required. Superto opportunity for ambitious individual seeking high profile role and continued career prograssion.

A prominent company in the insurance sector wishes to strengthen its finance function by the appointment of an ACA/ACCA aged 27-95. The role, highly visible in nature and giving line responsibility, requires exceptional interpersonal skills and a good appreciation of computing. Relevant industry experience would be advantageous. Ref: MJH 85

Would be advantageous. Ref: MJH 85
Based in the European Divisional HQ of this major International bank, your brief will encompass the analysis, review and editorial comment on management information relating to their European, Middle Eastern and African divisions. Best suited to a young ACA/ACCA with either relevant sector or multinational commercial experience. Ref: JH 425

Sharp business acumen and strong management skills are sought by market leader in FMCG. Responsibilities include overall strategy, profitability, tight financial control and systems development for a key division. A qualified accountant with a track record of success can expect a challenging role with outstanding prospects. Reft JN 622

Multinational group seeks a high fiver with leadership potential. Taking control of their premier business sector, responsibilities include; budget preparation, systems development, management reporting and profitability studies. Experience in a marketing orienteted environment is advantageous. The successful candidate can expect substantial career opportunities throughout the organisation.

Ref: AC622

Outstanding opportunity for a young qualified accountant to fulfill a progressive role within the International Finance Division of this blue-chip company. Reporting to Overseas Accounts Manager, responsibilities Include development of management reporting and operational assignments overseas. Line management prospects for self-staters.

Ref: AN 433

HUDSON SHRIBMAN
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Sudden resignation hits NZ takeover controversy

THE SUDDEN resignation of if the New Zealand Commerce Mr Lyn Papps as chairman of Commission gives the go-ahead New Zealand Forest Products for the Amcor-NZFP merger. has furthered concern over a possible closed door arrangement between NZFP and Amcor of Australia and possibly Fletcher Challenge, the New Zealand group which has extensive forcer products interests. sive forest products interests internationally.

Mr Papps was one of the strongest opponents to the bid by Fletcher Challenge to take over NZFP. This was rejected by the New Zealand Commerce Commission, but has now again been reactivated by Fletcher Challenge.

As a defence move, NZFP and Amoor are attempting to link their pulp and paper operations. Mr Papps was involved in the first approach to Amoor last year.

In the brief statement an nouncing his resignation. Mr Papps, who is 87 years of age, gave no explanation except that it was for personal reasons. He is to remain a director of the

His position as chairman with be taken by Mr Bob Gunn, who is also chairman of RADA Corporation. RADA was set up as a subsidiary by NZFP and owns 25 per cent of its parent company. RADA has agreed to sell its stake in NZFP to Amcor His position as chairman will

Mr Papps is one of the busiest company directors in New Zealand, serving as chairman or a director on probably more companies than any other New Zealand businessman.

Some commentators have pointed out that a more logical time for Mr Papps to step down would have been at the annual meeting of NZFP in August. Instead, his resignation statement said it was effective

ment said it was effective immediately.

Mr Russell Pettigrew continues as deputy chairman of NZFP. Mr David Meiklejon has been appointed to the board, joining the managing director, Mr Stan Wallis, as a second director for Amcor. There is some suggestion that the New Zealand directors of NZFP have become concerned NZFP have become concerned at the growing influence of the Australian-based Amcor within Forest Products.

Mr Papps says the change of chairman does not reflect a change of policy for NZFP, and

R. Loucks, Jr, 52, chairman, in succession to Mr Karl D. Bays, also 52, who resigned with effect from July 1, to become chairman and chief executive of IC Industries the Chief and the chairman and chief executive of the Chief and the chief IC Industries, the Chicago-based conglomerate, formed out of the Central Illinois railroad.

Mr Loucks continues as presi-ent and chief executive officer. Mr Bays continues as a Baxter Travenol director.

Baxter Travenol has also announced that Mr Silas S. Cathcart has resigned as a director, reducing the size of the board to 15 members. Mr Carthcart was recently elected president and chief executive of Kidder, Peabody Group, the US investment house.

MR FRIEDHELM JOST, 54, is to quit his position at Commerz bank, the Dusseldoff-based bank as executive vice-president and head of the International Banking division.

Mr Jost has been with the bank for 36 years. No successor has yet been named to take over from him,

Mr Jost told Reuters he had asked the bank not to renew his present contract when it expired, but gave no definite leaving date. Where he is to

Mitel finds an Ottawa chief out of London

MR JOHN JARVIS, a 44-year MR JUHN JARVIS, a 44-yearold computer and telecommunications industry veteran with
broad consulting experience in
Europe and the US, takes overas president and chief executive of Mitel Corporation, the
Canadian telecommunications
maker in Ottawa new week maker, in Ottawa next week. Mr Jarvis is now head of PA Computers and Telecom cations in London, and he suc-

cacions in London, and he succeeds Mr Anthony Griffiths at Mitel. Mr Griffiths becomes chairman of Mitel's board. He took over leadership after British Telecom bought 51 per cent of the troubled Mitel late in 1985, and he has streamlined the company and brought its it does not already own. the company and brought its costs under control.

Mr Jarvis, an Oxford mathematics graduate, is moving with his family from London to Ottawa. It will be the first time he has worked for a British Telecom company. for a British Telecom company.
Mitel's main product is telecommunications switching
equipment and it expanded
heavily under the leadership of
Mr Michael Cowpland, its
founder, in the early eighties.
Mr Cowpland remains a director. "Mr Griffiths has turned
Mitel's finances around," said
Mr Jarvis, after the company's
sannual meeting in Ottawa last

annual meeting in Ottawa last

Buyout bid brings steppings-down at Marine Midland

BY KEVIN HAMLIN IN HONG KONG

man of Marine Midland Bank, and its president, Mr Geoffrey A. Thompson, have resigned from Hongkong and Shanghai Banking Corporation's board to avoid any possible conflict of interest connected with HK Bank's offer to acquire the 48 per cent of Marine Midland that

At the same time, Mr Charles G. Blaine, a non-executive director of Marine Midland, has joined HK Bank's board, Marine Midland has two members on the board of HK Bank,

There are indications that this change may be a temporary measure that will last until a sub-committee of Marine Mid-land's board, set up to examine the offer, has made a recom-mendation to minority shareholders.

HK Bank offered US\$ 70 per share in cash, or US\$677m, for the 48 per cent of Marine Midland it does not own, HK Bank won control of Marine Midland in 1981 after a lengthy battle with US banking regulators and politicians.

Mellon makes switches

Mellon Bank, one of the top 20 US banks, has appointed Mr Anthony Terracciano, at the moment vice chairman of Chase Manhattan Corporation, presi-

MELLON Bank Corporation, of Mellon. The position of chief the Pittsburgh-based parent of operating officer is one newly created.

Mr Terracciano and Mr Farrell are to be members of the newly-formed office of the chairman, which will also in-clude Mr Frank Cahouet, the dent and chief operating officer, chairman and chief executive; with effect from tomorrow. Mr Richard Daniel, vice chair-Mr Terracciano will take man and chief credit officer; over as president from Mr and Mr W. Keith Smith, vice George T. Farrell, who has been chairman and chief financial appointed senior vice chairman officer.

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Financial Controller

To £22,000

N.W. England

Our client is an expanding metals refining and processing division of a leading engineering organisation which produces and services an extensive range of products both in the UK and worldwide. With a current turnover of £10m, the business is recognised as an integral part of the group's activities, providing high quality materials specifically designed to meet the growing demands of their major manufacturing operations. A recent extensive investment programme in the operation's plant production tacilities has ensured that it is polsed for further growth into the 1990's.

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Candidates will be qualified accountants

aged in their thirties, who have a strong accounting background preferably gained within a processing industry environment. Key personal attributes will include excellent communication and persuasive skills, a practical approach to problem solving, and above all a high level of commitment and determination to generate change and develop the business.

Please reply in confidence, giving concise career, personal and salary details to: Judith Richardson, Ref. ER939 Arthur Young Corporate Resourcing,

Citadel House, 5-11 Fetter Lane, London EC4A 1DH Arthur Young Corporate Resourcing

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Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting ref: 435.

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Financial Adviser

Central London

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Our client is a successful and long established British group with substantial interests in both the UK and overseas. They are now seeking an experienced and commercially astute financial executive to provide advice and supervision on a range of matters which are material to the group's success.

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The successful candidate must be a Chartered Accountant aged not over 40 with wide ranging experience and a sense of humour.

Please send concise details, including current salary and daytime telephone number, quoting reference N2003, to A Moynan, Executive Selection Division,

Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

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The successful candidate will assume responsibility for all financial activities of the International Division, including annual budgeting, monthly reporting and control, financial analysis, management information and accounting operations. Working closely with the General Manager, he or she will have the opportunity to make a major impact in

all aspects of financial and commercial

strategy. Candidates should be qualified. accountants, with a good degree and at least five years accounting experience in a commercial environment. A services industry background would be particularly relevant. As well as having sound knowledge of computer-based financial reporting systems, previous experience with spreadsheet packages, such as Lotus 123, is highly desirable, The remuneration package, which is negotiable, includes an attractive basic salary, management bonus, company car, non-contributory pension scheme and other benefits.

Please reply in confidence, enclosing full career details and quoting reference 13506/L, to Valerie Fairbank.

KPMG Peat Marwick McLintock

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Our Client is a medium sized City of London stockbroking subsidiary of an investment bank, it has a very well established UK client base.

The manager will be responsible to the Board for the efficient running of all back office functions including settlements, data processing, liaison with financial management, personnel management, recruitment, training and Stock Exchange regulations/ compliance.

Candidates must have extensive securities industry or banking experience, a general back office' management background and be technically first class. They should be confident that they are of general management potential. Remuneration is negotiable. Please either telephone Terry Fuller on 01-480 7766 during office hours, or 01-693 3739 at home for a strictly confidential discussion, or write to him with salary details and quoting reference LM928 at Spicer and Pegler Associates, Executive Selection, Friary Court; 65 Crutched Friars, London EC3N 2NP.



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operating unit performance.

The ideal candidate will be a qualified

accountant aged around 30, with experience in a major accounting firm or in the financial or planning departments of a large company. Excellent interpersonal skills, a questioning intellect and a commitment to quality are essential.

Please reply in confidence giving concise career, salary and personal details to Heather Male quoting Ref. L256, at Slade Consutting Group (UK) Ltd, Metro House, 58 St. James's Street, London SW1A 1LD. Tet. 01-629 8070.

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Whilst it is unlikely the parent organisation will seek stock market flotation, it is considered likely one of the main operating subsidiaries will achieve this goal and the successful candidate at some stage will have the choice of remaining with the Group or continuing as Financial Director in the operating subsidiary after flotation.

> VENTHAM ACCOUNTANCY PERSONNEL Warren House, 10-20 Main Road, Hockley, Essex (0702) 204303

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if you feel that you could make a valuable contribution please write with full details of your career to date and quoting reference 7301, to Jo Cutmore at the address below.

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They seek professionally qualified accountants with at least one to two years p.q.e. to integrate into a close knit team. You should be able to work with the minimum supervision on the preparation of UK corporate tax computations and will increasingly gain exposure to tax planning and advice.

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POR FURTHER INFORMATION CONTACT MARK BREWER ON 01-353-6405, OR WRITE TO BREWER MORRES. DIDGATE HOUSE, 107 FLEET STREET, LONDON ECAA 248.

Merrill Lynch Manager of Operational Review

City

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Candidates should be qualified Chartered

£Substantial + Car

Accountants in their late 20's or early 30's. Strong preference will be given to those with a securities background, or managers currently working within the profession who have gained in-depth experience of financial institutions. This is an extremely high profile role and therefore candidates will need to possess exceptional inter-personal skills. Career prospects are excellent.

If you possess the necessary qualities and are excited by the challenge offered, you should write to Jon Anderson ACMA, Executive Division, enclosing a comprehensive

curriculum vitae and telephone number quoting ref: 436 at 39-41 Parker Street, London WC2B 5LH.

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Financial Controller c£20,000 + Car + Bonus

This challenging position arises in a modern manufacturing business unit (T/O c£10m) part of a major Public Group (T/O £900m) whose high technology products enjoy worldwide repute. A qualified accountant aged 30-35, with relevant industrial experience is required

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As a key member of the management team, he/she will provide financial advice on all aspects of the Company's activities with a view to improving the efficiency and profitability of the unit and its overseas subsidiaries.

Candidates must also demonstrate the potential to assume increased responsibilities in line with planned expansion.

Applications under ref RC238 to: Miss Marion Williams, The McCann Consultancy, Hazlitt House, 4 Bouverie Street, London EC4Y 8AB



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In the first instance please telephone or write to L. J. Associates at the address below.



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CONTROLLER-TREASURY RECENTLY QUALIFIED ACA 26-28

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We are keen to hear from applicants with a Big 8 background.

and significant audit experience of financial institutions.

In assessing applications for this position, we will be paying particular attention to the degree of ambition and motivation shown by candidates.

For further details please contact Mark Gilbert ACA on 01-930 7850 or write enclosing details to the address below.

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ACQUISITIONS

This substantial and highly acquisitive quoted service group is enjoying a period of dramatic growth and profitability. A small department of consultants within the H.O. provides reports and information for margers/acquisitions decision making. The role embraces the identification and investigation of acquisition targets, halson through the acquisition process and 'bedding in' newly acquired companies. As principal point of contact between the vendor and the main board the position enjoys considerable exposure. Candidates will be ACA's seeking a first nove, possessing a commercial orientation. Ref. GR. CITY

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Contact Nigel Chapman FCA on 01-231 8761

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Recognition of the commitment and contribution its staff makes to the bank's success, is reflected in an increasing emphasis towards performance related remuneration.

Applicants are invited to write in complete confidence enclosing a full CV and quoting ref no FES/237 to Albert Gurevitz:



Peat Marwick McLintock

Executive Selection and Search 24 Blythswood Square, Glasgow G2 4QS.

Assistant Finance Manager

We are looking for a Qualified Accountant/MBA who should possess some post-qualification experience, though this is not essential. Repossibilities will include supervision to achieve timely reporting of passenger/cargo sales, credit control, disbursements, budgetary control, funds management and compilation/review of other accounting/manage-

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We have a computerised accounting system which conforms with our global reporting requirements. Mainly ours is a reporting branch operation for UK and Ireland.

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Please send your detailed applications by 28th July, 1987 to:— Administration Manager UK and Ireland



PAKISTAN INTERNATIONAL AIRLINES 1-15 King Street, London W6 9HR

Accountant

We are looking to expand and strengthen the Central Administration and Secretariat Department of our Banking Division.

Applications are invited from Qualified Accountants preferably with experience of budgeting within a financial services group and of Bank of England reporting. The chosen candidate will be responsible for implementing new systems relating to cost accounting, forward planning and management information and for integrating these with the Central Information and Accounting Departments of the Group.

In addition to a competitive salary, the benefit package includes mortgage subsidy, non-contributory pension and free life assurance. Please apply in writing with full CV to:

Elaine Douglas, Assistant Manager – Personnel, Kleinwort Benson Group, PO Box 191, 10 Fenchurch Street, London EC3M 3LB.

Kleinwort Benson Group

Financial Controller

Aged Around 30

SW Home Counties,
Package c \$40,000, Subsidised Mortgage, Car

The client, a very young and fast-growing subsidiary of a major US financial institution, is successfully exploiting a new and expanding market within financial services. Reporting to the Financial Director, who has a wide range of responsibilities, the successful applicant will take full control of financial and management accounting, with seven staff including qualified accountants and ensure that the function plays a full role in the continued profitable development of the company. Candidates, qualified accountants aged around 30, must show an outstanding commercial intellect, proven staff management skills, a record of achievement in a fast-changing environment and the potential for significant career development.

H.W. FitzHugh, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, WIR 9WB, 01-734 8852. Ref: H11012/FT

Financial Controller

New Appointment, Essex c &24,000, Car, Substantial Performance Related Bonus C £24,000, Car, Substantial Performance Related Bonus
This long established UK public company has embarked on a strategy of
expansion through organic growth and acquisition of complementary
businesses. One result is the creation of a potentially highly profitable
packaging division with product markets in fineg and allied industries. As a
member of the small management team, the position will lead the finance
function with main tasks of upgrading systems and control and contributing to
financial and general analysis, strategy and planning. Candidates will be
Chartered Accountants in their early/mid thirties, preferably with a degree
level qualification and proven experience in responsible line positions in a
manufacturing industry. Natural authority, dedication, drive and relationship
skills are among the personal qualities being sought. Benefits are substantial
and prospects excellent for the outstanding performer.

I.I. Duff, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, WIR 9WB, 01-734 6852. Ref: H14017/FT

Divisional Financial Accountant

With Director Potential

Engineering Midlands, £20—25,000, Car, Benefits

Midlands, \$20–25,000, Car, Benefits

Divisional responsibility for statutory accounts, co-ordination of all financial and accounting matters of operating companies, plus computing policy and system development are key duties in this senior level appointment. With a turnover in excess of £80m per annum, this is a substantial division of a major UK engineering group, with first class financial systems and controls. Ideally 30 plus, a qualified accountent, you must have a blend of excellent technical skills and top level financial management ability in the process and interpretation of key financial data at Board level. You will have held significant responsibility within a manufacturing/engineering environment. This is a position requiring a major contribution both at operating company and Divisional Board level. The remuneration package includes a substantial salary plus bonus and a full range of benefits.

J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square,
LEKDS, LS1 4LZ, 6522 448681. Ref: L13025/FT

Corporate Finance Analyst

Major US Oil Company Central London, Up To &23,000

A busy Corporate Finance Department is seeking an additional senior analyst to join the existing team of Analysts. As a member of the team you will be engaged in all aspects of Corporate finance including treasury and asset-based engaged in all aspects of Corporate mance including treasury and asset-based financing. At short notice as with other team members you will be required to deputise for the Managers of the Treasury and Finance functions. The post will provide an excellent training opportunity for numerate graduates with an accounting qualification wishing to build on their existing experience in Corporate Finance or for an MBA seeking their first post in a finance function. D. Venables, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852. Ref: H15011/FT

These positions are open to male or female candidates, Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.



Acquisitions Young Accountant £20,000 + Car + BenefitsWest End

Join an investigative team identifying prospective acquisitions primarily in the consumer products, recruitment and engineering sectors for this rapidly expanding £250m turnover group. After a few months familiarising yourself with corporate accounting procedures you will work regularly with the Deputy Chairman while researching and assisting in purchase negotiations. You will also conduct post-acquisition assignments within newly acquired companies and this many involve travel both in the U.K. & U.S.A. There will be the opportunity of acting as the short-term Controller of new, smaller subsidiaries.

Alderwick Peachell PARTNERS LTD

A NEWLY/RECENTLY QUALIFIED ACA/ACCA/ACMA aged early/mid 20's can expect Financial Directorship of a medium/large autonomous subsidiary within 2-3 years. Contact VIVIENNE SHALL on 01-404 3155 at ALDERWICK PEACHELL & PARTNERS, Financial and Accountancy Recruitment, 125 High Holborn, London, WC1V 6QA.

INSURANCE: MANAGING AND **MEMBERS' AGENCY**

c.£35,000 plus substantial benefits

Our client is a Lloyd's managing and Members' Agency where it is desired to give a new impetus to develop the business.

The finance director will be involved in all commercial aspects of the business and, of course, lead the finance and accounting function itself. There will be a need to operate in accordance with Lloyd's requirements and also to guide the development of computerised. systems and procedures.

Applicants, ideally aged between 35 and 40, should be qualified accountants and possess insurance experience gained in a members' or managing agency. It is essential to possess relevant computer systems knowledge.

Appointment to the Board is likely to occur within six months. In addition to a basic salary, a car is provided, there is a non contributory pension scheme plus profit sharing and a bonus. In addition there is the

possibility of equity participation. pelow. In the first instance, please send career



Executive Recruitment Services

Becket House, 1 Lambeth Palace Road, London SE1 7EU.

financial services

organisation

AYLESBURY

c£35K + car +

SUBSTANTIAL

BENEFITS

The Equitable Life, the oldest mutual life assurance company in the world, has grown substantially over the last 10 years. It has a prime position in the field of pensions and life assurance with a track record which is the envy of its competitors.

The company has strongly developed its unit trust and unit-linked product range and has recently expanded into PEPs and other investment products. It is a non-commission paying office with 26 branches in the UK and has investment funds totalling £3,200 million.

Your principal responsibility will be to specify, provide and manage all the financial, unit trust and investment accounting functions and corporate tax requirements of The Equitable Life and its subsidiary companies. You will also play

a key role in managing the development and implementation of new computerised accounting systems within the framework of the Society's systems strategy and corporate plan. for market leading

A qualified accountant and aged 35+. you will have the resilience, tenacity and management skills to make an impact throughout the company. You must have a broad-besed financial background including proven computer systems experience. Life assurance or unit trust experience would be highly desirable.

We offer a range of benefits which includes non-contributory pension scheme, 28 days' holiday, generous staff house purchase scheme, free lunches, excellent working environment and relocation expenses where appropriate.

The Search for Excellence

TWO EXCEPTIONAL OPPORTUNITIES FOR GRADUATE ACCOUNTANTS

THE CLIENT is a household name financial services group with an asset base comfortably in excess of \$20 billion. Its competitive edge, innovative approach and commitment to customer service are designed to maintain its leading position in a technologically advanced and fast moving economic sector. Diversification of its activities will substantially enhance its high standing and ensure

THE POSTS require graduate accommunts aged under 30 who combine impressive numeracy with analytical fair and sound interpersonal skills with strong potential for career advancement. Both positions are based within the Group's Management

Please send a full CV with details of your cursor to date to: Richard Farmer, Staff Manager, The Equitable Life Assurance Societ Waltun Street, Aylesbury, Bucks, HP21 7QW, Tel: (0296) 383100.

The Equitable Life

You gain because we're different

Information/Budgets area and both offer outstanding prospects.

A qualified Chartered Accountant, you will be responsible for the

evaluation of substantial capital investment proposals, for

identifying optimal investment strategies, for the preparation of

reports for general management and the Board, for performance

monitoring and for the investigation of new methods of

Central London

evaluation. Ref 4936.



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> For further information, call:

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£35k. (inc. car)

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Acquisitions

Senior board.

strategy International

SOUTH COAST

industry would be an advantage.

involvement

member planning future development

travel opportunities

Fast moving advertising agency seeks deep-thinking strategist

Finance Director

Our client is one of the fastest growing advertising agencies in London and is committed to remain wholly independent. Turnover has trebled in the last year to £15m., a growth rate the Board fully intends to maintain.

The decision to appoint a Finance Director reflects the next stage of the Company's development. For the right person, it represents a rare opportunity to participate fully in the building of a major business, with promotion prospects to the Group Board.

You should be a high calibre qualified accountant with post-qualification. experience, although not necessarily gained in the advertising world.

You should be strongly commercial in your outlook, computer literate, and committed to providing essential management information systems for effective business decision making. You must display a character that is both assertive and diplomatic.

Written applications, enclosing up-to-date C.V., should be submitted in strict confidence to Malcolm Edgell, BSc. FCA or Carol Saunders, BA at 410 Strand, London WC2R ONS quoting



FINANCIAL & MANAGEMENT DOUGLAS

RECRUITMENT CONSULTANTS AMBIAS

DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R ONS TELEPHONE: 01-836 9501

Senior Management Accountant

Senior Profit Analyst

A qualified Cost and Management Accountant, you will be responsible for the investigation implementation of methods for the measurement of unit efficiency/profitability, for the optimal allocation of resources, for existing/new product costing/ profitability studies and for the introduction/enhancement of ted DP systems. Ref 4995.

THE REWARDS package fully reflects the importance of these posts and, in addition to the benefits specified above, will include an more related pay rises, excellent pension scheme, BUPA, and, where appropriate, full relocation costs.

If you are interested in either of these exceptional career opportunities, please write briefly enclosing a CV or telephone for a personal history form to J. Constable, Director who has been retained by the company to produce a short list for each appointment.



CORPORATE FINANCE

Birmingham

County NatWest has four UK Regional Offices - Birmingham, Leeds, Manchester and Edinburgh - each of which has a high reputation for providing corporate finance, development and venture capital and lending services to the local business community.

In order to service existing clients and new business opportunities, we are seeking to appoint 1/2 Executives to handle corporate finance transactions. Candidates should be accountants or lawyers with up to 2 years' post qualification experience - preferably in the less routine aspects of the profession, eg investigations.

Comprehensive training will be given, which will involve up to 6 months' attachment to a corporate finance team in London.

Similar opportunities will be available in the Leeds and Manchester Offices in the near future.

If you have an excellent academic and professional record to date and wish to be considered for a career move into Corporate Finance please send a detailed c.v. to: Ian Carlton, Personnel Manager, County NatWest Limited, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES.

COUNTY NATWEST

Financial Director

The Sunsail Group is Europe's leading specialist tour operator providing sailing holidays throughout the world. Following a period of rapid growth which has seen the Group expand to a current level of turnover in excess of £5m we now seek to appoint a Finance Director.

The successful candidate will manage a small team and be responsible for the Group's financial management, whilst also working with the Managing Director on the evaluation and implementation of plans for the Group's continued growth and development. These plans should lead to a USM flotation in 2-4 years' time.

Applicants, aged 28-35, should be qualified accountants with several years'

experience gained in a commercial environment. Knowledge of the leisure

To apply you should write enclosing personal and career details to the:

Managing Director

Sunsail Group of Companies

Northney Marina Hayling Island, Hampshire PO11 0NH

£25-35,000 + Car + Share Options

& The NatWest Investment Bank Group

Executive

London

Total Package c£70,000

Our Client is a major professional practice which has enjoyed substantial growth in recent years. To accommodate its continued planned expansion, the Firm, which places a premium on service, has identified the need to appoint a Chief Executive to play a crucial role within its management and professional structure.

As a key member of the Management Committee, the appointee will be responsible for all aspects of the Firm's support management, which is considered vital to the commercial development of the business.

Candidates will be senior professional managers with outstanding commercial experience. They are likely to be aged 35-45 and be able to demonstrate good communication skills, total commitment, the ability to command the confidence of partners and to lead a management team of diverse skills.

Interested candidates, who meet these demanding criteria, should send a detailed CV including current salary to Don Day FCA, quoting reference LM916, at Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.



Spicer and Pegler Associates

Executive Selection

Corporate Accountant



£20,000 + car and benefits

Whitbread, a 46,000 employee, £1.5 billion turnover business is now strongly positioned in times principle activities — browing and wholesaling, usualling and leisure, and wine and spirits. Although most of its revenue is earned in the UK, there are substantial and growing operations in North America and Europe. An opportunity has now arisen within the Head Office Corporate Finance team for a two year post-qualified ACR primarily dealing with planning, operation and production of the Consolidated Group Statutory Accounts and Financial Analysis. You will have strong technical skills, the personality to fit into a small friendly team atmosphere and be capable of independent thought to deal with projects as they arise. This is seen as a development role and ideal for a first move into commence,

The Obvious Choice

ASSISTANT GENERAL MANAGER (FINANCE)

c. £20,000

The Scarborough is a strong, progressive and expanding regional Building Society with assets exceeding £160 million.

We are looking for an innovative and energetic Chartered Accountant to strengthen the General Management team. The role will involve the responsibility for treasury, financial and management accounting, as well as wider involvement in policy and future planning.

The salary package will reflect the responsibilities, and will include a motor car, non-contributory pension scheme, life assurance benefits, BUPA membership and concessionary mortgage. Relocation expenses will be paid where appropriate:

if you are interested in joining a young and exciting management team apply in writing, detailing your previous career, present occupation, responsibilities, salary and educational qualifications to: Peter Gargett, F.C.B.S.I., M.B.I.M., Chief Executive and Director, Scarborough Building Society, P.O. Box 6, Scarborough, YO12 6EQ. Applications should be marked 'Private and Confidential'.



AGA: Two new members of a recently formed Projects team are required by prime American bank. The assignments are varied and the work stimulating. Prospects are excellent.

ACA: Corporate/Project Finance, European bank, Newly with financial services and micro-computer modelling techniques. To provide research and To £19,000 plus sub. mort.

Tel: Shelagh Arnell 07-583 1661 or send or in confidence to: asb Recruitment

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Financial Controller c.£20,000 (neg)

Our client, a successful group of engineering companies based in Southern England with global interests, is seeking an experienced Financial Controller to contribute to the continuing profitable growth of its major subsidiary. The position is likely to be of interest to an ambitious executive whose track record demonstrates Director potential.

Reporting to the Group Finance Director the main accountabilities are for statutory accounts; financial planning disciplines, financial administration, credit control and dealing with financial institutions.

Applications are invited from Chartered Accountants aged 30-40 years with industrial accountancy experience, preferably engineering, and recent experience of big 'eight audit' procedures.

In addition to a competitive salary and growth potential there are free medical insurance, pension scheme, relocation assistance where required and other benefits. Confidential Reply Service: Please write with full CV quoting reference 2093/JW on your envelope, listing separately any companies to whom you do not wish your details to be sent. CV's will be forwarded directly to our client, who will conduct the interviews. Charles Barker Recruitment Limited, 30 Farringdon Street, Lendon ECAA 455

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APPOINTMENTS ADVERTISING

£43 per single column centimetre Premium positions will be charged £52 per single column centimetre For further information, call: 01-248 8000 Daniel Berry Ext 3456 Tessa Taylor Ext 3351

Midland Montagu is the investment banking and securities arm of the Midland Bank Group. As an integrated sector-wide operation it is responsible for the Group's wholesale banking operations, not only in London, but also in leading financial centres such as New York and Tokyo.

Rapid development of new products, services and systems within our investment banking business pose exciting and varied challenges for our financial managers. To meet such a need, and as a result of promotions, our finance function very much at the heart of these operations - is now keen to build upon its existing highly professional team by recruiting a 'cadre' of top calibre financial expertise.

What do we mean by a rare talent?

We mean that special ability to apply your professional training and expertise – in a uniquely creative and commercial manner – to a diverse

range of financial work. Mature and flexible in approach, you must also have the potential to develop a "fasttrack" career - be it in financial management or mainstream investment banking.

A qualified accountant - with an excellent academic record you should either be professionally trained in a large worldwide practice or have sound relevant commercial experience with an international blue-chip organisation. Previous experience of investment banking or Corporate Treasury activities would be useful. Career development prospects are, as you might expect, excellent.

Salaries, probably within a range £20-24,000, will not be a limiting factor in attracting the right candidates. Excellent benefits include mortgage subsidy, noncontributory pension scheme and family medical

> Please apply in writing with full CV, to: Carolyn J. Bland, Manager, Personnel Operations, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE. Tel: 01-260 9800.

Midland Montagu

Career Opportunities YOUNG FINANCIAL MANAGERS

Thames Valley £20,000 — £30,000 + benefits

Mars Confectionery is a leading FMCG company with a consistent record of success in one of the UK's most competitive market sectors. Effective financial management and controls play a key part in maintaining our impressive level of profitable growth.

Now, no less than three internal promotions have created opportunities for ambitious, recently qualified accountants with clear management potential to join our young, highly professional finance team.

initially, you would be responsible for a involved in either commodity or financial accounting. But whatever your specific responsibilities, you can confidently articipate in-depth involvement in all areas of our fast-moving business — which means the apportunity to contribute to key decision-making and influence financial performance from day one.

We are looking for people who passess, in different to the expected first-class professional skills he obility and drive to expand the scope of their roles and actively contribute to all agents of the business. his should therefore droped to young graduate. accountants who have already demonstrated aboveaverage potential, and who are now looking to broaden their experience in a stimulating commercial

First-year salaries within the range indicated will be backed by performance and business bonuses plus a comprehensive non-contributory benefits package including relocation assistance if appropriate. Success will result in excellent prospects for further career advancement — by no means restricted to financial management — within Mars Confectionery or other Group companies in the UK

To find out more and to obtain an application form, please ring 01-235 3627 (our 24-hour recorded



Financial Controller

Newport, Gwent

Operating in a truly international business, INMOS is a world leader in the microelectronics industry. With state-of-the-art products and innovative designs, worldwide revenues are projected to exceed \$100m this year, with significant growth in the future.

We now seek a Financial Controller to assume overall responsibility for the finance function of the UK operations which include the group's principal manufacturing operations, Microcomputer Design Centre and European and Japanese sales offices.

in addition to maintaining all financial records, you will be responsible for providing all the financial information required to manage the to £30K + car

business in a dynamic and highly competitive You must be a qualified accountant (ACA or

ACMA) with good post qualification experience in industry, preferably in a fast-moving manufacturing environment.

Salary is negotiable within the region of £25K to £30K and is supported by a generous range of benefits including relocation.

If you believe you have the right degree of commitment and flexibility to thrive in this constantly developing market, please send your full cv to: Jacqui Porter, Personnel Manager, INMOS Limited, 1000 Aztec West, Almondsbury, Bristol BS12 4SQ. Tel: (0454) 616616.

FINANCE MANAGER

(Director Designate) LETCHWORTH, HERTS £ neg+ear+benefits Access Electronic Components Limited and its associated companies form a rapidly expanding division of the successful Diploma group. From a standing start in 1980 Access has grown to be one of the major franchised electronic component distributors in the country, with sales currently running at fillin p.s.

Reporting to the Managing Director, the Finance Manager will assume responsibility for all aspects of the financial, and computer systems development functions of the division. The successful applicant will also be expected to contribute to strategic business planning and the general commercial management of the business.

Candidates should preferably be qualified accountants, in the age range 27-35 with some years relevant managerial experience, and possessing the strength of character and shillty to become a key member of a dynamic management man.

Career prospects are excellent and the rewards include a nego-tiable salary in line with experience, together with substantial benefits. Apply confidentially in writing enclosing c.v. and details of current remuneration package to:

Mike Mason, The Access Group,

Jubilee House, Jubilee Road, Letchworth, Herts &G& 1QH

FINANCIAL DIRECTOR

Bromley, Kent

c£35,000 + car

Inmos

Age: 28-40 Blenbury pic is a rapidly expanding Housebuilder specialising in the refirement market, which is on target for USM flotation before the end of 1987.

Reporting to the Managing Director, the Financial Director will be responsible for negotiations with banks and financial institutions; cash flow; provision of management information; running the accounts department administration and secretarial matters. It is the intention that the right person will move into the Managing Director's position at the earliest opportunity.

Candidates must be chartered accountants in the age range 28-40 and preferably have experience in Housebuilding/Property related businesses. This could have been obtained either in a housebuilding/property development company, a financial institution, or the accounting profession. The salary is negotiable cf35,000 plus car and there are attractive benefits, including an extremely valuable equity participation package.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref. 2812 to W.L. Tait, Executive Selection

△Touche Ross

Thavies Inn House, 3/4 Holborn Circus, London ECIN 2HB. Telephone: 01 353 7361

EDITOR Accounting **Publications**

Lafferty Publications is looking for a senior specialist in accounting information to provide editorial direction and management for its group of accounting publications - The Accountant, International Accounting Bulletin and Bank Accounting Report.

Preferably a qualified accountant, the editor will be responsible for ensuring editorial quality, motivating the editorial team and devising and introducing new products.

This is a high-profile, stimulating position with a group which aims to be a leader in excellence in accounting information.

Salary is negotiable and will not be a barrier to the right applicant; a highly attractive package, including profit sharing, is available.

Peter Sabine — Publisher LAFFERTY PUBLICATIONS LIMITED 2 Pear Tree Court, London ECIR ODS 01-251 5545

c.\$45,000 p.a. + bonus **Finance and Administration Director** W. Home Counties **ENERGY**

A Chartered Accountant, male or female, aged 40-50, with at least twelve years progressive line experience, in industry, upto Finance Director level, in companies with a turnover of not less than \$350 million p.a. Involvement in company taxation and sound computer experience are essential. Experience of treasury matters and exposure to the "City" desirable but not essential. Must be of the calibre to be appointed the Group PLC Finance Director, on the present incumbent's impending retirement. An outstanding career opportunity with Britain's market leader in its field. Excellent fringe benefits include stock option, borns, non-contributory pension, company car, medical/life cover and relocation

Suitably qualified candidates please phone 01-600 4708 for an application form quoting GF715 (24 hour service).

EXECUTIVE RECRUITMENT

JOHN W G FORBES MANAGING DIRECTOR 104 NEWGATE STREET, LONDON ECL

CHIEF FINANCIAL **OFFICER**

City to £45,000 + car + substantial benefits

Our client is the City headquarters of a growing international group with activities concentrating in mining, financial services, property, shipping

Owing to future anticipated growth, the company has decided to recruit a Chief Financial Officer. Working closely with the directors of the business, responsibilities will include developing and managing the finance function with emphasis placed on tax planning and corporate strategy.

Activities are worldwide and the person will need to liaise with all group companies which will involve working within a demanding and dynamic environment.

Applicants must be qualified accountants or MBAs who can demonstrate continual progress in their career to date. Experience will have been gained in a fast moving business environment and it is essential that candidates can demonstrate good commercial

personal details greference

Ernst & Whinney Executive Recruitment Services

Becket House, 1 Lambeth Palace Road, London SE1 7EU.

FINANCIAL CONTROLLER **DIRECTOR DESIGNATE**

circa £20.000 + benfits

We are a rapidly expanding young Company in the office furniture industry. We have our sights firmly fixed on a market flotation within the next five years and we are seeking a young, enthusiastic, hi-tech orientated financial controller with either chartered or certified accountancy qualifications to guide us to our goals in a controlled and business-like fashion.

The successful applicant will be between 26-36 years of age, have a strong business flair and be adept in devising workable analytical systems and have the strong desire to become totally involved in our business.

Apply in writing with full c.v. to: Retained Recruitment Consulta Matthew Jackson Qubix Limited, 9 Whitefriers Estate, Tudor Road, Harrow HA3 5TD



Office Systems Fumiture

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STEP INTO A CAREER WITH A COMPANY IN THE **FOREFRONT OF** GLOBAL COMMUNICATIONS

HOW MUCH OF YOURSELF DO YOU RECOGNISE?

Forward-looking You are one of those exceptional, forward-looking professionals who needs to see a career developing.

Energy and drive - but . . . At the moment, you are faced with middleweight opportunities, but have enough energy and

Ambitious for management.
You have begs of ambition, and are hungry for progression. You want very much ulipportunity you could do it.

lf these are your aims, here is an opportunity tailor-made for you, with one of Britain's largest and most success It's a chance to move into the rapidly-expending communications business, and jet knowed in Othle and Wire in operations world wide.

You'll be helping to manage an audit department specially created to make a positive contribution to the effectiveness and efficiency of operation procedures and controls and the profitability of our operating divisions.

Atthough based in London, the opportunities for oversees travel are considerable. Up to 50% of your time will be spent at Cable and Wirel locations in the Caribbean, USA, Middle East and Indian Ocean.

You'll probably be in your early thirties, with a good degree and relevent accounting qualification gained within one of the big eight audit times. Additionally you should have 2/3 years in internal audit, at management level, with an international industries or commercial organisation which will have included experience of computer-based accounting systems.

You'll be no stranger to mature, structured yet innovative thinking; and be a skilled, persuasive communicator. For the career you'll be stapping into you'll need all that. We offer an inclividually failured and competitive salary package, with attractive benefits including a Computer car, pension and private m

If you recognise yourself here then we went to hear from you. Please send your CV to: The Recruitment Manager, Cable and Wreless pic, Mercury House, Theobalds Road, London WC1X 8RX. Tel: 01-405 4980 (24 hrs). Quoting ref: R532/FT.

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Accountancy Personnel

Placing Accountants First



For further details, please contact: Kim Poole,

Accountancy Personnal, 307/306 High Holborn, London WC1V 7LR.

hone: 01-404 4561

GROUP AUDIT CONTROLLER LEISURE PLC

£20,000 (Neg) + Prestige Car

Leisure is the growing industry in Britain today and First Leisure are at the forefront of this market with an impressive portfolio of activities including the premier chain of discotheques; resort facilities (including the Blackpool Piers, Tower and Winter Gardens), a marina, theatres, snooker, squash, ten-pin bowls and restuarants/taverns.

Sustained profitable growth now necessitates the recruitment of a commercially astute auditor who will report directly to the Board and undertake a challenging role encompassing systems development, internal audit, lisison with external auditors, ad hoc projects and overall management of the audit team. This is therefore a high profile role offering real long term prospects for the ambitious candidate.

Candidates, who will ideally be in their 30's, need not be qualified but will demonstrate a pro-active and analytical mind coupled with an awareness gained by at least 3 years commercial audit experience. Previous exposure to related service industries is essential.



intency Personnel

DEPUTY CONTROLLER INTERNATIONAL BANKING

£25-33,000 - Banking Benefits This is an exceptional opportunity for a graduate Chartered Accountant

towards operational management in International Banking. Supporting the Operational Controller, the function is largely non-routine and has been established to provide more efficient control by identifying the risk elements inherent in all of the Banks transactions and

Candidates must have had previous exposure to Banking, either through audit or direct appointment



DIVISIONAL FINANCE MANAGER

Our client is the footweer manufacturing division of Pirelli Ltd, part of a successful international group. This forward-thinking organisation now has an opening for a dynamic qualified accountant, preferably A.C.A. sesses first-class technical and communication skills.

The position, reporting to the General Manager, offers responsibility for controlling the division's total accounting including monthly For further details, please contact: management accounts, budgets and business plans, as well as ad-hoc projects and the development of financial systems.

The company offers an attractive remuneration and benefits package including relocation assistance where necessary.

Accountancy Paraonnel, Sovereign House, Princess Road West, Leicester LE1 6TR.

FINANCIAL DIRECTOR

To £20,000 + Car

The Savage Group is a small but highly successful and expanding organisation based in the beautiful Wiltshire town of Devizes. organisation based in the beautiful wittshire rown or pevides. Involved primarily in the manufacture of electrical transformers, the Group now seeks a Qualified Accountant to report directly to the MD/Chairman. Scope for responsibility will include all accounting procedures for two subsidiary companies, company secretarial duties and the maintenance and improvement of the group's computerised enance and improvement of the group's comput

Salary package is fully negotiable and includes a company car, pension

Accountancy Personnel, 2nd Floor, Bristol & West House,

TOMORROW'S DIRECTORS

2 ACA's AGED 23-28

NEG TO £23,000 + CAR

Our client, a major SOUTH HERTS baseed BRITISH CO with sales of £1,200m+ is the UK leader in its main sphere of operations, and has significant turnover in the USA and EUROPE.

A recent acquisition allied to swift ongoing organic growth prompts the requirement for TWO OUTSTANDING YOUNG ACA's with high interpersonal skills and a glowing track record to date. The successful candidates will initially join a central dynamic team from which one of the company's present directors emerged.

You are likely to be a graduate trained with one of the UK TOP TEN PROFESSIONAL FIRMS who feels relaxed and generates confidence amongst peers, subordinates and senior executives up to board level.

ACCOUNTANCY APPOINTMENTS EUROPE 1-3 Mortimer Street, London W1

Tel: 01-580 7739/7695 (direct)

or 01-637 5277 ext 281/282





structure of co-ordinated financial systems across the airline providing relevant position. information to management. In addition, the role requires the ability to design and produce reports for top management to tight deadlines and to very high standards.

The role is an ideal way to see the working of a major international company from the centre, with the opportunity to move into line management at a later date. The ideal candidate probably under

35, will be a professionally qualified 7th August, 1987.

As a result of internal promotion, a accountant with extensive up to date knowvacancy exists for a person with proven ledge of computer systems and their potential project management skills.

This is a senior role in a dynamic management accounting department. It requires an individual who can build a interpersonal skills are additional qualities which are essential to the success of this

> This is a high profile role which attracts a competitive salary plus airline benefits, which include profit sharing, holiday bonus, and favourable holiday travel opportunities. Please write with a full c.v. to

Recruitment and Selection, Ref. JS-MA/238, British Airways Plc., "Meadowbank", P.O. Box 59, Hounslow TW5 9OX.

Closing date for received applications

BRITISH AIRWAYS The world's favourite airline.



Ben Johnson is a leading name in the print and communications industry and is well known as the manufacturer of telephone directories, software manuals and various quality colour magazines and

catalogues. The company, which is a major subsidiary of R R Donnelley & Sons Co of the USA, has expanded organically and through acquisition. It has invested in the most sophisticated print equipment and has a group sales turnover of £85m.

DIVISIONAL FINANCIAL CONTROLLER Print Industry

York

Attractive salary + car + benefits The need is for a controller of the largest for the division.

division based in York (turnover £48m). The candidate will hold a senior position within the division's executive team and will be expected to make a major contribution to the division's performance. Responsibilities will be wide ranging and

will include the following: Administration of the accounting function for the York division with responsibility for budgets, forecasts and

expansion plans.

Maintenance of the pricing function with involvement in pricing decisions

Advising the Division Director in all accounting and commercial matters.

You will be a qualified accountant, aged 30 to 45, ideally with a background in the printing industry. Personal attributes will include strong leadership qualities and technical ability, a practical approach and the capacity to work well under pressure. -

An attractive salary package is offered, together with a quality company car and private medical insurance etc. Relocation expenses are available where appropriate.



FORSYTHE & KAYEE LTD. ACCOUNTANCY APPOINTMENTS

13/14 Park Place, Leeds LS1 2SJ Telephone: (0532) 450851

COST AND MANAGEMENT ACCOUNTANTS THE AEROSPACE INDUSTRY

Our client is an international public quoted company. Based near London it manufactures, sells and operates airships worldwide. It recently won a US\$170 million contract to develop a new application of its system for the US government. We wish to recruit urgently two experienced and competent qualified Accountants—probably ACMA's—as follows:

COST AND MANAGEMENT ACCOUNTANT c. £27.590

This person will have overall responsibility for the timely reporting and monitoring of all manufacturing, assembly and projects undertaken in the general course of business by the company. This will or may involve project cost control, manufacturing overhead cost control, inventory management and operating overhead control. This is a new and key position in the Company's financial management structure. The successful candidate will probably have worked within a project engineering or a manufacturing environment or at least in a role where he or she has monitored and controlled value added costs arising within an industrial environment.

PROJECT ACCOUNTANT

Age: 25-30

The successful applicant will be responsible for cost management of the Group's involvement in the US contract. He or she will run the management accounting function and will monitor expenditures in line with established parameters. We seek an outstanding person with the background and experience to manage this role. Candidates (male or female) must demonstrate that they have experience of large project financial control—possibly gained within an R & D environment or at a senior level in an engineering oriented project.

Candidates who wish to be considered for either of these challenging positions should write, enclosing a detailed GV. to The Senior Pariner at:

THE IVY LEAGUE CONSULTING GROUP

P.O. Box 362 Reading RG1 1NA

Please indicate which of the above positions is of interesti Applications will be treated in the strictest confidence.

Porton International PLC

CHIEF ACCOUNTANT

Age: 25-35

c. £27,500 + benefits

Porton International PLC is a leading international group in the field of biotechnology. An exciting and challenging opportunity for a chartered accountant has occurred as a result of the rapid growth of the group. Very substantial future expansion is envisaged and the successful applicant will have a wide range of responsibilities including staff manage-ment and systems development. Career prospects are excellent.

Candidates should have management experience, strong financial skills and the ambition and commitment to succeed. Location: Stoke Poges, near Stough,

Please write in confidence, enclosing a summary of your leations, experience, ourrent remuneration and daytime telephone number to:

> Group Financial Controller PORTON INTERNATIONAL PLC 100 Piccadilly, London, WIV 9FN

FINANCE DIRECTOR

DESIGNATE

COMMUNICATIONS GROUP POTENTIAL USM COMPANY South East Essex Salary Package Negotiable

Our client is a specialist high technology printing group who have achieved rapid yet highly profitable growth and are committed to an expansionalist policy leading to the USM. The pace of recent development has created the opportunity for a senior qualified accountant to join the highly motivated management team as Finance Director Designate to strengthen the group's financial expertise. Initial responsibilities will include the development of sophisticated management information systems to enable the group to maintain the rapid growth record.

management information systems to enable the group to maintain its rapid growth record.

This is a new appointment requiring an assertive, positive and energetic approach combined with interpersonal and communicative skills. You will be expected to make a real contribution to the strategic development of the group as well as assuming responsibility for all financial matters affecting group activity.

Salary and benefits will be by negotiation, but the package will be substantial and in line with the responsibilities and development potential of the position. If you believe you have the abilities and experience to meet this challenging position please write in confidence with full career details including salary, to:

Appley House Waterloo Lane Cookesford CHI 180



SENIOR EXECUTIVE ACQUISITIONS

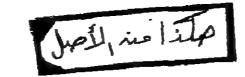
BBA Group wishes to re-strengthen its small Headquarters' team by recruiting an analytical and creative executive. The Group is dedicated to growth through organic development and further

The successful candidate, in his/her early forties, is likely to have a financial or legal background. Demonstration of executive capability will lead to

wider responsibilities in corporate affairs. Salary will be dependent on the candidate's background and experience, and excellent fringe benefits are provided, including a non-contributory pension scheme and a company car.

Applications, with current CV, to: Mr. F. Howard, Group Personnel Manager, BBA Group PLC, PO Box 20, Whitechapel Road, Cleckheaton, West Yorkshire BD19 6HP.





Major opportunity for a management accountant with broad business horizons: secure your future with a Fortune 500 corporation as:

European Internal Auditor

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 $M^{|\mathcal{T}|}$

Religion.

TANT

to c£23,000 + car UK-based

Reporting to the European Audit Manager (whose office is in Holland) your role will be to guide and assist your colleagues in business, financial, manufacturing, marketing and sales management throughout Europe to achieve efficiencies and long-term business success through the maintenance of a corporate culture which is dedicated to growing the

- participating in the planning of the European
- performing operational (c 70% of time) and financial (c 30%) audits
- identifying and reporting on opportunities to leverage profitability/meet perceived threats to operating effectiveness.

Probably 28-plus; ICMA or perhaps ACCA or equivalent and maybe with a business studies qualification; 5-10 years' experience - mostly or wholly gained in leading-edge manufacturing companies; with a domestic base which enables you companies; with a comestre base which enables you to travel extensively in the UK and elsewhere in Europe — you'll reliah new challenges and thrive in this high profile role. Write now with succinct/relevant career summary and salary sustement, or telephone Roger Stephens/Ann Judge for a brief initial discussion. Ref. 8736.

Roger Stephens & Associates

Chequers House, 1-3 Park Street, Old Hatfield, Hens AL9 5AT. Telephone: 07072 75361/2.

Company Secretary (designate)

Insurance Company: W.C.2. c£17,000/Car/Assisted Mortgage

An old established specialist Insurance Company is looking for a qualified Accountant or ACIS to work with the existing Company Secretary with the aim of succeeding him.

Experience of financial accounting is essential preferably in an Insurance context. Some familiarity with D.P. is also

Interviews will be arranged in Central London but letters of application, quoting Ref No 861, should be sent to David Whately, Boonshill Farm, Iden, Rye East Sussex TN31 7QA.



WHATELY PETRE LIMITED, Executive Selection

Group Personal Tax Adviser **GIBRALTAR**

Outstanding opportunity to work in an exciting growth-orientated business environment—and-live in the delightful countryside of Andalusia.

This British-managed group provides a comprehensive range of financial services to companies and individuals with interests in the area. Due to significant growth over the last year the Company is responding to demands on its professional services of which personal tax advice is playing an increasingly important role.

The group wishes to recruit a senior, experienced Personal Tax Adviser who has had hands-on experience in a major financial institution, a public accountancy practice or a financial services organisation on the tax planning side. The Adviser will have a thorough understanding of the UK asystem, especially the treatment of non-resident but still UK domiciled individuals. This should cover both a knowledge of the law and practical aspects of dealing with the Revenue. Other key elements of the role will be to:

- Liaise with the company's Spanish compliance offices;
- Davelop a working knowledge of the Spanish tax
- Develop and maintain contact with associate tax advisors in other countries for specialist local advice to non-British expatriates;
- Advise the Board on the timing of establishment of local compliance offices in other European countries, Keep abreast of developments in personal tax systems throughout the world and alert the board team to all new tax-orientated marketing opportunities.

The successful candidate will be qualified ACA or AT11, or possibly a Barrister from tax chambers, aged between 30 and 35. The remuneration package will be attractive and reflect the importance of the position. Some fluency, preferably in Spanish or one other European language, would be an

Please send a detailed c.v. or telephone in confidence to:

Roger Meldrum **ISP SELECTION CONSULTANTS** 10 Haymarket, London SW1Y 4BP Telephone: 01-930 2901

MORE RESPONSIBILITY FOR YOU MEANS MORE INTERNATIONAL SUCCESS FOR FRIZZELL

What is it that's taken a company like Frizzell to such a leading position in the country's financial services sector, and allowed the recent rapid growth of our International Division? Innovation, certainly, Determination, definitely. But just as important is our commitment to giving our personnel a high level of responsibility, enabling them to constantly stretch their potential, and work to the very fullest of their chilities.

Naturally, it's the sort of working environment that demands a great deal of flair, drive and initiative, and to join us you'll need to work well under pressure, and to be good at motivating others. The rewards, though, are extensive, and we are now looking for two assertive individuals to take major steps in their careers with our

Management accountant

Overseeing the Management Accounts function of the International Division, you'd be heading up a team of 7, producing monthly management accounts and group results assessments, quarterly accounts, annual statutory accounts, and corporation, income and VAT tax returns. The role would also actively involve you in developing accounting systems and procedures to maximise the quality of management information. The skill to train and motivate your team of staff will be important, as will the ability to develop good relations with senior management of

Aged 25-28, you'll need to be a qualified accountant with a good standard of education. Experience of statutory accounts preparation, toxation and the auditing of limited companies will be vital, and the successful condidate will probably already be working for a professional team of accountants.

BROKING ACCOUNTANT

Managing the Insurance Broking Accounts function of the Division you'd be responsible for the accounts of clients and underwriters, ensuring effective reconciliation, rendering and service. Heading up a team of 17, you'll need the skill to train and motivate staff, as well as develop good professional relations with the senior management of other Frizzell companies.

Aged 25-35, you should be well educated, ideally up to degree level. An accountancy qualification would be an advantage, but is not essential. What will be vital is extensive technical insurance experience, and you'll need to have controlled an Accounting Service in an Insurance Broking environment.

With offices in Poole as well as London, frequent travel will be involved. For both posts, computer experience would be helpful. The rewards for meeting the challenge of these posts will be generous, and as well as excellent career prospects, you'd receive £17,500 – £20,000 pa plus a company

For more Information about either of these posts, please write to: Sylvia McGeachie, Group Personnel Manager, The Frizzell Group Limited, Frizzell House, 14/22 Elder Street, London ET 6DF.

FINANCE DIRECTOR DESIGNATE

ADVERTISING AGENCY AND MARKETING ADVISORS

Central London c.£30,000 plus car

Our client is a subsidiary of an ambitious and progressive advertising and public relations group.

Apart from being involved in the actual development of the business, this post requires a practical commonsense person to manage the in the detail of monthly financial reporting, budgets, client contracts and

Applicants must be qualified accountants, probably aged in their early thirties, with some service industry experience. Knowledge of the advertising and marketing business is not specially sought. Experience of computerised accounting systems is required.

The successful applicant will be a good communicator with a lively mind and approach and have a positive attitude to and aptitude for aspects of business management outside the strict confines of the accounting functions.

It is expected that the finance director designate will be appointed to the board after about six months. Opportunities for advancement within the group should occur after a few years.

Please send brief career and sonal details, quoting reference-F/507/A, to Carrie Andrews.

Ernst & Whinney

Executive Recruitment Services ket House, 1 Lambeth Palece Road, London SE 1 7EU.

Company Secretary

South of England

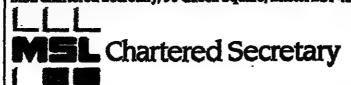
c.£25,000 + Car

Our client is a well known, successful and long established company, engaged in shipping with subsidiaries in transport, warehousing and engineering. Turnover is around £10 m per annum.

They seek to appoint a successor to the Group Secretary who retires at the end of the year. This is an important appointment which brings good prospects of early promotion to a senior executive role.

The successful candidate will have had several years experience as Secretary or Assistant Secretary in a commercial organisation, preferably a medium sized listed company. The important personal attributes are maturity of judgement and the ability to work in a team at senior executive level.

A competitive salary and benefits package will be available, together with relocation assistance to this attractive area in the South of England. Please write to John Eskdale, quoting reference B53063. MSL Chartered Secretary, 50 Queen Square, Bristol BS1 4LW.



APPOINTMENTS ADVERTISING

£43 per single column centimetre

Premium positions will be charged £52 per single column centimetre

For further information call:

01-248 4782 Daniel Berry Ext 3456 Tessa Taylor Ext 3351

BARFIELD BANK & TRUST

Trust Manager/ Chief Executive Isle of Man

Barfield Bank & Trust Co. Limited is opening a Subsidiary Trust Company in the Isle of Man, and wishes to recruit a Trust Manager who will also be the Chief

The appointment calls for a relevant professional qualification and considerable practical experience in international trust, pension fund, corporate secretarial and related investment management activities. This is an opportunity for a selfmotivated individual looking for considerable Job satisfaction in a progressive

The successful candidate will be a mature individual with a proven record of achievement, and will be currently earning in excess of £20,000.

Barfield, which is jointly owned by Barings and the Bank of N. T. Butterfield, is a rapidly expanding company providing banking and other financial services, trust and investment management, and corporate and related management services.



The salary is negotiable, and the appointment will carry a company car in addition to the usual banking benefits. Applications, which will be treated in strictest confidence, should be in writing and include a full curriculum vitae. Please

> J.G.J. Evett Managing Director
> Barfield Bank & Trust Co. Limited. PO. Box 71. Barfield House, St. Julian's Avenue, St. Peter Port, Guernsey, C.I.

DIRECTOR OF **FINANCE**

North Humberside c.£25,000 + profit share + car

Our client is an expanding and successful private company specialising in industrial distribution through a chain of branches throughout the UK. Annual turnover is approaching £50 million.

Growth has demanded the realignment of various managemen positions resulting in this vacancy. Reporting to the main board, the director of finance will have overall responsibility for all accounting, computer and financial matters relating to the company and its subsidiaries.

Applicants should be chartered accountants, aged between 30-45, with the proven ability to make a significant contribution to the success of the company through the effective management of the financial function and through contributing to the general management of the

Preferred experience will be in an industrial trading operation. utilising sophisticated information systems. Essential requirements are the ability to interpret and disseminate management information and to communicate with the main board, fellow divisional directors and other managers. Benefits will include a fully expensed executive car, attractive

reference F277/M, to Douglas G Mizon at the address below. Local applicants will be interviewed in one of our Yorkshire offices.

Ernst & Whinney **Executive Recruitment Services**

Becket House, 1 Lambeth Palace Road, London SE1 7EU.



IMMEDIATE AND **STRATEGIC** CHALLENGE IN A BLUE-CHIP **MULTI-NATIONAL** MAIDENHEAD

At Mars Group Services, Information is our business. We provide specialist Information Technology and Business Consultancy services to sister companies and external clients.

An internal career development move has created the need for a young, ambitious accountant to assume the influential role of Financial Controller.

The Financial Controller has a direct and Important influence on the business with responsibility for financial planning and forecasting, the timely provision of management information, corporate reporting and taxation. A substantial proportion of your time will be devoted to financial modelling. product profitability analysis and evaluation of capital investments. You will operate in a sophisticated environment with access to some of the most advanced systems, and with a young high calibre

The role offers unusually high visibility among senior management in a dynamic, successful business. It is an exceptional opportunity for an ambitious, young, graduate-qualified accountant with at least 2-3 years' post qualification experience preferably gained within a major professional practice or multinational blue-chip environment.

The package includes £30,000 + bonus and company car, and a range of non-contributory

Please apply in writing with a comprehensive cv to: Chris Bulmer, Mars Group Services, Shoppenhangers House, Shoppenhangers Road, Maidenhead, Berks. SL6 2PX.

MARS G ROUP **SERVICES**

Gatwick 7 MANAGEMENT ACCOUNTANT

An important business role in an exciting industry

c£,22,000 p.a. + car

Gatwick is already the world's third busiest international airport, and to meet increased demand, we are opening a new North Terminal early next year.

Gatwick Airport Limited is a member of the BAA plc group of companies which has just been offered for sale to the public. To reflect this transition and the new business opportunities ahead, we have created the

important role of Management Accountant.

Within the Finance team, you will be responsible for management information, business planning and co-ordinating the annual budgets. This will include developing information systems, undertaking investment appraisals and charging studies and the preparation of the company's annual

You must be a qualified Accountant with the proven ability to solve problems and make decisions in a creative and challenging environment.

Excellent communications slills are essential as you will have a key role in influencing business decisions. You must also be capable of managing and motivaring a small group of people to work successfully as part of the

Salary will be negotiable in the region of £22,000 p.a. plus car and a full range of benefits. Puture career prospects within the group are

If you are ready to make an important contribution at an exciting time of growth and change, please telephone 0293 503134 for an application form and further written information.

FINANCE DIRECTOR Designate

Cheltenham

c£25-30,000 + Car

Our client is a highly successful privately owned group of companies operating in the west country in residential house building and property development. Turnover exceeds £15 million and there are plans to expand substantially through the growth of the core businesses.

 The company now wishes to appoint a finance director who as a member of the management team will assume responsibility for all aspects of financial policy. business planning, accounting and treasury as well as actively participating in

The ideal candidate (aged 35+) will be a qualified accountant with in-depth experience of computer-based financial management systems gained at chief accountant/controller level or above in a volume house builder or related

This very important position requires a strong but pleasant personality, a high level of initiative and an ability to relate easily to personnel at all levels



Please write in confidence (quoting ref F7130) to Edward Rose McNairn, Clark Whitehill Consultants 25 New St Square, London EC4A 3LN

Clark Whitehill Consultants

Finance Director Designate

Cambridge Age 28-35

circa £25,000 share option and car

Elmjet Limited was formed a year ago, with substantial financial and corporate backing, to exploit the latest advances in ink jet printing in the packaging, floor and wallcoverings markets. It now seeks to enlarge its management team to take the business through a significant growth phase over the next few years to subsequent planned flotation. It is an exciting opportunity for someone who seeks to work with an enthusiastic and able team, and who would like a stake in the future success of his company.

A qualified accountant, you will have experience of commercial operations in a manufacturing environment and the ability to take responsibility for the administration and financial planning and management of the company. You will be required to liaise with the technical team and work closely with the board and the company's venture and corporate shareholders.

Please write enclosing a full CV or telephone the Managing Director,

Elmjet Limited Viking House 10 Viking Way, Bar Hill Cambridge CB3 8EL Tel: 0954 82848

ELMJET





Group Chief Accountant Epsom, Surrey

Bredero Properties is one of the leading retail based property development groups in the United Kingdom. Since being listed on the Stock Exchange the Group has experienced substantial growth in its business activities and is now poised for further

Following an internal promotion a vacancy now exists for a Group Chief Accountant who will be responsible for the overall financial management of the Group reporting to the Financial Director.

Candidates for this position are likely to be over 30, qualified, with broad financial experience preferably in the property sector. The ability to communicate effectively at all levels and manage a small but highly motivated team are considered essential, as is also a working knowledge of computer applications.

An attractive remuneration package; including relocation expenses where appropriate, will be offered to the right candidate.

Applications should be accompanied by a detailed CV and made to: Financial & Administration Director

Bredero Properties plo The Clock House 4 Dorking Road Epsom, Surrey KT187LX

FINANCIAL CONTROLLERS

EAST AND NORTH WEST LONDON

Two financial controllers are required for our subsidiaries, one based in East London and the other in North West London. Both companies are label producers predominantly for the major chain stores.

Reporting to the Managing Directors, the successful candidates will be key members of the management teams, and will accept immediate responsibility for the total financial function.

Candidates should be chartered accountants aged 28-35 who are commercially orientated with previous experience in a managerial role, not necessarily in a related industry.

The salary is negotiable and benefits will include a company car, profit sharing scheme, pension scheme and relocation expenses if necessary.

Applicants should write in confideence giving full details of previous experience and current salary to:

THE PINANCIAL DIRECTOR FERGUSON INDUSTRIAL HOLDINGS PLC APPLEBY CASTLE APPLEBY, CUMBRIA CA16 6XH



INTERNATIONAL OPERATIONAL AUDIT

c £23,000

Our client is an influential and multi-national marketing organisation with prestigious offices in the West End. Operating in over 30 countries, it seeks to increase demand for a key raw material through advertising, consumer promotion and technical consultancy. It's success over many years has been due to the high calibre of its staff and the pursuit of excellence in the fields of producer, consumer and government relations.

This new appointment has been created to review and revise where necessary the accounting and related management systems of its network of overseas offices. The position offers a unique challenge to results orientated individuals seeking to broaden their knowledge and obtain overseas experience in preparation for general management.

Candidates will be graduate chartered accountants with at least two years post qualification experience in either a major professional office or a large company. Ideal applicants will be holding an operational audit position and looking for their final tour in a more senior capacity.

Applications with full details of education, experience and present salary, along with a recent photograph, should be sent to:

Bowden Gow Associates

Management Consultants

10 Tonbridge Chambers, Pembury Road, Tonbridge, Kent. TN9 2HZ.

EUROPEAN FINANCIAL CONTROLLER

Leicester based The need is for a highly motivated, results orientated professional to plan and direct

Circa £30,000

manufacturing Group, working through controllers in Germany, England and Reporting to the European Managing Director, the successful candidate will be significantly involved in business planning & strategy, pro-active problem solving at operating level, the achievement of results and the further development of the

the financial & management accounting activities of a \$25m European component

computerised reporting and operating systems. We anticipate candidates being 35 plus, qualified in one of the major accounting

disciplines and able to demonstrate commitment to and success in general business

In addition to salary as quoted there will be the full range of benefits associated with a position and company of this stature.

Applicants should write with full details of career to date and present earnings etc., quoting reference FT 0752 to Brian J. Smith ACMA at:-

QMS Recruitment

Quorn House, 6 Princess Road West Leicester LE1 6TP

CIGNA Worldwide Europe INTERNAL AUDIT

CIGNA Corporation is a leading provider of insurance and financial services to one and inclividuals around the world.

An opportunity exists for an Assistant Director to be appointed and based in the UK or Continental Europe. Approximately 35% of time will be away from the base office covering

ideally the successful candidate will have a combination of the following: Recognised accounting qualification or an MBA

 Minimum 5-7 years' audit experience gained in financial services Language skills English with French, Italian or German

Salary and benefits will reflect the importance of this position to the CIGNA organisation. Please contact either:

John Dayles Director Human Resources CIGNA House 8 Lime Street

Tel: 01-626 8744

Tony Parisi Arus Manager - Human Recou 9-11 Rue Bellia 1040 Bruss Tel: 010 322 516 9811





GROUP CHIEF ACCOUNTANT

Circa 30K

Due to tremendous expansion of our group which has shown a trebling of profits this year, and the promotion of our chief accountant, an opportunity exists for a hard nosed, switched on chartered accountant to become group chief accountant.

The company's management—young—average age early thirties -and we are progressive and dynamic, and we will have a full listing on the Stock Exchange next year.

The successful candidate will not only be academically capable, but a strong man manager, and have some understanding of the communications business, computer expertise

We are looking for a self-motivated person, prepared to inject whatever is required of him.

The rewards are share options, company car, etc, etc. This is the opportunity the right man has been waiting for.

Without delay please place in an envelope a photograph and your cv and send post haste

Gaynor Wilson, Personnel, Northern & Shell Plc, The Northern & Shell Building. PO Box 381, Mill Harbour, London E149TW

and telephone 01-987-5090 to explain why you are the right person for the job of the year!

Financial Controller

LONDON Earnings c. £25'000+car

An exciting opportunity potentially leading to a Board appointment, exists for a highly motivated young accountant to play a vital role in the development of a well established private company which designs and supplies high quality fabrics and furnishings. Current turnover is approaching £10 million and there are ambitious plans

Reporting to the Managing Director, the Financial Controller will be expected to provide prompt financial and management accounts, exercise tight but tactful credit control, develop existing computarised information systems and make a significant contribution to management decisions.

Candidates should be profit orientated accountants aged 27-32 with experience of managing an accounts department in a firm serving large numbers of demanding customers. They must be well disciplined, practical, hands-on professionals with the determination. enthusiasm and commitment to grow with the company.

The remuneration package includes basic salary, profit sharing, car, pension, private medical insurance and a staff purchase scheme.

Please send a comprehensive or including salary history and daytime telephone number to:

IL A. MARTIN

CHARLES HAMMOND LTD

2A BATTERSEA PARK ROAD, LONDON 5W8 5BJ

Finance Recruitment

SENIOR ACCOUNTANTS **OIL/ENERGY**

to c.£23,000 package One of the most successful Oil and Gas corporations (UK and Worldwide) with virtually continuous expension over many years is now proceeding with a new £100m+ long term development which necessitates the recruitment of a number of qualified (ACA, ACCA, CIMA) accountants for their Central London head office.

Specific responsibilities differ with each position but all are geared to Financial and Management Accountants with a proven track record of success and who seek varied, stimulating, career positions with good training facilities and first rate career prospects,

Highly attractive benefits include non-contributory pension, private medical plan, share scheme, relocation, and free lunches.

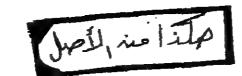
For full details of these challenging positions please phone or write to KIERAN BEST or NICK KEEN

01-734 4836 Graffen House, 2-3 Golden Square, London IVIII 7

APPOINTMENTS ADVERTISING

£43 per single column centimetre Premium positions will be charged £52 per single column centimetre For further information call 01-248 8000

Daniel Berry ext 3456 Tessa Taylor ext 3351

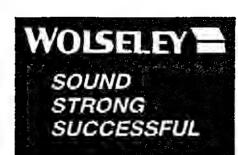




SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday July 23 1987



Strong financial business **boosts Sears Roebuck**

BY JAMES BUCHAN IN NEW YORK.

SEARS ROEBUCK, the world's largest retailer which has diversified widely into financial services, all Sears' business groups: "Conyesterday reported a 37 per cent insumer confidence remains at a high crease in net income for the June level, with increasing employment, quarter with all its main businesses hours worked and diposable in-

Buoyed by strong growth in its property/casualty insurance subsidiary and a return to profit at its broshare, against \$284.9m, or \$1.03 a ever, profits were ahead 12 per cent, share, in the 1986 June quarter.

Sears' earnings continue continue charge for re-organisation. kerage operation, Sears reported

earnings were flattered by a \$46.6m increase in capital gains and other income. Revenues grew at a more modest 9 per cent to Revenues were up 22 per cent at \$11.72bn.

Union Pacific

lifts earnings

to \$143m

By Our Financial Staff

en agger

51 GM

iler

Mr Edward Brennan, chief execu-

In the June quarter, the slowest progress came in Sears' core retailing operation, where sales growth was 3 per cent (to \$8,73bn). How-

charge for re-organisation.
Allstate Insurance, which is Sears' earnings growth was higher than expected and the company's stock rose \$14 to \$52% in early tradported a 35 per cent increase in profits to \$250.3m - including a \$20.3m net benefit from various

Dean Witter, Sears' brokerage subsidiary which lost \$18.4m in the 1986 June quarter, reported solid earnings of \$31m, on a 17 per cent increase in revenues to \$944.1m. This was despite carrying the

high development costs of Discover,

the credit card with which Sears is challenging Visa, MasterCard and American Express.
Discover lost \$38m in the quarter, egainst \$24.8m, but Mr Brennan said the card "continues ahead of

Coldwell Banker, the group's property operation, reported profits of \$12.8m, against \$800,000 in the 1986 second quarter, on a 25 per cent increase in revenues to \$337m. Mr Brennan said housing activity changes in the Tax Reform Act.
Revenues were up 22 per cent at:
\$3.83bn.
had softened slightly, "but 1987 still will be the second-best year since 1979 for existing home sales."

Clarendon launches bid for Argonaut

UNION PACIFIC, the major 'US transportation and resources group, lifted second-quarter operating net earnings from \$110.1m or 95 cents a share to \$143.3m or \$1.25, and said it should achieve a strong earnings gain for all 1987. coast conglomerate.

\$485m, or \$4.20 a share, before a net \$945m restructuring charge in the

Sales in the latest quarter were down from \$1.58bn to \$1.34bn, and fell from \$3.4bn to \$2.65bn in the first half, when operating net earnings, excluding the charge, rose from \$213.2m or \$1.83 a share to

Railroad earnings were up 14 per cant to \$112m in the latest quarter as revenues increased one per cent to \$954m. The railroad, which operates 21,000 miles of track in 21 states, had a six per cent gain in second quarter carbodings and a 12 per cent gain in revenue ton-miles while average revenue per carload.

dropped five per cent. The resources division more than doubled its second quarter earnings to \$48m from \$20m, the company. operating earnings nearly tripled and manufacturing and marketing boosted earnings by 52 per cent.

Capital Cities advances 49%

By Our New York Staff

CAPITAL CITIES/ABC, the US broadcasting and publishing group, has increased second-quarter net Income by 49 per cent to \$99.7m,
Revenues rose by 6 per cent to
\$1.13bn in the second quarter with
broadcasting revenues increasing
by 6 per cent and publishing revenues by 3 per cent. Network TV
revenues increased slightly in the
second quarter despite "disappointing ratings".

The group says that continued to

Revenues corporate vited creditors and shareholders to abandon a management pursuing a better company strategy in fighting the courts.

But Mr Holmes a Court, an enigmatic investor who has said that he capacity as a significant shareholder.

The Holmes a Court letter was welcomed with undisguised plea
The group says that continued to some for audacious corporate vited creditors and shareholders to abandon a management pursuing a better company strategy in fighting the courts.

But Mr Holmes a Court, an enigmatic investor who has said that he does not wish to influence the dispute, said: "We do not hold the view that Texaco management should be pressured or influenced or rushed against \$10.92bn for the half-year and \$5.63bn against \$50.02bn for the income by 49 per cent to \$99.7m,

CLARENDON GROUP, a closely held Bermuda-based insurer, has offered more than \$600m for the Argonaut Group, a Los Angeles cass-alty insurer which was spun off last September by Teledyne, the West

Clarendon, which is a big investor in high yield "junk" bonds, of-fered \$37 a share for Argonaut in April but this was rejected and the ermuda-based group has raised its bid to \$52 a share in cash.

Argonaut's shares, which hit a low of \$17% last year, rose by \$8% to \$49% in early trading yesterday. Drexel Burnham, Clarendon's adriser, has said that it is "highly con-

sary financing to complete the bid. Argonaut's board of directors will meet today and consider the offer, along with its financial advisers, Goldman Sachs, who have been reviewing the company's financial alt-

Mr D. W. Schrempf, Argonaut's president, says that he understands that the Clarendon offer is conditional on management remaining with the company after the change

Clarendon's interest in the Argonaut Group, which is recovering from five years of heavy losses, has surprised some Wall Street ananaut's cash flow and big invest

Holmes à Court backs Texaco's damages plan

TEXACO, THE US oil company died with Pennzoil's agreement to

mear, Texaco chief executive, Mr Holmes à Court lined up firmly be-hind management's strategy to fight a \$10.3bn damages judgment court on Monday, Pennzoli offered

fighting for its survival in the bank- merge with Getty Oil in 1964. Texa- AMOCO, the Chicago-based oil or ruptcy courts, received support oo, which is based in New York cern currently embroiled in

awarded to Pennzoil, its smaller to accept speedy payment of only 40 cents in the dollar - or \$4.1bn - to cents in the dollar - or \$4.1bn - to cents in the dollar - or \$4.1bn - to settle the disputs. In making its proposal to the court, Pennzoil invited creditors and shareholders to reids and has spent more than

The Holmes & Court letter was cal advertising growth for most of its major-market TV stations as well as gains at ESPN, its cable sports channel, also contributed to the increase in broadcasting revenues.

The Holmes & Court letter was welcomed with undisguised pleasure by Texaco, which took refuge into a compromise with Pennzoil. It would seem abundantly clear to ment of the damages. They were awarded by the Texas courts on the grounds that Texaco illegally mediant to the same. The Holmes & Court letter was that Texaco management should be pressured or influenced or rushed into a compromise with Pennzoil. It would seem abundantly clear to ment of the damages. They were awarded by the Texas courts on the grounds that Texaco illegally mediant of the same.

Massa shares up amid bid rumours

By Haig Simonian in Munich ASKO, the fast-growing West German retailer, is believed to be in

large food retailing chain. Mr K. H. Kipp, a member of Massa's founding family, confirmed yes-terday that he had been discussing a possible sale of his 24.9 per cent stake in the company. However, he said he did not rule out the possibility of talks with other interested

parties apart from Asko. Meanwhile, shares in Massa, which was floated on the stock exchange last year, have been moving up sharply, closing yesterday DM 1 higher at DM 489.

Both companies, which sell largely through sizeable, out of town, greenfield sites, have been growing fast in an increasingly important sector of West German retailing

Massa's 1986 group net profits, reported last month, rose to DM 47.1m (\$25.3m) from DM 25.8m in 1985 turnover of DM 3.3bn. Asko, which reported its 1986 results last week, more than doubled its turnover to DM 3.7bn from DM 1.8bn the previous year. Net profits rose to DM 28m from DM 25m in 1985. Massa is the ninth largest food retailer in West Germany, and has chain of 28 discount stores, many of which are concentrated in the heavily populated Rhine-Main re

The company has recently chosen strategy of more careful growth, however, and has focused on higher margin sectors like furniture and

The company has also become more involved on the financial side of retailing, with low-cost hire purchase. It recently made waves in the normally staid world of West German consumer finance with its planned Massa-card, an in-house credit card, which it hopes will have 100,000 holders within a year.

Amoco makes modest gain on oil price rise

By Our Financial Staff

AMOCO, the Chicago-based oil conruptcy courts, received support on the least expected quarter in the form of a ringing endorsement from its main shareholder, the Australian entrepreneur, Mr Robert Holmes à Court.

On, which is based in New York State, has appealed to the Texas Supreme Court to overturn the judgment.

The letter was seen as a setback for Pennzoil, which has sought to small recovery in earnings.

Second-quarter net profits amounted to \$311m or \$1.22 a share, and the praceding three 251m up on the preceding three months and 30 per cant above 1986's

corresponding \$238m or 93 cents share.
This lifted first-half earning to \$571m or \$2.24 a share against last

year's depressed \$569m or \$2.21 a

Overseas side supports Morgan Stanley growth

MORE WALL Street securities firms have reported widely divergent second-quarter results depend ing on how well they weathered this spring's turbulent bond markets. takeover talks with Massa, another Morgan Stanley turned in a big increase in profits while First Boston and L.F. Rothschild dipped into the red after heavy trading losses.

> Morgan Stanley's net profits for the quarter rose 37 per cent to \$62.4m, or \$2.46 a share, from \$45.5m, or \$1.82 a year earlier. Halfyear earnings totalled \$126.7m. or \$5 a share, against \$103.5m, or

"Despite difficult fixed income market conditions in April and May, the firm's global presence and diversified sources of revenue pro-vided the means for continued growth of income," the company

Total revenues rose 20 per cent in the quarter to \$830.7m from

\$690.6m and in the first half to \$1.58bn from \$1.28bn. Investment banking was the fast

growing segment with a 75 per cent increase in revenues to \$235m in the quarter from \$133.8m a year The firm completed a number of

large merchant banking deals. Revenues from principal transactions rose to \$145.9m in the quarter from \$141.7m, indicating that the firm suffered no overall losses trad-

In contrast, First Boston reported a deficit on principal transactions of 108.4m against net revenues of \$36.9m a year earlier. The losses, previously reported, stemmed from complex options trading on Treasu-

soared to \$245.4m from \$148.6mreflecting a heavy volume of merchant banking and other mergers

against \$240.6m resulting in a net loss for the quarter of \$13.2m, or 42 521.6m, or 64 cents.

According to reports on Wall Street, the success of investment banking compared with trading operations has fuelled an intense debate within the firm about its future. The firm has acknowledged that a strategic review is underway. L.F. Rothschild reported a sec-

ond-quarter loss of \$9.7m, or 64 cents a share, largely reflecting bond trading losses, against net profits of \$7.5m or 43 cents a year earlier. Revenues were \$124.1m compared with \$104.1m.

The firm said trading losses and lower level of activity in most of

overall loss. First-half net was \$6m. or 39 cents, against \$21.3m, or \$1.32, on revenues of \$281m compared

Daimler's management reshuffle ends leadership speculation

BY ANDREW FISHER IN STUTTGART

DAIMLER-BENZ last night announced its long-awaited management reshuffle aimed at clarifying the leadership of the diversified West German motor group and ending months of speculation about boardroom changes. Mr Edzard Reuter will become

the new management board chair-man in succession to Mr Werner Breitschwerdt, who is to step down on September 1. Joining the board from January 1, 1988, to take charge of the trucks division will be Mr Helmut Werner, currently chairman of the Continental tyre compa-

ly foreshadowed, were announced by Mr Alfred Herrhausen, co-chairman of Deutsche Bank, which owns

28 per cent of Daimler's shares. Mr Herrhausen heads the supervisory boards of both Daimler and Contin-He said the supervisory board,

appointments and investments, was unanimous on the board moves. These follow widespread reports of boardroom disagreements, mainly over the leadership style of Mr Breitschwerdt and the need to develop a clearer concept for integratny. ing the recent acquisitions of AEG industry as having a well-developed The board changes, already wide-

Mr Breitschwerdt, whose backround is mainly technical, had told the supervisory board he wished to step down before reaching his 60th birthday in September and for unecified personal reasons. Mr Herrhausen declined to comment

But he pointed out that Daimler's future problems would have a greater strategic character than in the past and a corresponding leadership would be required. Mr Reuter. currently deputy chairman and finance director, is regarded in the

PepsiCo income soars by 57%

STRONG soft drink sales, special tions helped push PepsiCo's second quarter net income 57 per cent higher to \$189m, or 72 cents a share, on a 37 per cent rise in reve nues to \$2.8bn.

Mr D. Wayne Calloway, chief executive, says that each of the group's business segments achieved particularly strong operating re-sults and he is confident that earnings per share from continuing op-erations will be up by more than 20 per cent in 1987.

In the first half of 1987 PepsiCo's net income rose by 36 per cent to \$258m, or 98 cents a share. Pepsi-Co's shares rose by \$1- to \$38% in early trading yesterday.

Soft drink earnings rose 52 per cent on a 34 per cent sales increase aided by the acquisitions of MEI Corporation and Seven-Up Interna tional. The company says that its domestic bottler case sales rose 8 per cent led by particularly strong gains in brand Pepsi, "continued double-digit growth" in Diet Pepsi and "a surge" in Mountain Dew.

International bottler case sales rose 27 per cent, helped by the acquisition of Seven-Up. Excluding the latter, case sales rose by 8 per cent and earnings for the quarter ripled mainly as a result of a onetime gain on the sale of the Puerto Rican bottling operations and strong volume in the base business.

to grow rapidly with earnings by 40 per cent on a 4 per cent sales gain. Strong margin improvements at Frito-Lay and a one-time gain on the sale of a biscuit plant in Pennsylvania boosted the performance. Restaurant earnings rose 77 per

Snack food operations continue

cent on a 86 per cent sales increase reflecting the 1986 acquisition of Kentucky Fried Chicken and a onetime gain on the refranchising of certain Pizza Hut restaurants.



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July 6, 1987

Goldman Sachs

AMERICAN SRANDS Tobecco products			Talecommunications	14.000	,i.e	MARTIN MARKETTA Deleuce, aerospace			FMC Delence, autospace, off	field equip	क्रमत
Second quarter .	1987	1986	Second quarter	1987	1988	Second quarter	1987	1986	Second quarter	1987	1986
Revenue	2.3bn	1.03bo	Reveaue	3.85bn	3.78ba	Revenue			Revenue	833.4m	812.2
Net income	107.5m	97.5m	Net income	223.2m	306.6m	Net income	71.6m	57.3m		1133.9m	49.2
Not per share	0.94	0.85	Not per stare,	0.66	0.92	Net per share		1.04		12.81	0,4
Six months			Six months			Six months			Six mouths.		
Revenue	4,83bq	4.05bn	Revenue	7,54bm	7.33bn	Revenue	. 2.51ba	2.31bn	Revenue	1,56ba	1.575
Net income	238.2	216.3m	Net income	467.9m	591,5m	Net income		105.7m	Op. net income	†158.9m	74.9r
Not per share	2.09	1.90	Not per share	1.44	1.78	Nat per share		1.92		13.35	0.5
			INVING BANK	4 4 5 7 7		3M			Gold	Iléin ém	r ui rak
BRISTOL-MYERS Phermecouticals	٠.		Benking		· -	Industrial and consume	er products		PHELPS DODGE		
Second quarter	1987	1966	Second quarter	1987	1988	Second quarter	1987	1986	Metals mining		
			Assets	24.2ba	22.2bn	Revenue	2.38bn	2.19ba	Second quester	1987	1986
Revenue	1.31bs	1.17bn	Not income	1142m	34m	Het Income		196m	•	\$	
Net Income	161.5m	118.3m	Het per share	17.87	1.83	Net per share	1.05	0,86		355.3m	220,85
Not per chare	0.56	0,42,	Revenue			Six months			Net income	25.2m	16n
Six months	2.60bn	2.37ba	Net income	1112.4m	64m	Revenue	. 4.59ba	4.25ba	Net per share	0.77	0.4
Net Izonie	335.4m	263.6m	Net per shere	16.36	3.45	Net income		379m	_Six months		
Net per share	1.17	0.93	† Loss includes \$261m i			Net per share	1.98	0.65		728.2m 42.1m	451.7s
ter per manetanismonthis			eion ·						Net income	1.28	8.9
	•		-			NATIONAL STEEL			ter bet some	1.20	22
CINCHINATI MILACRO	4		KINGHT-REDDER	•		Steelmaker (US/Japan	Johnt wentu	e)	PITHEY BOWER		
Mechine tools -			Newspapers, media			Second quarter	1987	1986	Office aquipment		
Second querier	1987 S	1986	Second quester	1967	1986	Revenue		\$ 531m	Second quarter	1987	1980
Revenue	192.4m -	208.1m	Revenue	526.9m	487.9m	Net income	18.4m	†4.6 m	_	5	
Net locome	4.00	5.7m	Not income	. 43m	· 36.3m	Not per shere	_		Revenue	552.1m	485.7¤
Net per eixere	. 0.19	0.24	Net per share	0.73	0.66	Six months			Net income , ,,,,,,,	44,6m	384
Six months .			Six mosths		_	Revenue	1.15bn	1ba	Net per share	0,56	0.48
Pavenue	381,000	329.6ip	Revenue	1.02bn -	\$35.3m	Net income	12.6m	†44m	Siz mosths		
Net income	\$.2m	10.9m	Net income	71.7m ·	#Lim	Net per abare	-	_	Revenue	1.06bn	9284
Net per shere	0.38	0.45	Not per share	1.22	1.12	1 Loss		_	Net income	85.6m	75.16
			· · · · · ·			·	<u>·</u>		Net per share	1.08	0,95
ENGLEHARD			McDONALD'S Fest food chain			NHKE Sportswear			ROCKWELL INTERNAT	TANAL	
Precious metals refiner							1988-87		Detence aerospace, robi		
Second quarter	1987	1996	Second quarter	1987 S	1985	Fourth quarter	1900-07	1 250-65 S	Third quarter	1987	1986
Revenue	800.0as	492 Om	Revenue	1.25bn	1.08bn	Revenue	237.7m	245m		\$	\$
Net income	180	15.4m	Net income	147.Aur	129.8m	Net income	11.5m	13.7m	Revecue	3ber	3.1bs
And the State of the Part of t	0.41	. 0.38 -	Net per share	0.77	0.57	. Net per share,	0.29	0.36	Net income	170.1m	163.3m
Not nor above		-	Siz months			Year			Net per share	0.61	0.55
Net per share						B					
Net per shere	1.14hm	1.02ba		2.31bn	2.02ba	KANDUM ************	877.Am	1,07ba			
Net per shere	1.14bn	1,02bn	Revenue contractors	2,31bn 263,5m	2.02ba 223.5m	Net income	35.9m	7,075a 59.2m			
Net per shere	1.14hn 42/44 1.00					Not income	35.9m		Continued	on Pa	ge 35

US quarterly results

All the securities having been sold, this advertisement appears as a matter of record only.

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July 1987



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For the three months 21st July, 1987 to 21st October, 1987 the Notes will carry an interest time of 74s% per annum with a coupon amount of U.S. 591.54 psyable on 21st October 1987. 21st October, 1987.

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In accordance with the teams and
conditions of the Notes, notice is
bereby given that for the three mouths
Interest Period from (and including)
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carry a rate of interest of 9.4125 per
cars, per aumin. The relevant Interest,
Payment Date will be 22nd October,
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In secondance with the provisions of the Notes, notice is hereby given that the Rate of interest for the three month period 22nd July, 1987 to 22nd October, 1987, has been lixed at 7½, per cent per annuminterest will therefore be psychia, at US\$180.49 an 22nd October, 1987.

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INTL: COMPANIES and FINANCE

GROWTH IN PREMIUM INCOME FORECAST

Allianz lifts earnings to DM383m

However, premiums this year

will grow at 2 "satisfactory" rate even without RAS, added Mr Schieren. If RAS had been included for 1886 foreign premiums would have represented 37.5 per cent of Allianz's total

premium income, he said.

Domestic premiums look set to increase by 4 per cent this year. However, an "extraordin-

Mr Schieren confirmed that if Allianz chose to liquidate Allianz had still not found a short-term assets, he added. But

Allianz had still not found a suitable US acquisition, despite its willingness to do so would expend on the profitability of from problem-laden insurers.

The company would like to double its present US annual premium income of \$700m.

Even companies in the \$300m ethoriterm assets, he added. But its willingness to do so would expend on the profitability of any potential acquisition: selling short-term assets, he added. But its willingness to do so would expend on the profitability of any potential acquisition: selling short-term assets, he added. But its willingness to do so would expend on the profitability of any potential acquisition: selling short-term assets, he added. But its willingness to do so would expend on the profitability of any potential acquisition: selling short-term assets, he added. But its willingness to do so would expend on the profitability of any potential acquisition: selling short-term assets would repend on the profitability of any potential acquisition: selling short-term assets would repend on the profitability of any potential acquisition and profitability of any potential acquisition and any acquisition would have to any acquis

Allianz, West Germany's ary rise in domestic claims so largest insurance group, lifted far in 1987, mainly on industrial "would be interesting" so long far and auto policies, was likely are there were relatively trouble to have a "marked" effect on free.

328m in 1985 on premium income which rose by 10.3 per cent to DM 19.2bn.

Premium income in 1987 is expected to increase to over DM 25bn due largely to the first-time inclusion of results for Rimnione Adviatics di Sicurta (RAS), said Mr Wolfs gang Schieren, the chief executive.

However, premiums this year

Mr Schieren confirmed that Halianz chose to liquidate

Mr Schieren confirmed that Halianz chose to liquidate which is believed to own about

Following renewed speculation about structural changes
in German insurance. Mr
Schleren repeated that Allianz,
which is believed to own about
22 per cent of Bayerische
Hypothekonbank, one of
Germany's largest banks, had
no plans to buy a hank or
develop further into financial
services.

Allians is currently the world's seventh largest insurance company.

Benetton bank purchase blocked

THE Bank of Italy has blocked Benetton, the leading Italian clothing group, from acquiring control of Credito Milanese, a medium-sized Milan bank.

The clothing company, whose managing director — Mr Aldo Palmeri — is a former Bank of Italy official, held informal discussions with the central bank and decided not to request Benetton already has an indirect holding in Credito Milanese. As part of its policy of diversifying into financial

Benetton has other minority of diversifying into financial diversify into financial services Benetton owns 20 per and merchant banking. diversify into financial services

Svilinppo Atesino, which in turn of activities including leasing, has 63 per cent of Credito Milanese. Until the Bank of Italy stepped in Benetton had been considering the purchase and securities underwriting been considering the purchase and securities underwriting under the management of Mr a direct 45 per cent stake in Giovanni Franzi, a former executive of Merrill Lynch in London.

The Bank of Italy yesterday stakes in regional banks and drew attention to the admini-controls a bank in the tiny republic of San Marino. The clothing group two weeks ago unveiled details of its plan to for industrial companies to buy minority shareholdings only in banks.

float 15% of equity this year AIR FRANCE, the French

Air France to

national airline, gave an insight into its privatisation plans yesterday by announcing that 15 per cent of its capital would be floated on the bourse before the end of this year.

Floweres the airline which

However, the airline, which faces a big feet renewal programms, gave no indication of the amount it would raise through the share issue. Mr Jacques Friedmann, the chairman; has long made it clear that he favoured opening part of Air France's capital as a means of easing the airline's financing difficulties.

Mr Friedmann said Air France's fleet renewal pro-gramme involved FFr 25bn (\$4bn) over an eight-year (\$4bn) over an eight-year period. The airline hope to buy 25 Airbus A-320s, 18 Boeing 747-400s, and seven Airbus

A-340s. Company officials said yesterday that there was no question of Air France being wholly privatised. The Government owns 99.38 per cent of the air-

line.

Mr Freidman said he was keen to see Air France employees become shareholders in the company. As a result the company is planning to set saids 10 per cent of its forth-coming capital increase for employees.

MBB-Daimler talks confirmed

BY OUR FRANKFURT STAFF

DAIMLER BENZ, the West second biggest sircraft group, German motor group which has diversified into electronics and serospace in the past two years, yesterday denied reports that it was taking a stake in Messerschmitt-Boelkow-Blohm (MBB), the country's leading serospace group, had said in a radio interview that an agreement with strength of the country's leading serospace group.

most likely involve some form group would eventually go to of closer co-operation between Daimler.

MBB and Doznier, Germany's Meanwhile, Mr. Wolfgang

terview that an agreement with However, MBB has confirmed that talks with Daimler are taking place, although it is believed these fall short of discussions on equity links and ment control of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole most likely incolors are fall short of the whole whole whole who incolors are fall short of the whole whole whole who incolors are fall short of the whole whole whole who incolors are fall short of the whole whole whole who incolors are fall short of the whole who incolors are fall short of the whole whol

stake in the company. Allianz would like to remain involved in MBB, he said. However, it would not stand in the way of any "industrial solution" -taken to mean participation

by Daimler-should that mean

appears as a matter of record only.

Mr Wolfgang giving up its stake.

These securities have been sold outside the United States of America and Japan. This are

22nd July, 1987

OHBAYASHI ROAD CONSTRUCTION CO., LTD.

U.S.\$25,000,000

1¾ per cent. Guaranteed Bonds 1992

unconditionally and irrevocably guaranteed by

The Sanwa Bank, Limited

Warrants

to subscribe for shares of common stock of Ohbayashi Road Construction Co., Ltd.

ate Price 100 per cer

Sanwa International Limited

Robert Fleming & Co. Limited **KOKUSAI Europe Limited** Mitsui Finance International Limited Swiss Bank Corporation International Limited County NatWest Limited

Mito Europe Limited

Cosmo Securities (Europe) Limited

IBJ International Limited

Shearson Lehman Brothers International Toyo Trust International Limited

Nomura International Limite

CE

France k 1 1500

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PRODUCTS 42

AIR PRODUCTS AND CHEMICALS, INC.

Issue of

£50,000,000

9½ per cent. Notes Due 1997

Issue Price 100% per cent.

Blue Circle Industries PLC

£60,000,000

6% per cent. Subordinated Convertible Bonds Due 2002

Convertible into ordinary shares

GENERAL MOTORS ACCEPTANCE CORPORATION (U.K.) FINANCE PLC

GENERAL MOTORS ACCEPTANCE CORPORATION

£50,000,000

9% Notes Due 1992

'INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Issue of

£200,000,000

9% per cent. Bonds Due 2007

Issue Price 98% per cent.

GREAT PORTLAND ESTATES PLC.

Furtherisme by way of placing of

\$40,000,000 - nominal of 9% per cent. First Mortgage Debenture Stock 2016

at £97.079 per cent.

Covered Swiss Franc equity warrants exerciseable into 7,000,000 shares of Hazama-Gumi, Ltd.

alest an least leaking the religion of the con-

BARINGS BV.

Covered Swiss Franc equity warrants exerciseable into 27,000,000 shares of Kubota, Ltd.

BARING BROTHERS & CO., LIMITED

Covered Swiss Franc equity warrants exerciseable into 7,000,000 shares of Mitsubishi Chemical Industries Limited

BARINGS B.V.

Covered Swiss Franc equity warrants exerciseable into 10,000,000 shares of Mitsubishi Gas Chemical Co., Inc.

BARING BROTHERS & CO., LIMITED

Covered Swiss Franc equity warrants exerciseable into 2,250,000 shares of Seino Transportation Co., Limited

BARINGS B.V.

Covered Swiss Franc equity warrants exerciseable into 6,000,000 shares of Suzuki Motor Co., Ltd.

BARINGS B.V.

Covered Swiss Franc equity warrants exerciseable into 3,000,000 shares of Yamaichi Securities Company, Limited

BARING BROTHERS & CO., LIMITED

... C 2 8 . R. W.

TD.

This announcement appears as a matter of record only.

July, 1987

Storebrand A/S



U.S. \$250,000,000

Eurocommercial Paper Programme

Salomon Brothers International Limited

Christiania Bank, London Branch

Den norske Creditbank PLC

First Chicago Limited

Midland Montagu Commercial Paper

Morgan Stanley International

Salomon Brothers International Limited

Société Générale

Swiss Bank Corporation International Limited S.G. Warburg & Co. Ltd.

> Issue and Principal Paying Agent The First National Bank of Chicago

Storebrand A/S



U.S. \$50,000,000

Extendible Revolving Credit Facility

Arranged by

Salomon Brothers International Limited

Advisers to the Borrower

A/S Custos Finans

Carl Kierulf & Co.

The Dai-Ichi Kangyo Bank, Limited The First National Bank of Chicago

Christiania Bank og Kreditkasse

Den norske Creditbank Group Swiss Bank Corporation International Limited Société Générale

Hambros Bank Limited The Mitsubishi Bank, Limited

Midland Bank plc

Svenska Handelsbanken Group

Facility Agent **Hambros Bank Limited**

These Debentures having been sold, this announcement appears as a matter of record only.

New Issue

July 1987

IBM Canada Limited

(Incorporated under the laws of Canada)

Can.\$100,000,000 91/2% Debentures due July 13, 1992

Orion Royal Bank Limited

CIBC Capital Markets

Morgan Guaranty Ltd

Wood Gundy Inc.

Algemene Bank Nederland N.V.

The Bank of Nova Scotia Banque Paribas Capital Markets Limited

Chemical Bank International Limited

Credit Suisse First Boston Limited

Genossenschaftliche Zentralbank Aktiengesellschaft

IBJ International Limited

McLeod Young Weir International Limited

Midland Doherty Limited

Nomura International Limited

Salomon Brothers International Limited

Swiss Volksbank

Union Bank of Switzerland (Securities) Limited S.G. Warburg Securities

Bank of Montreal Capital Markets Limited Banque Bruxelles Lambert S.A.

BNP Capital Markets Limited

Citicorp Investment Bank Limited

Deutsche Bank Capital Markets Limited

Goldman Sachs International Corp.

LTCB International Limited Merrill Lynch Capital Markets

Morgan Stanley International

Richardson Greenshields of Canada (U.K.)

Swiss Bank Corporation International Limited

Toronto Dominion International Limited

INTL. COMPANIES and FINANCE

Chris Sherwell on the rapid growth of a New Zealand property group

Chase shifts its focus offshore

ASK New Zealanders about the most palpable changes wrought by their market-oriented Labour Government, and they'll quickly point to the skylines of Auckland and Wellington.

Ask them which preperty development companies are responsible, and one of the names on the list will almost certainly be Chase Corporation.

No relation to the US bank, it is headed by 42 year old Colin Reynolds. a grey-hearded butcher's son from a North Island country town who butcher's son from a North
Island country town who
trained as an accountant but
decided at an early stage he
wanted to be a businessman.
After travelling abroad—
almost de rigueur for young
New Zealanders—Mr Reynolds
strated his career hach at home

New Zealanders—Mr Reynolds started his career back at home in the late 1960s, working in a provincial accounting practice. He formed Chase "as a hobby" in 1970, but began working full-time by 1972 and moved to Auckland in 1973.

A self-confessed "obsessive planner," he has been the driving force behind Chase from the start and is still the controlling shareholder.

The business grew by identifying poorly performing property companies with assets in land and taking them over. Chase went public in 1983 through the takeover of an existing shell and has grown so

ing shell and has grown so rapidly it is now justifiably seen

aiready grown to 25th largest company in New Zealand in terms of market capitalisation. A year later it was third largest, behind Brieriey Investments and the more conventional Fistcher Challenge.

little more than one-third of its all-time high of NZ\$9.50. unpopular on the way down.

rapidly it is now justifiably seen as much more than an entrepreneurial property company.

To its basic husiness it has added other property-related cash-generating operations—the Amalgamated Theatres chain in 1982, Universal Homes in 1985 and, last year, the Farmers Trading retail group.

By the end of 1985, Chase had already grown to 25th largest

ENTREGROWTH INTERNATIONAL, the US arm of
Chase Corporation, has made
a US\$28 a share effer for
Standard Brands Paint, a subsidiary of the US-tobacco,
food and diversified group,
The offer, made up of
US\$21 a share in cash and
US\$7 in convertible nates,
values Standard Brands Paint
at US\$295m. The company,
based in Terrance, California,
operates a chain of home
decorating and art shops. decorating and art shops.
Standard Brands Paint

Mr Reynolds is not worried by this, saying it was inevitable in a retail-led market that the most popular stocks on the way up would become the most In support, two New Zealand stockbroking firms, Jordan Sandman Smythe and Hendry Hay McIntosh, both say the fall has

left the company valued below its fundamental worth on the basis of its earnings and net Forecasts for net earnings in the 15 months to June (the

said its board would consider
the bid at its next meeting
tomerrow, but declined to
make any other comment on
what it called an "uninvited
proposal."

Entregrowth, which recently
bought some 4.8 per cent of
the company through the
stock market, claims to be
Standard Brands Paint's
second largest shareholder.
Standard Brands Paint last
year carned US\$15m. or
US\$1.33 a share, on sales of
US\$3.28.8m.

This is not to say Chase is backing away from New Zealand. It has about 50 property developments in progress there, and Farmers' Trading the country in the ing, the country's largest retail chain (with about 80 outleis), represents a major diversis-

cation.

But the shift is nevertheless shroad. Another one-third of the group's assets will therefore be located in Australia, which will provide much of the current year's profit growth, and the remaining one-third will be elsewhere — mostly Britain, though also the US and Hong Kone from where purify courts. Kong, from where profit contri-

group's accounting year has butions are expected in 1989 changed) range from NZ\$125m and 1990.

to NZ\$135m (US\$82m), a sharp rise from the NZ\$50.1m reported for the year to March cycles, "We're trying to get a 1986. Projected earnings for mix of property activities and other businesses to smooth out the cycles. The same applies

to development.

The greatest concentration of offshore effort has been on Australia, where the group was listed in November 1985—and where his Reynolds now lives.

There, the main property company is Property Estates, purchased at the end of 1985, but Chass has also acquired an 94 per cent stake in Hanimex, the camera equipment retailer, while 60 per cent-owned Botena is the holding company for Chase's resources interests.

Mr Reynolds says he also

Mr Reynolds says he also likes to back people, products or ideas; "a business-building exercise because we cannot afford to expand by acquisition." The group recently floated Interchase as a property investment vehicle, raising A\$300m (US\$227m) to purchase the Myer Centre, one of Australia's largest retail developments. The float was one of the biggest seen in the country. Chase's stake in the new company is 49.5 per cent. Mr Reynolds says he also

The result of such a move will be that Chase realises most of its developments instead of retaining them. This in turn should mean less controversy over Chase's accounts.

For all its achievements as a property developer, Chase's ceputation is mixed, at least in New Zealand. But as an investment the company has mostly proved rewarding to its 37,000 shareholders. The challenge for Mr Reynolds will be to continue

Dealings in First Capital shares under investigation

BY ROGER MATTHEWS IN SINGAPORE

OFFICIALS from Singapore's Ministry of Finance are looking into recent share dealings re-volving around First Capital Corporation, the fast-growing property company controlled by former banker, Mr Allan Ng. There has been no official

but First Capital stressed last night that it was not under investigation and said that in so far that it was aware, none was contemplated. It has asked the Stock Exchange to lift the suspension of trading in its shares, which it

statement about the inquiries,

requested on Monday, and stressed that First Capital was exactly that it has always First Capital shares were last traded at 882.23, off from their peak of S82.55, but still three

times higher than earlier in the year. The company suspects that recent rumours may have caused some damage to its image and fears that this could be reflected in its share price. The company has enjoyed a particularly active year, start-

ing in January, when First City Holdings, Mr Ng's investment vehicle, bought from Standard Chartered Bank a 24 per cent stake in Sealion Hotels, which had recently sold its only asset,

the Hyatt Regency Hotel.

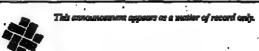
The shares sold by Standard Chantered were part of a package which had been mortgaged to the bank by Monsia Investments, a Malaysian company run by Mr Yap Yong Seong, against loams of some \$\$100m (US\$47m).

(US\$47m).
Sealion Hotels, subsequently renamed First Capital Corporation, then launched into the property market, making three major acquisitions,

To finance its most recent purchase, First Capital has proposed a rights issue aimed at raising up to \$\$160m. However, the issue was then withdrawn for recackaging At the same time, Standard Chartered has disposed of the remaining part of the Monsia

stake in First Capital. First Capital said last night that it was continuing with the preparations of the documenta-tion for its proposed rights

July 1987.

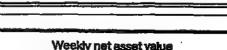


Dataline, Inc.

325,000 Shares

Common Stock

McKinley Allsopp, Inc.





Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V. 20.7.87 US \$132.69

Listed on the Amsterdam Stock Exchange n: Pierson, Heidring & Pierson N.V., Hersogracht 214, 1016 BS Amste

AIBD BOND INDICES

ı	1 AFEKT EOKOBOND GOIDE JOET 13 1983					
١		Redemption Yield	Change on Week	12 Months High	12 Mont Low	
l	US Dollar	9.326	-0.544	9.702	8.44	
J	Australian Dollar	13,750	0.528	14.735	13,58	
ł	Canadian Dollar	10,393	0.348	10,776	9.37	
1	Euroguilder	6.048	-2.562	6.250	5.80	
ı	Euro Currency Unit	8.621	0.023	8.882	8.21	
1	Yen	5.874	0.376	6.449	5.21	

Société Nationale des Chemins de Fer Belges (S.N.C.B.)



Nationale Maatschappij der Belgische Spoorwegen (N.M.B.S.) US\$ 75,000,000 Floating Rate Notes due 1991

The Kingdom of Belgium (of which US\$ 50,000,000 is being issued as an initial Tranche)

in accordance with the provisions of the Notes, notice is hereby given that for the interest pariod from July 23,1967 to October 23, 1967 the Motes will carry an interest rate of 6 % p.a.

The interest psychie on the relevant interest psyment date, October 23, 1987 against coupon n° 7 will be US\$1, 786.94 per Note of US\$ 100,000 nominal and US\$ 4,392.35 per note of US\$ 250,000 nominal.



The Agent Bank KREDIETBANK S.A. LUDGRANGE BORDS

NOTICE OF REDEMPTION

GARIPLO Cassa di Risparmio delle

Provincie Lombarde **London Beanch** ECU 50,000,000

Callable Negotiable London Floating Rate ECU Certificates of Deposit Issued on 22nd February, 1985 Maturity Date 22nd February, 1990 Optionally Callable in August 1987 Notice is hereby given that in accordance with Condition 3 of the Certificates of Deposit (the "Certificates") Cassa di Rispannio delle Provincie Lombarde (the "Issuer") will

redeem all outstanding Certificates on 26th August, 1987 (the "Redemption Date"), at the principal amount. Payment of the principal amount, together with accrued interest to the Redemption Date, will be made on the Redemption Date upon surrender of the Certificates through the medium of Redemption Date upon surrender of the Certificates through the medium of a Recognised Bank in the U.K. at the offices of

Interest will cease to accrue on the Certificates on the

Redemption Date. Cassa di Rispannio delle Provincie Lombarde London Branch 6 Bishopsgate London EC2N 4BO

23rd July, 1987

US \$100,000,000

VereinWest Overseas Finance (Jersey) Limited

Floating Rate Notes Due 1991 secured on a deposit with

Vereins- und Westbank Aktiengesellschaft

Interest Rate

Interest Period

Interest Amount per U.S. \$10,000 Note due 25th January 1988 7.0875% p.a. 23rd July 1987 25th January 1988

U.S. \$366.19 Credit Suisse First Boston Limited Agent Bank

مِلْذَا مِنْ الْصِلِ

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Poor start

for \$200m

SWEDEN returned to the fixed interest Eurodalias band

market yesterday after a siz-month absence with a five-year \$200m deal led by Morgan Stanley International.

The issue traded at disappointing levels; it came on a difficult day when the US Treasury bond market weak-

Treasury bond market weak-ened on fears about rising all prices. But dealers said it should eventually prompt demand, especially from ex-tral banks, the investment criteria of which it suits, and which have been starved of five-year sovereign paper this

The 8½ per cent bond was priced at 101½ to give an initial yield margin over US Treasury bonds of 40 basis

points. This was considered fair as it was in line with the

trading levels of comparable bonds in the secondary

Sweden

launch

By Clare Fearson

Schroder repackage offer for \$1bn of perpetuals

The launch had been planned in a complex tender, holders for Tuesday evening, but was of some \$13.8bn of 37 eligible delayed as lawyers wrangled perpetuals issued by 24 borover documentation of trust rowers are being invited to put deeds.

deeds.
Some \$18bn of perpetual bonds have been languishing at prices 10 to 20 per cent below face value since the sector collapsed last year, causing a crisis in the Eurobond market.
Under UK and US rules, bears helding a perpetual under UK and US rules. The initial prices — the cash banks holding a perpetual amounts which holders must issued by another bank must put up — ranged from \$13.99 deduct the amount of the hold-per \$100 face value for issues ing from their primary capital. by overseas subsidiaries of However, the Bank of Barclays and National Westmin-England will not require the ster banks up to \$21.76 for a new securities to be treated as Bank of Ireland issue.

Jardine sets up investment fund for China

By Kerin Hamlin in Hong Kong JARDINE FLEMING, the Hong. Kong-based merchant banking and investment group, has formed what it claims is the first international investment company that will invest directly and exclusively in

The new company, called JF.
China Investment, has an initial working capital of U\$\fox23m, and is backed by a wide international selection of investment.

Frankurt yesterday.

A reduction in the notification period had been widely expected as part of the Bundesbank's cautious reform of the West German capital markets. However characteristics are investment. West German capital markets. However, changing the rule in-volved "a balance of interests," investment groups. according to a top Bundesbank official, "which also protects our interests." Many Frankfurt bankers had expected the next

Jardine Fleming and Robert Fleming together hold about 25 per cent of issued share capltal, while the other share-holders individually hold between 7 per cent and 20 per

MIS.S.N.CE.

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4.5%

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41

AN INNOVATIVE offer was issued by another bank. The for each \$1m of notes successfully tendered, holders will to \$1bn of perpetual floating investment will thus effectively receive \$930,000 of 28-year

to \$1bn of perpetual floating rate notes in exchange for fixed-term securities to be guaranteed by a US insurance company and expected to have a triple-A rating.

J. Henry Schroder Wagg, the UK merchant bank, has devised the offer which is designed to improve the capital ratios of banks which own perpetuals. It is co-sponsored by Salomon Brothers International and Nomura International.

The launch had been planned investment will thus enecuvery be reduced from 100 to 10 per lount.

The attitude of US regulators, however, is unclear. The Japanese authorities do not at present require banks holding holders of other banks' perpetuals to deduct them from primary capital, but all three countries are involved in talks on convergence of banks capital rules. Japanese banks are large holders of perpetuals.

In a complex tender, holders

rowers are being invited to put up, in addition to the notes themselves, an additional cash amount depending on the quality of individual issues ten-dered Schroder will list a ten-der price each day for each eligible issue.

Notification time for DM

THE BUNDESBANK is cutting main remaining obstacles in the

The calendar system has been liked to see notification disap-widely criticised as one of the pear altogether.

issues cut to two days

BY HAIG SIMONIAN IN FRANKFURT

the notification period for new Deutschemark Eurobond issues

to two days from the 14 days

step would be a cut to seven

FT INTERNATIONAL BOND SERVICE

days' notice.

bonds issued by Security Invest-ment Holdings, a special pur-pose Cayman Islands company, bearing interest at 0.3 percentage points above money mar-ket rates. They will also get non-voting shares in the vehicle company.

The Cayman company will hold the perpetuals and use the interest on them to pay interest on the new honds. The mechanon the new bonds. The mechanism cannot be used to mop up only the worst-performing perpetuals because Financial Security Assurance, the US company providing the guarantee, requires that a balanced portfolio be purchased in order

a portfolio of zero coupon bonds issued by the US Govern-ment and the World Bank as collateral for repayment of the

The cash put up by success-the purchase of the zero coupon ful tenderers will go towards bonds and to the insurance premium to be paid to FSA.

D-Mark Eurobond market on the grounds that it plays havoc with bond deals depending on

underlying currency swaps or

Many deals have had to be withdrawn before being issued owing to changes in exchange

rate relationships during the notification period. The much shorter period should in theory lead to a marked increase in the number of swap-driven D-Mark Eurobond issues.

The Bundesbank had already

moved towards meeting the market's requirements last year, when it reduced the calendar period from one month to 14 days.

Some bankers would have

Closing prices on July 32

During the afternoon the bond was quoted at less 2.10 bid. This was outside its 14 per cent fees but implied a slight narrowing in its yield differential, Morgan Stanley said. An unusual 160m convertible for Lonrho, the UK-hased conglomerate headed by Mr Tiny Rowland, provided the main talking point in the

the main talking point in the market.

The issue exceeded limitations on non-pro-emptive issues put forward by British insurance companies and pension funds earlier this year; if fully converted, it would cause a 5 per cent dilution of the company's issued share capital.

But Credit Suisse First

But Credit Suisse First Boston, the lead-manager, said that a large proportion of Lonrho's shares were held by

INTERNATIONAL **BONDS**

non-institutional and the company had obtained shareholders' approval for the full amount in March.

The structure of the issue

also attracted attention. It was designed with a low premium to encourage early conversion into equity. But dealers said it would also provide an attractive switching oportunity for an existing shareholder.

The return on the bond was unnearly low for this type of paper. It was only slightly higher than the net dividend yield on the shares. But the vestor's put option after five years, giving dewnside pro-

years, giving downside pretection.

The 15-year bond carries a
44 per cent coupon and is
convertible into Lonrho
shares at a premium of 6.1 per
cent. It may be put after five
years at a price to give a yield
of 8.51 per cent, about 1 per
cent below the yield on the
comparable gilt.

Amid strong demand, the
bond traded well over its par
issue price at around 1654.
Lonrho's shares closed at
295p, down 4p on the day.

Credit Suisse First Boston
also led yesterday an A\$75m
five-year bond for Australia
and New Zealand Banking
Group, the first ever equity
linked bond in the Australian
dollar sector.

The 13 per cent issue,
priced at 111, carries
warrants exercisable into
ANZ's shares at A\$4.71, a 10
per cent premium over the
close. The issue traded at

per cent premium over the close. The issue traded at slightly above its issue price. Eurodellar bend prices closed as much as I point lower.

lower.

Nonura International launched a \$70m five-year deal for Seiyu, the Japanese retaller, guaranteed by Dailehi Kangyo Bank. The 91 per cent hond was priced at 1011, and traded at around less 2 bid, against 11 per cent fees.

less 2 bid, against 1; per-cent fees.

In Switzerland, prices of fixed rate bonds closed nar-rowly mixed in fair turnover while most equity linked issues were easier.

S. G. Warburg Soditie suid it was withdrawing a five-year bond for Mess. Mr T. Boone bond for Mesa, Mr T. Boone Pickens's master company, which was relamethed last week having been cancelled in April. The company was understood to have withdrawn the bond for the second time because the amount which Soditie had managed to arrange underwrite was too sodiue and managed to arrange underwrite was too small to make it worthwhile. This was believed to be around SFr 100m, which compared with a maximum SFr 200m.

priced a recent SFr 100m fiveyear equity warrants bond for Nankai Electric Railway. The coupon was set at 1 per cent. l per cent below its indicated level. The bond was quoted at around less 31 in the grey

market.
In the D-Mark market, prices ruse during the morning but closed unchanged in small turnover, after the dollar firmed in the wake of US consumer price figures. The Bundesbank aumounced

repurchase agreement of DM 12.8bn, while the amount expiring was DM 8.1bn.

A weaker yen has dented market confidence. Ian Rodger reports

Cash mountain builds up in Japan

based on expectations of a recovery in corporate earnings. Others believe that the recent

their Tokkin funds
into rebuilding stocks and,
ultimately, new plant.

The net outflow of investment funds from Japan has
accelerated sharply in the past
two months, since the US dollar
began to strengthen against the
yen. It has been directed
especially into US bonds and
equities. Japanese net purchases
of US securities are estimated fleates of deposits were up 10
in reached between \$7bm per cent in June) will probably
ease substantially now that the
Bank of Japan is no longer

and length processor.

On the other hand, Tokyo
supply growth (M2 plus certifleates of deposits were up 10
in the country's high processor.

All there are country's \$5ba, according to a Bank of Japan official.

Meanwhile, the Nikkei

instruments.

Opinions are sharply divided about how and when this huge build-up of liquidity will be deployed. Some analysts foresee an early stabilisation of the land was the rising value of the yen. Although it was causing considerable damage to land the land was the rising value of the yen. Although it was causing considerable industrial companies, it start also readulated the land was the rising value of the yen. past two years are spent.

The main force, paradoxically, bond market and a rally of the it was also producing the so-stock market in the autumn, called three merits—declining inflation, declining oil prices and declining interest rates. These trends, in turn, contri-buted significantly to the formato direct more funds abroad tion of funds for investment will accelerate, at least until a and favoured the stock market recovery in the Japanese economy leads industrial companies to withdraw money from their Tokkin funds and put it is the stock market as an outlet for these funds.

Now that the yen has begun to weaken, these funds.

A CASH mountain is building average of leading Tokyo Stock on the outlook for the yen.

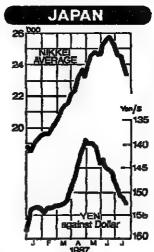
In Japan because investors

Exchange issues has tumbled Some predict that the current recover in the near future.

The most popular candidate to provide the new stimulus is all-time peak of stock markets.

Some predict that the current recover in the near future.

The most popular candidate to provide the new stimulus is an old-fashioned earnings.



Certainly, Bank of Japan's officials continue to express concern about another round of currency instability.

Others argue that the authorities are underestimating the speed at which Japan's ficates of deposits were up 10
per cent in June) will probably
ease substantially now that the
Bank of Japan is no longer
buying large amounts of dollars
in the foreign exchange
in the foreign exchange
markets.

Analysts are sharply divided imports are growing—up 38.6 houses will not want to see the
per cent in June, excluding oil
and gold. They say that the
less market.

"It would be awfully convenient if the market continued
decline more quickly than
expected and so the yen will
remain relatively weak. That
means the stock market will one analyst said yesterday.

Liquid funds in Japan's price of the benchmark 89th series govarnment bond has fund trusts and investment trusts have risen by more than a third since March to Y11,000bn (\$72bn) and analysts estimate that the average fund now has 40 to 50 per cent of its assets in short-term money instruments.

Opinions are sharply divided

The main factor of the benchmark 89th spice of the benchmark 89th series govarnment bond has and so the old three merits will be able to reassert them to 102.06 yesterday.

There is now a wide consensus in Kabuto-cho, Tokyo's financial district, that the forces that have driven both the strong bond and stock markets in the past two years are spent.

The main factor of the benchmark 89th soon resume its rising trend, and so the old three merits will be able to reassert them that that based in part on a strengthening domestic market, they will make better than expected profits in the first half of this fiscal year.

"I think there will be a lot of good news from companies," Mr Yasuo Kanzaki, executive vice president of Nikko Securities, said yesterday.

Others doubt that the earnings recovery will be enough to lead the stock market into new growth. Mr David Gerstenhaber of Morgan Stanley predicted: "We are unlikely to have a major rally for the foreseeable future."

One clue to the direction of the market in the next few months is the heavy schedule of new issues in the stock market. This includes a privatisation sale of shares worth an estimated Y5,000bn (\$33bn) of Nippon Telephone and Tele-graph in October, and about Y1,200bn worth of bank issues in the next few weeks.

There is certainly no short-age of liquidity for these the powerful leading securities

less market.
"It would be awfully convenient if the market continued dull for a couple of months and

New Zealand registers eight new banks

They are Barclays New Zealand (UK-owned); NZI Financial Corporation of New Zealand; Citibank of the US; Hongkong and Shanghai Bank-ing Corporation; Macquarie Bank (Australian - owned); Broadbank, a local subsidiary of National Australia Bank:

National Australia Bank; Indosuez of France; and CIBC New Zealand (Canadian-owned). The banks join the four existing trading banks with permission to operate as full banks in New Zealand.

tions.

EIGHT NEW banking institutions have been registered by the Reserve Bank, said the newly registered institutions system to any bank wishing to newly registered institutions system to any bank wishing to of which NZ\$15m is paid up. It must also be able to show down that it has a substantial corporation of New Zealand.

One other application, believed to be from Main Corporation of New Zealand; Citibank of the US; to of New Zealand, The local consideration. The local consideration of New Zealand, The local consideration of front runner in this sector is Broadbank, which already has a network of branches and a wide retail customer base. under consideration. The local trustee banks and building societies, which have also expressed interest, cannot become full banks until the There is no limit to the number of new financial insti-

tutions, either local or foreign-owned, which will be allowed Government changes the regulations covering their operato operate in New Zealand, provided they meet the criteria The four existing trading

Labour Government, non-bank-ing institutions could carry out most of the services provided by a bank with the exception of a

cheque-issuing service. Mr Roger Douglas, the Finance Minister, has already warned those institutions wishing to operate in New Zealand existing trading banks with per-mission to operate as full banks bank, a sophisticated trading operation. The New Zealand gistration an institution must that they will be on their own with no safety net provided by the Government if they get into financial difficulties.

All of these Securities have been sold. This announcement appears as a matter of record only.

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† Only one current maker supplied a price.

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David Waller on Tyndall's offer for Clayton Robard

The attractions of Australia

MR GARNET HARRISON first visited Australia in 1981. What impresed him as much as the beaches and the absence of a winter, was the immaturity of the personal investment market in the Antipodes.

"It was like getting out of a time machine," he recalls, "the whole industry just didn't

exist."
Unit trusts were largely limited to investments in cash and property. The concept of unit-linked lifeinsurance

policies had not taken hold of the saver's imagination. Saturday newspapers were not crammed with advertisements for such products.

After his fortnight's visit, Mr

Harrison determined to return. Six months later, he did so, and over the next four years, helped to build up the financial neiped to only the mandal services group now known as Clayton Robard. Earlier this week it indicated its willingness to be taken over for AS481m (£215m) by Tyndall Holdings, the smaller UK company where Harrision has been managing director since last Autum. director since last Autumn.
On the day that the Argentine invaded the Falklands in April 1982, Mr Harrison succeeded in persuading Mr Christopher Spence of English Trust, the London merchant tank to the London merchant bank, to provide the finance necessary to launch an attack on Australia's virgin financial markets: UK institutions financed the acquisi-tion of Keywest, a quoted cash

Mr Harrison's first veiture was to acquire control of Murrum-bidgee Holdings, an obscure dairy company. Its shares could only be traded at the company's head oce in Wogga Wogga, New Stilling a month funds totalish At the end of June this year, funds under Clayton Robard's management fell slightly short of A\$1.8bn. Brokers estimate

switched merchant banks, drop-ping Henry Ansbacher, the

financial adviser which played a key role in Mr Raymond Miquel's gaining control and subsequent expansion of the

Scottish-based brewing and

BY CLAY HARRIS

Belhaven switches banks



Garnet Harrison, managing director, Tyndall Holdings

South Wales, and were "fun-damentally undervalued," accor-ding to Mr Harrison, The deal injected \$A2.8m cash into Key-west's balance sheet. The move beyond elementary investment banking came in

August 1983 with the acquisi-tion of 75 per cent of Clayton and Robard Management for Nation A\$3.75m. At the time of acquisition, the three partners managed funds worth A\$30m. "The market was beginning to explode," Mr Harrison says, "within a month funds totalled

that its profits for the end of June will exceed A\$20m—and are likely to be A\$30m in the current year.

Over the past three months, sales of new life-related products have averaged A\$20m—and to develop both sides of the business: investment in Australia from overseas, and investment overseas from Australia.

ducts have averaged A\$60m a month. And over the prst four years the mushrooming of the sector has attracted numerous foreign investment management

of its assets, from land and private companies to more liquid equity portfolios. Further-more, the Australian governhas relaxed exchange controls.

Clayton Robard now sells Clayton Robard now sells about 20 "products," as opposed to a mere three when absorbed by Keywest. It also has three captive investment companies (the equivalent of UK quoted investment trusts) used by the in-house life assurance company, Associated National Life. These gllow Antipodeans to invest in an international growth fund; a special situation fund, and a smaller companies fund.

From London, Clayton Robard also manages the Australia

also manages the Australia that a country of the first tha

Tyndail had funds under management of £360m at the end of June. Furthermore, it provides on-shore and off-shore banking and trust facilities. Mr foreign investment management companies to Australia. These include GT, Hambro, Fidelity. Harrison believes these activities will complement those of and Banker's Trust, to name but a few. Mr Harrison believes that the sector is growing at the rate of A\$5bn a year, stimulated, not impeded, by increased competition. He attributes the boom to the transfer of wealth from the first postwar generation to the next, and to a young society's tendency to diversify the nature of its assets. from land and former plantations company of private companies to more the prominent Darling family.

the prominent Darling family. In 1984 the two companies acquired 50 per cent each of ANL, Australia's eighth largest

ANL, Australia's eighth largest life company, but the situation was complicated by Koitaki's 30 per cent holding in Keywest. Following the merger, the Darling family ended up with 40 per cent of Clayton Robard — which in April this year they decided to sell.

It this factor which has It is this factor which has made Tyndall's bid possible. Although "welcomed" by Clayton's management, Australian takeover rules prohibit a bidder acquiring more than a

Mr Bard's bid.

Owen Oyston

Capital Radio

Mr Owen Oyston, the socialist millionaire, yester-day disclosed a 5 per cent stake in Capital Radio, the London commercial station.

Mr Oyston, a Lancashire businesamin who made £20m from a chain of estate agencies in the north-west of England, already has exten-

Unlisted Securities Market year, and is also involved in cable television.

Mr Nigel Wahnsley, Capi-

tal's managing director, said he welcomed Mr Oyston as a

shareholder. "I am delighted to see someone who knows so much about the industry taking a stake," he said. Under Capital's articles of

association, drawn up under th guidance of the Independ-

ent Broadcasting Authority, no new shareholder is allowed

to take a stake of more than 10 per cent in the company. Anyone who did so would be

required to divest.
Shares in Capital fell 1p to
175p. At that price Mr
Oyston's 839,000 shares are

A sharp fail in the FRI Electricals share price yesterday dragged the value of its share offer for Babcock International well below the cash terms. The two companies unveiled an agreed merger on Tuesday.

FRI shares lost 154p to 1724p, a side of more than 8 per cent, compared with year.

per cent, compared with yesterday's 2 per cent decline in the FT-SE 100.

This values Babcock shares at 293.3p, against the market price yesterday of 311p, down 1p. There is an underwritten

each alternative of 310p. The share offer values Babcock at 2393m, the cash at £415m.

N. M. Rothschild, FKI's merchant bank, held back from heavy sympost for the

from heavy support for the share price, despite its com-mitment on Tuesday when the merger was announced. The bank said it would be "mad-

ness" to throw resources in support of the shares when the broad market was also

Sunleigh reduces its

stake in Dale
Sunleigh Electronics, the
small holding company where
FKI has one quarter of the
shares, has cut its stake in its
former bid target, Dale
Electric, from around 8.5 per
cent to 6.7 per cent. Sunleigh's
fife.3m offer for Dale lapsed
last month.

"We are planning to dispose of the stake as conditions
allow," says Mr Tony Merryweather, chairman of Sunleigh.

weamer, than man or Sun-leigh.
Since the failure of the Dale bid, Sunfeigh has made a number of smaller acquisi-tions—most recently, Powa Kaddy International, 2 pri-

vate company which designs,

manufactures and distributes hattery-powered golf trolleys.

falling heavily.

stake in Dale

FKI shares slide

buys 5% of

By Mike Smith

fifth of its target other than as a result of the offer. This means that a counter-offer cannot be

UK investors access to the Australian stockmarket. Once the tortuous process of acquisition is completed, at the erate into a prolonged squabble.

Hillsdown turns to **Bard claims** victory in housebuilding with Jarvis bid £40m acquisitions battle By Philip Coggan

BY NIKKI TATT

MR HARVEY BARD, the Hillsdown Holdings, the repayment. The placing price acquisitive food and furniture on the 11.38m shares is 300p. group, is expanding in yet Fairview New Homes was another direction—this time created in 1982 when Fairview London property investor, yesterday claimed a surprise victory in his battle to win control of building company J. Jarvis. PK English Trust, his financial adviser, yesterwith the proposed acquistion of Fairview New Hemes, a London-based housebailder splitted five years ago from the then-Fairview Estates group. In total, the deal is worth just under 440m terdsy amounced the offer was upconditional after acceptances carried his hold-ing to 50.3 per cent.

It is unusual for a bidder to win success by the first closing date and Mr David Beety, J. Jarvis' chairman, said he was "puzzled" by the amouncement, especially as Hillsdown already has substantial property interests—the division made operating profits of \$5m on sales of \$21.2m in 1986 — and a residential refurbishment programme is underway involving Nash terraces around London's Mr Bard's 750p per share cash offer, via Brockville Securities, was still below the 805p market price.

terraces around London's Regents Park.
Yesterday, Mr Harry Solomon, Hillsdown chairman, said that the addition of a housebuilding arm would also help the group get maximum potential from land which has come into the company as a result of acquisitions, and complement its sizable timber interests. The deal comes just two weeks after Hillsdown hr Beety was brought into the company in 1985 after discreet behind the scenes lobbying by institutional investors who were concerned about the group's plunge into loss that year. Earlier this month, Jarvis announced a jump in pre-tax profits to £723,000 in the year to March just two weeks after Hillsdown agreed to purchase Canadian agri-products group Maple Leaf Mills for £169m cash. 31 1987 and the group obvi-ously hoped its improved per-formance would help it defeat

Mills for £189m cash.

The company is proposing to buy 94 per cent of Fairview for £25.5m—with an option agreement over the remainder—and to repay its debts, which total £14m. The deal is being financed by a vehiclor placing of 6.5m shares; the vendors are retaining a further 2m Hills down shares; and an additional 4.85m shares are being placed by Hillsdown's joint brokers, Hoare Govett and Warburg Securities, to finance the debt active on the procuration on the process and in active on the procuration of private capacitors. However, the estimated has a private capacitor on the procuration of private capacitors and market for entry of the process and the process and the procurate capacitors. However, Mr. However, Mr. House has a private capacitors and private capacitors and private capacitors and private capacitors and private capacitors.

Mr Bard's titel.

Mr Bard attempted to join the Jarvis beard last October but shareholders then voted against his appeintment. Since then, Mr Bard increased his stake to \$2.76 per cent thereby triggering the provisions of the Takeover Code, requiring that the prorequiring him to make a full The Panel required Brook-ville to reduce its stake to 29.99 per cent but acceptances of 20.31 per cent have enabled it to go unconditional.

Lighting and alarms lift Menvier-Swain to £2m A 31 per cant rise in contribut mechanical contracting and tions from its emergency light. Other services added a further

A 51 per cent rise in contribu-tions from its emergency light-ing and fire alarms activities helped Menvier-Swain Group to lift pre-tax profits from £1.64m to £2.1m in the year to April 30 1987—its first full year since coming to the USM. Turnover moved ahead from £12.03m to £18.61m. £15.61m.

Directors of this emergenty lighting manufacturer proposed a final dividend of 2.2p (1.7p), making a total for the year 3.2p (2.1p). Earnings per 5p ordinary share rose from 3.3p

to 12p. Mr Charles Swain, chairman, Mr Charles Swain, chairman, reported that the group would continue its commitment towards a policy of investment for the future by way of research and development, with some £200,000 being charged against this year's profits. The coming year would benefit from introduction products now nearing completion of their development cycles.

He said that he was confident that the company's growth would continue at an encourag-

would commute at an encouraging rate in 1987.

Emergency lighting and fire slarms made profits of £1.84m (£1.4m) before tax and exceptional items; thick fikm products chipped in with £96,000 (£84,000); and electrical and

£184,000 (£148,000).

on the 11.38m shares is 300p.

Fairview New Homes was created in 1982 when Fairview Estates split its interests into commercial property development and investment—now the quoted Frogmore Estates group—and housebuilding. A partnership, mainly Fairview directors who had been responsible for the housebuilding side, was formed to manage a four-year development programme on the housebuilding side—sharing in profits from that work.

However, links with Frog-

However, links with Frog-

mowever, times with frog-more are now severed and the independent Fairview is esti-mating pre-tax profits in exce-of \$7.5m for the year to end-

June.
The company currently has a

land bank comprising 2,500-plus plots and some 20 sites

Hillsdown's move into house building comes at a time when Mr David Thompson, its co-founder and former joint chair-

founder and former joint chair-man, has been particularly active on the property front in a private capacity — taking a controlling interest in Glentree

controlling interest in Glentree
Estates, the estate agents, and
buying a 29 per cent interest
in Marler Estates.

However, Mr Solomon said
yesterday that this was "purely
coincidental." Mr Thompson
halved his stake in Hillsdown
to 15 per cent in April and is
now a non-executive director at
Hillsdown.

Hillsdown shares shed 2p to

under development

• comment Menvier's main growth in an encouraging set of figures came from its core business of emer-gency lighting where it claims a 31 per cent share in a market whose growth has secclerated from an annual 8 to 12 per cent. It is also making headway with its fire alarms and tential battery systems where its share is growing faster than the market. Its new US operations registered a first time loss but registered a first time loss but should break even next time, and the group is looking for further acquisitions, in related areas which will make use of its existing distribution pet work to increase its penetration of the US market. At home it is considering a move into electric or electronic products: a healthy balance sheet gives it the option of funding smaller acquisitions with cash. The acquisitions with cash. The company's growth trend of the last ten years looks set to continue, buoyed by the upturn in construction. And on that basis the market is expecting £2.6m, which on the closing price of 248p produces a prospective p/e of around 16; at a night but fully deserved premium to the market.

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Ealing Electro in bid talks

By Phillip Coggan

Ealing Electro-Optics, the USM-quoted optical equipment manufacturer, is one step closer to finding a new owner. Its hoard announced yesterday that it was in talks with an unnamed party which may or may not lead to an offer for the company. The potential bidder was introduced by Sleipner UK, a financial services company whose ultimate holding company is the Norwelgian group Nevi. Sleipner, which holds a 40.5 per cent in EEO. has undertaken to find a bidder, or to bld itself, for the company before September 30.

Sleipner acquired the stake from EEO's one-time parent company, Raling Corporation as security for a finance programme. The Takeover Panel execpted it from making a full hid from EEO until July 1 and extended the deadline when Sleipner ag-sed to find a bidder for at least 150p per share.

Ward White

WARD WHITE has commen-ced a public offering of 856,962 American Depositary Shares at \$19.87 per share. In addition to this initial offering, which is managed by Shearson Lehman, Ward White will make available a further 125,535 ADS's to the underwriters to facilitate the management of the issue. It the further 125,535 ABS's are taken up, the maximum size of the offer will be 2,587,311 share capital, shares, repre-senting 2; per cest of the new ordinary shares, repre-sent ordinary shares, repre-

Staverley Industries Staveriey Industries' chairman told shareholders at yesterday's annual general meeting that it was too early in the trading year to be sure about the year as a whole. Significant external induction significant external insurences and exchange rates would impact the company and these ware not too easy to forethist with tertainty. All he could say at this stage was that the company continued to progress and subject to no unexpected setbacks they anticipated another record year.

Valor name change At yesterday's annual gen-eral meeting of Valor shareholders approved a change of name to Vale Valor following the \$160m American assuma-tion programme by the com-pany. Trading at Yale and Nutone was said to be buoyant white in Scitain Valor trading continued to be good.

Dawson Intl DAWSON INTERNAT-IONAL's chairman told shareholders at yesterday's annual general meeting that in addition to all existing in another to all existing businesses growing, the com-gany was also examining sev-eral potential acquisitions. Trading in the first quarter of this year had been shead of last year, order levels were last year, order levels were higher and provided retail sales in major world markets remained buoyant, the in-

BOARD MEETINGS

creased tempo would be sus-

Bank. Roomey frust, sound-Land and Exploration, Southwast Reefs Exploration and Mining, W. Deep Lavels. Finals: BTS. Bertam, Black / Boscombe Property, British Blood Agency. CAP Group. Dee Corpe Sibilit, Great Universal Stores, I Leisbre, F. H. Tomkins,

This advertisement is issued in compliance with the requirements of the Council of The Stock Excha Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Rural Planning Services pic ("the Company") to take place in the Unisted Securitie Market. It is emphasised that no application has been made for these securities to be admitted to listing.

> Placing by Gilbert Eliott and Company

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Gilbert Eliott and Company

23rd July, 1987

Finlay talks with Elders BY MIKE SMITH

Belhaven Group yesterday to back Belhaven's expansion plans. Another factor, how-ever, was changes in the bank's corporate finance department, especially the resignation of Lord Spens, managing director. as a result of the Guinness Elders IXL, the Australian mur.

restaurant company.

Belhaven appointed Bar- organise Ansbacher's unsucc clays de Zoete Wedd as its ful défence of the Arthur Bell merchant bank, consolidating whisky group, of which Mrits financial advice within the Miquel was chairman, against Barclays group. De Zoete & a takeover bid from Guinness Bevan continues as Belhaven's in 1985.

Ansbacher put together the sole stockbroker.

Ansbacher put together the
Mr Miquel said that Bel- 27.25 per cent stake which enhaven was looking for a group abled Mr Miquel to take over as

James Finiay, the tea planter pre-tax profits to £5.78m from and international trader, is in 1985's £8.29m. talks-which could lead to the sale of S. H. Lock, its troubled finance house subsidiary-with

brewing and pastoral group. The discussions follow what Finlay described in its annual report as a disastrous 1986 for The main factors were foreign exchange losses in Australia, where most of its business is based, and a major bad debt in the UK.

haven was looking for a group abled Mr Miquel to take over as Lock's losses of about 23m in with greater financial resources chairman and chief executive 1986 helped depress Finlay's

Analysts said it made good sense for Finley to sell Lock. One said the subsidiary had become rather accident-prone, and compared unfavourably with the rest of Finlay's finan-

cial services division. Elders last month unveiled rechuffle of its finance arm. It claims to be Australia's largest non-bank financial insti-

No-one at Elders was available for comment last night. but Finlay said Elders had made England, already has extensive interests in the media.

In recent months he has been involved in putting together a rescue package for News on Sunday, the left of cantra tabloid newspaper in which he has a substantial shareholding. He is chairman of Red Nose Radio, the controller of stations in Preston, Leeds and Cardiff which plans to join the

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Dealings in the ordinary shares of the Company are expected to commence on 28th July, 1987.



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UK COMPANY NEWS

Allied Textile up 17% and plans acquisition

BY ALICE RAWSTHORN

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MEETINE

Allied Textile Companies yesterday unveiled a 16.8 per cent rise in pre-tax profits to £3.62m activity. But Mr Russell Smith to 10.52p (8.94p). The board on turnover which rose by 5 per cent to £29.45m in the first half of the year.

The group which has staged interests.

cent to £29.45m in the first half of the year.

The group, which has staged a series of acquisitions in recent years, also announced that it intends to expand its speciality textile interests with an acquisition which should be completed within the next few weeks. Allied then plans to accelerate its expansion programme, according to Mr Russell Smith, chairman, by buying more niche textile businesses.

In the 1980s Allied has been transformed from a traditional Yorkshire wool business into a company dominated by its interests in speciality textiles, such as fabrics for use in the defence and automotive industries.

Traditionally Allied, which holds a substantial cash pile of about £25m, has derived a high

Bespak profits more than doubled at £1.97m

Bespak which manufactures comment Bespak which manufactures and sells specialised aerosol valve systems, continued its recovery with pre-tax profit more than doubled from £808,000 to £1.97m against expectations of around £1.6m. Mr Robert King, chairman, said that there was some exceptional demand after Christmas, but even allowing for that, the underlying trend was upward and most significantly, the customer base was growing.

The sale of valves to Glazo was higher than expected and shares battled bravely against sales to the pharmaceutical giant were ahead and still represent over 50 per cent of the underlying trend was upward and most significantly, the customer base was growing.

this time (£369,000). The final dividend has been The final dividend has been prospective p/e at 15 looks high increased from 2.5p to 2.75p enough, given that the "Glaxo making a total of 4.5p (4.25p). factor "is still a long term risk.

Bespak took a nasty knock Bespak took a nasty knock two years ago when its heavy dependence on Glazo finally came home to roost, so the news that sales to the pharmaceutical giant were ahead and still represent over 50 per cent of turnover is something of a mixed blessing for the pharmaceutical relations.

Nevertheless, these figures were wall shead of most people's forecasts and the shares battled bravely against The sale of valves to Glazo was higher than expected and would not necessarily continue at the same rate but the company was assured of a continued good demand level.

After tax of £642,000 and other product lines and other product lines and after the rationalisation, a large profits came out at £ 1.32m (£605,000) for exemings per share of 9.8p (£5p). There were no extraordinary charges this time (£369,000).

The final dividend has been prospective p/e at 15 looks high

Goodman doubles size with GMG acquisition

Goodman Bredsets, the small too in 1988; making pre-text loss-making clothing group, is profits of £311,000 in 1986 on to double its size via the acquisition of GMG, a privately-owned retail group which takes in 20 Benetten shops. It a DIY group—which he sold to will also raise just over £lm to gus in 1988 and a Maita-based strengthen the group and fund

new trading ventures.

Under the deal Mr Gerry
Goodman, his son, Paul and Mr
Harold Goodman will join
Goodman Brothers as nonexecutive chairman, director executive chairman, director and finance director respectively, and Mr Gerry Goodman plus his family interests—end up with a 31 per cent stake in the company. The Goodman father and son are unrelated to Goodman Brothers; Mr Harold Goodman has no family connection with either.

The deal follows a substantial reorganisation of Goodman

reorganisation of Goodman Brothers itself in the wake of the arrival of accountant Mr David Bernstein—originally a consultant but now non-executive chairman—in 1985.

which went to Lonrho in 1976.

GMG is one of the largest Benetton retailers in the UK, with sales topping £6m. It has no formal franchising arrange-ments with Benetton, but sells the stock through 20 stores, pri-marily in the south and south-

Yesterday, Mr Goodman suggested that the company could expect to add two or three stores a year. GMG also takes in a small chain of shoe shops, which trade as The Tube and sell designer products, and has the UK rights to Tommy Hil-figer. a New York-based designer. The first store here is scheduled to open in Septem-

Goodman has now pulled out of maunfacturing, and yesterday unveiled a reduced pre-tax loss in the year to end-April of £43,000 against £234,000 on sales cut from £9.97m to £5.29m. Unlike the previous year, there are no extraordinary write-offs. In the current year, Goodman says that it has been hit by "the appalling weather" but adds that a strengthened sales team and additional customers have been some compensation.

Ser.

Goodman is paying for AMG via the issue of 9m new shares, doubling its existing issued applied. The company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets of £3.1m company then plans to have a one-for-six rights issue at 42.5p, to create a company with net assets o

have been some compensation. were suspended at 63p in early GMG, by contrast, has shown June, capitalising the company steady growth since its forms at £6.2m.

London United purchase

BY NICK BUNKER London United Investments, Walbrook Insurance. the specialist insurance group. has conditionally agreed to buy for £9m El Paso Insurance, one of the non-life companies which has business managed by London United subsidiary, H. S. Weavers, an underwriting

El Paso and its Bermudabased subsidiary. Desert Insur-ance, have a 6.5 per cent share of the business written by Weavers, which specialises in. US casualty risks. London United said El Paso's activities closely mirror those of London United's own subsidiary,

London United said that the acquisition would enable El Paso to benefit from market conditions, in which premium rates are still rising, while maintaining the quality of its burners. El Paso made pre-tax profits of £1.13m in 1986, and had capital and reserves of £10.1m. London-United said it was paying a consideration of £9m to El Paso's current owner, ACR Holdings. The consideration will be satisfied by the issue of 1,168,832 new shares which have been conditionally placed with investors by Cazenove, the London United said that the with investors by Cazenove, the

British Benzol changes name

British Benzol shares yes-terday rose 5p to close at 144p—defying the slump in the market—following its annual general meeting at which its name was changed to Powerscreen International.

The new name reflects the change in its basic business following a reverse takeover last year by Powerscreen, the mobile screening equipmanufacturer and

supplier.
Mr Patrick Dougan, chair-

of British Benzol would con-tinue to be phased out and he spoke bullishly about the prospects for the mobile screening equipment business. Acquisitions would be simed at companies offering procompany's extensive inter-

national distribution network. Powerscreen International will seek a relisting as an engineering company.

Financial Dynamics sought by Broad St.

city PR company launched less than a year ago.

The takeover is the latest in a round of break-ups, new company formations and takeovers that have plagued the public relations arm, pany formations and takeovers that have plagued the public relations arm, pany formations and takeovers that have plagued the public relations arm, pany formations field, and many believe may even be endemic to this low entry cost, people business. Broad Street is well known for its hard-hitting role in some of the City's major takeover that have plagued the public relations arm, streets Financial Strategy. Mr Piggott died in a car crash in December.

Most of its 12 staff are former employees of Addison's financial public relations arm, streets Financial Strategy. Mr Piggott died in a car crash in December.

More recently, Financial Dynamics broke away from Gray-ling and took on Mr Tony Knox, another Addison veteran, as chairman. Mr Knox and Mr Justin Downes.

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added niche businesses. In the late 1980s, when the climate is more clement, it shows no sign of changing. The remnants of its traditional interests should remain intact. But, as the British Furtex disposal proves, Allied is as ruthless as ever at weeding out poor performers. The integration of Bulmer has been rather slower than expected. Its improvement to pected. Its improvement to date has prompted analysts to increase their profit projections for the year to £9m. Yet the progress of the share price will depend on the pace of acquisitions. If Allied is as active as it promises, the prospective p/e of 14.5, on yesterday's share price of 382p, seems undemanding. And it may even succeed in eroding its infamous increase which classes.

Financial Dynamics was set Broad Street Associates, the USM-quoted public relations up in October under the wing company, is close to agreeing of Grayling, the advertising to pay up to £5.4m to acquire group, by two ex-Addison Con-Financial Dynamics, another sultancy executives, Mr Charles City PR company launched less Piggott and Mr Justin Downes.

The company has been search-ing around for suitable takeover PR careers together, working for John Addey Associates.

ing around for suitable takeover targets for some time. Among others, approaches have been made to Grandfield Rork Collins is believed to involve a long financial with a view to backing arm-out period for Financial its buy-out from Saatchi & Dynamics with the consideration, mainly to be paid in August 1986, through a reverse profit targets spread over a 4½ takeover of listed shell Stanelco, year period.

Board Street's shares were For 1987-88. Financial Dynamics with the consideration, mainly to be paid in profit targets spread over a 4½ takeover of listed shell Stanelco,

Board Street's shares were For 1987-88, Financial Dynamically placed at 43p each. In mics fee income from its 60 the year to October, it reported existing clients should be pre-tax profits of £990,000 around £900,000 — suggesting (£226,000) on turnover of 7m pre-tax profits of the order of £500,000.

Five days ago, Broad Street's Mr Downes commented last board issued a statement saying that to the companies were that it was unaware of the "culturally similar," and that reasons for the current sharp increase in its share price—greater resources," that being which closed at 89p last night.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase any

KINGSTON OIL & GAS plc

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BROWN, SHIPLEY & CO. LIMITED

LAURENCE PRUST & CO. LIMITED

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QUAYLE MUNRO LIMITED of 2,400,000 Ordinary Shares of 50p each at 100p per share

SHARE CAPITAL

issued and proposed to be issued and fully paid

£3,531,001 in Ordinary Shares of 50p each Application has been made to the Council of The Stock Exchange for the whole of the Ordinary Share Capital of Kingston Oil & Gas plc, issued and proposed to be issued, to be admitted to the Official List. It is expected that dealings in the Ordinary Shares will commence on 28th July, 1987.

Kingston Oil & Gas plc, through Kingston Oil Corporation, its operating subsidiary,is engaged in oil and gas production, development and operating services in Ohio, U.S.A.

Listing Particulars relating to Kingston Oil & Gas plc are contained in new issue cards circulated by Extel Statistical Services Limited and copies of the Listing Particulars may be obtained, during normal business hours, on any weekday up to and including 6th August, 1987, from: Brown, Shipley & Co. Limited,

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Laurence Prust & Co. Limited.

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£4,500,000

London ECTY 4YS.

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Founders Court, Lothbu London EC2R 7HE.

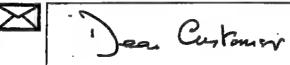
Edinburgh EH2 4HQ.

The Company Announcements Office,

23rd July, 1987

Post Office Report and Accounts 1986-87

A letter from the Post Office.



Thank you for your custom during the last year. The record growth in the amount of mail you posted allowed us to continue a policy of keeping our price rises below those of prices in general.

With rising volume we were able to continue with the discount of a penny off the price of the second class stamp through to October, and to follow this up with a further discount at Christmas. After holding the price of the first class stamp for nearly two years, we added a penny in October to help meet rising costs. However, at the same time, we reduced the basic price of letters to EEC countries by 4p.

The price of a second class letter is still only a halfpenny more than it was five years ago, and overall our inland letter prices are more than 11p in the pound lower in real terms, taking into account the cost of living, compared with five years ago.

We put a major effort into improving our overseas letters and parcels services during the year and this has been reflected in the enhanced standard of service we were able to give. We began a programme of action to improve further our letters service in the United Kingdom. We are continuing that in the present year with a further investment of £15m to improve service standards. For example, we are arranging extra daily calls from the postman to another 400,000 addresses at a time when most Post Offices in other countries have abandoned the second delivery as

In our post offices, too, we began a drive to improve service. Important to this is action on an agreement we have reached with our main union for the progressive introduction of part-time workers to help us cover peak periods. We made further progress with a programme of improvements to Counters' premises on which we spent another £6m last year. We expect, and are determined to see, further improvements in the year ahead.

In our bank, we have introduced a range of new services which include mortgages, high-interest deposit accounts and new insurance services. In addition to more than 160 automated teller machines of our own, Girobank customers can now use the cash dispensing machines of other partners in the LINK organisation.

Royal Mail Parcels has launched its Business Programme which includes a charter setting out its commitment to provide the highest level of service, and offers a wide range of discounts and other benefits.

Another investment for the long term was the reorganisation of our activities into individual businesses. Each has a strong marketing department and has created its own customer care units to make sure that our customers have their own special representative in the businesses.

We intend in the year ahead to improve our services further, and to develop them to provide what you want at a price you think it is fair to pay.

Yours faithfully,

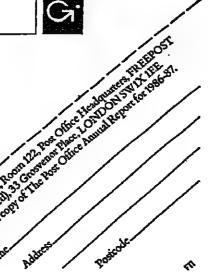


Sir Ron Dearing

This letter to customers is taken from the Post Office Report and Accounts for 1986-87. Amongst the highlights of a successful year a profit before tax of £170 million is reported. If you would like a free copy of this report, please complete the coupon in this advertisement.



In business to serve you.



BY ALICE RAWSTHORN

Courtaulds, the textiles and to be run by its present manchemicals group, is augmenting agement team. Mr Martin about 20 per cent of UK apparel
its interests in the lace indusry by acquiring three lace
rough three lace in France
in the group intends to continue
the group intends to continue
investment in new equipment
the lace industry follows the
arrival of several large textile
groups in a sector which has chemicals group, is augmenting its interests in the lace indusits interests in the lace industry by acquiring three lace manufacturers—one in France and two in the UK—for £8m. Yesterday Courtaulds announced the acquisition of a controlling interest in DLR Textiles—which trades as Desseilles—one of the largest manufacturers of apparel lace in France. In recent years Desseilles has expanded its international interests and has established joint ventures in Japan, Spain and the US. Exports now represent half its annual sales

Once the acquisition is com-pleted, Desseilles will continue concluded within a month or so.

Interim statement

Income before taxation.

Capital employer Snare capital...

Interest paid and sundry expenditure-

Retained income at end of period

Employment of capital
Fixed assets
Loan to Buffelsfontein Gold Mining

Net current liabilities

Long-term loans Balance at end of period

REMARKS:

its international network.

In the UK, Courtaulds is in the throes of discussions to gain firms.
full control of Long Eaton
Fabric, a knitting and lace business in which it already holds a controlling interest. It is also negotiating for LEF to acquire Laces and Textiles, the second largest manufacturer of apparel

interim report for the six months ended 30 June 1987

Quarter ended 30.06.87

5,790 14,169 14,484

34,443 4,142

22,558 11,032

33,590 25,500

8,070

131,466 8,090 59,687

199,243

149,700

227,543 28,309

35,717 62,017

199,243

R'000 93,399 2,940

ent will be partly in cash and partly by the issue of additional preference shares in Buffelsfontein Gold

These loans are in US dollars and are fully covered. The 1986 figure, however, includes a rand loan of R74.4

available at the London office, 30 Ely Piace, London ECIN 6UA

The report has been approved and signed on behalf of the company by two directors. On 4 June 1987 dividend No 4 of 30 cents per share was declared payable to shareholder. 19 June 1987. Dividend warrants will be posted on 7 August 1987.

The interim Report will be sent to shareholders on or about 30 July 1987 after w

Beatrix Mines Limited

Courtaulds' expansion within the lace industry follows the arrival of several large textile groups in a sector which has traditionally been the preserve of a few long-established family firms.

The John Crowther Group bought the assets of the apparel lace business owned by E & A Richards, a subsidiary of Stormguard, the holding company, earlier this year. While two weeks ago Debfor Holdings acquired the Birkin Group, one of the UK's largest manufacturers of apparel lace.

turers of apparel lace.

6 months

ended 30.06.87

53,043 8,642

44,401 14,812

29,589 4,001

33,590 25,500

8,090

131,466 8,090 59,687

199,243

77,843

149,700

227,543 28,300

33,717 62,017

199,243

R'000 93,399 7,980 33,712

6 months

ended 30.06.86 R'000

18,626 19,492 3,961

42,079 18,461

23,618 9,828

13,790 2,393

16,183 12,750

3,433

131,461 3,433 159,281

294,175

77,843

233,776

311,619 17,444

58,832 76,276

294,175

R'000 220,448 18,152 113,370

Authorised—150,000,000 ordinary shares of no par value Issued— 85,000,000 ordinary shares of no par value

Quarter ended 31.03.87

18,600 4,500

14,100 7,069

7,031 4,001

11,032

11,032

131,466 11,032 84,463

226,961

77,843

183,908

261,751 34,790

4,369 39,159

226,961

Philip Coggan on Delta Group's revival

Mr Wilson's healing touch

WHEN Mr Geoffrey Wilson took over as chief executive of Delta Group in 1981, it seemed a classic example of an ailing British engineering company. Pre-tax profits had dropped from £30.4m to £19.1m between 1979 and 1980 and interest charges of £17m represented a gearing level of about 60 per

Now after years of treatment from Mr Wilson, who is the son of the late Lord Moran, Winston Churchill's physician, Delta feels healthy enough to attempt a contested acquisi-tion—the current £70m bid for electrical engineering group George H. Scholes.

Delta followed up the bid with Monday's £20m acquisition of the European subsidiaries of Nibco, the US plumbing fittings manufacturer. The Nibco businesses are designed to strengthen Delta's finid-controls division. trols division.

The group has been attempting for years to shed its image as a metal basher—it was known as Delta Metals until 1981—and its electrical equipment sector, into which George H. Scholes would be absorbed, has gradually replaced the metals division in importance,

Electrical equipment provided 42 per cent of Delta's turnover and 49 per cent of its profits in 1986 and the group sees Scholes as a natural fit into its switchgear and accessories

The two companies have similar interests in the electrical safety market.

Concern over safety is prompting the increased use of shock detectors like miniature circuit breakers (mcbs) and residual current devices (rcds) which attempt to eliminate the risk of electrocution. Delta supplies industrial and commercial companies vie its MEM and Bill switchgear ranges and Scholes supplies the domestic market via its Wylex range.
It seemed such a natural fit that Delta hoped for an agreed hid but after what were desord out after what were tes-cribed as "positive discussions" with Scholes' chairman and managing director and its financial adviser N. M. Roths-child, Delta was forced into making an announcement by a sudden jump in Scholes' share price. A few days later, the board of Scholes rejected the bid and its share price low stands at 613p, well above the 550p cash alternative from

A £70m bid must have been a heady dream in the early

Geoffrey Wilson, executive chairman of Delta Group

ship. Like many of its rivals in the engineering industry, Delta rationalised production facilities, cut costs and sold lossmaking subsidiaries; between 1979 and 1984, UK emloyee levels fell from 23,000 to 11,800, Cash became a top priority in order to cut the gearing ratio and by 1963 interest charges had failen to £10m helping pretax profits back up to £31.8m.

Mr Wilson, who became chair-man in 1982, did his best to set man in 1982, did his dest to set an example for cost-cutting by slimming down the board and keeping head office staffing to a minimum; the result is that management is now firmly in the hands of the divisional executives whom he nicknames

the "barons." While the UK businesses battled to re-establish them-selves, one area where growth was fairly hectic was South Africa. Ironically, Delta has heen striving to diminish its exposure to the area for the past few years but such has been the pace of growth that Africa actually increased its share of profits between 1985 and 1986 from 15 per cent to per cent. As a result, Delta has been

its stake in the businesses has been reduced to 49 per cent, the companies have assumed associate, rather than subsidiary, status and the profit contribution from the area should fail this year. So the 1987 Delta can claim to have discarded its eld de-pendencies on metals and South

1986
1st qtr.
2md qtr.
3rd qtr.
4th qtr.
November
December
1967

lst qtr. 2nd qtr. January February Mareb April May June

1967 1st qtr.

January February, March April May

1st qtr. 2nd qtr. 3rd qtr. 4th qtr. October

1st qtr. January February

1st qtr. 2nd qtr. 3rd qtr.

1st qtr. 2nd qtr. January February

March April

Africa.

"It's a good cash generator, with a good management team and some quality operations." believes Mr John Heron, an analyst at Greenwell Montagu. The doubts centre on th one doubts centre on the growth prospects; between 1984 and 1986 pre-interest profits only rose from £54m to £58m. That figure was distorted by major disposals like those of the taps and tubes businesses in 1985 but nevertheless some of the group's business like cables and metals are perceived as be-

and metals are perceived as neing very mature.

Although the group could
generate another £20m in cash
this year, analysts expect pretax profits to rise about 10 per
cent from £57m to £63m, a respectable but in these days
unexciting improvement. So most analysts agree that the company now needs to make some kind of purchase,
"I think Delta needs

acquisition to enhance its growth," believes Mr Colin Fell, engineering analyst at Scrimgeour Vickers. "The Scholes bid makes commercial sense for the company as long as it does not pay too much." Although switchgear was known to be a potential expanknown to be a potential expansion area, an overseas acquisition was widely perceived to be the group's first move, with the US the most popular tip. Delta admits to ambitions there and in Europe — the Scholes bid is only part of the acquisition strategy and indeed follows five bolt-on purchases since April. But some wonder whether Scholes was the right place to make the first major move. The Manchester-based group earns a very good return on assets a very good return on assets and when it comes to the debate, it might be hard for Delta to argue that it can add As a result, Delta has been management strength. And able to remit £30m in each from with the current bid already years, considerably helping it it is hard to see how much room to cut its gearing. Now that

DELTA GROUP PERFORMANCE 1983 31.8 13.0 13.9 15.2 1.7 Profits before tax Profits in millions of pounds, earnings in pence

Multitone cuts loss

Multitone Electronics, which manufactures specialised commanufactures specialised com-munication systems, reduced its pre-tax losses by over £1m in the year to March 31 1987 with figures of £436,000 compared with £1.44m. The divi-dend is retained at a nominal 0.1p net, and the loss per 25p share was 2.8p against 7.8p.

The directors said the growth rate of the market for public paging equipment was expected to accelerate sharply during the next few years, especially in western Europe.

YEARLING bonds totalling fim at 91 per cent, redeemable on July 27 1988, have been issued by the following local authority. Swansea (City of)

Rural Planning heads for USM

BY PHILIP COGGAN

companies planning environjoining the Unlisted Securities Market via a placing.

The group went into receiver-ship in 1982 after the non-payment of a large Central American contract but since American contract but since then, after its purchase by some overseas investors, the company has concentrated on the UK market. The present directors gained control of the group via a management buyout in June 1986.

Dracky profits have grown

Pre-tax profits have grown only from £54,000 in 1983 to £142,000 last year but a surge in business this year and the sale of the agricultural software

Rural Pisming Services, a division enables the company consultancy which gives advice to forecast pre-tax profits for to government authorities and 1987 of \$425,000. Gilbert Eliott is placing 1.43m larged equity, at 70p each, giv-ing the group a market capitalisation of £4.5m.

Ratners rights

Ratners Group announced yesterday that 91 per cent of the 27.28m new ordinary shares offered in its rights issue have been taken up.

JERSEY ELECTRICITY CO: Interim dividend 7p (5p) gross for six months to March 29 1987. Pre-tax profits £1.73m (£1.22m). Gross revenue £9.8m agains £10.24m, Again no tax.

1,005 1,714 1,606 1,612 1,638 75.1 76.1 71.9 68.2 68.5 68.4 179.1 184.0 187.4 191.0 191.3 189.4 142.4 145.7 146.8 147.4 147.4 147.9 94.5 97.5 97.5 97.5 125.5 120.8 100,3 101,3 100,6 100,4 168.1

Financial Times Thursday July 23 1987 UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=190); engineering orders (1980=190); retail sales value (1980=190); retail sales value (1980=190); retail sales value (1980=190); retail sales value (1980=190); registered unemployment (excluding school leavers) and unfilled vacancles (1900s). All seasonally adjusted.

198

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); suginesting output, metal manufacture, textiles, leather and clothing (1980—100); heuring starts (900s, monthly average).

115.9 117.5 117.5 116.1 117.1 116.3 114.9

EXTERNAL TRABE—Indices of export and import volume (1980=100); viable balance; current balance (£m); qil balance (£m); terms of trade (1980=100); official reserves.

-1,227 -1,551 -2,573 -2,602 -715

-1,185 -517 -262 -417

FINANCIAL Money supply M0. M1 and M3 (three months' growth at annual rate), bank sterling lending to private sector; building societies net inflow; HP†, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

Rank BS HP Base M0 M1 M2 lending inflow lending; rate

19.8 27.3 15.4 14.1 29.8

20.3

PEFLATION—Indices of carnings (fan 1980—180); hasic materials and finels, wholesale prices of manufactured products (1980—100); retail prices and food prices (fan 1987—100); Reuters commodity index (Sept 1981—100); trade weighted value of sterling (1975—100).

153.7 118.4 162.9 117.1 163.3 118.0 164.4 119.2 164.3 117.5 164.9 119.2

160.2 110.6 100.6 115.4 113.6 116.0 118.9

115.1 107.0 122.0 117.0 117.0

105.7 105.0 106.0 106.0

+682 - 94 -031 -756 -100 -384

+645 + 83 +398 +183

+6,203 +6,435 +6,996 +10,531 +3,847 +8,196

+1.696 +2.579 +2.686 +2.094 +2.748

1,438 168 4,814 160 763

104.1 103.1 104.5 104.6 195.0

196.8 195.9 195.9 184.9

163.1 100.8 161.5

7,375 7,739 8,223 8,176

+1,164 100.5 +383 100.3 +328 106.4 +454 106.8 +419 102.4

102.8 104.0 195.0 107.1 107.4

106.2 107.9 108.0 100.1

112.2 107.4

111.5 112.7 112.8

107.5

187.4

117.5 124.9 121.9 128.8 122.6 138.5 138.5 143.4 127.6 138.5 132.8 144.7 131.8 143.9

133.3 131.4 138.0 130.2 137.1

106.5 175.5

230.1 210.3 207.1 219.4 213.9 231.2 231.2



Bank of Montreal

U.S.\$250,000,000 Floating Rate Dehentures, Series 10, due 1998

Notice is hereby given that the Rate of Interest for the six month period 23rd July, 1987 to 25th January, 1988 has been fixed at 7.1125 per cent. The amount payable per U.S.\$10,000 Note on 25th January, 1988 will be U.S.\$367.48 against Coupon No. 3.

Morgan Guaranty Trust Company of New York

Years ended 31st March	1987	1986
Turnover	£37,496,000	£34,033,000
Profits before tax	£5,410,000	£4,567,000
*Earnings per share	9.7p	7.9p
*Dividend per share	22p	1.8p
Capitalisatio	n issue of 1 for	r5

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To: The Secretary, Plysu Woburn Sends, Milito Buckinghamshire M	ne coupon below: PLC, 120 Station Road, on Keynes, Ki7 Ste.
Please send me a copy	of the 1987 Annual Report
Name	
Company	
Address	

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(incorporated with limited liability in the Province of British Columbia, Canada)

Introduction to the Official List

ARRANGED BY

Hill Samuel & Co. Limited

Granges is a Canadian company based in Vancouver, British Columbia which, together with its subsidiaries, is engaged in the exploration, development and operation of gold and other mineral properties in Canada and the United States.

The Council of The Stock Exchange has admitted to the Official List all of the Common Shares without par value of Granges set out below:

COMMON SHARES WITHOUT PAR VALUE

issued and fully paid Reserved for issue

3,181,841 21,776,044

Listing Particulars relating to Granges are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours (Saturdays and public holidays excepted) up to and including 27th July, 1987 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, and up to and including 6th August, 1987 from:

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23rd July, 1987

Owners Abroad hit by start-up at Air 2000

reflected in a £3.58m pre-tax loss in the six months to April 30 1987 revealed yesterday by Owners Abroad Group, the travel company and airline which in May graduated from the USM to a full listing. The loss was in line with the company's expectations. Turnover totalled £24.54m.

However, because of a change of year end to October 31 the company has produced figures excluding those companies which were not in the group during the six months to April 30 1986 to allow a rollid com-30, 1986 to allow a valid com-

These show a loss before tax of £2.49m compared with a loss of £3.28m on turnover of £21.37m (£18.82m). The main companies excluded in the figures are Arrowsmith Holi-days, a tour operator which has the same seasonal pattern to its results as the rest of the group, and Air 2000, Owners' airline which began operations on April 11 this year.

Arrowsmith and Air 2000 were expected to make a significant contribution to group profits in the full year,

Earlier this year it was expected that Owners would be

the man who set it up 25 years ago. However, in early July Mr Scott disposed of 4.6m shares—8 per cent of the equity—and retained L72m shares (2.99 per cent)

Mr Howard Klein, who took over as chairman after Mr Scott's departure following a Scott's departure following a boardroom row in April, said that he was confident that the full year winld show a worthwhile increase in profits over 1986. The company was continuing to trade well and bookings were currently 17 per cent ahead of last year.

Owners paid 1.5p. It intends to start paying interim dividends in the year starting November 1 1987.

In spite of all the gloom among tour operators. Owners Abroad can take comfort that its seat wholesaling and Air 2000 operations are already fully contracted for and in the expectation that yet another wet UK summer should drive thousands into last minute bookings, so morphing up the 20 bookings, so mopping up the 20 per cent of holidays still on the stocks. The holding of overboardroom row in April, said the stocks. The holding of overthat he was confident that the full year would show a worthwhile increase in profits over 1986. The company was continuing to trade well and bookings were currently 17 per cent ahead of last year.

He said it was the company's policy not to sacrifice margins for volume and although margins were under some pressure, overall they were being maintained.

Owners paid no tax and losses per share amounted to 6.23p. Mr Klein sald that he expected to recommend an increased dividend for the full year to October 31 1987. In the ten months to October 31 1987. In the ten months to October 31 1987. In the year starting November 1 1987.

McKechnie Bros. in £12m NZ purchase

The Fluid Control stake was previously held by Pegler-Hattersley, the valve maker which Tomkins took over in June 1986. McKechnie forced the sale under an agreement requiring that it be offered the stake if control of Pegler UK parent holds a 69 per Cent stake.

McKechnie Brethers, the engineering and plastics group, has taken full ownership of Fluid Control NZ, the dominant New Zealand maker of taps and other brass plumbing products, with the purchase of the 50 per cent stake held by F. H. Tomkins, the engineering group.

The Fluid Control stake was The Fluid Control stake was the cont

The Finid Control stake was ware.

The Finid Control stake was ware.

Fluid Control is the largest McKechnie Broth-

McKechnie is to pay Before the sale, McKechnie NZ\$32.75m (£12.36m) in cash and Tomkins (succeeding Pegfor the holding and repay ler) had shared non-executive NZ\$1.5m in loans. Fluid Conversight of Fluid Control's trol reported pre-tax profits of local management.

Beecham delays US filing of heart attack treatment

Beecham Group yesterday dis-closed that it is delaying by three months the filing with US regulatory authorities of a new treatment for heart attacks.

has been ordered by more than 100 hospitals since its launch there in March. The UK filing is expected by the end of this Mr Bauman said the company

had made an encouraging start to the current year. Trading profits were ahead and in line with expectations. Almost all sections of the business showed progress and the "satisfactory trend" was

the "satisfactory trend" was expected to continue.
Of the new drugs, Relifax, a treatment for heart attacks, has achieved UK sales of more than \$500,000 since its launch in March, Sales in West Germany have started more slowly.
Worldwide sales of Timentin, an injectible antibiotic,

increased 59 per cent in the first three months of the year compared with the correspond-

ing period of last year.
Sales of Augmentin, the anti-blotic whose turnover growth was a significant factor in last year's 15 per cent in group pretreatment for heart attacks.

Mr Bob Bauman, chairman, told the annual general meeting that the postponement had been caused by a decision to increase the number of patients covered in clinical trials. The US filing for the drug, Eminase, is now expected next April.

In West Germany the drug is also applying for a quotation on the National Market System of National Association of

on the National Market System of National Association of Securities Dealers (Nasdaq).
One shareholder, while praising the company's recent overall performance, lamented the sale of the Findlater Mackie Todd drinks business.
Shares in Beecham fell 12p to close at 564p.

Applied Holographics
Chairman O. C. Boxall said
in the annual report that the
second half of the current
financial year should see a move
into profitability and a firm base
established for real growth in
turnover and more importantly. turnover and more importantly, profits thereafter.

Brasway moves ahead to £1.4m

Brasway, tube and bright bar final manufacturer and oil blender, from saw pre-tax profits rise from £1.31m to £1.4m on turnaver down from £24.53m at £22.95m in the year to May 2 1987. The directors proposed a

May, 1987

prospects for the group both in
the short and medium term
remained extremely good.
Acquisitions were being
vigorously, pursued and he
expected organic growth also
to be "the order of the day."
The company's engineering
division made profits of £964.536
on turnover of £21.65m; oil
blending contributed £109.038 Acquisitions were being ment. The new bright bar facting vigorously, pursued and he expected organic growth also to be "the order of the day."

The company's engineering division made profits of £964,336 on turnover of £21.68m; oil blending contributed £109,038 from £1.26m; head office made £302,132; and associated companies £27,299. The results included an eight-month contribution from Midland Tube. Brayway paid tax of £467,863 (£537,474) and extraordinary items, relating to the disposal of Lyndy amounted to £78,484 (£46,892 credits). The directors recommended a one-for-one serip issue. on turnover of 221.88m; on blending contributed £109,038 from £1.26m; head office made £302,132; and associated companies £27,299. The results included an eight-month contribution from Midland Tube Stockholders and a four-month

final dividend of 0.85p—up from an adjusted figure of lems: Brasway had disposed of 0.625p last year—making 1.35p its loss-making Lyndy division; acquired Midland Tube and Europower; and managed virtually to restricture the welded tube division. The bright bar division experienced the year well and overall prospects for the group both in the first eight months proving the short and medium term very difficult. However, the last remained extremely good. four months saw same improved and he tory is virtually complete.

Matthey in position to plan for expansion

MR NEIL CLARKE, Johnson cutive Matthey's chairman, yesterday told shareholders at the annual meeting that the restoration of the group's financial position over the last two years enabled it to plan for expansion, al-though recent high double-digit rates of profit growth could not

Of the group's four divisions, precious metals, which contributed £19.9m to 1986-87's pre-interest profit total of £50.4m, was continuing to experience buoyant platinum trading and high refining volumes, said Mr Eugens Anderson, chief exe-

Catalytic systems expected to see a fiat US performance, the major component in last year's static £15.5m divisional result. aithough there was growth in

Europe and Australia.

Materials technology is operating at about the same level as last year, but is improving and should finish with results somewhat ahead of

1986-87s £17m.
Colours and printing's opening mouths were down on last year, and this division's 1987-88 profits are expected to be similar to last year's £8m.

Splash Products half year profits jump 45% to £103,000

Splash Products, which prints 568,000 (£45,000) for not earnand markets T-shirts and ings of 1.36p (1.12p) per 10p
fashion garments, has lifted share.

pre-tax profits 45 per cent from 271,000 to £103,000 in the first has been declared—there was a or the six months of the year to October 31 1987 against an increase of 17 per cent from \$1.09m to £1.28m in turnover. Mr John Beaumont, chairman

Mr John Beaumont, chalrman of this USM quoted company, said that sales for May and June showed a worthwhile advance over the corresponding months in 1986 despite some problems caused by the delayed receipt of imported goods, which were held up by strike action at certain British ports. Notwithstanding this situation, he viewed the outlook with confidence.

Tax charged for the period was £35,000 (£26,000), leaving

A. CAIRD & Sens (property and investment) is acquiring the capital of Powell & Halsall (Haulage) and related properties for £1.25m, satisfied by the issue of £16,667 shares placed with institutions. P & H is entirely appearance of waste with histoticing. For H is engaged in the transport of waste materials. For the nine months ended June 30, 1988 the vendors have warranted pre-tax profits of £300,000.

An interim dividend of 1.1p has been declared—there was a payment of 2.2p for 1965-86.

GRANVILLE

SPONSORED SECUE	TIS	IE	S
	Gross	Yield	
High Low Company Price Change	div.(p)	%	P/E
192 133 Ass. Brit. Ind. Ordinary 192 -	7,3	3.8	11,8
182 145 Ass. Briz Ind. CULS 192 +2	10.0	6.5	-
40 34 Armitage and Rhodes	4,2	10.5	8.6
142 87 388 Design Group (USM) 125 -5	2,1	1.6	19.9
318 216 Berdon Hill Group manustrates 218kd +1	5.3	1.7	27,2
175 St Bray Technologies 175eus	4.7	2.7	14.0
240 130 CCL Group Ordinary 240 +5	11.5	4.6	6.2
131 Se CCL Group tipe Conv. Prefs 131 +2	15.7	12.0	_
183 136 Carborundum Ord, hammann 183 -	6.4	3.5	13,3
24 91 Carborundum 7.5pg Pref, 83	10.7	11.5	_
106 87 George Sigir	3.7	3,4	2,8
143 119 Isis Group ************************************	_	-	-
75 80 Jeckson Group	3.4	4.5	8,3
440 321 James Berrough instrument 440kd	18.2	4,1	10.0
97 St James Surrough Spc Pref 97 -	12.8	13.3	-
780 510 Multihouse NV (AmerSE) 520 -	-	-	20,6
810 361 Record Ridgway Ordinary 810 -	1,4	_	10,3
86 82 Record Ridgwey 1000 Pref 82xd -	74.7	17,2	_
91 80 Robert Janking partition and 80 -	_	-	3.6
122 42 Serutions	_	_	_
183 141 Torday and Carilais	9.6	3.4	9.4
420 321 Trevian Holdings	7.9	1.9	8.7
131 73 Unilock Holdings (SE) 131xd +1	2.8	2,1	24.1
190 115 Weiter Alexander,	5.9	3.1	14.1
196 190 W. S. Yestes 186xd -	17.4	9,9	19,5
176 \$6 West Yorks. Ind. Hosp. (USM) 137	6.5	4.0	14.5
* Scrip Issue			

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Turnover Profit before tax Dividends	Increase	1986	1985
	86/85	£	£
	+280%	6,068,148	1,595,815
	+333%	780,976	180,393
	+80%	79,236	44,100
Earnings per share	+188%	6.44p	2.24b

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Public Works Loan Board rates Effective July 22

How Darmstadt gained from a transatlantic shuttle

Software AG has become pre-eminent in Europe on the back of fastidious commercial housekeeping and a unique venture into the US market

DARMSTADT, near Frankfurt, West Germany, is the home of the European Space Agency, where batteries of electronic scanners track the re-entry of earth-bound space satellites.

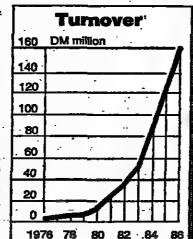
It is also the home of Soct-ware AG, a European company the present leading position of which in world software is at least in part the result of its own unique "re-entry" a decade ago into its home market.

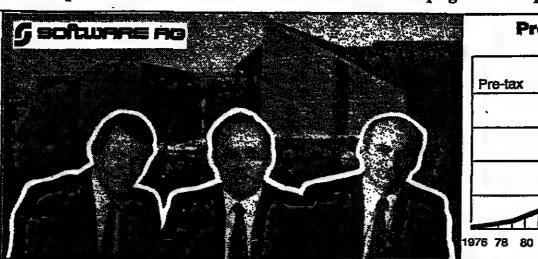
market.
In 1972, three years after it was founded and at a point atwhich it was becoming well, established in its native Germany, it took the courageous de-cision to withdraw its entire sales force from Europe to attempt to find broader markets in the US. It was a pioneer among Euro-

pean computer firms in attempting to sell software in the US and the company it set up, Soft-ware AG of North America, proved resilient and successful. Within two years it had in-stalled some 50 copies of its principal product, the database management systems Adabas, in over 20 computer installations. In 1976, it entered the Euro-

lin 1976, it entered the European market and has never since looked back. According to Peter Pagé, its executive vice president, to succeed in Germany, it was first necessary to have proved itself by succeeding in the US.

cerned about software com-panies which are driven chiefly by marketing considerations: "These companies are simply heating themselves up" he argues. "I see grave dangers in that."





Software AG's Darmstadt headquarters and (from left to right) Peter Page, executive vice-president, Peter Schnell, president, and Wolfgang Mudter, ager of international operation

when it was written. Early

a flurry of interest in what are called relational databases, where the relationship of every

ce of information in the data

piece of information in the data-base to every other piece of in-formation is clearly defined. It makes possible queries like "Produce a list of all salesmen in the south-west re-

gion who were under quota

On the face of things, there is little danger of Software AG burning away in a cloud of incandescent gas. Its success seems to be built on a combination of thoroughly engineered software technology coupled with fastidious housekeeping.

Its extensive and comprehensive series of products have all been funded from earnings with the exception of a small Government grant given in the early 1970s.

to some 30 per cent (DM 35.2m) of the company's assets.
Software AG now inhabits a

it over from the builders.

It has already identified an adjoining site where a second, similar building will be erected next year.

Coffware AG specialises in two was written. Early data-

the kinds of computer program, systems software, which rarely hits the headlines like—for example, the best selling spreadsheet Lotus 1-2-3—but which is
absolutely critical to the data
centre, the data processing industry's production site. Systems antiwers is concerned with
control of the computer's own Its present rate of growth of early 1970s.

Over 25 per cent a year, he "First we earn, then we says, is not only satisfactory but "horrific."

"We do not wish to become At the end of the 1986 financial investments amounted about software refrienced in the results of this approach are imbiguished to make data processing to explain that he is confinancial investments amounted about software software come 30 per control of the computer's own utilities to make data processing operations quicker and more efficient. more efficient.
Adabas, the company's flag-

Software AG now inhanus a building on the outskirts of base management system, a way Darmstadt, built in a fine composition of traditional and modbination held in a composition of traditional and modbination and modbination of traditional and modbi

Adabas was devised and writ-ten by Peter Schnell, Software

Pagé says: " It makes sense to is to have the data stored as flat files (the basic structural element in a relational database). We said right from the beginning that there was no need for pointers or for a hierarchibases were hierarchical in structure with a system of software cal structure

> Only now is the competition catching up. IBM is marketing its own relational database called DB2 which is still, by general agreement, somewhat on the slow side. Adabas, for example, has been bench-marked at several times the speed of DB2.

Other competitors include Computer Associates, Digital Equipment and Culli-

ing centres which use its equipment, so does Software AG face an increasingly tough

82 84 86

Profits

DM million 25

20

tition will become harder but he argues that Software AG still has a five to seven year competitive edge, quoting the US consultancy the Gartner Group as saying that IBM is some five to eight years behind the state of the art in database management technology. Other authoritative opinions

Page agrees that the compe-

have come from computer industry experts such as James Martin, who believes that Adahas comes closest to the concept net, a company which had been chief competition to IBM in facturers and US-based comerciar years but has had a panies dominate the systems

over last year to DM 18m.

special, mystical status, because user company top executives simply do not have the detailed technical knowledge."

software market, how has Software AG managed to achieve its present position of leading the European market among independent software manufac-

First, it concentrates on its own business and expends no effort on what it sees as fripperies. It is not a member of the European trade association, ECSA, or the European Comput-ing Services Association: "We have no time for that" Page says scathingly.

It has not sought development funds from either of the major pan-European research initiatives Esprit or Eureka and its senior people make it clear they doubt the value of such Secondly, it maintains a

close relationship with its customers. Its first copy of Adabas was installed in the West Deutsche Landesbank some 16 years ago and the bank is still a customer.

tional technology.

IBM is certain to establish quality built into Adabas, while DB2 in most of the data process other companies have had to go through expensive and trau-matic software conversions to make progress, Software AG's customers have built on their original foundation: "It is the same technology," Pagé shrugs,
"Now it is approved of as futuristic,"

Third, it operates in all European countries and in North and South America, Japan and in the Middle East through sub-sidiaries run by local manage-ment and subject to local laws and business conditions.

This means that calculating the group's worldwide turnover can be complex. It seems, however, that in 1986 it was more than \$200m, which would place the group right at the top of the list of independent software

Wolfgang Mudter, the manager for international operations, says that all are profitable and showing signifi-cant growth. The UK subsidiary, for example, doubled its turn-Perhaps most important, how-

ever, is the effort the company has put into making its software simpler for its customers to use. "There are many technological dragons in systems software that the user has to fight," says Page. "We try to hide the detailed technology. Data pro-cessing can no longer have a

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Where Adabas is at work in Britain

SOFTWARE AG customers in the UK include the High Street retailer F. W. Woolworth, the national pallet and container pool, GKN Chep, and Edinburgh District Council.

Woolworth began to use Adabas in 1985 after it Went through a structural repreanisation including a change of con-trol from its former US parent

to a British consortium.

The data processing side of the business had to be re-organised in the shortest pos-sible time. The hardware, an IBM large mainframe, was installed in January 1985; the database was operational four months later with the first "production" system running only eight weeks after that.

At GKN Chep, Adabas is used to keep track of more than 6m pallets which are hired on a daily basis to industries including pharmaceutical, drink and packaging.

The operation is run on a Digital Equipment (DEC) Vax superminicomputer. Systems manager Michael Curren concentrated on using Systems the software to make the com pany more effective in the marketplace: "The first application to come from Adabas was a customer service system, not an accountancy program, he says. "It, ensures that a customer receives a prompt and adequate answer to any pooling

Edinburgh's Tourist Information Centre features a booking system which has proved accurate, reliable and what the customer wanted (which is not always the case in complex systems development).

The city's Labour-controlled council is attempting to move decision-making closer to the people; but area office approach works only if it is backed up by efficient computer systems. So far, Adabas and Natural seem

ALLIANCE GLOBAL BOND

FUND, SICAY

14, Rue Aldringen, Luxembeurg MOTICE OF 1887 ANNUAL MEETING OF SHAREHOLDERS

Tales of the Supernatural feature in the race to stay ahead

ADARAS seems to have been around for so long that Soft-ware AG's management complains that people sometimes think it is old hat. Not so, they say, the rest are only just eatching up.

Nevertheless, no company ean afford to sit on its laurels in the software business and the company is investing heavily in its view of the

The basis elements of the product line are the data-

Adabas itself, together with "Natural," Software AG's fourth generation language. A fourth generation language or 4GL makes it

possible to write complex programs in a simple fashion, and it is basic to Software AG's strategy. More recently has introduced

Around this care, the com-pany has built a complex set

of settware tools, pieces of software with functions that might seem obscure suiside but are absolutely vital with-

They include Natural Connection, a system for con-meeting microcomputers to maintrames, Com-plete for data communications manage ment and Con-nect, an office The chief thrust of the com-

wards incorporating artificial intelligence in software tools and systems. Peter Page, Software AG's

executive vice president, says:
"We are creating a data base system that will, for the first time, be able to learn."

Much of the development work is directed towards expert systems, software systems which have the capacity to store information and manipulate it in a variety of ways so that the computer

answers to questions asked of

"Expert systems can no longer be regarded as something new and mysterious," according to Page, "They must be included in standard applications."

He believes that the data dictionary, the list of all the names of all the data items in a data base will take on an increasing number of logical functions in application development.

Such a system could offer the programmer the possibility of creating new applications simply by linking together sets of data with predefined specifications: "This will considerably reduce, if not eliminate, actual pro-

gramming." So Software AG, a company which has set great store by making data processing simpler for its customers could be set to sky the greatest dragon of all.

Company Notices

ALLIANCE INTERNATIONAL TECHNOLOGY FUND, SICAY 14. Res Aldringen, Lexembourg MUTICE OF 1867 ANNUAL MEETING OF SHAREHOLDERS

The 1987 Annual Meeting of Share-holders of Alliance international Technology Fund, Steav, will be beld at 2.30 p.m. (Luxenbourg time) on Friday, July 31, 1987 at the offices of Banque Ganerale de Luxembourg, 14, Rue Aldringen, Luxembourg for the following

 To approve the auditors' resort and audited financial statements for the facal year ended March 31, 1987.
 To approve the annual report of the Fund for the facal year ended March 31, 1987.

, 3. To approve the payment of a dividend of 5.10 payable to shareholders dividend of S.15 payable to preventioners of record on June 30, 1987.

4. To elect the following persons as Directors, each to hold office until the next Annual Meeting of Shareholders and until his or its successor is suly elected.

owithed:
Kell Estald
Climton J. Kendrick
William H. Hundersod
Estalo Ogivare
Climo Welfren
Dave H. Williams
John M. Williams
John M. Williams

E. To suppoint Street & Whinney as independent sustants and Kenneth Allay as statutory auditor of the Fund for the forthcoming fiscal wakr. for the forthcoming fiscal year.

6. To transact such other business as mey properly come before the meeting. Only shareholders of record at the close of business on May 31, 1987 are entitled to notice of, and to vote at the 1987 Annual Meeting of Shareholders and at save adjournments thereof.

By Order of the Board of Directors Claude Arend

TABNO MARINE AND FIRE INSURANCE COMPANY LTD

HAMBROS BANK LIMITED Annot that Coupon No. 19 representing

HAMBROS BANK LIMITED announce that Coupon No. 19 representing the dividend on the underlying sharts for the year ended 31st March. 1987 is payable as from 23rd July, 1987 as the rate of USSO.36 per Depositary share less Japaness taxes as applicable and may be presented at Bishopogate. Landon ECZP ZAA, or at Kredietbank S.A. Luxembourgeoise. 43 Bishopogate. Coupons presented to Hambros Bank Limited must be listed on the Special listing forms, which is the listed on the Special string forms, the coupon that will be deducted at the rate of \$60.12 in the \$6 on the Bross amount of the dividend before deduction of Japanese Withholding Tex.

Pumprot Bank Limited 23rd July, 1987

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ments thousand the Board of Directory By Order of the Board of Directory Mart Olinger Courts! Manuage

Legal Notices

INSURANCE COMPANIES ACT 1982 NOTICE OF APPROVAL OF THANSFER OF BUSINESS

NOTICE 15 HEREBY GIVEN under section 51(5) of the Insurance Companies Act 1982 that the Secretary of State, having considered an application from Société Centrale Préservatrice Foncière Assurances for his approvel of a transfer of certain general business to Préservatrice Foncière TIARD Compagnie d'Assurances, has approved the transfer. to Preservative pagnis of Assurances, has approved the transfer. Notice of the application was published in the London, Edinburgh and Ballast Gezettes and in Lloyd's List on 24 April 1987 and in the Financial Times on 8 June 1987.

IN THE MATTER OF THE INSOLVENCY ACT 1986 AND PLEOGRIDGE PROPERTIES LIMITED

NOTICE IS MEREBY GIVEN pursuent to Section 98 of the Insolvency Act 1986 that a Meeting of the Creditors of the above-named Company will be held at the offices of Single and Company. 35 New Broad Street, London EC2M 18M on 27th July 1987 at 2.30 pm for the purposes menuoned in Sections 98 to 101 of the seld Act. A list of names and addresses of the Company's Creditors may be inspected free of Charge at the offices of Single and Company, 35 New Broad Street, London EC2M 18M between 10 am and 5 pm on 23rd and 24th July 1987.

DATED this 13th day of July 1987

By Order of the Board

S. BENJAMIN-Director

International Appointments

A Pan Arab Company wishes to fill the following vacancies:

- **DIRECTOR OF FINANCIAL**
- AFFAIRS (Riyadh)
 DIRECTOR OF PROJECTS (Riyadh)
- **OPERATIONS MANAGER** (Bahrain Branch)

Candidates should be University Graduates in the appropriate field for each position, in addition to possessing the following practical experience:

DIRECTOR OF FINANCIAL AFFAIRS:

Ability to understand, develop, improve and maintain accounting systems, in addition to preparing operational and investment budgets. He should be fully aware of office automation systems, use of computer and capable of developing them.

DIRECTOR OF PROJECTS:

He should have enough experience in conducting investment opportunity studies, and feasibility studies in the industrial, agricultural or services sectors. He should have enough experience to follow up the implementation and operations of commercial projects and give guidance in this respect to his subordinates.

OPERATIONS MANAGER:

He should have enough experience in the financial control systems for banking operations, preparing the budget and apply it on present and expected banking operations. He should have enough experience in all banking services, and products, and able to deal with them and process their settlements. He should know computer systems, hardware and software. He should be able to determine the problems and work on solving it in the proper time.

The required experience for the above vacancles should not be less than ten years. Candidates should be able to speak and write both English and Arabic fluently and should have had suitable career progress.

Applications with a photograph of candidate, should be sent together with the necessary academic and work experience certificates to: THE DIRECTOR GENERAL

P.O. Box 4009, Riyadh 11491 Saudi Arabia

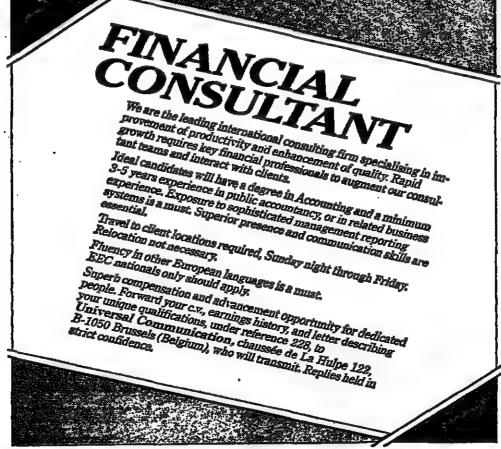
WANTED IMMEDIATELY

ONE BILLION US DOLLAR INTERNATIONAL FUND INVESTING WORLD WIDE IN EQUITIES, FUNDS, BONDS AND CURRENCIES, SEEKS FOR IMMEDIATE HIRE HIGHLY QUALIFIED

INVESTMENT MANAGER

Candidate should have 5 to 7 years experience in portfolio management and should have experience in European and Far Eastern markets. The candidate will be based in London or Geneva and will be responsible for the selection of outside fund management institutions and the tracking of their investment performance. About 30 per cent travel.

Please send your curriculum vitae to: .: Cipher CL-1075 TRISERVICE S.A. Case postale, 1219 Chitelaine Geneva/Switzerland who will transmit
All replies will be treated confidentially



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Daniel Berry Ext. 3456

Tessa Taylor Ext 3351

filtration systems.

the various financial and administrative areas of our Hull plant and our sales office in Hednesford. He/she will report to the Director of Finance in

Applicants should send their curriculum vitae to Jeannine Felix, Personnel Department.

donaldson

Sutton Fields Estate, Rall HUS OXN.

- W - C - THE CONTRACT OF THE finance manager

Donaldson Filter Components Ltd., a subsidiary of Donaldson Inc. USA, with various offices throughout Europe, markets a wide range of heavy duty air Based in Hull, our Finance Manager will manage

The candidate will be a chartered accountant, aged between 27 and 35, and have 5 years experience (preferably in a US multinational). He/she should have a good knowledge of manufacturing

Donaldson Filter Components Ltd. Oslo Boad,

A TOTAL CAST AND THE SECOND SE

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74.5 to 1 74.6 to 2 74.6 to 2

From 54,79 67,50 64,79 64,60 64,60 64,60 64,60 64,60 64,60 64,60 64,60

84.2D

UK determined on set-asides

BY BRIDGET BLOOM

THE EUROPEAN Community year because of shortfalls in cannot rely on decreasing the southern Europe—the rising price paid to farmers as a cost of support for cereals was means of reducing mounting prohibitive. Mr MacGregor means of reducing mounting cereal surpluses but will have to take increasing quantities of land out of cereal production, Mr John MacGregor, Britain's Minister of Agriculture, warned

EC socio - structures scheme finally adopted last month. But the Government was determined to press the case for a Community-wide scheme as soon as the business of the EC resumed in the autumn. Mr MacGregor said.

The debate was bound to be lengthy and controversial but the Community had to accept that "one way or another land is going to have to come out of cereal production."

Pechiney plans

capacity

more aluminium

By Robert Gibbens in Montreal

C81.2bn

demand for aluminium. Pechiney in Greenwich, Con-

necticut, would not comment, but industry sources say that a

prohibitive. Mr MacGregor noted that the spending allocation for cereal price support in the Commission's draft budget for 1988 was £4bn, nearly twice the amount spent in 1985. Cereals now took 21 per cent He hoped to introduce a limited voluntary scheme to take some land out of production early next year under the 1985.

Mr MacGregor - who was talking yesterday to the Home Grown Cereals Authority in London indicated that the con-clusion was clear. Despite the recent decreases in prices to be paid to farmers and despite, also, the tightened Community control over the buying of cereals into the EC's intervention stores, "we cannot rely on price alone to reduce the level of cereal production."

Yields from cereals were rising inexorably and the Commission now predicted that the so-called set-aside scheme which Britain wanted the EC to adopt would be would amount to 100m tonnes. Demand for cereals was static or falling, while there seemed to be little prospect of increasing exports.

However, even if increased British exports were possible—as they had been in the last The minister made it clear



Mr John MacGregor . . . "One way or another land is going to have to come out of cereal production"

Officials estimate that at least 15 per cent of the land presently growing cereals would have to be set aside in order to bring internal demand and consumption into reasonable balance, a figure which the British National Farmers' union, for example, also accepts.

However, the NFU has been urging the case, both to the Government and the Com-

mission, for a compulsory set-aside scheme. It fears that a voluntary scheme will not attract enough farmers and could result in only the most marginal land being taken out of production. It also believes that a compulsory scheme would be fairer both within each mem-her state and across the Comber state and across the Com-munity.

Yesterday, Mr MacGregor accused critics of a voluntary scheme of "sweeping aside for-midable difficulties," including policing and administering a policing and administering a compulsory scheme which could include Europe's 4m cereal farmers. British officials also argue that a voluntary scheme would be more likely to be taken up by the smaller and less efficient farmers.

Britain, France and Germany contribute the major part of the EC's cereal surpluses and in varying degrees support some form of set-aside scheme. But as Mr MacGregor acknowledged vactorials are the properties. yesterday, getting EC-wide acceptance even for a voluntary scheme will be a lengthy and difficult process.

There is no possibility that it could affect this year's planting, due to begin in a couple of months. The best Britain can hope for is that a scheme could be negotiated at next year's price fixing, in time for the 1988-89 season.

US waves stick over Gatt talks ALUMINIUM

BY NANCY DUNNE

PECHINEY OF France plans a feasibility study for a third pot-line at its new 230,000 tonnes-ayear aluminium smelter near General Agreement on Tariffs and Trade.

The Reagan Administration has tabled a proposal in Geneva which would phase out all agri-culture trade subsidies and smelter, 50.1 per cent-owned by Pechiney and 24.95 per cent each by Alumax and a Quebec government-controlled com-pany, started up the first pot-line last August and the second The plant's infrastructure was designed for fast installation of a third potline of around 110,000 tonnes capacity when markets justified it. The study will take nearly a year against a background of rising world

can grains and onseeds starting back of all subsidies, the Council said recently.

So far, most of US export

In view of the freeze and subsidies, granted under the rollback. Congress has been Export

Enhancement

Pro
reluctant to grant vast new 1986 deal under which Reynolds Metal Company, of Richmond, Virginia, would acquire a 25 per cent interest in the smelter, has finally been completed.

THE COMPREHENSIVE Senate gramme (EEP), have been subsidies for feed grains. Intrade Bill, passed on Tuesday mostly limited to sales of wheat stead it has given the Gatt time by a resounding 71-37 vote, and wheat flour in a particuto act. It has also given the contains a stick designed to larly competitive market place. Presidency authority to waive prod along the agriculture trade using the new round of the sides of maize exports and been made.

General Agreement on Tariffs have been demanding that the However, an administration sidies of maize exports and have been demanding that the US follow suit.

According to the US Feed Grains Council, because the EC

has never before had significant maize exports, its use of subculture trade subsidies and maize exports, its use of sub-barriers by the year 2000. sidies to gain market share is Should the Gatt working group in violation of the Gatt. "The fail to reach agreement within two years, then the US could light of the EC's participation well implement a provision in the opening agreements of the Trade Bill calling for mas-sive export subsidies of Ameri-can grains and oilseeds starting in 1990.

So far, most of US arrors

However, an administration may by then be in power which is less committed to free trade than is President Reagan, and it cannot be counted on to

exercise the waiver.

The subsidies provided for in the bill are called "marketing Official closing (am): Cash 1063-5 :+36 1053/1050 the bill are called "marketing Official closing (am): Cash 1060-1 loans." A marketing loan allows farmers to repay their government loans at world price levels, and the Government thus takes a loss on the difference. Marketing loans have already been implemented for cotton and rice and US exports in those commodities have

Britain escapes beet disease

Taiwan buys **US** products TAIWAN has bought US farm products worth \$390m during a

Reuter reports from Washing-The purchases included corn. soyabeans, wheat, cotton and orange juice concentrate, the Taiwanese embassy said. It tendered for barley, but the price

It is already starting to show

Proven reserves total 7m

results with production for the first quarter of the 1987 finan-

purchasing tour of the country.

BY BRIDGET BLOOM

RHIZOMANIA, the virus potatoes resulted in the de-disease once it has infected disease which attacks sugar struction of the virus before it beet, although some progress beet and has caused markedly lower yields in continental farms, its soil horne vector and Europe, is not present in the UK although the British Ministry of Agriculture accepts that a risk of infection remains.

The rhizomania virus — the research is continuing into the property of Agriculture accepts that carried by the otherwise harmania struction of the virus before it beet, although some progress its soil horne vector and research is continuing into the property of Agriculture accepts that carried by the otherwise harmanias.

importation of the virus, in soil on consignments of pota-toes from the Netherlands, have been investigated in the last year, the ministry announ-ced yesterday. But it added that safety measures carried out in the East Anglian processing factory which imported the method of controlling the

AGC accounts for about 85 per cent of national gold output, which is the country's

second major export earner

production bonuses. An acute shortage of foreign exchange to

Recultivating Ghana's goldfields

Two incidents involving the betae. It was first detected in southern Europe in the lays 1950s and has spread north since, sometimes resulting in yields as low as three tonnes a nectare of refined sugar, compared to averages of 12-15 tonnes.

At present there is no known

producing some 1.4m tonnes of the EC's 14.5m tonnes of refined beet sugar, have long feared the advent of the disease. Yesterday, however, the Ministry insisted that provided proper vigilance was maintained, par-ticularly by vegetable impor-ters, the danger of rhizomania spreading to Britain was slight

MARKETS LONDON

COPPER'S RECENT from tone was reasserted on the London Metal Exchange yestone was reasserted on the London Metal Exchange yesterday as the cash price move ahead to register the highest closing price for 22 months. Having already recouped £2.50 of last week's £36.50 setback cash copper put on another £60,50 at £1,065 a tonne. The three months position closed with a £37 gain at £1,051.50 a tonne. Dealers said the market was underpinned by the continuing tightness of physical supplies and concern about Middle East tension. But they said the main impetus came from the New York market's strong overnight tone, which took London traders by surprise and pumpted a scramble to cover earlier short sales. Further apward pressure was provided by sterling's weakness against the dollar. The widening of the cash premium over three months copper reflected increased "borrowing" (selling forward and buying cash). The zinc market was also firm with cash metal closing £11.50 up at £511 a tonne. Sterling's weakness was again a leading factor but dealers also reweakness was again a leading factor but dealers also re-ported trade and commission house buving in recomme house buying in response to an oversold market situation resulting from last week's heavy selling. Borrowing was also a factor in the rine mar-ket, widening the each pre-mium by 54 to £9.50 a tonne. LME prices supplied by Amalgamated Metal Trading.

99.73 Unofficial + or High:Low purity (close p.m.) — \$ per tones
Cash 3840-50 +40 — Official closing (am): Cash (—).
three mondus 1640-5 (1805-10), settle- ment — (). Final bach close: —. Ring turnover: — tunnes. 99.5% E per purity tonne
Cash 1063-6 +34 1082/1060

COPPI	R
Grade A	(Unefficial or) close — High/Low = # per tonne
Cash a months	1084545 +48.5 1058/1057 1051-2 +87 1052/1088
(1023-4), th	losing (am): Cash 1068-8 res months 1046-7 (1010-1), 1068 (1024), Finel kerb 9,
Standard Gash 3 months	1060-5 +36.5 1060 1045-60 +37.1 -
(1023-5), th	losing (sm): Cash 1060-5 ree months 1040-5 (1005-6), 1005 (1025). US producer 82 capts per lb. Total ring

6.5), aet close: 3	closing (em): three months three months (4CS 05-1. Ring turn E spot: 38-42 can	i), Final kert lover: 10,025
	Unofficial + c cicee (p.m.) - £ per tone	– i High/Low
Cash & Months	411-3 +8.5 589-90 +4	414

NICKEL

2075-80),	closing (em three mont ment 3070 () 86-95. Pling	to 3092-3 (3015-
	Unoffical - close (p.m .sper to:	+ or	Low

3085-90 +67,5 R130/B76

Offici (496-7) settlem SQ4-5, US pri				
	High grade	Unofficial close (p.n £ per	tonne + or	High/Low
	Oash 3 months	510-2 501-2	+11.5 +7.5	505/496
	Official (495-7), ti settlement 504-5, Rin US prime pound.	513 (497)	ns 502.5- , Final k er: 7,500	3 (491-2). erb close: 3 tonnee.

LONDON WETAL EXCHANGE TRACED OFFICIE

	Ertonne	Nov.	Nov.
Alumin- ium 99.7%	=	Ξ	=
		Samb Name	Sept. Nov
		SOUR LADA	Sache seco
Alumin- ium 99,5%	1,525 1,560 1,575	78 61 58 48	15 55 122 654
Copper (Gracie A)	1,625 1,650 1,676	61 66 46 53	18 50 48 60
Oopper (Grade A)	Estonne 1,000 1,025 1,050	48 52 51 38	8 21 13 30
	Esti	mates.	
COLD			

GOLD	
GOLD BULLION (fine ounce) July 2
Opening 845414-455 (25 M*n'g fix 8454,45 (25	28431-3854 18312-284) 285,235) 284,847)
GOLD AND PLATINUM	COMM

Am Eagle, 8464-469 (4:811-38414)
Mapieleaf 84551; 4581g (2:3314-3341g)
Kr strind... 3464-467 (2:3314-3341g)
1, Krau... 2237-236 (3:2314-23414)
1, Krau... 2131-130
Angel.... 34631g-4661g (2:3013, 29214)
1, 10 Angel... 34631g-4661g (2:3013, 292 TIN

US MARKETS INDICES

REUTERS

DOW JONES

July 22 July 21 Meh ago Yeurago

1697,5 1595,8 1611.0 1489,8

Jones 21 20 ago ago

Spot 127,53 127.64 - 126,35 Fut ,126,00:125,28 - ,118,25 (Bara: Denember 31 1931 = 100)

MAIN PRICE CHANGES

CRUDE OIL fell on an early technical sell-off, touching commission house stops which was followed by long liquidation and good local selling, reports Drexel Burnham Lambert. The precious metals firmed on good trade buying as traders avoided positions in view of new developments in the Middle East. Copper railied on good trade and in view of new developments in the Middle East. Copper railled on good trade and fund buying touching off stops as the shortage of copper continued to affect the market. Early arbitrage buying followed by light trade buying pushed up cocon elightly. Sugar consolidated with both scale-up selling by funds and commission benses and scale-down buying by the trade. Coffee was steady in light action on local and trade selling in the face of commission house support. Cotton railied early on good commission house huying but the trade continued to sell, prompting the locals to take short positions in a choppy trading actsion. The grains, after an initial sell off, recovered solely on the basis of a technical rally which pared early losses. In the means eattle was stronger on a technical rally due to the overseld condition of the

Tree Mist 2-80-00058 + 10 24180154
Tungsten 253,69 2,555,16
Wolfram 22-81 248055
Zinc 2511 548055
Zinc 2501.5 + 11,55635
S months 2501.5 + 7.5 £520
producers 5660
ONLS

Sarley Fut. Nov. 299.60 -0.18:595.75 Maite 2165.50 -2155.00 Wheet Fut. Septil 01.25 -0.38:599.65 No. 2 Hard Wint. \$ 2

Unquoted. f Par 75-th Bask, a Cents-pound. * Cotton suitook. z July-Ang. Aug-Sept. y Aug. w Oct-Nov. T-Sept.

SILVER Silver was fixed 5.1p an owner higher for apot delivery in the London builden market yeaterday at 483.56p. US cost equivalents of the fixing levels went: apot 772.5c, up 8.5c; three-month 785.5c, up 5.5c; and 12-month 229.5c, up 8.5c; and 12-month 229.5c, up 8.5c; The metal opened at 4847-456p (778-786) and cleaned at 4877-450p (778-780c).

483,95p +6.19 77%c +15 16.496,30p +6.56 790c +15 16.507,00p +8.76 — —

2 (1) tous Three mostles high/low 783.5c, final to 780.5c,

COFFEE Another dull session for Robustes &g prices were confined to a narrow range, reports Drazat Sumham Lam-bert. Price-fixing prevented levels from teating contract lows but fresh buying were monotopictors.

1193-1196 - 7.0 1283-1225 - 0.5 1264-126 - 3.8 1267-126 - 3.0 1295-1296 - 3.0 1318-1619 - 8.0

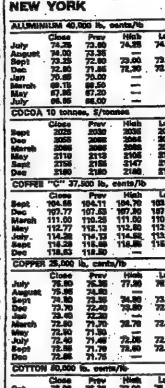
COCOA

CUITUM.		
	Yesterday's close +	Busines
	2 per tonne	Conte
Sept Dec	1860-1877 —6. 1348-1349 —6. 1385-1586 —7.	B 1874-1888 D 1845-1888 D 1888-1876
March July	1408-1409	D 1444-1458

la dull trading conditions wheat cased on country hedge sating, while barley retained its steedy stand to firm on modest shipper short-covering, reports T. G. Roddick.								
*	MEAT .	1	BARL	EÝ .				
Manth	desed on country barley retained firm on modest :	+ or -	Yest'ruy's sidee	+ 01				
Sep	98,85 101,85 104,13	+0.10	95.60 99.60 102.60	-0.10 -0.19 +0.19				

overseld condition of the market. The hogs and pork bellies were higher as they pushed to close the gap between the cash and intures markets.

NEW YORK



20.90 20.80 20.83 20.80 20.74

Close 127.00 124.78 123.85 123.85 123.85 123.95 123.95 124.10

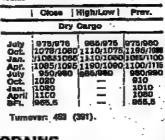
CRUDE OG. (LIGHT) 42,000 US pations, S/ba

CURCE.	·		
	Yesterday's cicee	+ er	Busines
	2 per tonne		GCHIO
July	1860-1877	-6,6	1874-1888 1849-1888
Dec	1385-1586 1408-1409	-7.0 -7.0	1888-1875
May	1487-1428	-6.5 -6.0	1429-1420 1444-1458
Sept	1455-1459	7.5	1468-1450

Sales: 2,346 (5,125) lots of 10 ICCO indicator prices (SDRs per tonne). Delty price for July 22: 1675.25 (1690.25): 10-day average for July 23: 1700.48 (1697.22).

FREIGHT FUTURES

During a quiet morning levels drifted on aght selling. Despite a higher BFI the decline continued, trigging stop-loss selling which served to increase the downward momentum and levels closed on the fews, reports Clarkson' Wolff.



GRAINS

barley firm on	duli tradi on countr retained modest T. G. Re	y hedg ita s shippe	e selling, teedy 150 r short-co	while
*	HEAT '		BAR	
Math	Yest'rdy's close	+ or	Yest'ruy'i	-
Sep Nov Mar	98,85 101,85 104,13 106,80 109,26	+0.10 -0.20 -0.15 -0.20 -0.16	104,90	-0.10 -0.19 +0.10 +0.19 +0.19

Mer and May untraded. Safes: 7 10to of 100 tonnes.
LONDON GRAINE. Wheet: US dark morthern spring no. 2 14 per cent Aug 30.75, Sept 81.50, Oct 83.50. US no. 2 soft red winter Aug 85.75, Sept 87.55. Oct 88.25. French 111-12 per cent Aug 120.00. English feed fob Sept 101.00/101.25 buyer/esillers. Oct/Dec 105.00 seller, Jen/Mar 105.50/101.00 buyer/sellers. Maiox: US no. 3 yellow/French treasahipment east coast July 163.50. Barley: English feed Aug 88.00 seller. Sept 90.00/99.50, Oct/Dec 103.50/104.00 buyer/sellers. Jan/Mer 107.50 buyer/

POTATOES An Initial dip was short-lived as April traded nervously in a narrow range, saeing geins of up to E1.70 from the lows. Despite further selling pressure before the morning close values picked up immediately in the attaneon and closed on a firm note, reports Color and leaves.

reports Coley and Harper. Seles: 821 (1,005) lots of 40 tonnes. Yesterday's Previous Business close close done & per tonne Nov...... 97.80 97.80 98.00 97.60 Feb. 108.00 107.80 Apr. 138.40 138.50 139.00 138.50 May.... 151.50 151.50 149.50

High 127.70 125.80 124.85 124.00 124.15 131,00

Sales: 1,005 (1,090) lots of 40 tonnes Latest | Change CRUDE OIL-FOB (E per barrel) August 18.05-18,15

Prompt delivery cif (# per tonne)

um Arous estimates SOYABEAN MEAL

Sales: 117 (139) lots of 20 tonnes.

RUBBER PHYSICALS—The London market opened about unchanged, found little interes; throughout the day and closed quiet, rapors Lawig and Past, Closing prices (buyers): Spot 70.00p (89.50p); Aug 59.25p (68.75p); Sapt 69.25p (68.75p). The Kuale Lumpur fob price (Mulaysia/Singapore cents) per kg

MEAT COMMISSION -- Average fatsinck prices at Prepresentative markets, GB—Cettle 96.55p per kg tw (+0.26). GB—Sheep 183.55p per kg eat dow (+2.267). GB—Pige 75.07p per kg tw (+2.08). GB—PAPP 96.81p per kg dow (-0.72).

CHICAGO LIVE CATTLE 40,000 HL LIVE HOGS 30,000 ib, cents/ib Close Prev 98,57 94,57 48,46 45,05 46,20 46,87 44,57 44,87 61,30 41,60 43,42 43,30 90,30 90,46 42,68 42,35 2028 July Close Prev High 2078 Sept 158.0 160.2 160.4 160.2 160.4 160.2 160.4 SOYABEAN OIL 60.000 lb, conts/lb Close 15.47 Prev 16.67 July 15.69 16.72 18.81 16.67 18.93 18.00 16.27 76.33 16.45 18.47 15.28 15.70 17.05 17.09 17.27 17.60 August 18:69 16:72 Sept 18:81 16:87 Oet 18:32 18:00 Dec 18:27 16:30 Jan 18:46 18:47 March 16:28 18:26 Mary 17:08 17:00 July 77:29 17:20 August 17:27 17:60 Whitat 5:000 bu min, centus/80-lb bushel 20,50 20,55 20,55 20,53 20,60 20,66 Close 252.2 252.6 272.6 277.0 High 253 0 263,4 273.6 277.0

**SPOT PRICES! Chloago local lard 16.00 (same) cents per pound. Hency and Herman silver buillon 778 (758) cents per troy ounce. New York tin 297-304 (same) cents per pound. SUGAR

LONDON DAILY PRICE—Raw auger \$155.00 (197.20), down \$5.80 (down \$3.80) a tonne-for August-September delivery. Watte auger \$172.20, down \$5.80

No. 6 Yest'rdy's Previous close close 8 per toune

Sales: 4.261 (3.637) lots of 50 tonnes. Tate and Lyle delivery price for granulated basis sugar was £200.50 (£205.00) a tonne for export.

International Sugar Agreement—(US cents per pound fob and stowed Caribbean ports). Prices for July 21: Daily price 5.83 (6.08); 15-day average 6.34 (6.37).

GAS OIL FUTURES USS !

Turnaver: 5,384 lots of 100 tonnes.

Export help for Scots companies A SERVICE to help small to medium-sized companies in Scotland to break into the European export market has been launched by Glasgow University. Called the European Contracts Information Service, it is offered by the university

WEEKEND FT

cial year reaching the highest level for 10 years. Production at the mine—at Obuasi, 165 miles a peak of 533,000 ounces in 1972 to a trough of 232,000 ounces in 1980 because of a lack

--rose last year to about some of new shaft sinking, ageing 282,000 ozs from 264,345 ozs in equipment and the erosion of

short tons of ore containing an pay for imported spare parts estimated 2.3m ozs of gold—forced engineers to cannibalise

enough to maintain output at the current level for 10 years, lin addition there are at least another 10 years. The present project was made

In addition there are at least
In addition there are at least
The present project was made another 10m short tons of possible after the Government potential reserves which if introduced a new minerals and developed would guarantee mining law in 1986 allowing

PROPERTY ABROAD

The Financial Times proposes to publish a Special Report covering Residential Property Overseas on:

Saturday September 26 1987

For details of advertising rates please contact: Clive Booth on 01-248 5284

THINGS ARE looking up at the production into the next cenhistoric but dilapidated Ashanti tury.

Companies to retain a minimum spread over eight miles, from
25 per cent of foreign exchange the north towards the south.

historic but dilapidated Ashanti goldfields, one of the world's richest and most celebrated gold mines.

The UK-based Lonrho bought AGC in 1968 but its stake has been reduced to 45 per cent. "The new law has led to a great resurgence of interest among foreign mining com-panies," says Mr Rofi Ansah, chief executive of the Minerals Commission in Accra. About 30 A 51-year project, costing with the Ghanaian government \$159m, to rehabilitate the 90. holding the rest. year-old mine and increase output by 50 per cent to 400,000 important private investment in Ghana since independence from full swing after a close of the control of the co ounces a year by 1991 is now in Ghana since independence from full swing after a slow start. "We are driving for a better future." says Mr Bill Hussey. Ashanti Goldfields Corporation's general mines manager.

"The project is a great star." and Australian, have applied

"The project is a great step forward and should keep the mine viable for the next 50 years."

The project is a great step economic recovery programme sponsored by the World Bank.

AGC accounts for about the project is a great step forward and should keep the mine viable for the next 50 years." ing licenses. AGC was able to negotiate a 45 per cent foreign exchange retention reflecting the com-pany's importance to the pany's importance to the national economy and its urgent need for new equipment as well as heavy debt servicing commitments. "We could recommitments. "We could re-tain more if we showed it was necessary for the success of the project," says Mr Sam Jonah, who last year became AGC's first Ghanaian managing

> "It is an expensive project as we have to import every-thing," he explains. The project also promises a high rate of return, however, reflecting the high grade of reserves, low operating costs and the fact that basic infrastructure is already in place. The Government's decision to compensate Lonrho for the majority 55 per cent stake it

took in 1972 was another im-portant factor enabling the pro-ject to go ahead. Start up of the project was delayed by over one year to October 1985, however, while

the foreign exchange provisions were negotiated. The project is partly financed by loans totalling \$77m from the World Bank's private sector affiliate, the International Finance Corporation, and Standard Chartered Merchant Bank. dard Chartered Merchant Bank.

There are two main elements to the project—a 5j-year shaft sinking and development programme to expand and sustain ore output at 1.1m short tons per year (similar to peak production in 1976) and a three-year re-equipment programme job security at the country's to modernise the mine and treatment plant infrastructure

dard Chartered Merchant Bank.

within a year, according to AGC engineers.

Some 3.150 new bungalow are also being built in order to improve living conditions for AGC's workforce of 13,000, which includes 85 expatriates to modernise the mine and largest industrial employer, and largest industrial employer, and substantially increase exports treatment plant, infrastructure

access to new and higher grade the mine, according to senior mine engineer Mr Steve Maw. The first new shaft, the 2,800 ft George Cappendell, will be used to hoist men and materials and is due to be commissioned

mid-1987. Work on the New Justice Shaft, which will hoist ore, started last November, The 21foot diameter shaft, the widest in West Africa, will be sunk to a depth of 4,500 feet and is due to be commissioned early in 1991. It will handle 450,000 short tons of ore a year which would otherwise have to be con-

veyed four miles to the south shaft before being brought to the surface. The Adansi sub-vertical shaft at the north end of the mine is being deepened to 6,300 feet from 5,200 feet and a new ventiliation shaft-Justice Southis also being sunk.

The compressed air system is being completely refurbished and a new 5-km conveyor and drivage system installed to transfer ore from the southern mining areas as part of a reequipment programme aimed at raising productivity by nearly one-third. one-third.

one-third.
One of the major innovations of the project is a \$6m carbon in pulp tailings treatment plant located next to the 40-year-old central gold treatment plant. The new plant will treat 2,000 tonnes a day of tailings and recover some 40,000 or of gold a year. It is due to start operating during the second haif of 1987 and should pay for itself within a year, according to AGC engineers.

treatment plant, infrastructure and services.

The new shafts will shift the centre of mining operations, as the Gold Coast.

Sariey Sam or	ep. 98.86 +0.18 95.60 -0.00 99.00 -0.00 99.00 -0.00 99.00 -0.00 99.00 -0.00 99.00 -0.00 99.00 +0.00 99.00 +0.00 99.00 +0.00 99.00 99.00 +0.00 99.00 99.00 +0.00 99					
Marth	Yest'rdy's	+ or	Yest'ruy's			
Sop Nov ian Mar May July	101.85 104.13 106.80 109,26	-0.50 -0.15	99.60 102.60 104,90 106,65	+0		

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For an annual payment of £100, plus VAT, subscribers receive, by facsimile or mail, daily details of works and supply contracts offered for tender by the EC in Luxembourg including the supply of uniforms for police forces, disposable medical supplies, office furniture, computer systems, water treatment plants and roads and buildings.

Financial Times Thursday July 23 1987

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar quiet as pound falls

30

103.9.

STERLING—Trading range against the dollar in 1987 is 1.8885 to 1.4716. June average 1.6289. Exchange rate index fell 6.3 to 72.6, compared with 69.1 six months aga. Worse than forecast May UK trade figures weakened sterling yesterday. The pound shed 1 cent as an immediate reaction to the trade figures. It was trading at trade figures. It was trading at 1150 before the news of a 21.16bn trade deficit and a £561m current account deficit, and fell to

T IN WEST TORK						
July 22	Latent	Previous Close				
E Spot	1.5950-1.5960 0.32-0.31 pm 0.85-0.82 pm 2.67-2.57 pm	1.6020-1.6090 0.33-0.31 pm 0.93-0.91 pm 3.05-2.95 pm				
Mary and a second						

STERLING INDEX

pro pro pro pro **CURRENCY RATES** Special Drawing Nights 16,4907 48,6723 8,8965 23,475 22,64245 7,8137 NA 191,26 8,55706 160,591 8,19402 1,77,211 0,876761

CURRENCY MOVEMENTS

-21.1 -3.4 -9.5 +10.1 -4.7 +2.3 +21.2 +22.3 +14.1 -12.8 -18.5 726 1040 792 1971 994 917 1443 1719 1343 775 471 2113

OTHER	CURRENCE	ES .
July 22	ξ.	5
Argentina	3.0625-3.0758	1.9170-1.9240
Australia	2,2450-2,2480	1,4080-1,4090
Grazil	71.8700-72.2600	45.0090-45.2340
Floland	7.1930-7.2055	4.5090-4.5110
Greece	223.10-226.95	139.15.141.50
Hone Koss .	124615-124775	7,8075-7,8065
Pan .	118.15*	72.304
Korea (Seb)	1289.15-1300.80	BOA RO-R11-40
Great	0.45410-0.45460	0.28455-0.28465
unterplanted.	61 50-63 60	38.55-38.65
Malaysia	4.0685-4.0790	2.5495-2.5510
Mexico	2215.05-2238.10	1387.00-1401.00
N. Zealand .	26125-26175	1.6380-1.6400
Sandi Ar	5.9855-5.9910	3.7505-3.7535
Slogapore	3,3785-3,3855	2 1160-2.1170
S. Af. (Cm) .	3.2995-3.3155	2.0660-2.0705 .
S. AL (Fp)	5.3260-5.5095	3.3335-3.4485

MONEY MARKETS

49.60-49.85 31.00-31.10 5.8615-5.8665 3.6725-3.6733

UK interest rates up

THE DOLLAR finished around its \$1.5940 soon after. Sterling's concern about above target money

THE DOLLAR finished around its highest levels of the day, but down slightly from the previous London close, in quiet trading as attention switched to sterling at mid-morning. following the disappointing at the morning following the disappointing at the morning. For the disappointing at the morning following the disappointing at the dollar in 1987 is 1589.

The market expected a trade supply growth.

The market expected a trade at trade to current account to be roughly in balance account to be roughly in balance.

The trade figures, coupled the full as well in section to be roughly in balance account to be roughly in balance.

The bundesbank did not intervene the bight own the significance of the higher rate.

The Bundesbank did not intervene the bight own the significance of the higher rate.

The bundesbank did not intervene to bund at a station of the follar in 1987 is 158.45 to 188.35. June average 184.52 to 188.35. Ju

EMS EUROPEAN CURRENCY UNIT RATES

					_
	Enu central rates	Currency amolimis against Ecu July 22	% change from central rate	% clarge adjusted for divergence	Distrigence . Hmit %
ish Krone	42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483,58	43.0425 7.87672 2.07655 6.90844 2.33702 0.774993 1501.77	+1.38 +0.33 +0.88 +0.06 +0.76 +0.96 +1.23	+0.79 -0.28 +0.29 -0.53 +0.17 +0.27 +1.17	= 1.5344 = 1.6404 = 1.0981 = 1.3674 = 1.5012 = 1.6684 = 4.0752
iges are for Ecu,			notes a weak	emency.	

POUND SPOT-FORWARD AGAINST THE POUND

	1					
July 22	Day's spread .	Close	Оче тонк	% pa.	Three sandju	% p.a.
S	1.5925-1.6045	1.5940-1.5950	0.34-0.31c pra	2.45		2.47
	-2.1047-2.1205	2,1065-2,1075	0.12-0.02c pm	0.40	0.37-0.25 pm	0.59
etherlands .	3.331-1.35	3.34-3.35	14-1c pm		35-35 pm	
eighun	61.44-61.82				47-36 am	2.70
enmark	11.24-11.315	11.26-11.27	5-52 ore 66	-5.59	24-3 ds	
eland	1 1055 1 1135	1 1070-1 1080	0.01-0.070 #5	-0.33	0.00mm-0.21 ds	-0.33
Germany .	2.961-2.9812				49-31 mm	5.30
lagal	231.13-233.38	231.20-232.10				-5.82
ــــــــــــــــــــــــــــــــــــــ	203.08-204.35	203.45-203.75	215-271c ds	-14.32	375-457 da	-8.17
aly	2142-215772	21454-21464	14 fire dis	-1.40	3-10 🛳	-1.22
orwey	10.811-10.88%	10.834-10.844	Sig-Fig are dis	-9.76	124-13 - 65	-4.17
-	9.261-9.914	9.874-9.884	.14-2c on	2.44	30-20 an	121
redet	10.314-10.374	10.324-10.334	35-37-ore pm	-4.56	1 de	1.52
DOM	2424-2444	2424-2434	Mari y pm		31-3 pm	5.25
spirits	20.84-20.98	20.86-20.89	Sig-Bia gro pre	4.99	263-242 00	-4.92
ritzerland	2451-2474	2452-2461				
ANYTHE SERVICE	THE PERSON	5-134-2-104	14-1 c pm	5.48	33 ₂ -31 ₄ pm	5.48

كلار (الدار	Day's - spread	Close	One awards	% PL	Three	% p.a.
JK+	1.9915-1.4045	1,5940-1,5950	0.34-0.31c pm	2.45	1.01-0.96 pm	2.4
reland?	14372-14426				1.05-0.90 pm	
anada	1.3194-1.3220					
	2.0900-2.0980	2.0970-2.0980	0.28-0.25c pos	1.52		
leiglant	38.45-38.65	38,55-38,65			6-1 pm	
Jenesark	7.04-7.074	7.064-7.064	1.30-1.80are dis			
W. Cormeny .	1.8560-1.8640	1.8625-1.8625	0.48-0.45ef pm	3.00	1.43-1.36pm	34
Portugal	1454-1455		80-115c ds	-8.07	280-330 db	
ipale	127.15-127.70	127.45-127.55	120-150c dis	-12,72	320-370 da	
W/y	1342-1348	13454-13464	3.50-4.50fire dis	-3.57	10.50-13.50dis	-3.5
lorway			3,90-4.40pre dis		11.95-12-45-6	7.1
18400	6.17% 6.20		0.42-0.52:-66	-0.91	-1.55-1.85 di	11
	466.484	6474-6484	0.95-1.250to de	+2.04	3.40-3.60 4	-22
	151.90-152-55	152 25 452 35		311	1.13 1.08 pm	29
COUNTY	13.051-13.09%		3.10-2.70gro pm		6TO-8TOOM	2.6
witzerland	1.5390-1.5455	13445-15455			123-110 pm	31

† UK and I related are quoted in US currency. Forward premions and disc to the individual correspo. Belgian rate in few corrections from File. **EURO-CURRENCY INTEREST RATES**

July 22	Short .	7 Days ·	One Month	Three Menths	Six Menths	Date Year
Rarring J.S. Dollar J.S. Dollar J.S. Dollar J.S. Dollar J.S. Dollar J. Guilder J. Guilder J. Frenc J. Frenc J. Fr. (Fig.) J. Fr. (Fig.) J. Fr. (Guil J. Fr. Guil J. Krene J. Krene	84.84 64.62 84.84 24.54 24.54 7.6.73 94.14 66.64 34.34 94.24	84.84 84.84 84.84 11-11 11-75 94.10 64.65 64.65 14-36 94.36	**************************************	94.46 62.42 14.85 14.56 31.31 74.4 10.4 14.46 4.46	**************************************	98.48 75.75 9.94 98.56 38.46 46.46 86.40 76.76 46.46 106.11 46.46

.	8% per ci Japanese	unt; five Yen; oth	years 84 ers, two	per o	cent nom tice.	inel. Sho	rt-term	rates an	call fo	US Do	ilars and	CURR	ENCY	FUTU	RES	
-	EXCH	NOE	CROS	S RA	TES							POURD-	4 (FERE	ICH EXC	LANCE)	
9	July 22	4	3	DM	YEN	f ft.	\$ Ft.	H FL	Lin	CS	B Fr.	Spot 1.5945	1-mb. 1.9713	3-mb. 1.4960	6-ath. 1.5750	12-mth. 1.5605
	- 5	0.627	1,515	2.970	242.8 152.3	9.863	2.463 1.545	3.345 2.098	2146.	2.107 1.321	61.55 38.60	1884-5	TEMLING	is per £		
5	DM YER	0.357 4.119	0.557 6.568	12.23	81.73 1000.	1327 40,71	0.829	1126	722.6 8841.	0.709 8.680	20.72 253.6	Sapt. Dec.	1.5895 1.5795 1.5795 1.5735	1.5925 1.5945 1.5750	Low 1.5875 1.5775 1.5720	Prev 1.5905 1.5820 1.5765
à	F.Fr.	1,012 0.406	1.613	3.005 1.206	245.6 98.56	10. 4.013	2.492	3.385 1.368	2172 871.6	2.132	62.28 24.99	June	1.5660	_	1.5660	1.5705
	H FL.	0.299 0.466	0.477 0.743	0.888 1.384	72.57 113.1	2.954 4.605	0.736 1.147	1. 1.559	641.6 1000.	0.630 0.982	18.40 28.66	Sent.	Close 1,5890	High 1,910	Lun 1.5875	Prer 1.5965
•	CS B·Fe.	0.475 1.625	0.737 2.591	1.418 4.525	1152 394.4	4.690 16.06	1,169 4,001	1.588 5.635	2029. 3487.	1. 3.423	29.23 100.	Dec. Mar.	1.5785 1.5710 1864192 3	1.5920 8 (18)	1.5920	1.5874 1.5880
_	Yeu per 3	L000: Fr	ench Fr	per 10:	Lira per	1,000: 1	ا معلوایه	Fr per 1	00.			Previous	day's open	Jat 824 (518)	

FT LONDON INTERBANK FIXING

(11.00 a.m. July 22) 3 months U.S. dollars 6 months U.S. dallars The fishing rates are the arithmetic means, rounded to the nearest one-stateenth, of the bid and offered rates for \$10m quoted by the market to five reference basis at 12.00 a.m. each working day. The basis are National Westmisser Bank, Bank of Tolgo, Dautsche Bank, Bampe Mationale de Paris and Morgan Quarenty Truck.

NEW YORK

	· ·	The b
LONDON RATES rose sharply	note circulation of £145m. These	Paris :
yesterday after the release of disappointing trade figures. Mon-	were partly offset by banks' balances brought forward £130m	MO
day's poor hank lending figures	above, target. The shortage	NEV
vecterday's \$1.16bn visible deficit	included those funds payed over to the Bank in respect of BAA	(Luo
and \$516m current account deficit	share applications and the Bank,	Prime n Broker i
Three-month interbank money rose from an opening level of 34-	made it clear that this would be hardled through its normal bill	Fed for
914 ner cent to 914-9% per cent	The forecast was revised to #	_
hefore settling back to finish at	shortage of around £750m and	-
9%-9% per cent up from 94-9%	assistance in the morning totalied	Frankl
per cent on Tuesday.	£752m. This comprised outright purchases of £1m of eligible bank	Paris . Zurich
Sterling also suffered and this added to the defensive mood of		Amele
the market.	£35m of Treasury bills and £373m	Tolgo Milan
rie marker	of eligible bank bills, and in band	Brieste
were I and a bank home	4 £150m of Treasury bills, £32m of	Dublio
UK clearing bank base	local authority bills and £155m of	LON
lending rate 9 per cent since May 8	eligible bank bills all at 8% per cent.	

cent.

Another revision took the forecast back to £850m and the Bank
gave additional help in the afternoon of £102m through outright
purchases of £79m of eligible bank
billt in band 1 and £23m in band 2
all at 8% per cent. Total help came
to £854m.

The West Garman Bundashark Overnight money opend at 944 per cent and discount houses were anxious to see how the authorities would be handling the shortage caused by BAA applications. As it happened enough paper was readily sold to cover

paper was readily sold to cover the shortage and late balances were taken down to 4 per cent. The Bank of England forecast a to £854m.
The West German Bundesbank accepted bids of DM 12.8bn at yesterday's sale and repurchase agreement at a rate of 3.6 per cent. shortage of around £850m, con-siderably more than had been expected. Factors affecting the market included the repayment of agreement at a rate of 3.6 per cent.
This was up from 3.55 per cent at
the previous tender but had been
expected to some extent due to
the strong demand for funds,
borne out by applications in
excess of DM 30bm. Yesterday's
facility coincided with a maturing market included the repayment of any late assistance and bills maturing in official hands together with a take up of Treas-ury bills draining £472m and Exchequer transactions a further £360m. There was also a rise in the agreement which drained DM 8.1bn.

MONEY RATES

July 22 3.75-3.85 73-70-1-30-51-3.09375 103-107-5.05 9-94 3.75-3.90 7.2713 52-30 54-52 3.53125 105-311-64-612 92-94 IDON MONEY RATES

One Your Interbank
Sterling COs.
Local Authority Deps.
Local Authority Bends.
Discount Mitt Deps. 944 84 74-6% 8%

Treadury Bills (self); one-month 83) per cent; Bives-months 83) per cent; Bank Bills (self); one-month 83) per cent; three months 85 per cent; three months 87 per cent; three months 97 per cent; three

FINANCIAL FUTURES

Gilts down on trade figures

worse than expected trade figures. A current account deficit of £516m was around £500m outside expectations and prompted heavy liquidation of positions.

Already less than happy after Monday's bank lending figures, the September long gilt price opened at 122-27 against 122-28 on Tuesday and traded in a range of 122-18 to 122-26 before the figures were announced. The latter caused a sharp fall from 122-20 to 121-16, brushing aside resistance caused a marp and investigance 121-16, brushing aside resistance levels and prompting fears of further significant losses. The

LONDON

oleme 3,478 (1,608) u's open int. 6,478 (6,786)

164 92.85 92.53 92.28

- 472 - 472 - 472 - 472

Close 92,78 92,46 92,22

THREE-MONTH sterling and long contract hit a low of 120-12 before gilt futures fell sharply in the Lou-coming back to close at 120-25. don International Financial Some dealers suggested that the Futures Exchange, following reaction had been overdone and worse than expected trade that buying opportunities at these coming back to close at 120-26.

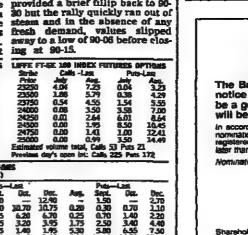
Some dealers suggested that the reaction had been overdone and reversal in Chicago. This stemmed

0xL 0xL 0xL 1x7 3.75 7.30 11.72

Sept. 0.01 0.10 0.72 2.75 6:17 13.15 16.10

reaction had been overdone and that buying opportunities at these levels could provoke oversas interest today.

Three-month sterling deposits acted in much the same way, slipping quickly from 90.64 to 90.44 for September delivery, having opened at 90.67. It touched a low of 90.24 before closing at 90.34 for opened at 90.68 on Tuesday. While less than a week ago base rates were considered due for a fall, there were already some traders looking for a rise after this week's poor economic data. However, others suggested that



LONGON SE E/S OPTI-512,500 (cods per E) 12.40 10.75 6.70 3.95 1.95 1.00 1.20 10.40 5.70 1.79 0.35 6.20 0.35

Pets Last Sept. 6ct. 2.35 3.40 4.10 5.05 6.10 6.20 8.30 8.70 10.60 — 13.00 11.00 15.38 — CHICAGO



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Public Notices



The Broken Hill Proprietary Company Limited gives notice that on Tuesday 22nd September 1987 there will be a general meeting of shareholders at which there will be an election of Directors.

in accordance with the Company's Articles of Association, shareholder normations for election to the office of Director must be received at the registered office of the Company not earlier than Tuesday 28th July and not later than Tuesday 11th August.



Financial Times Conference Organisation Minster House, Arthur Street, London EC4R 9AX. Alternatively, telephone 01-621 1355 telex 27347 FTCONF G (ax 01 - 623 8814

This announcement appears as a matter of record only



ČESKOSLOVENSKÁ OBCHODNÍ BANKA A.S.

US\$ 220,000,000 Medium Term Loan Facility

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Bank of Tokyo Capital Markets Group

Banque Nationale de Paris

Creditanstalt-Bankverein

Deutsche Bank Luxembourg S.A. The Fuji Bank, Limited

Co-Lead-managed by:

Bank für Arbeit und Wirtschaft Aktiengesellschaft

The Taiyo Kobe Bank, Limited

The Dai-Ichi Kangyo Bank, Limited Sanwa International Limited

Banque Paribas The Kyowa Bank, Ltd.

The Shoko Chukin Bank

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The Bank of Fukuoka, Ltd.

The Saitama Bank, Ltd.

The Tokai Bank, Limited

The Bank of Fukuoka, Ltd.

Banque Nationale de Paris Creditanstall-Bankverein

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Bank für Oberösterreich und Salzburg/Oberbank

Co-managed by: The Daiwa Bank, Limited

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Bank für Arbeit und Wirtschaft Aktiengesellschaft Bank für Tirol und Vorarlberg Aktlengesellschaft The Bank of Tokyo, Ltd.

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The Sanwa Bank, Limited The Taiyo Kobe Bank, Limited

Monte dei Paschi di Siena (New York Branch)

The Fuji Bank, Limited The Kyowa Bank, Ltd. The Saitarna Bank, Ltd. The Shoko Chukin Bank The Tokai Bank, Limited



July, 1987

CREDITANSTALT Creditanstatt-Bankverein

L. 50 568

- 15¹

WORLD MARKETS

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		WEDN	ESDAY JULY	22 1967		TUE	SDAY JULY	100	DOLLAR INDEX		
Figures in pareotheses	üs	Day's	Pound	Local	Gross	US	Pound	Local			Year
show number of stocks	Dollar	Change	Sterling	Currency	Div.	Dollar	Sterling	Currency	1987	1987	ago
per grouping	Index	%	Index	index	Yield	index	Index	Index	High	Low	(approx
Australia (94)	146.51	-0.6	136.23	137.25	2.88	347.45	136.98	138.38	148.14	99.92	75.17
Austria (16) Belgium (48)	100.67	+0.0	93.61	97.35	213	100.63	93.48	97.18	101.62	85.53	86.89
3elgium (48)	125.60	-0.1	116.79	119.56	4.00	125.69	316.76	119.80	126.72	96.19	8L42
Carada (1.32)	136.33	-0.5	126.77	130.36	2.14	137.00	127.27	131.05	138.59	100.00	95.34
Canamark (20)	177244	-01	104.55	108.05	2.56	112.57	304.57	108.32	324.10	98.18	93.10
France (121)	105.69	+0.3	98.28	102.75	2.75	105.42	97.93	102.56	121.82	98.39	86.86
West Germany (92)	98.02	-0.5	91.14	94.94	1.99	98.47	91.47	95.50	100.33	84.00	78.94
Hong Kong (45)	135.30	+0.9	125.80	135.63	2.67	134,13	124.60	134.45	135.36	96.89	72.65
France (121)	139.61	+0.1	129.81	i 136.80	3.27	139.42	329.53	136.71	145.41	99.50	91.89
Italy (76) Japan (458) Malaysia (36) Mexico (14) Netherland (38)	97.56	+0.4	90.71	98.07	1.84	97.18	90.27	97.83	112.11	93.47	85,84
Japan (458)	123.93	-13	115.23	119.31	0.64	125.51	116.59	121.15	161.28	300.00	39.29
Malassia (36)	184.55	-0.9	171.59	181.26	2.07	186.29	173.05	182.83	186.58	98.24	77.43
Movies (74)	298.21	-02	277.28	454.51	0.66	298.88	277.6A	454.88	301.54	99.72	53.52
Notherland (39)	126.71	-0.7	117.81	121.30	3.64	127.60	118.53	122.30	127.97	99.65	89.72
New Zealand (26) Norway (24) Singapore (27) South Africa (61)	109.38	l –ai	101.70	95.20	3.05	109.44	101.67	95.75	109,44	83.93	73.45
Nometer (24)	149.96	-10	139.44	138.36	1.97	157,48	140.72	139.71	15234	100.00	95.47
Plantage (27)	163.66	-0.2	152.18	159.63	1.55	163.97	152.32	160.31	363.97	99.29	76.57
3119200re (2/)	178.67	-11	166.13	132.42	3.16	180.59	167.76	131.61	186.74	200.00	72.43
30001 AITICE (QL)	128.07	-05	119.08	123.70	3.26	128.65	119.51	124.21	128.90	100.00	83.46
Spain (43)	117.50	-12	109.25	112.71	205	118.92	110.47	114.08	124.68	90.85	90.83
Sweden (33)	102A5	+0.5	95.A5	98.33	1.68	102.22	94.95	98.10	104.06	92.00	79.87
Switzerland (53)	152.96	-19	142.22	142.22		155.95	144.87	344.87	162.87	99.65	94.94
United Kingdom (336)	15270	+0.0	117.04	125.88	3.06 2.88	125.94	116.99	125.94	128.24	100.00	99.95
Spain (43)											
Europe (933)	124.19	-1.0	115.48	118.26	2.75	125.43	116.52	119.45	128.35	99.78	87.81
Pacific Basin (686)	125.18	-1.2	116.40	120.45	0.82	126.66	317.66	122.18	158.77	300.00	88.19
Pacific Basin (686) Euro—Pacific (1619)	124.84	-11	116.08	119.60	1.59	126.22	117.25	121.11	143.65	300.00	88.04
North America (723)	126.44	-01	117.57	126.15	2.84	126.53	117.54	126.25	128.80	100.00	99.70
Europe Ex. UK (597)	106.34	-0.1	98.88	103.29	2.47	106.48	98.92	103.55	107.75	98.02	83.53
Pacific Fy Japan (228)	140.60	-0.1	130.73	134.28	2.72	140.74	130.74	334.6D	140.96	99.92	74.38
World Ex. US (7,826)	125.94	-11	117.10	120.37	1.63	127.30	118.25	121.82	143.38	100.00	87.10
World Ex. UK (2081)	123.23	-0.5	114.58	120.58	2.00	123.87	115.07	121 33	133.67	300.00	91.84
World Ex. So. Af. (2356)		-0.7	116.72	122.47	211	126.38	117.40	123.41	135.02	300.00	92.15
World Ex. Japan (1959)		-0.4	117.93	124.15	280	127.34	118.29	124.64	129.24	100.00	93.95
ha World Index (2417)	125.87	-0.7	11704	122 58	2.12	126.73	117.72	123.57	13515	100.00	90 (1)

EUROPEAN OPTIONS EXCHANGE

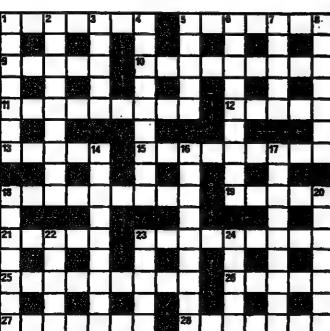
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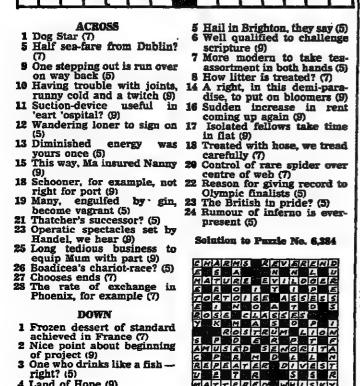
DINMUTZ



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- 1 Frozen dessert of standard achieved in France (7) 2 Nice point about beginning
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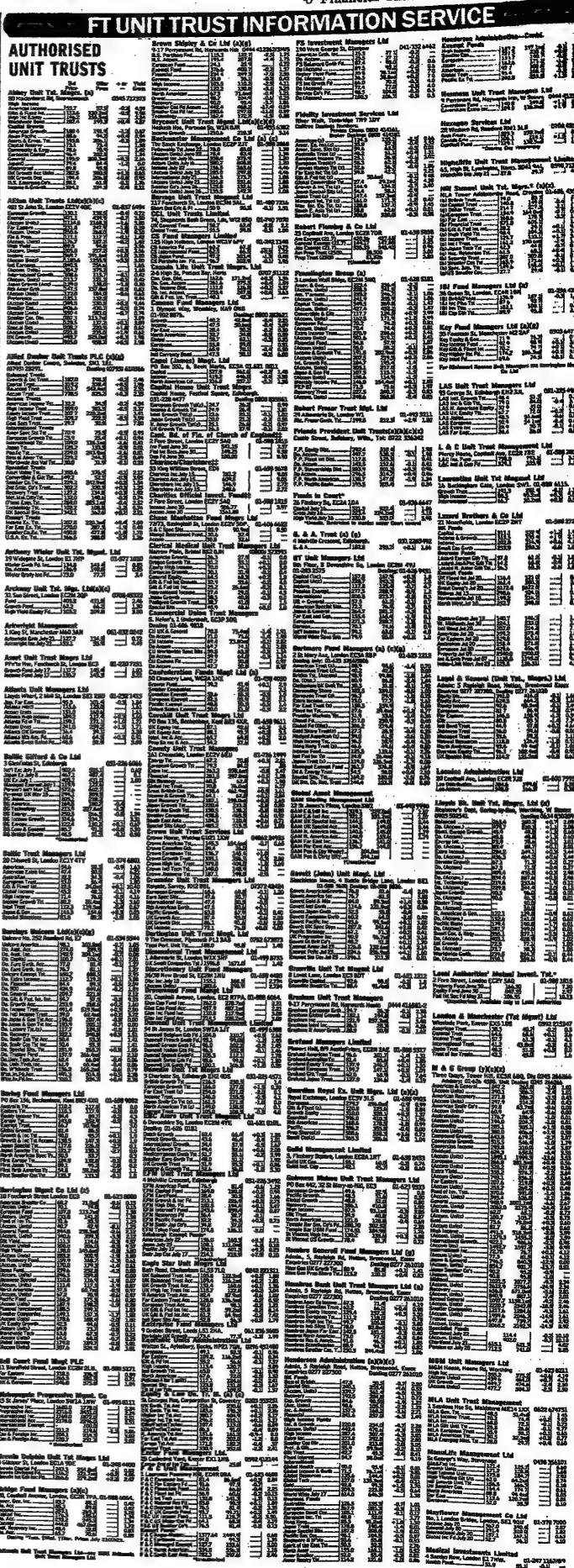
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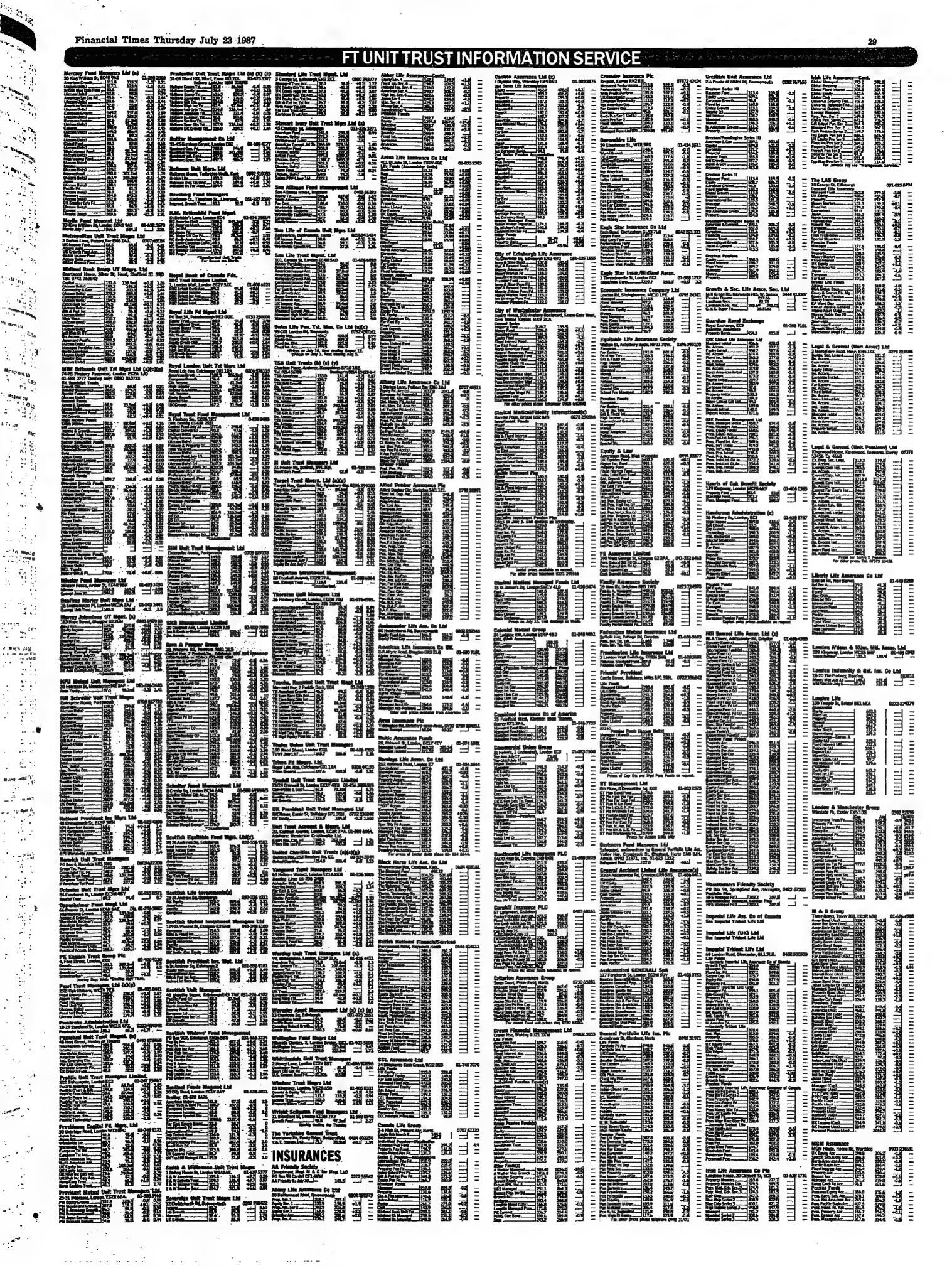
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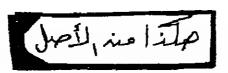
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INSURANCES Continued PAPER, PRINTING Continued 1987 Price - Price - Price - Price - Ret Continued 1987 Unit Stack Price - Ret Continued 1987 Unit	1786 2797 + or Dir 1796	FINANCE, LAND—Cont. 1967 1967 Stack Price - Bit Curler's	OIL AND GAS—Continued 1987 Sigh Law Stock Price Not Crysters Price	- MINES—Continued 1987 High Low Stack Price - Ned Gyr 6
100 100	Ver Gr's PTE High Law Stack Price Het Cwe Gr's PTE 122 42 23 125 639 Carte 197 4 40 09 51 30 6 30 6 526 304 Cartendris 496 -7 95 32 26 13 13 14 14 15 15 15 15 15 15	100 50 00 Warrants 100 +2 100 +2	9 F2Mounth Pet NL 9	Symbol S
612 977 Surrey Hotes 21p 11p 11p 11p 12p 12p 12p 12p 12p 12p	A 21 28.3	103 41 Personal Assets 124-0 62 -1 0.5 1.1 1.1	68 ZG New Landon (11 Sp 51)4	55 26 970. 30c. 32 1 38 1 22 1 23 39 9/4 soon Rilming 20c. 123 43 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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443 207 Fairbar Scarb 10p 383 16.0 3.6 12.1 70.0 22.1 1341 Serious Processing 201 44.2 4 42.2 4 629 40.4 First Leisure 51	3 11 210 200 67 Sensitator (R.) 100 150 -5 275 4.1 2.5 13 13 0.5 0.4 0.0 125 200 477 0.0 100 100 100 100 100 100 100 100 100	221 199 St. Andrew St. 221 73.5 1.1 22 115 108 St. David's law Tut Inc. 115 64 0n. Cap. 115 108 St. David's law Tut Inc. 115 64 0n. Cap. 115 108 St. David's law Tut Inc. 115 64 0n. Cap. 115 109 365 -3 119 11	207 100 207 10	532 284 \$\text{VRenison 50e} \cdots \text{512} \ \text{45} \text{bq10e} \ \ \text{13} \text{0.512} \ \ \text{53} \text{284} \text{VRenison 50e} \cdots \ \text{512} \text{45} \text{bq10e} \ \text{13} \text{0.52e} \text{19} \text{24} \text{512} \text{603} \text{0.32e} \text{19} \text{24} \text{25} \text{25} \text{484} \text{0.52e} \text{29} \text{245} \text{25} \text{245}
95 43 Referrichion Se	5 1.5 20.5 High Leve Stock Price — But Cweller Price 9 0.2 — 575 452 BAT Inct. 660 4 1.43 32 3.0 12 4 23 30.3 51.25 51.09 BAT Inct. 51.00	156 130 Strate Investments 150 150 161 04 148 198 Strategy inv. 151 141 -2 1624 - 0.2	OVERSEAS TRADERS	160 65 \$\sum_{\text{Southern Res}} \ \ \text{17} \ +2 \ \
138 92 Hétégia Tech int 20p 290 28 45 20 174.6 550 413 Composition 20p 556 6.25 2 175 165 Medinister 10p 305 450 16.25 19 27 25.2 453 270 Gridel's Ext Age 5p 448 5p 450 450 175 16.25 19 27 25.2 453 270 Gridel's Ext Age 5p 448 5p 450 175 175 175 175 175 175 175 175 175 175	# 15 850 # 1	158 114 TR Australia Trest	110 53 African Lates 109 -1 40.43 -0.5 - 80 27 Boostered 109 76 -0.1 68 0.2 -223 118 Chifilogian Con 223 -7.0 13 4.3 23 4 129 80 Fietay Liames) 123 -1 4.15 1.0 4.5 621 121 6 First Pacific Int 184 -1 0.256 6.9 0.9 16.3 16.5	Times Time
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Account Dealing Dates

Option First Declara- Last Account Dealings tions Dealings Day Jun 29 July 9 July 10 July 29 July 13 July 23 July 24 Aug 3 Jul 27 Aug 6 Aug 7 Aug 17 " New time dealings may take place from 9.00 am two business days earlier.

The announcement of a UK current account deficit of £561m in May—substantially worse than the most pessimistic City forecastswiped out an attemped rally in the UK stock market yesterday, sen-ding share prices plunging in one of the beaviest daily falls of the year. The setback started in the Government bond market, where the trade figures prompted wide-spread selling which left prices with losses of more than two

Equities opened firmly, with traders covering bear positions. But a gain of 10 points in major indices was abruptly reversed as Gilts turned lower. Share prices beaded downwards sharply and ended at the day's low points after renewed selling hit the market in

the final hour.

The FT-SE 100 Index closed with a net loss of 46 points at 2344.5, within a whisker of its largest daily recorded fall in index points terms of 46.1 on March 30. The FT Ordinary Index

The FT-SE Index has lost 98 points since last Thursday as a widely predicted technical shakeout has been aggravated by news of surging UK bank lending and, now, a substantial trade deficit. now, a substantial trade deficit. These fears have undermined lingering hopes for lower UK base rates, and cast doubts over the next trend in domestic lending

While there was a rush of attempted selling as the market crumbled, the marketmakers were quick to ward off the pressure by officading selling orders on to their competitors. "The marketmakers were not standing there fearlessly taking stock on board," commented one trader somewhat sourly. The SEAQ bar-gains total was low by recent stan-

Losses were widespread among the consumer and construction issues which would be the first casualties of higher interest rates. There were also further falls in most of the industrial blue chips, ranging from Imperial Chemical

Industries and Jaguar to Unilever. ket's t A further blow for oil shares 528.p. came from a late downturn in Insu came from a late downturn in world crude prices. British Petroleum, overborne by the plans to Manchester were steady at 358p on Manchester wer

extended recent gains.
Government bonds ended very

jumped to 9.45 per cent. discounting any remaining hopes of another cut in bank base rates. close. Gilt-edged ended on a gloomy note.

Mr Jimmy Gulliver's Arrell

Group, the major food retailing concern which recently announced a £208.4m rights issue to fund the substantial programme of Safeway Store develop-ment, closed 10 lower at 440p as the residue of rights shares were placed with institutional clients. The company has stated that the current year has begun well and that Saleway's profits are already showing the improvement plan-ned at the time of its acquisition.

Boots shares fared better than most, as heavy turnover of 9.1m anticipated a circular later this week from Nomura Securities. The shares moved up to 312p initially, before closing a net 9 down to 300p after rumours that Nomura believes Boots should be rated with the market's favoured pharmaceutical issues.

Widespread and often heavy los-

Widespread and often heavy losses were again the order of the day in financial sectors. The clearing banks were depressed by the overall weakness in equities but also suffered from a further bout of selling pressure by market books in front of the first set of interim figures from the big four banks, those of Midland expected

of takeover speculation, but later fell back to close only a shade up at 434p. Standard Chartered, amid bid rumours and recent stories regarding its stake in Stanbic, touched 823p before setiling vir-tually unchanged at 812p. TSB dip-ped 4 to 8124p. Merchant banks staged another general retreat led by Mercury International, 12 lower at 489p. Morgan Grenfell, the mar-ket's bid favourite, settled 4 off at

raise £1.5bn by selling snares to the Government shead of the privatisation sale, gave ground.

But gold shares, always quick to sense concern over global interest rates, came in for renewed buying.

Consolidated Gold Fields and RTZ extended recent gains.

Government bonds anded vary to go the state of Government bonds ended very 11 off at 556p while news of the weakly, with the day's losses of 214 heavy losses at US group Firspoints bringing a net fall of 412 mans Fund upset Commercial points over the past three days. Union 1912 lower at 36612p. Sun Overseas holders were selling Alliance continued to respond to British Government bonds, on to a talk that Chubb is increasing its market suddenly devoid of buyers. stake from 5 to 10 per cent and put Yields on long-dated Gilts on 1/2 to £103 to A late raily left

Near record daily fall in equities as Gilts crumble on UK trade figures

		INAN	CIAL	TIME	SST	OCK I	NDICE	S			
	July	Judy	July	July	Jaly	Year	19	87	Since Compliation		
	22	zi	20	v	16	3 90	High	Low	High	Low	
Government Secs	89.54	90.36	90.78	91.20	91.12	88.86	93.32 08/50	84,49 (6/1)	127.A (9/1/35)	49.18 (3/1/75)	
Fixed Interest	97.39	97.52	98.53	98.78	98.51	95.65	99.12 05/6)	90.23 (2/1)	105.4 (28/11/47)	50.53 (3/1/75)	
Ordinary 🛡	1832.4	1872.0	1889.6	1916.9	1926.2	1286.8	1,926.2	1,320.2 (2/1)	1,926.2 (16/7/87)	49.4 (26/6/40)	
Gold Mipes	4463	437.1	424.8	429.7	423.0	197.2	485.0 (144)	288.2 (19/2)	734.7 . (1 <i>5</i> 72/83)	43.5 26/10/71)	
Ord. Div. Yield	3.13	3.07	3.04	3.01	2.99	4.27	S.E. ACTIVITY				
Earnings Yid.%(foil),	7.60	7.45	7.40	7.29	7.25	10.32	184	lices	اليار <u>كاليار</u>	July 20	
P/E Ratio (net) (*)	16.17	16.49	16.61	16.85	16.96	11.78	Gift Edged	Bargains	164.1	151.1	
SEAQ Bargains (5 pm)	45,720	49,371	57,964	57,774	61,215	_	Equity Bary	ains	.] 389.3	476.8	
Equity Turnover (Em)	-	1615.67	1562.29	1849.20	2272.69	482.98	5-Day Ave	e	3265.7	3157.8	
Equity Bargains	-	60.081	73,592	70,743	73,910	18.858	GDL Edges!	Bargains	159.0	157.8	
Shares Traded (ml)	-	-	828.2	903.1	866.4	212.1	Equity Valu	e	454.9 3944.7	466.6 3932.0	
	10 а.т. 1882.1		a.m. 79.0	Noon 1862.2		l p.m. 851.0	2 p.m 1844.		p.m. 837.3	4 p.m. 1838.0	
Day's High 1886	6.6 Da	y's Low 1	.832.4. B	esis 100 Go Activity 1	vt. Secs 15	/10/26, Fla	ed Int. 1928,	Ordinary 1/7	7/35, Gold M	ines 12/9/55	

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 0026

Hogg Robinson up 3 at 639p amid rumours that a counter bidder to

TIME TO STIPLE.

Leading Buildings were given a modest boost initally by NatWest's decision to reduce Mortgage rates for existing borrowers, but prices

ging hands.

Less than favourable comment on the proposed merger with Babcock unsettled FKI which closed 15½ off at 172½.

Ealing Electro-Optics dipped banks. those of Midland expected today. Forecasts of the bank's profits, pre-extraordinary ltems, ranged from around £210m to £240m. Midland shares dropped 9 to £240m. Midland shares dropped 9 to £240m. Midland shares dropped 9 to £250m. Midland shares dropped

340p.
ICI settled 4s off at £18, while
Laporte dipped 15 to 520p. British
Benzol provided an isolated bright
spot however, rising 6 to 144p after
147p. reflecting the chairman's
confident statement at the annual meeting

GUS "A" fell A to £13% in front of today's preliminary results — BZW are forecasting pre-tax profits of £330m and Wood Mackenzie are going for

Electricals posted numerous substantial fails. In the leaders Telecom dropped 41/2 to 287p on a turnover of 8.4m shares while GEC, following rumours that the group is on a short list of com-panies interested in buying the US Lear Siegler Aerospace

group, dropped 9½ to 240p after a turnover of 5.7m shares. There EMI were heavily sold and retreated 19 to 756p amid speculation that the company had placed its 4.9 per cent hol-ding in United Scientific; the latter dipped 27 to 312p. Else-where, Amstrad lost 11 to 175p with more than 5m shares changing hands.
Less than favourable com-

Ealing Electro-Optics dipped 11 to 172p after the previous day's sharp rise, as the company announced it was involved in talks that could lead to a bid for the company. Among a handful of firm features Cambridge Instruments added 7 to 116p while the good preliminary results — pre-tax profits rose from £1.6m to £2.1m — boosted Menvier-Swain 5 to 248p. McKechnie advanced 18 to

371p in the wake of the com-pany's announcement that it is pany's announcement that it is acquiring F. H. Tomkins' 50 per cent holding in Fluid Control NZ Ltd for £12.36m. Elsewhere in Engineers. Carcle moved up 22 more to 885p which makes their share exchange offer for Deritend worth around 505p per share; the latter closed a couple of pence easier at 508p. Among the leaders, GKN dipped 21 to 355p and Hawker fell 18 to 556p.

the leaders, GKN dipped 21 to 359p and Hawker fell 18 to 566p. Foods succumbed to the general malaise. Unigate settled 7 lower at 409p, while Cadbury Schweppes finished 5 off at 269p. Tate and Lyle dipped 9 to 888p and United Biscuits shed 8 to 331p. Among Retailers, in session dominated by the placing of the rump of the Argyl rights. Teseo fell 12 to 191p. J. Sainsbury attracted early support in the wake of Tuesday's meeting with analysts and touched 295p before easing back to close 2 cheaper on balance at 285p. Dee Corporation were a 285p. Dee Corporation were a relatively steady market awaiting

today's preleminary figuires and closed just 3 cheaper at 247p. Elsewhere, Hillsdown Holdings closed 4 off at 303p, having touched 310p immediately after announcing the acquisition of Fairview Homes for some £25.5m

Fairview Homes for some £25.5m plus a further £14m to cover Fairview's debt repayments.

Beecham were actively traded (some 8.7m shares changed hands) but settled 12 cheaper at 564p despite the encouraging tenor of the chairman's statement at the annual meeting. Among the other pharmaceutical stocks, Glaxo gave up & to £17% and Fisons fell 8 to 367p, while Wellcome closed 12 367p, while Wellcome closed 12 lower at 465p. Elsewhere, BOC tumbled 20 to 512p in a relatively

low volume of business.

Johnson Matchey, down ? at 393p, were unsettled by the chairman's remarks at the annual meeting that the company cannot expect to achieve in the future the same rate of growth in profits which has been seen in the last two years. Conkson, in contrast, held relatively steady at 770p, helped by a bullish review of the company from Mr Geoff Allum the analyst with County Natwest. He points out that he expects Cookson's success over the past five

the hadiong retreat by equities. However, the late downturn in crude oil prices — Brent crude dipped below the psychologically important \$20 a barrel level — tripsychologically which triggered a flurry of selling which lowered all the leading issues. seable future and that the current rating still does not fully reflect British Gas fell 6 to 181 2p on a turnover approaching 20m shares while BP closed 12½ off at 382½p this. Christies International resisted the trend, closing a few after a turnover of 11m shares. pence firmer at 612p, sentiment being assisted by the announce-Swiss funds were early buyers of gold shares in London as they ment of a 50 per cent increase in world-wide sales for the season ending July 1987. of gold shares in London as they anticipated that worries over the UK trade figures might be translated into worries about global inflation and interest rates. Spurred on later by a firmer bullion price, the South African producer issues put on \$2 or so, helped in late dealings by some demand from New York. The FT Gold Mines Index gained 9.2 to 446.3. Once again, there was strong

GRA, a rising market recently on property injection/takeover hopes, came back 4 to 153p, while towner. Abread shed 3½ to 129p following the interim results. Stanley Leisure shed 15 to 385p awaiting today's preliminary Among the Motor sectors, Lucas

met with further selling and gave up 18 more to 731p. On the other hand, revived speculative demand left Western Motor 21 to the good

A burst of speculative activity took Burzl up to 284p prior to settling 8 higher on the day at 282p. Dealings resumed in Courad Holdings at 255p compared with the suspension price of 102p following approval of the share subscription and proposed rights

the subject of considerable bid speculation, went into reverse as profit-taking gained momentum. Final losses stretched into double figures with MEPC the major easualty at 531p, down 23. Land Securities fell 15 to 550p and Ham-Securities fell 15 to 550p and Ham-merson "A" dipped 15 to 595p. Peachey shed 6 to 427p, as did Slough Estates, at 296p. Estate agents Hanover Druce remained on offer at 400p down 25, while Helical Bar shed 13 to 250p. Con-trel Securities, in which Heron Corporation recently acquired a near 5 per cent stake after the purchase by Control of a portfolio of Heron properties, dipped to 91p prior to closing off at 96p. Against the trend, Textiles prorided the occasional bright spot. Allied Textile responded to setisfactory results with a gain of 13 at 390p, while Dawson Inter-

mational, encouraged by the chair-man's 'annual statement, advanced 41/2 to 331 1/2p. Press mention stimulated a revival in West Trust which gained 15 to 220p.

The energy sector performed well for much of the session, and showed only minor falls despite

NEW HIGHS AND LOWS FOR 1987

AMERICANS (5), CANADIAMS (1),
BANKS (4), BUILDINGS (3),
CREMICALS (4), STGRES (6),
ELECTRICALS (12), ENGINEERING
(5), FOODS (2), HOTELS (1),
INDUSTRIALS (28), INSURANCE (2),
LEISURE (1), MOTORS (2),
NEWSPAPERS (1), PAPERS (2),
PROPERTY (2), EMPPING (1), SOUTH
AFRICANS (2), TEXTILES (4),
TRUSTS (8), OLLS (4), PLANTATIONS NEW LOWS (10)
BRITISH FUNDS (2), Trees. 3pc 1992,
Com. 9pc in 2011 LOANS (3), N'wide
87pc 25.5.88, De. 81pc 20.6.88, De.
37pc il in 2021 BANKS (1), Cle Bere.
ELECTRICALS (1), Toshiba Corp. ELECTRICALS (1), Toshiba Corp. TRUSTS (1), Biotachnology invs. OVERSEAS TRADERS (2), GN Great Norde, THIRD MARKET (1), American

Business in traded showed a substantial increase following the biggest ever points fall in the FT 30 share index. Calls amounted to 45,362 and puts 26,146 making a total of 71,568.

Traditional Options First dealings July 35 Last dealings July 31
 Last declaration Oct 22
 For Settlement Nov 2

For rate indications see end of London Share Service Money was given for the call of Astra Industrial, Centrol Securities, Telephone Rentals, Dares Estates, Burnett and Hallaushire, Common Brothers, Stakis, Trimoco, Hawtin, Bula Resources, Kellock, Inoco, Tootal, Resources, Keilock, Inoco, Toolal, Blacks Leisure, Property Trust, FKI Electricals, Eagle Trust, Balls-Rayce, Abace, Norfolk Capital, Greenwich Resources, Neil and Spencer, Fergabrook, Sheraton Securities, GRA, Morgan Grenfell and Commercial Union Duts were arranged in Rayham. Puts were arranged in Barham British Dredging, Cowan de Groot and Sonthend Stadium, while double options were transacted in Rotaprini

TRADING VOLUME IN MAJOR STOCKS

Once again, there was strong buying of Consolidated Geld Fields and ETZ, as investors continued to favour the gold and metal-related testor.

RISES AND FALLS YESTERDAY

	Opio.		-	-	Pe bagoon programmon overheads					_	_
			-				-	-	-		-
		10	M	00	N RECEN	пHS	SI	JES:			
EQL	HTI	ES			*:		:				
-											
famile		-Latest Remurc	1 20	167 ·	Stock	Closing	+ 67		1		P.E.
Price	學	- Date	High	Low		Prior	- 1	Div. :	Covis	Yjekt	Reșio
-	F.P.	_	65	45	EMP Gold Mines ASO.25	65					
## 155 250 \$120 \$100	F.P.	- 146	157	hii	Salargro 10p	156	E-MII	12.4	3.2	23	188
155	F.P.	7/8	193	158	Britannia Group Clp)	380	-3	R3.85	30	29	15.6
250	F.P.	31/7	372	1250	Caradan 5p	344	+2	160	30	2,4	27.7
6120	F.P.	31/7	195	150	Colorvision 5p	178	" 2	12.2	2.7		29.7
1,00	F.P.	25/8	121	قتت	*Economic Forestry	121	100011	R3.0	25	3.4	16.1
/95. 1178	F.P.		168	113	E) ga.50	161		12.1	3.20	1.8	23.9
J178	F.P.	17/6	251	223	Chamber Group 10p	251	*****	16.5 13.5	1.7		23.1
140	F.P.		191	179	#Graham Motors Sp	179	 −4	133	3.5	27	14.6
135 150 105 105	F.P.	10/8	285 225 190	275	Grahams Rin'l Inv. Tst 5p .	275			I = 1	=	
F135	F.P.	13/8	225	184 150 120 105	Hartand Simon (20th)	210 176	+2.	17.6	44	1.2	27.2
§150	E-P-	31/7	T40	150	OHey and Croft 10p	176	-2	13.85	34		13.4
4105	F.P.	33/7	126 215	120	ITL Int. Tech.10s	123	Magazan Magazan	R2.0	33	2.2	18.8
702	F.P.	5/8	33	1000	#Knobs & Knockers 10p	155	-3 -1	יייו	4.60	1.0	28.9
5145 5175	F.P.	148 227	210	165 190	Lincaster	230 208		1275	3.5 5.8		23.7
91/5		201		170	Monarch Res. Tüb.	205	inger.		ᅰ	0.9	27.A
1295		197	346 216	330 163	Monarco Kes. Lup	320		RLA	4.2	= .	27.5
6130	ER.	4/8	275	185	4 Parkway 50	208 273	+2	:R1.5	42	1.3	43.1
\$200	F.P.	****	208	200	Primarios	201	-5	225	32		17.4
165	FP.	33/7	265	183	#Ross C'ssen, Elec. 100	235	7	135	26	3	25,4
135	7.0	327	47	35,	4SEP lad'l, Hides.50	45		23	4	20	216
442	F.P.	31/7	89	76	#Skeltos (Mardin) 100	84	-1	eL75	23	2.8	210
663 620 145		1777	58	31	4Stanco Exhibition 56	. 56	- <u>2</u>	0.29	43	6.7	47.5
148		17/7	195	147	Tie Rack So	147		R1.1	42	10	32.0
	7.0		177	170	USDC Inv. Trust £1	173	1000-	M3 2	-	10	-
4730			100		Wares House Ec	100		H1.3	2.20	1.0	05.5

. 6130	F.P.	- 179.	175		r. Trist E1 Howard 5p	173	lane.	M2.66	2.70	1.9 25
FIXE	D IA	(TE	REST	r ST	OCKS					
lgace Price	America Paid	Renunc	396			Clasia				
£	-	Date	Righ	LOW					\$	1 -
100 100 100 100 100 100 100 100 100 100	できた。 できた。 1980年 250 1980年 1980年 19	247 7/8 109 1199 1198 2261 2261 2269 11011	1149 1300 1998m 1430 1250 259 905 370 307 307 1688m 100 259 270 250 1450 1450 1692	10% 12m 12m 104 7 24m 256 10 7 259 10 7 291 121 292 121 203 213 1150	Anglo Utd. Cov. Red Acta Prop. 5-1% Cr. Crest Nicrison 5-2% Concora 6-4% Com. Essex Water 9-7% E. Essex Water 9-7% Com. Goest Strategic Im Goest Strategic Im Condon 19-1% Com. Los 8-2% Com. Los Stop Prop. 7% Lyston Prop. 8 Rev. Mater Com. Peachery Property 9 Santh Mew Coart Cr. Peachery Property 9 Santh Mew Coart Cr. Santherisand & S. Shi	w. Cust. R 6 Care Cust. 6 Care Red. Care. Red. Deb. by Cust Red. Pri. 7 Tst. 972/16. 7 Fed. Pri. 5 Red. Pri. 5 Care. Uni. 11/788 1.8 30/16 Est. William Cust. Red. 11.4 2027 12/6 List William Red.	Red Pr. Pf. 97-99 90 Prf 20 2001/05 Deb 20 1. 19977 1. 19977 1. 18 Deb 20 1. 1. 1907 1	98 17 18 198 1706 1706 1706 1706 1700 197	25 48 74s 29 122sp 10 99 20 25 21	4 -21 -2 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1 -1
	F.P.	249	1222	1100	Unigreep 71 ₂ % Cen Wrestern&E.Den.V	L Conc Rie	d Paf		- 12	اط
"RIG			•	- (-)	W. Complete Date,	40.1-19.16.16.16.16.16.16.16.16.16.16.16.16.16.			<u>-1 - </u>	<u> </u>
Issue Price	Armunt Paid Ito	Latest Remond	. 19	87		Stock		7	Cleans Price	+01
		1	12181	LOW			_ •	٠ .	p.	1 -

	1	L:	W-Man	Times	CORROLL (L.) 26 ***********************************	170cm	6			
20	~ NA	18/8	181 ₀₀₀	12400	Each True 71-5	18\ipm				
5.	NB	20/8					-ž			
210	Nai	-	950m	الموجو	i Listo. Home Prosts Sa.	09	-8			
320	, NET	7/9	45pm				-5			
11	NE	10/6	32pm		LONGSIOS Kintori (m. Tel Melle)					
33	Na	248	40pm	26mm	Melene of Landon 10p.	23pm	-5			
120	MH	24/8	35pm		#Highes Food 5p	33pm	-2			
65	NU.	247	35pm	1600	Juliant's Kidgs, 2p	.30pm	2			
140 -	NJF	49	42pm	23am	+Laidlaw Thomson	31pm	-1			
385	NI	14/0	138cm	#1 am	Marrie Int	38pm	Berry 100			
75	ME.	148	34pm		Mercary lett.	108pm	-6			
45	NIL	24/8	29pm	Mind	Parambe 10s		-3			
875	MB	5/8	40			13ne				
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Renanciation date usually last day for dealing free of stamp duty, a Annualised dividend, b Figures have a prospector estimates, d Dividend rote paid or payable on part of capital, cover based on dividend on tules of on prospector or other official estimates for 1986/7. H Dividend and yield after serio base on prospectus or other official estimates for 1986/7. H Dividend and Yield based on prospectus or managed on prospectus or other official estimates. W Pro Forma Figures 1 indicated dividends, cover and pie pages device dividends cover and pie pages device dividends cover and pie pages to prospectus or other official estimates. W Pro Forma Figures 1 indicated dividends cover and pie pages to prove prospectus or other official estimates.										
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FT-ACTUARIES INDICES

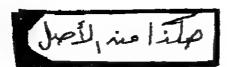
These Indices are the loint compilation of the Financial Times. . the Institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS & SUB-SECTIONS	V	Wednesday July 22 1987						Mon July 20	Fri July 17	Year ago (approx.)
FI	gures in parentheses show number of stocks per section	Index No.	Day's Change	Est Earnings Yield*s (Max.)	Gross Div. Yield% (ACTat 27%)	Est. P/E Ratio (Net)	xd ad). 1987 to date	Index No.	Index No.	Index No.	Index No.
1 2	BAPITAL 00005 (213)	996.51	-1.9	6.88	2.73	18.18				1037.12	
	Building Materials (30)	1294.52	-1.3	6,87	2.65	18.13	15.55		1336.15		794.9
! {	Contracting, Construction (33)	1858.76	-1.7	6.48	2.58	20.65	19.38		1922.22		
•	Electricals (12)	2631.59	-2.7	5.72	2.95	22.56				2730.81	
5	Electronics (35)	2151.54 525.44	-2.6 -1.7	7.04	2.28	18.18				2236.70	
	Mechanical Engineering (60)	577.79	-1.7	7.68 6.78	3.22 2.72	17.77	7.80 6.86		538.42 580.38		
3	Motors (14)	384.65	-2.6	7.94	2.77	14.64	3.42		399.70		335.43 292.63
S	Other industrial Materials (21)	1640.86	-1.4	5.87	2.95	20.51				1699.54	
i	CONSUMER GROUP (384)	1351.95	-1.7	5.86	2.51	21.90	14.33				
2	Brewers and Distillers (22)	1232.27	-1.0	7.61	2.89	16.53	11.77		1240.85		905.5
5	Food Manufacturing (24)	1043.89	-1.5	6.73	2.93	19.30			1075.84		664.2
5	Food Retailing (16)	2557.17	-2.0	5.09	2.27	26.74			2589.08		1797.3
7	Health and Household Goods (10)	2579.92	-1.8	3.92	1.55	29.84				2691.83	
9	Leisure (31)	1417.38	-15	5.82	3.07	22.24			1454.66		880.2
ij	Packaging & Paper (15)	712.43	-0.8	5.74	2.42	23.07	7.88		726.79		473.0
2		4465.75	-0.6 -2.7	4.80 6.42	3.11	26.82	59.63				2498.5
5	Stores (36)	1107.92 838.07	-0.8	7.42	2.67	15.64	11,71	1138.17 845.15	839.47	1159.33 851.74	
9 1		1149.52	-1.6	7.52	3.04	16.60		1168.21	1169,45		534.9 750.5
ĭ		1754.62	-0.6	3.77	1.36	34.95			1782.48		0.000
ž		1426.13	-1.4	6.90	3.08	17.77			1453,40		924.1
j		1473.36	-2.4	7.21	3.12	25.90			1515.83		0.1
5	Shipping and Transport (111)	2421.96	-3.7	6.46	3.32	20.44			2473.95		1457.8
7	Telephone Networks (2)	1108.95	-1.9	9.10	3.65	14.66		1130.01	1121.68		768.7
3		1669.02	-1.1	8.42	2.66	14.23		1687.18	1688.31		1027.9
1		1220.29	-1.7	6.57	2.71	19.23			1248.27		820.5
		2336.66	-23	4.68	3.96	27.65			2398.95		1201.5
		1315.07	-1.8	6.28	2.90	20.16			1345.96		854.0
ı ļ	FINANCIAL GROUP(119)	852.50	-1.9		3.45	-	13.48		878.07		603.5
? i	Banks (8)	869.74	-1.8	15.92	4.31	8.31	16.24		893.67		648,93
5	Insurance (Life) (9)	1122.62		<u> </u>	3.75	-		1157.12			854.86
1	Insurance (Composite) (7)	1352.29	-2.2	7.95	3.80 4.00	16.20	26.32	659.26	664.97 1383.80	652.05 1399.56	489.9
7 8	Insurance (Brokers) (9)	494.78	-0.9	7.73	2.73	10.20	6.88	1375.91 499 na	505.57		1204.0 334.7
	Property (47)	1287.58	-22	3.68	2.29	35.10		1316.20	1332.92		781.0
i l	Other Financial (28)	588.91	-0.9	5.64	2.74	22.29	7.17		600.67		
		1120.16	-1.1	_	2.14	_	11.12	1132.76	1136.52	1147.90	744.7
ij	Mining Finance (2)	624.97	+0.8	5.40	2.66	21.27	6.79	619.95	613.75	615.00	251.34
ı		1167.59	-0.6	7.74	4.02	15,34	23.27	1174.64	1184.76	1197,23	660.62
7	ALL-SHARE INDEX(722)	1191.84	-1.7	_	2.96		14.37	1212.95	1219.82	1234.49	779.8
1		Index	Dav's	Day's	Day's	July	July	July	July	July	Year
-		No.	Change		Low	21	20	17	16	15	930
П	FT-SE 100 SHARE INDEX 4	2344.5	-46 A	2400.4	2344 5	2390 5	2400.7	2428 7	2443.4	2419.2	

	FD	(ED	INTE	REST	•	REDEMPTION VIELDS	y July 21	ago (approx.)	
	PRICE INDICES	Wed July 22	Day's change	Tues July 23	nd adj. today	ad adj. 1987 to date	2 Coupons 15 years 9 3 25 years 9	29 8.05 23 9.03 25 9.04	8.24 9.26 9.29
2 3 4 5	British Government 5 years 5-15 years Over 15 years Irredeemables All stocks Index-Linked 5 years Over 5 years All stocks	122.29 140.01 149.50 163.03 136.78 122.48 116.18	-1.39 -1.66 -2.24 -1.21 -0.22 -0.14	122.98 141.98 152.02 166.77 138.46 122.75 116.34 116.70	- - - - -	6.83 8.09 7.25 7.27 7.57 1.57 2.08 2.03	5 Coupons 15 years	.44 9.17 .49 9.26 .49 9.26 .58 9.31 .61 9.40 .39 9.19 .17 8.92 .52 2.44 .17 3.75 .72 3.71 .17 10.16	9.62 9.60 9.78 9.76 9.59 9.24 3.85 3.55 2.56 3.38
9	Debestures & Loans	123.05	-0.11	123.19		6.17		17 10.16 17 10.16	10.39
10	Preference	89.00	+0.19	88.83	_	3.49		20 10.22	10.87

Opening index 2393 8; 10 am 2399.3; 11 am 2396.1; Noon 2377.7; 1 pm 2367.0; 2 pm 2360.2; 3 pm 2350.6; 3.30 pm 2351.4; 4 pm 2351.7 † Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A new list of constitue is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4P 4BY, price 150, by post 32p, CONSTITUENT CHANGES: Associated Book Publishers (32) has been deleted. Ryan International (48) and St Modwen Properties (69) have both been inserted.

LONDON TRADED OPTIONS PUTS 🗸 🕆 CALLS --CALLS --PUTS Johy Oct. Jen. July Oct. Jan 0¹4 12 0¹2 25 25 13 (*184) 16 86 57 43 61 47 33 110 3 70 20 50 53 106 86 67 51 37 22 11 108 78 52 32 112 23 177₂ 13 825 29년 25 20년 93 55 28 3 17 40 Sept Dec Mar Sept Dec Mar 180 145 117 95 75 45 20 15 30 0½ 20 0¼ 11 200 140 90 Dixons (*369) 16 28 26 Classo (*1772) 275 245 215 190 170 Oct. Jan. Apr. Oct. Jan. Apr. 33½ 21 12½ 3 · .9 21 100 120 140 55 90 115 35 70 100 8ass (*2015) 43½ 26½ 17½ 10 20 47 90 40 12 Barclays (*628) Thorn EMI (*756) | July | Aug. | Sept. | Oct. | July | Aug. | Sept. | Oct. |
310	322	----	Oct.	July	Aug.	Sept.	Oct.
310	322	----	Oct.	312	----		
260	249	----	Oct.	2	----		
210	222	235	----	Oct.	2	----	
160	178	192	----	Oct.	7	20	----
160	178	192	----	Oct.	7	20	----
160	173	155	170	2	16	28	40
65	97	120	143	6	31	45	53
32	65	90	110	27	50	63	73
15	40	65	82	57	78	93	105
3	25	43	60	102	105	123	130
1	15	30	45	133	155	162	170



WORLD STOCK MARKETS

AUSTRIA July 22 Price + or July 22 Pr	CANADA
Contract	Sale Suck Bigh Law Clem Comp Sales Suck Such Comp Sales Suck
Ust. Paper 166.5 -23 July 28 Fig Swiss Reinstan 18000 +500 Data Honos Pts 1900 +110 Malloy Banking 82 -0.05	
PRAINCE	Ant Engineer 1,482,810 35% + % E Not 22,500 151% -1 27,500 15% + 20 15% -1
Souther 6 1/3 1/3 1/3 1/3 1/4 1/2000 1.22 17 . 27 224 224 1 WashEnt.28 8 179 175 17 176 Zonova 3254 176 d 96 11 - 6	Stead & Singp. A 130 + 8
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Europe's Business Newspaper	

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICE

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CBI pri 12
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CCSI pri ICDI SIGN SERVICE SERV 2351 105 1 1 | Section | Sect | NoSPPECO | 8.5 | 11 | 494 | 32 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 1 Chewriz-40
Chillis
Chi 22 | 1844 | 1802 | 1844 | 1802 | 1844 | 1802 | 1844 | 1802 | 1844 | 1802 | 1844 | 1802 | 1844 | 1802 | 1844 | 1802 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 | 1844 Continued on Page 37 Jell, in lite

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,	Financial Times Thursday July 23 1987 00	ARTEN CONTROLLER OF CORNER DDICEC	37
,	NYSE COMPOSITE CLOSING PRICES	AMEX COMPOSITE CLOSING PRICES	_
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Nikkei recovery dashed

by US trade bill news

High-technology stocks were also weak. Matsushita Electric Industri-

al, on trade of 8.51m shares,

plunged Y130 to Y2,250. NEC lost Y50 to Y1,850 and TDK Y30 to

The bond market extended its

losses, despite the purchases of out-

standing long-term government bonds by the Finance Ministry's

Debt Consolidation Fund, a move

designed to prop up the faltering

pressure because it was not covered

close of yesterday's trading.
In inter-dealing trading later, the

yield rose further, reaching 4.840

Cash mountain builds up in

Japan, Page 19

OPTIMISM over results due today

and Friday from the Wharf group of

companies revived Hong Kong's bulls to lift prices broadly. The

Hang Seng index added 28.63 to 3,380.41.

Y4.850.

FINANCIAL TIMES

WORLD STOCK MARKETS



Stocks steady despite worries over Gulf

WALL STREET

HALTING a two-day slide, Wall Street stock prices drifted little changed in moderately heavy trading yesterday despite worries over US naval operations in the Gulf, writes Roderick Oram in New

Credit markets gave no support to stocks as bond prices fell more than half a point. Investors continued to worry about inflation even though the consumer price index increased only modestly in June.

The Dow Jones industrial aver-It had traded most of the day in a narrow range a few points either side of its previous close.

The broader market was less successful at holding the line, and the Standard & Poor's 500 index slipped 0.08 of a point to 308.47 and the New York Stock Exchange composite index lost 0.14 to 173.45. NYSE volume was 175m shares with declining shares outnumbering those ad-

Oil stocks were one of the poorest crude oil futures edged higher be-cause of tensions in the Gulf. Exxon \$60%, Mobil gave up \$1% to \$52%,

Digital Equipment dropped \$7% to \$157%. The computer maker's share, compared with \$1.81 last corting in the Gulf by the US Navy. year, were below analysts fore. The danger of a serious clash be-

World Airlines rose \$1% to \$34% af-Carl Icahn, its chairman, to make it a private company. Shareholders

Argonaut Group jumped \$8% to Fed. vately held Bermuda company with

Del E. Webb added \$1% to \$25%. The Nevada hotels, casino and real estate group said it was considering forms of restructuring. Later, a foreign investment group including In-dustrial Equity (Pacific) of Hong across the board. Kong said it had a 9.3 per cent stake

to its loss reserves in anticipation of

heavy asbesticals claims.

Among companies reporting CS34.

Strong performances, Sears, Roebuck, the largest US retailer, added Canadian Imperial Bank of Commerce CS% higher at CS22%, Royal CS25% but the in net profits. It was helped by higher profits at its Dean Witter securi-

In contrast, First Boston, off \$\% Montreal stretched recent losses. to \$44\%, reported a small overall Vancouver firmed slightly.

trading Treasury bond options dur-

News that the consumer price index rose only 0.4 per cent in June from May, in line with forecasts, did nothing to improve the bearish mood of the bond markets. Rumours on Tuesday afternoon that the figure would be 0.9 per cent had

ing this spring's credit markets tur-

\$69, appeared to have avoided trad-

noil. Morgan Stanley, up \$2% to

Prices continued to fall, leaving the 8.75 per cent benchmark Treaage closed up 2.23 points at 2.470.18. sury long bond down 1/2 of a point at 9921/2 yielding 8.78 per cent by

knocked more than a point off

late afternoon. Shorter-term rates were little changed though the Treasury cancelled as expected yesterday after-noon's auction of \$9.75bn of twoyear notes. The Treasury is unable to sell any more securities until Congress increases the federal gov-

ernment's debt ceiling.
Yields on three-month Treasury vancing by a ratio of four to three. bills fell seven basis points, however, to 5.78 per cent as the bills beperforming sectors even though came more scarce. Traders and investors are getting concerned that the cancellation of more auctions fell \$1% to \$92%, Chevron lost \$1% to will put a lot of new issue pressure on the markets ahead of the August Amoco was down \$1% to \$84% and refunding by the Treasury. Interest Atlantic Richfield was off \$2 to \$94. rates might have to give investors sufficient appetite for the paper.

The bearish mood was also exacsecond-quarter profits of \$2.85 a erbated by the start of tanker-estween the US and Iran is making

markets jittery.
In addition, the markets are still ter receiving a proposal from Mr mulling over the congressional testimony on Tuesday by Mr Paul Voicker, the retiring chairman of would be offered \$20 cash and \$20 the Federal Reserve Board, and Mr of securities for each existing Alan Greenspan, his nominated share. The airline also reported a successor. Some people took their second-quarter profit of \$52.6m comments rather negatively and against a loss of \$87m a year earli- consequently expect a small tightening of monetary policy by the

Argonaut Group jampany re\$49%. The insurance company received a takeover offer of \$52 a
share from Clarendon Group, a pri-Fed had not eased its policy in recent weeks as the market thought.

CANADA

Metals and mining shares lost n Webb. more of last week's gains. Cominco Fireman's Fund fell \$% to \$34%. It was the exception, adding C\$% to reported a second-quarter loss of C\$20% as it settled with striking \$115.5m after adding substantially workers at zinc and lead operations. Inco, however, was CS4 down

Bank steady at C\$35%, but the Bank of Nova Scotia C\$% off at

BAA tender six times subscribed

THE PARTIAL tender offer for the flotation of BAA, formerly the Brit-ish Airports Authority, has been six

times oversubscribed. The UK Government claimed that use of the tender had yielded an extra £56m in proceeds for Brit-

County NatWest, the Government's merchant bank adviser on the issue, announced that the cutoff price for the tender would be 282p. That means most bidders will be disappointed by the allocation: only about 10 per cent of applicants tendered at or above that level. The average price of all the suc-

claiming that it has gained an extra plied for; and those who bid below \$282p will receive none.

A total of 88,800 applications were County NatWest would not reveal

London plunges

NEWS of a substantially worse UK current account deficit for May than had been expected sent equities into one of the heaviest daily falls of the year.

The FT-SE 100 index fell 46 to 2,344.5. Its biggest ever daily fall was 46.1 on March 30 this year. The FT Ordinary index lost 39.6 Gilts also fell heavily, showing a net loss at the close of 2% points. Details, Page 34.

cessful bids was 290p, compared received for 759.2m shares, which with a fully-peid price of 245p for was six times the number on offer. shares in the fixed price offer. Applicants who bid above 282p will response to wider market conditions the number of shares sold in have their applications met in full; tions rather than any adverse rether was 125m - a quarter of those who bid exactly 282p will response to the cut-off price. the total issue - the Government is ceive 15.3 per cent of the shares ap-

stitutional investors had exceeded

Stockbrokers' analysts, however preferred to reserve judgment until the start of official dealings next Tuesday morning. Some suggested that the successful bidders looked dangerously exposed to a falling market, and if yesterday's downturn were repeated, they could well emerge as sellers in an atempt to cut their losses.

The grey (mofficial) market price for the 100p partly-paid shares fell sharply from 147p bid 152p offered to 140p/145p yesterday. Cleveland Securities, the licensed dealer making the price, said this was in sponse to the cut-off price.

Supermarket chain GB Inno

construction and electronics stocks

performing best. A rise in May in-

dustrial production helped lift the mood. Bouygues picked up FFr 38 to FFr 1,130 and Thomson-CSF

Oslo fell back in active profit-taking and the all-share index lost 1.63 to 352.26

Madrid ended in featureless trad-

added FFr 18 to FFr 1,311.

Richard Tomkins Lex, Page 14

TOKYO

HIGH TECHNOLOGY and consum-

er stocks came under significant

small-lot selling pressure in Tokyo yesterday, driving share prices sharply lower for the fourth consec-

28. The closely followed market bar-

ometer has just lost 12.5 per cent

from its peak of 25,929 reached on

Volume was 421m shares com-

clines led advances by 673 to 237, with 119 issues unchanged.

couraged by the relaxation of mar-gin trading restrictions, and the Nikkei was up 126 points in mid-

morning. Later, however, news that

the US Senate had passed its omni-

bus trade MII drove the market low-

Amid this bearishness, only a few issues proved popular. Telkoku Oil, with 9.32m shares traded, surged

Y44 to Y1.030, supported by rising crude oil prices. Nippon Shinpan and Seibu Credit gained Y10 and Y200 to Y1.390 and Y3.300, respec-

Tokyo Steel leapt Y110 to Y1,490, bolstered by the recovering rolled

steel market, while Green Cross, re-

porting good performance, ended Y30 higher at Y2,800. Fujiya reg-istered a maximum permissible one-day gain of Y100 to Y1,460.

The market started strongly, en-

utive trading day, writes Shigeo . Nishiwaki of Jiji Press. The Nikkei average dropped 375.62 to 22,702.74, slipping below 23,000 for the first time since April .

EUROPE

Losses on Wall Street

tinued to weigh on some European DM 3 to DM 322.50 and bourses yesterday while others Rumours, later co

it-taking.
Frankfurt remained depressed by Wall Street's losses and prices fall the D-Mark. Rumours that Japanese investors were selling West German bank stocks unsettled the

Dresdner Bank described the bourse as overbought and recommended selling stocks that had made above-average gains in the recent run-up.

The key banking, car and chemical sectors were the worst hit. Banks came under pressure from was off DM 4.50 at DM 337.50.

Allianz, the insurance group, rose DM 9 against the trend to DM 1,981 after it said growth should continue this year following an improvement in 1986 profits. In the car sector, Daimler was

down DM 14 at DM 1,146 in advance of an extraordinary meeting of the supervisory board. VW shed DM

3.50 to DM 695. after fore Electrical AEG fell back DM 3.70 the year.

Bonds finished mostly stronger on short-covering. The Bundesbank the weakness in Frankfurt

profit-taking with Royal Dutch down Fl 2 to Fl 288.30 as oil prices fell in the wake of the safe passage of the US convoy through the Straits of Hormuz. Unilever lost Fl The Commerzbank index lost 6.5 1.40 to F1 140.20.

lost Fi 2 to Fi 405 and Elsevier 40 cents to FI 54.80. News of Walter analysis' forecasts of poor earnings
Kluwer ordinary shares came too
this year, and Deutsche Bank lost
late for the market.

gain-hunting alternated with profittaking. Banks were mainly easier results despite a lower first half.

chemicals, In WEAKNESS on Wall Street spread 10.50 to DM 393 and BMW lost DM Roche added SFr 225 to SFr 14.475 after forecasting good results for

to DM 323.50 as rumours faded that Brussels was mixed in fairly

SOUTH AFRICA

rose 13 to 2,596.

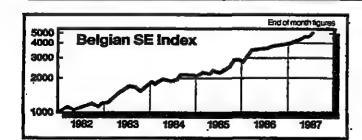
strong bullion price, with bellweth-er Vaal Reefs up R2 at R489 and new peak.

BUSY BUYING of quality shares Kinross R2 higher at R75. The sec-

Golds motored ahead on the num rose 75 cents to R54.75

drove Johannesburg prices to fur-tor index picked up 18 to a new high ther records. The composite index of 2,362.

KEY MARKET MONITORS

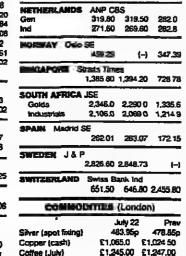


WEST GERHANY

	_		
NEW YORK	July 22	Prev	Year ago
DJ Industrels	2,460 62*	2,457 95	1.795.13
DJ Transport	1,036.62*	1,032,93	729 75
DJ Utilities	200 43*	200 71	205 31
S&P Comp.	308 37*	308 55	238 18
LONDON FT			
Ord	1,832.4	1,872.0	1,286.8
SE 100	2344.5	2,390 \$	1,559 20
A All-share	1,191 84	1,212.95	779 84
A 500	1,315.07	1,339 0	854.08
Gold mines	4463	437.1	197.2
A Long gitt	9.39	9.19	9.61
World Act. Ind	126.73	127 89	92.02
(July 21)			
TOKYO			
Nikkei	22,702,74	23,078.36	17,639.3
Tokyo SE	1,838.27	1,91564	1,395.02
ALL DESCRIPTION OF THE PERSON		_	
All Ord.	1,961.4	1,973.3	1,136.7
Metals & Mins.	1,242.2	1,262.2	506.3
AUSTRIA			
Credit Aktien	224.13	223.22	233.25
BELGIAN SE			
	5,098.60	(c)	3,642.06

STOCK MARKET INDICES

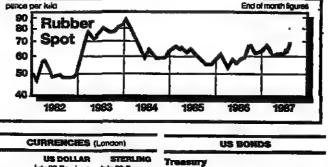
Credit Aktien	224.13	223.22	233.25	
BELQIAN SK	5,098.60	(c)	3,642.06	
CANADA				
Met.a Mins.	2 150 41	3,160 7	20000	
Composite		3.953 6		
Composite	0,344.0	5,555	٠.١	
Portiolio	1,977 661	1.987.38	1,485 74	
DENMARK SE		-		
SE	(-)	203.39	206.92	
PRANCE				
CAC Gen	404.50	407.50	363.7	
ind. Tendence		103.40	86 C3	



Commerzbank 1,952.20 1,958 70 1,762.4

NOME KOWE Hang Seng 3,380 41 3,353.78 1,791.53

COMMODI	TIES (Londe	(חכ
•	July 22	Pre
Silver (spot fixing)	483.95p	478.85
Copper (cash)	£1,065.0 §	1,024 50
Coffee (July)	£1,245.00 f	1,247.00
Oil (Brent Blend)	\$20.025	\$20 350
	bib 22	Prev
	July 22 \$454.75	Prev \$452.25
London		
Zunch	\$455.25	\$452.25
Pans (foung)	\$451 11	\$450.76
Luxembourd	\$454.35	\$453.10
	S455 7	\$453.70



US DOLLAR STERLING	Treasury	
July 22 Previous July 22 Previous	July 22 Prev	
S 1,5945 1,5960		inic
DM 1 8630 1 8655 2.97 2.9775		
Yen 152.30 152.70 242.75 243.75		389
FFr 6 1975 6 2025 9.8825 9.90 SFr 1 5450 1 5480 2 4625 2 47		243
SFr 1.5450 1.5480 2.4625 2.47 Fl 2.0975 2.100 3.345 3.3525		_
Ura 1.346 1.348 2.146.25 2.151		648
BFr 38 60 38.55 61.55 61.55	Source: Harris Trust Savings Bank	1
CS 1.3205 1.3210 2.1070 2.1075		_
	Treasury Index	
	July 22	
IKTEREST RATES		y's
Euro-currencies July 22 Prev	(years) index change chan	
(3-month offered rate)	1-30 163.17 +0.23 6.93 -0	-
£ % 9%	1-10 154.63 +0.12 6.66 -0	
SFr 3/4 31%a	1- 3 144.03 +0.07 6.37 -0	
DM 3'% 4	3-5 157.57 +0.17 6.71 -0	
FFr 8 8 FT London Intertunck (tales	15-30 193.58 +0.59 7.78 -0	
(offered rate)	Source: Merril Lynch	
3-month US\$ 61% 6%	Source: Marin Lynds	
6-month US\$ 7% 7%		_
US Fed Funds 6% 6% US3-month CDs 6.55' 8.775	Corporate	
U33-month CDs 6.55' 8.775 U33-month T-bills 5 685' 6.86	ANY ZE Prev	
2002 0.00		
FINANCIAL FUTURES	AT&T 3% July 1990	
THE RESERVE TO SECURITION AND ADDRESS OF THE PERSON NAMED IN COLUMN TO SECURITION AND		.35
CHICAGO	SCBT South Central 10% Jan 1993	
US Treasury Bonds (CST)		
Doines (OBI)		28
8% 32nds of 100%		26
July 22 Latest High Low Prev	102.0 10.39 102.5 10 Phibro Sal 8 April 1996	
July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20	102.0 10.39 102.5 10 Phibro Sal 8 April 1996 91.52 9.45 91.8 9	.28 .4
B** 32nds of 100% July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury 100-10090	102.0 10.39 102.5 10. Phibro Sai 8 April 1996 91.52 9.45 91.8 9. TRW 4% March 1995	4
BY 32nds of 100% July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20 US Trockery Mills (Mills) Sim points of 100%	102.0 10.39 102.5 10.5 Phibro Sai 8 April 1996 91.52 9.45 91.8 9 TRW 4% March 1995 96.21 9.40 96.49 9	
B*S 32nds of 100% July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury No. (100% (Sept) 94.02 94.14 94.00 94.06	102.0 10.39 102.5 10. Phibro Sai 8 April 1996 91.52 9.45 91.8 9. TRW 4% March 1995	4
BY 32nds of 100% July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury Mile (Mark) Sim points of 100% (Sept) 94.02 94.14 94.00 94.08 Certificates of Deposit (Mark)	102.0 10.39 102.5 10 Phibro Sal 8 April 1996 91.52 9.45 91.8 9 TRW 8% March 1995 96.21 9.40 96.49 9 Arco 5% March 2016	4
B*S 32nds of 100% July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury No. (100% (Sept) 94.02 94.14 94.00 94.06	102.0 10.39 102.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10	.35
B*S 32nds of 100% Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury Bills (IRBN) Stm points of 100% (Sept) 94.02 94.14 94.00 94.08 Certificates of Deposit (IRBN) 51m points of 100%	102.0 10.39 102.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10	.4 1.35 1.70
BY 32nds of 100% July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury Table (Table) Sim points of 100% (Sept) 94.02 94.14 94.00 94.08 Certificates of Deposit (Table) Sim points of 100% (Sept) 94.02 94.14 94.00 94.08 Certificates of Deposit (Table)	102.0 10.39 102.5 10. Philbro Sail 8 April 1996 91.52 9.45 91.8 9 TRW 84 March 1995 98.21 9.40 96.49 9 Arco 97 March 2016 100.21 9.85 101.96 9 General Motors 84 April 2016 83.58 9.85 84.82 8	.35
B*S 32nds of 100% July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury Mills (Mills) Sim points of 100% (Sept) 94.02 94.14 94.00 94.08 Cartificates of Deposit (Mills) (Sept) 100%	102.0 10.39 102.5 10. Philbro Sail 8 April 1996 91.52 9.45 91.8 9 TRW 84 March 1995 98.21 9.40 95.49 9 Arco 97 March 2016 100.21 9.85 101.96 9 General Motors 8% April 2016 83.58 9.85 84.82 8 Citicorp 9% March 2016	.70 .70
## 32nds of 100% July 22 Latest High Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury File (Turn) Sim points of 100% (Sept) 94.02 94.14 94.00 94.08 Certificates of Deposit (Turn) Sim points of 100% (Sept) — — — — — — — — — — — — — — — — — — —	102.0 10.39 102.5 10. Philbro Sail 8 April 1996 91.52 9.45 91.8 9 TRW 8% March 1995 98.21 9.40 96.49 9 Arco 9% March 2016 100.21 9.85 101.96 9 General Motors 8% April 2016 83.58 9.85 84.82 9 Citicorp 9% March 2016	.4 1.35 1.70
B*S 32nds of 100% Low Prev	102.0 10.39 102.5 10. Philbro Sail 8 April 1996 91.52 9.45 91.8 9 TRW 84 March 1995 98.21 9.40 95.49 9 Arco 97 March 2016 100.21 9.85 101.96 9 General Motors 8% April 2016 83.58 9.85 84.82 8 Citicorp 9% March 2016	.70 .70
85 32nds of 100% Low Prev (Sept) 90-06 90-26 88-28 90-20 US Treasury Mark (Mark) Sim points of 100% (Sept) 94.02 94.14 94.00 94.08 Certificates of Deposit (Mark) Sim points of 100% (Sept) LDMDON These month Eurodolfar Sim points of 100% (Sept) 92.78 92.85 92.76 92.83 220-year Notional Gift £50,000 32nds of 100%	102.0 10.39 102.5 10. Philbro Sail 8 April 1996 91.52 9.45 91.8 9 TRW 84 March 1995 98.21 9.40 95.49 9 Arco 97 March 2016 100.21 9.85 101.96 9 General Motors 84 April 2016 83.58 9.85 84.82 9 Citicorp 9% March 2016 91.51 10.30 91.94 10.	.70 .70
B*S 32nds of 100% Low Prev	102.0 10.39 102.5 10. Philbro Sail 8 April 1996 91.52 9.45 91.8 9 TRW 84 March 1995 98.21 9.40 95.49 9 Arco 97 March 2016 100.21 9.85 101.96 9 General Motors 84 April 2016 83.58 9.85 84.82 9 Citicorp 9% March 2016 91.51 10.30 91.94 10.	.70 .70

cast a long shadow TRANSATLANTIC influences con- 1.70 to DM 342.50 and Hoechst off cord territory with a 7.07 rise to

Rumours, later confirmed, that found limited support from domestic factors. The bull run in Norwestake in Massa, pushed up Massa's chemical Solvay lost BFr 1,346 but gian shares ended in a wave of profesit-taking.

Superment that Support from domestic factors. The bull run in Norwestake in Massa, pushed up Massa's chemical Solvay lost BFr 175 to BFr gian shares ended in a wave of profesit-taking.

Superment that the bull run in Norwestake in Massa, pushed up Massa's chemical Solvay lost BFr 175 to BFr gian shares ended in a wave of profesit to the bull run in Norwestake in Massa, pushed up Massa's chemical Solvay lost BFr 175 to BFr gian shares ended in a wave of profesit to the bull run in Norwestake in Massa, pushed up Massa's chemical Solvay lost BFr 175 to BFr gian shares ended in a wave of profesit to the bull run in Norwestake in Massa, pushed up Massa's chemical Solvay lost BFr 175 to BFr gian shares ended in a wave of profesit to the bull run in Norwestake in Massa, pushed up Massa's chemical Solvay lost BFr 175 to BFr gian shares ended in a wave of profesit taking.

on further profit-taking despite a bought DM 12.7m worth of paper af-slightly higher dollar fixing against ter selling DM 14.4m on Tuesday. Amsterdam fell back on Wall Street's fresh decline overnight and Milan had an active session, closing mixed to slightly higher. Flat gained L58 to L12,457 and Montedison L86 to L2,576. Internationals were undercut by

quiet trading. Foreign buying of Swedish shares increased in June, reversing a trend that began last summer when Sweden doubled its Zurich finished mixed as bar-

with Bank Leu down SFr 35 at SFr 3.590: It said it expected good 1987 UBS lost SFr 80 to SFr 4.925 and Crédit Suisse fell SFr 40 to SFr

Daimler would increase its stake.

Chemicals saw BASF down DM
4.50 to DM 312, Bayer easing DM
dex continued its climb through re-

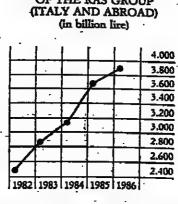
The Accounts of Riunione Adriatics di Sicurtà for the year ended 31st December 1986, highlights from which are shown on the right, were adopted at the Company's Annual General Meeting held in Milan on 25th June 1987. They reflect a gross profit of Lit. 106.9bn and a net profit of Lit. 41bn, an advance of 48,9% on 1985.

The net profit was struck after a one-off charge of Lit. 32bn to eliminate amortization of commissions on long-term general business (previously deferred over three years), after transferring Lit. 18bn to the Provision for Catastrophic Risks and Lit. 2.1bn to the Reinvestment Reserve, and after paying Lit. 13.8bn dividend equalization

Dividends declared were Lit. 280 per ordinary share and Lit. 300 per share on the new non-voting preference stock issued in 1986. These dividends will be payable as from 16th July 1987.

As Extraordinary Business, a proposal was adopted to increase the Company's share capital to Lit. 155bn as follows: a 1-for-5 scrip issue of both ordinary and non-voting preference stock with the new shares of each class ranking pari passu for dividends, raising the capital from Lit. 110 to 132bn; a rights issue of non-voting bearer preferencestock ranking pari passu for dividends at a price of Lit. 10,350 per share (of which Lit. 9,350 represents premium, accrued dividends and expenses) on a basis of one nonvoring bearer preference share for every five ordinary or non-voting preference shares held prior to the scrip issue, raising the capital from Lit. 132 to 154bn; and a further issue of non-voting preference shares under a stock option scheme for employees of RAS Group companies in Italy at the same price as the rights issue, raising the capital from Lir. 154 to 155bn.

HIGHLIGHTS OF ACCOUNTS



RAS (in Italy and abroad)	1,747.3
Other Italian Group Companies	378.5
Foreign Group Companies	1.785.7
Total premiums	

RAS Group Life Business Total Sums assured L. 19,848 billion li

stocks fell widely. Nippon Steel, though the leading active with a latterly sluggish commercial and 22.37m shares changing hands, closed Y2 lower at Y301.

High-technology steel. In properties Cheung Rong and Hang Lung added 10 cents each to HK\$12.60 and HK\$15.90.

AUSTRALIA

WIDESPREAD profit-taking continued to depress Sydney share prices in heavy trade, despite the stimuli of higher bullion prices and lower domestic interest rates. The All Ordinaries index fell 12.5 to

In early trading, the yield on the Golds and resource issues were pared with Tuesday's 440m. De-clines led advances by 673 to 237, uring in June 1996, fell to 4.570 per with 119 issues unchanged. heavily sold. Elder Resources and Giant Resources both shed 15 cents to A\$3.55 and A\$3.30, respectively. Financial services group Clayton Robard added 20 cents to A\$6.40 on Later, however, the benchmark issue came under heavy selling news it was the bid target of UK group Tyndall Holdings. by the buying operation, pushing up its yield to 4.770 per cent at the

SINGAPORE

FALLING back nervously after an early buying spree, Singapore share prices closed down in busy trade. The Straits Times industrial index closed 8.39 lower at 1,385.87. Blue chips suffered worst from the profit-taking amid rumours that

the Government was investigating

several unnamed companies for irregular share dealings Among falling issues Genting lost 30 cents to S\$7.00, Singapore Press 25 cents to S\$9.80 and Singapore Land 20 cents to S\$8.80.

South Africa seeks Taiwan's cash

Stock Exchange, said yesterday, Reuter reports from Taipei. Mr Norton was on a six-day visit

to Taiwan, meeting representatives panies.
"We are short of capital and will

between Taipei and Pretoria, he change controls.

HONG KONG

The Taiwan Securities and Ex-

SOUTH AFRICA is seeking Taiwa- first offer gold mining shares to Individuals and companies in Tainesse investment in its stock market

Taiwanese investors," ne said. Invest wan will be allowed to invest in for the first time, Mr Anthony Norvestment from Taiwan would help overseas stock markets following ton, head of the Johannesburg boost trade and economic relations

> The investment in foreign stocks change Commission (SEC) and the is in line with our Government's stock exchange described the timplens to help reduce our huge foring of Mr Norton's promotion as eign exchange reserves," said an

RIUNIONE ADRIATICA DI SICURTA

RAS ONLY, DOMESTIC AND FOREIGN BRANCH OFFICES (in billion lire) 1986 Premium Income 1,747.3 Investment Income 345.4 Claims, Maturities and other Benefits paid 903.3 Insurance Reserves, Non-Life Branch 1,617.5 Insurance Reserves, Life Branch 1,485.6 Life Sums assured 10,310.5 Share Capital 110.0 General Reserves 649.2 Profit for the year 41.0 PREMIUM INCOME SALES OF THE OF THE RAS GROUP RAS GROUP income breakdown in 1986 (in billion lire)

SECTION **FINANCIAL TIMES**



Voters will have their chance next month to pass their verdict on the quiet revolution introduced by Prime

Minister David Lange. His Labour government has brought in radical. financial, economic and social reforms aimed at projecting the country into a new era. Chris Sherwell reports.

Pioneer land's tough course

THE SCENE is dramatic Across right tracks and making prog-a flimsy wooden bridge sus-pended above a treacherous New Zealand's situation, in pended above a treacherons never gorge, sturdy pioneers and short, is rather like the soldiers a pack of sweating horses are ing beer hanliers—enduring a heavy cart of best ale course which is tough but necesto thirsty miners high in the sary, painful but rewarding.

Suddenly a plank snaps, a wheel sticks. The chasm beckwheel sticks. The chasm beek ons, and for a few grim moments it is touch and go. But determination wins through and since this is an advertise ment, so does the beer.

The ad has been showing in Sir Robert Muldoon's National Sir Robert Muldoon's

The ad has been showing in New Zealand movie theatres for a few months, and its storyline fits easily into local audiences'

7.75

NE

14.45

sary, painful but rewarding. So radical has been the shift in official thinking in New Zealand, and so resolute its course,

Party, New Zealand had one of the world's most over-regulated and inefficient economies out-side the Communist bloc. But the drama also reflects well the critical state of the country, as Mr David Lange's Labour Party government seeks labour p



ew Zeala

Prime Minister David Large—and, behind him, the Parliament building in Wellington

At the same time his government and the same time his government and the same time his government and the same time his government has adopted an interaction and several and current account ment has adopted an interaction and several has disrupted the Anzus alliance with the US and Australia, stirred the ire of washington and left New Zealand more than geographically isolated.

Social guals. In the process the least had to provide the conservative National party's policies by insisting that the latter positively socialist.

The transfer of the process had to platty is economic conservative National party's policies by insisting that the latter positively socialist.

The transfer of the conservative National party's policies by insisting that the latter positively socialist. In the process had to platty is economic conservative National party's policies by insisting that the latter positively socialist.

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The transfer of the conservative National party's policies by insisting that the latter positively socialist.

stand and shelved traditional
social goals. In the process the less had to justify its economic

party is more social democratic than socialist, and partly because New Zealand already has a well-developed welfare

right-wing economic policies, state with a history longer than reduced and made more effi-backed an isolationist defence Britain's.

In its view, the cost of government economic intervention had become far too high. That ment down a route advocated by involvement therefore had to be

is little different from the path followed by other OECD coun-tries, but the difference lies in the vigour with which Labour is pursuing it

The spearhead on the economic front is Mr Roger Douglas, the determined Finance Minis-

The coming election: economy, not defence, is the main issue.

The economy: first budget surplus in

Trade relations: Enthusiasm grows for Pacific ties.

Taxations seeking a broad-based and

the state frontiers

Banking: services expand in free-

ing new climate. market: a slithering index

make their mark.

and problem of geography Property market: an office auction boom.

armiands.

Dairy industry: producers are hit hard. Meat industry: big shift in the

International approach.

articulture: research bears juicy

to quality.

bank officials who became imbued with free-market ideas and, after the Muldoon experience, anxious to make economic " politician

The changes have been sweeping. Deregulation has transformed the financial sectransformed the financial sec-tor. Major businesses (like Fletcher Challenge) and businessmen (like Mr Ron Brierley) have become well-known abroad. Agriculture, manufacturing, construction, trade and tourism are undergoing irrevocable shifts. Gov-ernment itself is being stream-

The impact is being watched closely, at home and abroad. Economists and bankers, Western defence estblishments and governments, other Labour and Social Democratic parties in Britain, Australia and elsewhere—all have a keen interest in the progress and outcome of Mr Lange's extraordinary experiment

A chance to measure domestic reaction will come on August 15, when New Zealand goes to the polls just one month short of the deadline. In going for a second term Mr Lange will be seeking something two of his three Labour predecessor governments never managed.
The omens are mixed. But it is

clear that the important New Zealand defence question is not a vote winner for either party, and therefore holds few electoral risks for Labour.

Broadly speaking, a majority of New Zealanders support the Government's anti-nuclear policies.

cies. A majority are also unhappy at the break in the Anzus alliance, but that alone will not make them vote National.
Even if it did, it would prob-

ably take more than permission from a National government for port visits by US naval ships to convince Washington that popular sentiment in New Zealand

By contrast, the impact of Labour's economic reform prog-

ramme is likely to be the key issue in the election campaign. Unfortunately for Labour despite all the remarkable changes being wrought, the catalogue of painful consequences is long.

Gross domestic product con-tracted by 0.8 per cent in the 1986-87 financial year which ended in March, and the reserve bank expects a greater contrac-tion of 1.3 per cent in the cur-rent year. Real disposable incomes fell almost 4 per cent last year.

The inflation rate meanwhile soared to 18.2 per cent, though boosted by the new 10 per cent goods and services tax, the rate will still be high by OECD stan-dards in the current year, when the consumer price index is forecast to increase by 8.8 per

At the same time. unemployment level has risen to a high 5.6 per cent and seems destined to move still higher because of the economic slowdown and job losses from Mr Douglas's ambitious "corpor-atisation" of nine Government departments.

Interest rates also remain at high levels. In the first five months of 1987, rates of 23 to 26 per cent obtainable on three month bills and yields on two to three-year Government bonds

were 18 to 19 per cent.

To audible sighs of relief, these rates have since weakened. As important, the budget-deficit, identified by the Government as the core of the country's economic problems, has also come under control

From its unacceptably high level of 8.9 per cent of GDP in the year ending March 1984, the deficit fell to 6.9 per cent in 1985 and 4.1 per cent by March 1986. High state sector pay awards, increased unemployment and welfare payments and high debt payments induced by soaring interest rates all slowed the fall. For the twelve months to March 1987 the deficit came in

Continued on page 2

THE CABLE PRICE DOWNER GROUP A TO Z OF PRODUCTS AND SERVICES

Access control system Adjustable shelving systems Agricultural components Aircraft componentry Alarm Status Reporting (ASR) system All Plastic floor tiles

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Barduct Bathroom cabinets Battery charging and test clips Battery components Battery separator plants Benders Booster battery clamps Builders' hardware Building service gentries

Building tools and hardware

Busbar systems

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Cable climbers Cable tugs and links (crimp type)

cable lugs (bolt type)
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. Control switchges

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Copper based castings Core tips and plugs - for newsprint rolls Counters - shop CNC machining facilities Cupboard calches Cutters and cutter benders

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Ground contact parts

equipment Homes Home furniture Home shelving Hose clamps

Industrial and commercial building Industrial and commercial lighting industrial safety beits iron castings and special machinery solators

Ladderack Lattice structures - tall Leaf and coil springs Letter clios Letter and document trevs Litting slings Lighting systems Loadbreak equipment

Machining - light and heavy Machinery - custom made Marine construction - wharves. pipelines and dredging Manne fittings:

Materials handling equipment

Mechanical engineering Metal cutting saws Metal stamonos and pressings Metrack strip lighting Modular switchboard systems Motonsed controllers Moulds - plestic industry

New homes

Non-ferrous castings Number plates Numbers (house) and names

Office furniture P

Pattern work Plant installation and erection Plastic extruded componentry Plastic floor tiles Porcelan insulators Porcetain lamp holders and fuses Post hole borers Pottery Power tooks ressed metal stampings. Pricepac modular control equipment Process plant construction

Product supply management

Puto and paper equipment

Project management

Pump castings

Quarry industry parts and repair

Repetitive batch manufacture Robots **Rocking post disconnectors** Ropeway systems Rubber moulding

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Stairways Stationery products Steel castings Steel - structural, reinforcing, tabrication Stoneware Storage systems Sub-contract - manufacturing and

contracting

witchboards

S

Tapered springs elecommunications monitoring eaupment Tile floor covering

Towers Traffic control equipment Traffic counters Trunkina Tynes - spring/coil

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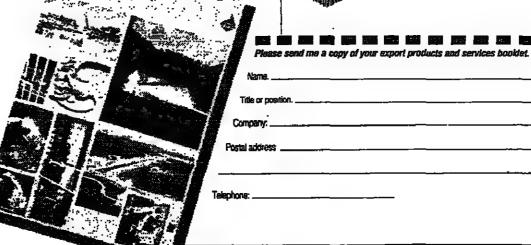
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Politics: next month's general election

Economy, not defence, is the decisive issue

REG BOORMAN has good reason to be anxious. He is the Labour Party MP for Wairarapa, a provincial constituency north-east of Wellington. In the forthcoming August 15 general elec-tion, his seat will be the first to go if there is a swing against Labour.

Whether that will happen is difficult to predict. Labour's 17-seat majority over the National party in July 1984 was trimmed to 15 by a by-election defeat a year later. The addition of two new seats to the 95-seat house, together with a re-drawing of boundaries, is expected to favour National.
The battle will be decided in

the marginal constituencies.

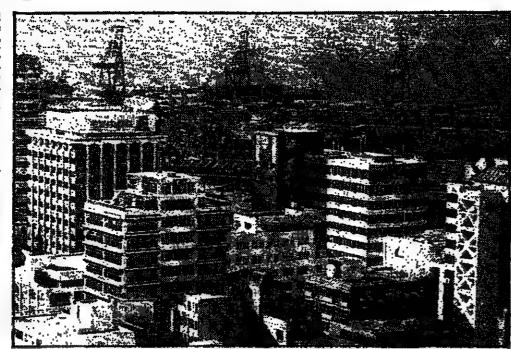
Apart from Wairarapa, there are about a dozen under the new boundaries. A 3.5 per cent swing would give seven of them to National: 6 per cent would deliver them all. Since the average swing over the past five elections has been

4.4 per cent, a repeat this time would lose Labour the Government. But as Prime Minister David Lange like to say, times have changed in New Zealand. One major complication this time is that third parties will have only a minor influence compared with 1984. Reg Boor-man squeezed into the Wairarapa seat by a majority of less than 400 because the new rightwing New Zealand party took

votes away from the long-stan-ding National candidate. This time round, the New Zealand party will not be running. Created and largely funded by Mr Bob Jones, a property inves-tor, it was formed precisely to deny victory to the Nationals and to promote policies since followed by Labour.

Likewise the small Social Cre-

dit party, which won two seats in 1984, is not expected to perform well this time round, when it will campaign as the Democrat party. As a result some analysts are suggesting New Zealand could have its first two-party chamber in almost a decade. In Wairarapa, a total of 3,817



A general view of Wellington: the polls show that many votare are all undicitied.

votes from these two small par-nent, Mr Jim Bolger, the ties-almost 10 times Reg Boor-national leader. In recent ties—almost 10 times Reg Boor-man's majority—might be look-lng for a new home. Across the country the direction such votes take will be critical to the elec-

Recent opinion polis have shown a clear trend in Labour's favour and pointed to a return of the Labour government, which would suggest the re-directed third party vote will favour Labour over National. The polls also show a large number of undecided voters, which means that turnout may

be crucial. Unlike neighbouring Australia, where voting is com-pulsory, New Zealanders can choose not to vote if they wish.
In popular perceptions of leadership, the polls show Mr Large well shead of his oppo-

months Mr Bolger was even being ranked below Sir Robert Muldoon, the former Prime Minister who lost the 1984 election and party leadership but remains in the Shadow Cabinet. To some extent such polls are misleading, as both parties acknowledge. But they will be treated increasingly seriously as the election approaches.

As for issues, outsiders may be surprised to learn that the nuclear and defence questions.

nuclear and defence questions are relatively unimportant to the election outcome compared to domestic economic issues or the more parochial matters of law and order or education. Broadly speaking, a majority of New Zealanders were unhappy with the break in the

US alliance which followed Labour's ban on port visits by nuclear-armed or nuclear-powered ships. But a majority also supported Labour's deci-sion. Neither party, therefore, thinks there's much mileage in the matter at an electoral issue. Nothing could be less true of the economy. Here Labour has not just moved to the political middle ground, it has out-flanked the Nationals with a middle processment of medical medi

radical programme of reform designed to reduce state intervention in the economy and to make its remaining involvement more efficient.

The programme has involved a considerable amount of pain for ordinary people, notably in the form of higher unemploy-ment, inflation and interest rates, and especially for the

In these circumstances, the National party is hoping to gain support by distinguishing itself as clearly as possible from Labour. This is not easy. Labour's policies put it on the spot, and it now accepts the thrust of Labour's programme. The Nationals' leadership

It is also taking longer to secure the full benefits than was originally hoped—certainly longer than the 3-year term of a single New Zealand government.

In Wairarapa, where 80 per cent of the electorate is actually concentrated on the small towns of Masterton, Carterton, Greytown and Featherston, Greytown and Greytown and Greytown and Greytown and Greyt

To the extent that Labour's impossible. Labour's Achilles policies have entailed fieel on economic policy in the increased unemployment, sharper inequalities and greater been its failure so far to dereg-

per inequalities and greater uncertainty, they have proved a real problem for traditional Labour supporters.

Reg Boorman himself, a 52-year-old former shop owner and taxi driver who's been active in Labour politics since the 1969s, confesses he has had a big problem adjusting to the government's stand.

After the past three years, neither side can be absolutely sure of its sources of support. Labour has successfully retained the vital backing of the that disaffected party activists may be unwilling to campaign in the election. But there is more business support than in the

may be unwilling to campaign in the election. But there is more business support than in the past, and it is widely believed that Labour is better endowed financially than its opponents.

This support could be tempered by worries about a rearguard action from Labour's left wing, which has installed a couple of its own representatives as parliamentary candidates in the election.

But Mr Lange dismisses such worries, saying the candidates are "not looneys" and would anyway be moderated by the life anyway be moderated by the life but not a majority of votes and by the realities of power in the parliamentary party which he controls.

In these circumstances, the National party is hoping to gain.

ton, which in Washington's view



Tough course ahead

Centinued from page 1

the current year.

Though this near-historic claim is being exercily interpreted, the underlying trend of improvement is clear. Another improvement is clear. Another gloomy economic figure, the balance of payments deficit on current account, remains unacceptably high at NZ\$2bm, but is also improving slowly. Perhaps the worst of all is the gross external debt which over-honer the account At

gross external debt which over-hangs the economy. At NZS36bn—excluding short-term debt, which could itself be as much as NZIO-12bi—it, is around 70 per cent of GDP. Because the Government has been more successful at raising revenue than trimming spen-ding it now needs electronily ding, it now needs electorally sensitive cuts in the administra-

tion of defence, health, educa-tion and welfare to continue its strategy.
These will prove defficult.
The radicals behind Mr Lange's policies want further, faster change, with cuts in social spending and deregulation of the unionised labour market.

Mr Lange—"remember we are a Labour government" says the Government tries to easure that those most affected by its that those most affected by the changes are helped through them, and with an eye on the election acknowledges that he is aiming mostly at cost-saving through greater efficiencies.

Despite this, many traditional

Labour supporters wonder whether he hasn't tried too much too quickly. Initially, the pain was suffered mostly by well-off farmers, who lost their heavy subsidies and then faced weak export prices, high weak export prices, high interest costs and plunging land

Latterly, however, the effects have embraced wider cross-sections of people living in provin-cial areas, where unemployment is reaching 10 per cent.

better than expected at carres of Auckland and Wel-NZ\$1.95on, thanks principally to the goods and services tax, the carrest type of the carrest year.

Carres of Auckland and Wellington have escaped virtually unscathed as the benefits of financial deregulation have gone to those speculating in a booming stock market and property year. cenres of Auckland and Wel-

Labour goes into the election with a handy 15-seat majority in a house which will increase from 95 to 97 seats. But the influence of third parties will be less favourable to Labour this time round, while the redrawing of boundaries may favour National, candidates. Either way the outcome depends on a way, the outcome depends on a handfull of marginal seats.

The National party's main problem is that it has been out-flanked by Labour in economic policy and racked by leadership problems. Mr Jim Bolger, the present leader, replaced Mr Jim McLay, who took over from Sir Robert Muldoon after the 1984, defeat and has only now condefeat, and has only now con-solidated his position.

Importantly, a government would not take up its old interventionist posture. Labour's policies and take them further, notably in deregulating the Laour market and following a programme of privatisation. Labour's main worry is that its traditional supporters may decide not to campaign or vote

decide not to campaign or vote. It has business support. But voters generally may judge that the immediate costs of restructuring the economy—in unemployment, inquality and uncertainty—outweigh the benefits, which remain as much a prospect as a reality. Against this Labour's biggest asset is popular recognition that things had to be changed in New

things had to be changed in New Zealand. Having undertaken to do this, Labour has stuck to its guns and voters may well feel it deserves to be given another three years to finish the job. By then, the country, as the movie beer advertisement would suggest, will either have

ial areas, where unemploy-nent is reaching 10 per cent. chasm, or a population celebrat-At the same time, the big ing wildly.

Foreign policy/defence

Pride over nuclear ban but doubts also linger

IN THE space of three years, and largely through a single policy decision, New Zealand's Labour Government has funda-mentally altered the tiny coun-Labour Government has fundamentally altered the tiny country's place in the world. Not only do New Zealanders see themselves differently—outsiders' was possible.

Capable snp. Oss Butchaud, in the your cause is less likely to which was refused permission prevail in the European Community, 11 of whose 12 members also belong to Nato."

As with the US's initially strictly also belong to Nato."

As with the US's initially strictly also belong to Nato." perceptions of

The single decision was the Government's refusal to allow port visits by nuclear-armed or propelled ships, and it was part of a popular policy to make New Zealand "nuclear-free." Whether the resulting change is for the better is a matter of

Mr David Lange, the Prime Minister, speaks of a new matur-ity and confidence in New Zealand and most ordinary New Zealanders outside the defence establishment seem to feel proud of the move, if doubtful about some of the conse-

quences. Abroad, New Zealanders are seen either as enviable, for being able to ask questions Europeans and Americans are told not to, or illogically isolationist. Wellington's friends and allies, especially in Washington, London and Canberra, are upset.

For the governments involved, the root of the matter involved, the root of the matter is whether a country such as New Zealand, which is pro-Western but located in a relatively benign region of the world, must accept the nuclear obligations of the Western alliance in order to defend

New Zealand's Labour Gov-ernment decided "No," and the issue reached a head over the port ban, which came into force on Mr Lange's installation. The ban was important because Washington's unswerving and "indivisible" policy is never to disclose information about the weapons its ships or aircrast might be carrying. Wellington's position therefore posed a direct threat to Anzus.

The ban was put to the test in he said: "With your current February 1985 over the nuclear-capable ship, USS Buchanan, which was refused permission to visit, and by June of last year, munity, 11 of whose 12 members

As Mr George Shultz, the US As Mr George Shultz, the US Secretary of State, said at the time: "We part company—as friends. But we part company."
US defence co-operation with New Zealand, which had been circumscribed bit by bit since 1984, was eventually suspended sitogether last August. Six weeks ago, a full 19 months after first receiving it. New Zealand's first receiving it, New Zealand's parliament finally enacted the relevant legislation, the Nuclear Free Zone, Disarmament and Arms Control Bill.

Apart from implementing existing arms control agreements and the South Pacific Nuclear Free Zone Treaty, the Act bans nuclear weapons from New Zealand. Specifically, foreign ships and aircraft may visit New Zealand only if the Prime Minister is satisfied that no nuclear weapons are on board. Nuclear-powered ships are not allowed to visit at all. In the view of the US, no com-promise was possible on its non-

disclosure policy. The result for New Zealand has been an end to joint military exercises, to spe-cial rights in arms sales, to staff training in the US and, most importantly, to access to US intelligence, especially satellite and electronic intelligence.

New Zealand has grown less vocal in its claim that it is still part of Anzus, but still believes the concerns of both sides can be accommodated. It claims its refusal to take part in the nuclear power game in no way represents a denial of its defence responsibilities and says it is willing to contribute its full share to the alliance in con-

snare to the alliance in conventional defence terms.
British disappointment at New Zealand's policy surfaced in April during a visit by Sir Geoffrey Howe, the UK Foreign Secretary. On possible trade consequences for New Zealand, the defence alliance forged in 1951 which linked the US, Australia and New Zealand.

ment's Anzus policy, this kind of indirect threat went down badly in New Zealand. Subsequent remarks made in a similar vein by the British High Commis-sioner put relations under further strain, though evidently

only temporarily.

New Zealand's friends will readily in international forums, but Wellington is not unduly concerned by this, and direct retaliatory measures by the US or anybody else is most

At one level Mr Lange is any-way flexible. He continues to allow US military aircraft into New Zealand for "Operation Deep Freeze," the Christchurch operation which services scientific bases in Antarctica. One reason is that this is worth an estimated US\$15m to the local

economy. The predictable result of all these developments is that the focus of New Zealand's foreign and defence policy is now firmly on the South Pacific—an area which, ironically, has attracted greater international attention

as well. New Zealand, along with Australia, pushed strongly and successfully for last year's promulgation by the South Pacific Forum countries of the South Pacific Nuclear Free Zone Treaty, known locally as "Spin-

All its signatories have been irritated by the refusal of the US, Britain and France to join the Soviet Union and China in

have indicated they will abide now-separate relationships by its provisions.

New Zealand also joined in the Forum's successful campaign for the inclusion of the French colony of New Caledonia on the United Nations list of election. According to Mr

Putting on the Ritz all the way to New Zealand.



me Minister David Lange of New Zeeland, left, with Mr George Shultz, the US Secretary of State shake hands after their meeting falled to make any progress to resolve the dispute over access for US nuclear warships to New Zeeland ports. Shuttz said: "So we part company—as friends. But we part

non-self-governing territories.

Though the object of the exercise was not to attack France, it is clear that relations with France remain awkward because of France's nuclear tests in the Pacific and the 1985 sinking of the Greenpeace ship Rainbow Warrior in Auckland

Other regional developments to concern New Zealand were the Soviet Union's new fishing agreement with Vanuatz which allowed limited port rights, signs of destabilising Libyan activities in Australia, Papua New Guinea and Vanuatu, and the military intervention in Fiji which led to emergency rule by the country's Governor-General Though important, none compared in significance with the rupture of Anzus, which also upset New Zealand's closest friend and neighbour, Australia. Canberra has made its feelings known but her handled its signing the treaty's protocols, lia. Canberra has made its reersigning the treaty's protocols, lia. Canberra has made its reersepecially as the US and Britain ings known, but has handled its have indicated they will abide with the US and New Zealand with considerable skill.

Lange, re-election of a Labour 1sm and isolationism. government will make little difference.

It has always said it wants a good relationship with Welling-'None of our friends see us as Isolationist or non-aligned," he said in an interview. Asked if there were nevertheless fences to be mended, he said: "There is stand a new security relation only one wire broken, and that is our exclusion from Anzus possibility.

operations."
The opposition National Party says that, if elected, it would allow a resumption of port visits by US naval ships. But it adds that Labour's actions mean that Anzus can never be resurrected in its original form. The party says it would therefore want to discuss with the US and Australia an appropriate but mod-ernised relationship.

How far a new government might be able to go down this path is unclear. A majority of the public clearly feels New Zealand can and should be nonnuclear, if unsettled by the rup-

The well-known US view — and that of the New Zealand military — is that peace is to be secured through strong defen-sive alliances and hard negotia-



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NEW ZEALAND 3

Labour's sweeping liberalisation programme brings economy under control

First budget surplus for 35 years

MR ROGER DOUGLAS, the New Zealand. Finance Minister, began his budget speech last month by harking back to the first Labour government of 1935 whose members, including his greatest social reform in the history of this country."

MR ROGER DOUGLAS, the New Zealand. Finance Minister, budget speech last moder control.

There has been a price to pay. The float helped to stabilise the public debt by reducing overseas borrowing to sustain an overvalued currency. Public spending is being curtailed and protected economics is being also thrown open the Korean war, the country will and at the restriction of the world's most regulated and protected economics is being also thrown open the Korean war, the country will actually repay some of its huge foreign debt burden—NZ\$600m an overvalued currency. Public spending is being curtailed and protected economics is being also thrown open to market forces.

All exchange controls have been abolished, the banking accepted the ne spending indexty is in the current financial year.

A key part of the strategy has been to reduce the role of government of 1935 and financial services sector of the world's most regulated and protected economics is being also thrown open the Korean war, the country will an attact the restriction of the korean war, the country will an attact the public debt by reducing overseas borrowing to sustain an overvalued currency. Public in the current financial year.

A key part of the strategy has been a price to pay.

And for the first time since the Korean war, the country will an attact thrown open to market forces.

All exchange controls have been abolished, the banking accepted the ne spending is being also thrown open to market forces.

All exchange controls have been abolished, the banking and financial services sector of the Korean war, the country will an attact the public debt by reducing overseas borrowing to sustain an overvalued currency. Public debt burden—NZ\$600m in the current financial year.

A key part of the strategy has been a price to pay.

tory of this country."

The goals of the present Labour Government were Labour Government were essentially the same, although the means of achieving them had inevitably changed in response to the times, added Mr

This is an unusual way of set-ting about a budget and was a sentimental attempt to convince

sentimental attempt to convince tradition members of the party that the Government realises it is a Labour Government. Their economic policies are anything but traditional for New Zealand Labour or National party since coming to office in July 1984. The Labour administration has adopted a more non-interventionist free more non-interventionist, free market, approach to the economy than any previous New

Zealand government
During the past three years,
direct tax has been cut and indirect tax increased as part of a contractionary policy to squeeze soaring inflation out of

Hera Gerri AR SECTION OF STREET

ahead

104 **E** 2

falling.

There are still some daunting obstacles to overcome: total public debt has risen from NZ\$6.3bn in 1977 to NZ\$42.5bn now, interest payments alone gobbling up around a quarter of each year's total in take. Total foreign debt is the equivalent of around 70 per cent of GDP.

Inflation which reached 18 per cent last year is now falling and may be under 10 per cent in the current financial year. But this will still leave New Zealand with the highest debt, interest rate and inflation figures of its

major trading partners in the OECD area. These albatrosses notwithstanding, the strategy has produced some remarkably speedy

esults.
The currency was devalued by the system; government support
and subsidies have been rapidly
withdrawn, state industries
moved towards privatisation,
the following March, after an

rates are stuck in the high teens, manufacturing industry is in sharp decline with very little spending is being curtailed and there is little doubt that a major squeeze will occur on politically sensitive social programmes, particularly health and unemployment, although low by most international standards, is month's election is out of the rising and living standards are falling.

is re-elected.

The Government has also started to sell assets to pay off debt. Shares in New Zealand steel, the Development Finance Corporation, Petrocorp and Air Zealand are to be sold publicly. The Covernment's desire to sall The Government's desire to sell off other nationalised industries has been thwarted for political and practical reasons so they are being moved to a half-way house through "corpor-

atisation." The most important sign that the economy is now under control and responding to policy comes with the effect of the taxation and public expendi-

For the first time for 35 years, a budget surplus is forecast for 1987-83. The NZ\$379m surplus compared with NZ\$2bn deficit in 1986-87 will be the combined result of a clamp on government spending and much higher

A key part of the strategy has been to reduce the role of gov-ernment wherever possible. So while nationalised industries have their subsidies withdrawn and are put on to a commercial footing, one of the world's most regulated and protected econo-mies is being also thrown open to market forces.

Although many countries do their budget arithmetic in the way Mr Douglas made his calculations of a surplus, a more accurate picture is derived by examining the financial balance excluding net lending. This shows the financial deficit has been reduced to NZ\$1.38bn or 2.2 per cent of GDP for 1987-88 compared with 3.7 per cent last year and 6.9 per cent in 1983-84.

It is this record which has impressed the financial com-munity and resulted in fairly persistent upward pressure on the New Zealand dollar. A key part of the strategy has been to reduce the role of government wherever possible. So while nationalised industries

have their subsidies withdrawn and are put on to a commercial

3 3 1

have been fully deregulated, and subsidies and tariffs are being phased down.

One result of this has been a

huge inflow of speculative capi-tal into New Zealand stocks but virtually none into job-creating plant and machinery for pro-ductive industry. Equities soared until the overheating share market reached boiling point towards the end of last year, since when it has returned to more worldly temperatures with the loss of some huge capi-tal gains on the way for slow or

unlucky investors.
What is remarkable about the state of the New Zealand economy is the speed with which the liberalisation has been achieved. Parliamentary terms investment will move out of are so short at three years as to speculative equities and into make the achievement of any medium term strategy impossi-ble in one term.

accepted that, to get their coun-try into competitive shape, more time and pain is needed—even if it means a further fall in liv-ing standards and more Most commentators agree. ing standards and more

guaranteed to rise sharply dur-ing 1987-88 on present policies. to market forces.

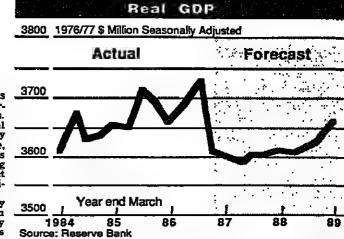
All exchange controls have been abolished, the banking and financial services sector

While some traditional Labour voters have willingly accepted the need for change, others feel the Government has betrayed its history of using egalitarian structures to protect the weak, whether they be individuals or industries.

Mr Douglas answers that only industries which can stand on their own feet can properly thrive and compete. Individuals in need can only be helped by the state if the economy is strong enough to ensure rising incomes and profitability to generate the necessary rising tax revenues to pay for the welfare state.

So the outlook is for very tight monetary conditions to press inflation out of the system, high interest rates declining very gradually, and a large number of official crossed fingers that new technology and service

Even if the Labour party were If the Government is reto lose the election, it is doubt-elected next month it will be ful that an incoming National because New Zealanders have party would change direction party would change direction significantly. "We have changed attitudes for all time in New Zealand. There can be no



If the next Government pulls off the restructuring and recovery, it will have been the fastest and most radical liberalisation of any Western economy, leavterms of speed, breadth and impact. However, Mr Roger Kerr, one

of the architects of the "New Zealand model," who has since moved, like many of his Treasury colleagues, to the liberated and lucrative private sector, sounds a note of caution: "It is going well, but it is important that the Government and country do not get too carried away. New Zealand still has the highof the financial sector is owned yet is how to get over it by the state. We have come a long way, but there is far, far to

ing other notable examples and most fear may be too much such as Britain standing both in for a Labour party—even one as for a Labour party—even one as reconstructed as the present one—to get past the public and the trade unions: the labour

market New Zealand looks nervously at Australia. Ultimately, the labour market proved too diffi-cult for Mr Bob Hawke's Labour party to reform and the economic restructuring suffered badly as a result. The New Zealand administration knows that New Zealand still has the high-est OECD tariff and 30 per cent you lose. What it does not know

Trade relations

Enthusiasm grows for Pacific ties

NEW ZEALAND, the principal victim in trade terms of Britain's entry into the European Common Market, is now the leading enthusiast for a regio-nal common market in the Paci-

The closer economic relations (CER) treaty with Australia comes up for review in 1968 and one of the ideas for discussion is whether to widen the liberalisation of trade by cutting tariffs and quotas for some other coun-

"Canada is one country we have thought about The US is another, and we are watching the US free trade agreement the 7 per cent of GDP, alightly up on the US free trade agreement the 7 per cent of the previous year.

Since then the balance has improved, mainly due to weakening import demand as nations although that is more an agreement which allows the agreement which allows the island products into Austrelia and New Zealand rather than giving our goods unfettered entry to their markets which would probably not benefit their fragile economies.

The economy has entered recession. The improvement has sion. The improvement has some provening the conomy has entered recession. The improvement has been most dramatic over the last three months, with exports advancing sharply and imports the improvement has been most dramatic over the last three months, with exports advancing sharply and imports the last three months, with exports advancing sharply and imports dramatic over the last three months, with exports advancing sharply and imports dramatic over the last three months, with exports advancing sharply and imports dramatic over the last three months, with exports advancing sharply and imports dramatic over the last three months, with exports advancing sharply and imports dramatic over the last three months, with exports advancing sharply and imports dramatic over the last three months, with exports advancing sharply and imports dramatic over the last three months, with exports and the last three months, with exports advancing sharply and imports dramatic over the last three months, with exports advancing sharply and imports dramatic over the last three months, with the last three months, with the last three months and the last three months are months.

fic farm: in 1940 Britain alone took nearly 80 per cent of New Zealand's farm exports. In 1960
A modest improvement in Britain. Today the figure is about 15 per cent, similar to the proportions taken by Japan. Australia and the US.

Ilkely to be reversed again where the economy starts to improve.

A modest improvement in myroved New Zealand's terms of trade by about 1 per cent and further improvements of just over 1 per cent in 1987-88 and just under 1 per cent in 1988-89 are forecast by the reserve fic farm: in 1940 Britain alone

The CER has proved a great success for New-Zealand and has enabled New Zealand and Australia, both of which were has enabled New Zealand and Australia, both of which were stiff with tariffs and internal trade protection systems on non-agricultural products, to free trade between each other as a prelude to moving towards freer and more openly competitions. New Zealand has made substantial if beinted progress in compensating for the loss of its UK market and for the disadvantage which the European Economic Community's common agricultural policy in process freer and more openly competitions.

The agreement began in 1983 replaced Britain as New Zea-when goods subject to tariffs not land's principal export destinations, France has fallen out of free and those with higher tariffs would have them phased and has been replaced by Iran out by January 1988, with a which now takes 3 per cent of handful of exceptions like sugar New Zealand exports. ont by January 1806, with a handful of exceptions like sugar and copper scrap. By 1995 all quantitative restrictions or tariff quotas will have been

handful of exceptions like sugar and copper scrap. By 1995 all quantitative restrictions or tariff quotas will have been phased out.

Having dealt with goods, a key question next year will be whether to extend the CER to services such as air and sea transport, telecommunications, financial services, foreign investment, harmonisation of business law, standards, product labelling, and so ou, towards full integration of the two countries' trading patterns.

Although Anstralia supports

ing partners are the US and Japan which take more than a third of Australia's exports and supply nearly half of imports. Although new Zealand remains Australia's most important market for manufactures, it is only the third most important overall

ment to New Zealand is demons-trated by the fact that trade between the two countries in 1981 was 60-40 in Australia's beyond national and electoral favour. Now it is in balance, New Zealand's imports from Australia equalling exports.

However, CER is only one

part, albeit an increasingly important part, of New Zea-

land's trade picture. The foreign exchange crisis of July 1964 resulted in an immediate 20 per cent devaluation of the New Zealand dollar, followed by a free float of the currency in 1985. This helped to est external trade volumes helping to improve the current account balance; although the appreciating exchange rate in the second half of 1985 and a reduction in mest exports caused a freezing works strike

entry to their markets which would probably not benefit their fragile economies.

"Assan countries would be another possibility although they still have economic barriers against each other so it is unlikely for now that they would enter free trade agreements with us," he added.

The CER and the countries mantioned by Mr Caygill show how far New Zealand has been forced to turn away from Europe in the search for markets. The country was once effectively Britain's South Pacific farm: in 1940 Britain alone

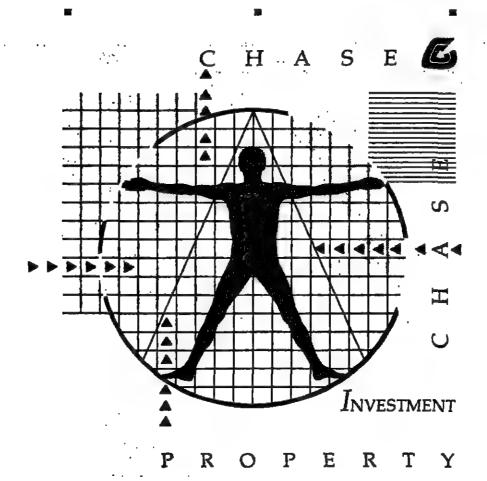
reflects the collapse of invest-ment during the current recessionary phase and so is likely to be reversed again when the economy starts to improve.

Although Australia supports the agreement, it has less need to be as keen as New Zealand. Australia's most important trad-"If we do not get progress in pursuing our commercial interests, we'll be prepared to consider all-comers. Without a successful Gatt round we could be forced to look inwards and eastwards," said Mr Moore recently.

export market and fifth most important export market.

The impartance of the agreement to New Zealand is demonstrated by the fact that trade world conflict or great depression to allow us to lift our vision

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Seeking broad-based and simplified system

NEW ZEALAND is reforming its taxation structures at a remarkable rate and would like nothing better than to become known as one of the world's lowest and simplest tax

regimes.
Since coming to office in 1984, the Labour Government has widened the tax base by more extensive indirect taxation, cut income tax, simplified and extended company tax, clamped down on evasion and avoidance and abolished a range of personal and corporate tax concessions and exemptions.

If the Government is released there is review more to

elected there is much more to come over the next three years, all in the pursuit of tax purity. A all in the pursuit of tax pursuit. A full imputation system will be introduced next April and legislation against tax avol-dance through tax havens will

If Arevor de Cleene, the Government's outspoken architect of tax reform, has his way there will also be a capital gains tax, a will also be a capital gains tax, a single rate income tax perhaps incorporating a negative income tax system, and tax free threshold of earned income. But

he concedes that he may be further ahead than his party and his bosses on such subjects.

We are trying to make taxation fairer for everybody. We are not doing it piecemeal but in a radical and comprehensive way. Eventually, I would like New Zealand to have a single taxation rate for personal and comprehensive taxation rate for personal and corporate income. It would probably be around 30 per cent. "This is not particularly dramatic as the average rate of personal income tax is already somewhere around that mark but getting people to understand sverage rather than marginal rates of income tax is about as difficult as anything you can imagine," he says.

The groundwork has been laid, however, by aligning the top rate of income tax, the company tax and the fringe benefits

Mr Roger Douglas, the Finance Minister, started his tax reforms with his first Budget in 1984. Tax exemptions and rebates were abolished on life insurance premiums, local property taxes and, most con-troversially, the NZ\$1,000 tax relief on mortgage interest for

tax at the same rate of 48 per

"That was the only mortgage all resisted in a display of defi-concession we had. But it only political footwork. In New Zea-gets capitalised and feeds land, only residential rents, straight through into house second hand goods including prices. We have knocked it out houses and cars, exports, finanand we are not under any circumstances going to have it plus some business input costs hack," says de Cleene.

The Government opted to levy

Last month's budget state-

But the most radical reforms levied at different rates on took place last October after two years of planning and preparation. The top rate of income tax was cut from 66 per cent to 48 the last full year of its existence. Only by introducing such a lit starts to bite at NZ\$30,000 for the old top rate. The bottom rate of tax was cut from 20 per cent to 48 the last full year of its existence. Only by introducing such a sweeping indirect tax could the compared with NZ\$38,000 for the old top rate. The bottom rate direct tax and expand its revenue base. This is exactly 15 per cent. The three what Mr Paul Keating the

or tax was cut from 20 per cent to revenue base. This is exactly
15 per cent. The three what Mr Paul Keating, the
intermediate tax rates were Australian treasurer, wanted to
abolished and replaced by a 30 do with his much vanuted conper cent rate on all income sumption tax. But his plan had
between NZ39,500 and to be withdrawn in the face of

The Government used the higher benefits to deflect criticism that the other prong of its tax attack—the new Goods and Suvius Tax—was regressive in its impact. The flat rate 10 per cent indirect rate is one of the purest and broadest value added taxes of its kind in the

world.
Traditional arguments for exemptions on items such as food, items of information and food, items of information and think they should also pay capilearning (books and newstal gains tax. But business tax paper), children's clothing were must above all be rational," Mr

The Government opted to levy the 48 per cent tax on the value ment shows the results. In the of fringe benefits on employers to try to encourage them to pay cash the estimate for the full 1987-88 financial year is NZ\$1.2bn and subsidised loans.

But the most radical reforms levied at different rates on itself per cent and subsidised per control of the control of t

between NZ39,500 and NZ39,500 a year. There is virtually no tax threshold and personal and family exemptions have been abolished to purity the system.

Mr Roger Douglas, Finance Minister, said recently that he hopes for further substantial cuts in income tax during the next three years.

The tax changes reduced the income tax burden by 20 per cent on average but the loss of exemptions and the introduction of new indirect taxes meant low income families fared worse than the well off. To protect the low income groups family benefits and minimum family income were raised by enough to compensate both for the changes and the fact that all benefits are taxable.

Without saying so, the Government has set off along the road towards full integration of taxation and benefits to deflect criticism that the other prong of Mr de Cleene rejects the argu-

ment that business should not pay any taxes.

Mr de Cleene rejects the argument, particularly as personal income tax anyway shoulders such a high proportion of the taxation burden—90 per cent of direct taxation in 1984 and still about 30 per cent by next year. about 80 per cent by next year.

"I know the argument but I think it is wrong. Business should pay tax and in fact I

Shareholders \$1184.0m

Gisborne Taupo 160 Km

de Cleene adds. For that reason. double taxation of company income will end when a full imputation system is introduced

next year.
Currently companies pay 4 per cent tax on their profits and then shareholders are taxed on their dividends at their perso-nal tax rates which can also be hal tax rates which can also be as high as 48 per cent. Apart from the implied high level of taxation on profitability, the system acts as an incentive for people to invest in home mortgages or bank deposits, where tax is paid only once and tax free capital gains are possible. From next April, the full imputation system will make

shareholders profits in com-panies taxable only once. holders than when we came to government and at least a quar-

The tax measures taken by the Government and those still to come are governed by a need to broaden the tax base and ensure minimum revenue leakage together with a belief in supply-side regeneration of the

Mr De Cleene defends his approach rigorously: "This might look odd coming from a Labour government but it just shows the middle classes have arrived in this party and popular capitalism has finally reached New Zealand There reached New Zealand. There are 50 per cent more sharegovernment and at least a quarter of the population now has

are equal opportunities and incentives for everyone to become well off. " I am the only member of this government who went bare-foot as a child and I don't intend to do it again. I am a tax barrister and when we've got this tax system all sorted out I may go off back to the bar to earn some real money—which I'll be able to keep," Mr de Cleene adds.

Labour relations

A difficult time for the unions

HOW DOES a self-confessed Communist leader of a country's trades union movement come to be acquiescing to one of the world's most radical experi-ments in free market econo-

mics?
"We are not at the table dealing the cards. We get invited in now and again to pick up a hand. But all we get are the cards that are put before us," says Mr Ken Douglas, general secretary of the New Zealand Federation of Jahan with more than a hint the New Zealand Federation of Labour—with more than a hint that he believes he will eventually not only be dealing the cards but also marking them.

Meanwhile the unions are concentrating on a strategy for survival, he says. The problem for the unions is that the introduction of free markets, the dismantling of labour and industry protection and the assault on collectivism is coming from a Labour Government which has its roots in the labour movement and not from the conservative National party which in its last period of power was one of the most interventionist and regulatory in the country's history.

Mr Donglas even has a word of praise for his namesake, Roger Donglas, the Finance Minister, who has masterminded the change." He has been a breath of fresh air and has been able to capitalise on the awarenes of the need for change in the country. But there isn't anything in it for us."

However, unions are not the only group dissatisfied with the Government's strategy on pay fixing and labour relations. Business organisations argue strongly that the Government has made too half-hearted an extensive the contract of the co attempt to create a free and flexible market for labour. The results, they prophesy, will be at best inadequate and at worst a threat to the success of the entire economic strategy.

"Our outdated system which is incompatible with the naw competitive environment is not remedied in any significant way in the current legislation. It is a

in the current legislation. It is a substantial drag on improved efficiency and productivity, income growth and job creation. As such it presents a real threat to the political sustainability of a programme of economic improvement," says Business Roundtable, an organisation of chief executives of leading New

chief executives of leading New Zealand companies.
These complaints are about the Labour Relations Act 1987. They focus principally on the Government's decision not to withdraw official intervention totally from the labour market but to modify it.

Business Roundtable summed up its objections to the Act thus:

up its objections to the Act thus:
"It retains all the central fea-"It retains all the central fea-tures that are alien to most con-temporary regimes (other than Australia): compulsory union membership; highly restrictive mechanisms for modifying craft-based union structures; imposed conciliation; predomi-nantly award bargaining; and a major role for arbitration tribu-nals."

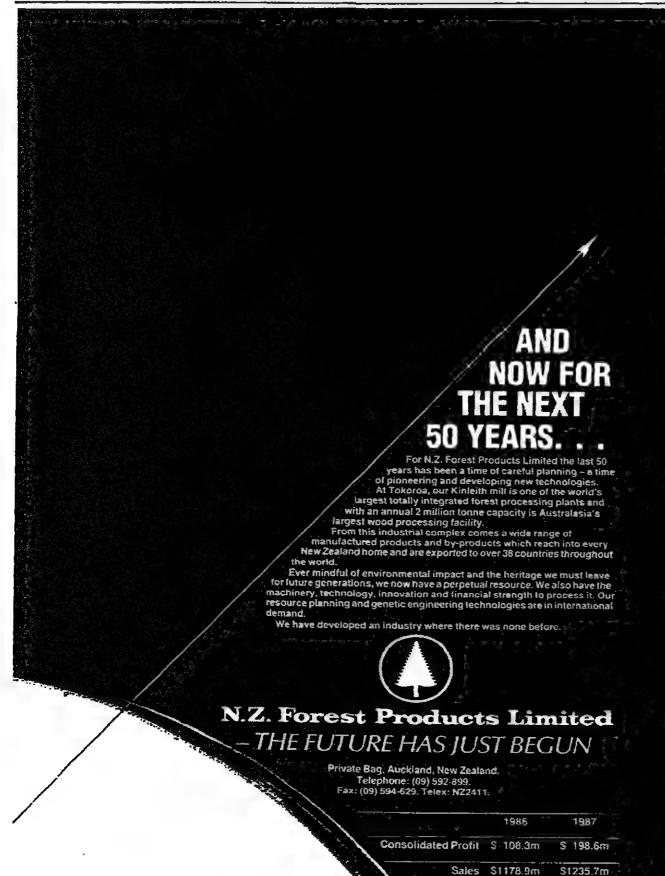
Critics of the act from the other side, however, argue that

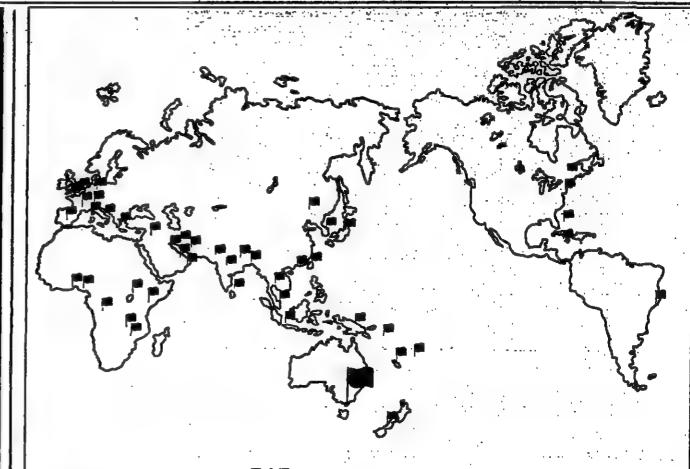
Critics of the act from the other side, however, argue that many of Labour's traditional rights have been cut away. The new rule that every worker should be covered by only one award or agreement is a major change, eliminating leap-frogging between national, sector and individual company pay awards.

The Government hopes that most workers will now settle with their own employers, making pay more responsive to company conditions and national awards relevant to an increasingly small and so less powerful segment of the work-

ing population.
Employers argue that continuing national awards and centralised arbitration and conciliation, together with the inability of workers to opt not to join a union, leaves the market as rigid and inflexible as ever. Union leaders counter that the new single-award rule will leave weak and poorly paid rural workers in an even worse position, with little hope of strike support from stronger groups which will have settled outside a national award in which they will no longer have

any interest.
The new law also requires every union to have at least 1,000 members. This is an attempt to reduce the multitude of small craft unions and their





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NEW ZEALAND 5

Restructuring industry

Rolling back the frontiers of the state

A PRINCIPLE objective of the Labour Government's economic reforms has been to roll back the frontiers of state involvement in industry and commerce. Deregulation of financial services and the removal of trade barriers, which had impeded private sector development and acted like a dead hand on private enterprise and efficiency, has been matched by a similar assault on the public sector.

assault on the public sector.
For political and commercial reasons the government has decided not to float state enterprises on the stock market, as has been done in Britain

To have done in Britain.

To have done so would have created further strains with trade union leaders and traditional Labour supporters who have been rocked at the speed at which their party has moved to commercialise the

Many of these industries, pla-gued by years of overmanning, inefficiency, waste and heavy accumulated losses, were in no shape to be sold to private investors, although many obser-vers believe this will have be vert vers believe this will be the next

step.
So far, the government has restricted its anderwours to

three main areas. • Converting the trading arms of government departments into nine new state-owned corporanine new state-owned corporations which will be run on strict
business lines and will be
expected to make a profit.

A "user pays" policy has
been introduced under which
government departments and
the public will be expected to
pay for services which have
traditionally been provided
free of charge—such as farm
inspections.

experience of the part of the same of the

ate-owned enterprises.

Management structures and information systems and profit centres, non-existent under former state controls, have had to be rapidly introduced. Jobshedding has been carried out at a furious pace in areas like forestry and coal mining.

Crucially the valuations, financing structures, and liabilities which will be imposed on the balance sheets of the new corporations had still to be agreed, in most cases, at end of

unions over union recognition and pay structures have also still to be resolved in some

The nine new state-owned enterprises, or SOEs, were officially established on April 1, less than a year after Mr Roger Douglas, Finance Minister, announced the details of the biggest shake-up in the history of New Zealand's public services. The nine are:

• Airways Corporation: operating the national air traffic control centres and rescue and fire services at major airports. e Coal Corporation: produces around 70 per cent of the coun-try's coal from more than a dozen mines. As a result of com-mercialisation the corpora-tion's overmanning has been



attacked and the workforce halved from around 1,600 to around 800.

• Foresty Corporation: this controls more than half a million hectares of forest. In the past tree planting has often been uneconomic and determined by political and social objectives to maintain local employment. The corporation's labour force has been cut by two-thirds as a The corporation's labour rocce has been cut by two-thirds as a result of voluntary redundancy and transfers to other areas. Property Ser-

and transfers to other areas.

Government Property Services: this organisation will manage state office buildings and will be free to sell or rent to the private sector as well as government departments.

Electricity Corporation: generates and sells electricity to the supply authorities from a combination of hydro-electric, geo-thermal and coal and natural gas power stations. It is also ral gas power stations. It is also expected to significantly cut its have to compete with private sector electricity suppliers as government deregulates the electricity industry.

e Landcorp: manages crown pastoral leases on behalf of the Land Department.

e New Zealand Post: one of three arms of the former Post Office which have been turned into SOEs. It already faces stiff competition in areas like courier services, parcel post and unaddressed mail. Its labour force has been reduced by 800 from around 12,000 by a programme of non-replacement.

expected to be run as

er. The Gove

businesses paying a dividend to shareholders.

shareholders.
Following last month's budget they will be allowed to raise private capital by issuing up to 25 per cent of their equity in non-voting shares to private sector investors.

If government as the sole shareholder with voting rights wishes to impose political or social objectives on the new commercially run corporations it will have to pay for the services.

Post government has agreed to pay a subsidy this year of between NZ\$30m and NZ\$40m to manager 600 rural and sub urban post office branches which the corporation had wished to close or reduce to

agency status.

The benefits of "corporatisation" are already beginning to show through, according to gov-

Mr Rogger Douglas in last month's budget announced that the Property Services Corpora-tion had reduced its overheads tion had reduced its overheads by NZ\$1.3m in just the first few months of operation. It had also identified four prime central city sites with a market value of around NZ\$50m which were providing no return at all.

The Forestry Corporation which had inherited an annual defeit of around NZ\$70m expects to run a surplus of NZ\$30m this year, said Mr Douglas.

A clue to the government's possible future intentions came in the budget when Mr Douglas in the budget when Mr Douglas unveiled plans to sell some of the government's voting shares in previously established state enterprises such as the Development Finance Corporation, Air New Zealand and Petrocorp, the oil and gas corporation.

Mr Douglas said these corporations either face ample private sector competition or operate in high risk areas.

operate in high risk areas.
"These are now commercially
viable businesses for which government ownership serves no
special purpose," he said.
The government's stake in
Petrocorp has already been Petrocorp has already been reduced with the placement recently of 100m shares, or 15

cent of the equity, with

programme of non-replacement.
A further 1,200 jobs are expected to go by April next expected to the part of the ghards are to be offered to the part of the plant are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to be offered to the part of the gards are to

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Row over labour issues

cent in the cost of unemployment benefits during the 1987-88

Continued from page 4 financial year. This translates into a 23 per cent rise in the number of jobless which will desart attract industry there and it doesn't attract industry because of take the number of registered take the number of registered runemployed soaring past the politically sensitive 100,000 ities, transport costs. The Government of union rights.

demarcation disputes out of proportion to their size. Union leaders say this is an oppression of union rights.

Mr. Stan Roger, Labour Minister, agrees with the OECD assessment of the changes as "an inevitable compromise between conflicting interests, which will not fully satisfy which will not fully satisfy concerned."

The Government's aim is that labour relations should become relations should become international comparisons but unprecedented for the parties directly concerned."

The Government's aim is that labour relations should become relations should become realities. In 1970, New Zealand had the least strike prone workforce in the OECD area in 1985, it was one of the three worst. The Government also wants a more decentralised and flexible pay litting system for the state sector. Annual general pay agreements and automatic annual increments will be about of expertise.

The Mr. Douglas and the cost of moving there is a low to incompare the cost of moving there is a low to look in another reagon for the economy will lead to higher necessary to state sectors should take time to bring the jobless level back down again. Last month's budget figures would take time to bring the jobless level back down again. Last month's budget figures contain an implied rise of 37 per cent in the cost of unemployment is least in the solutions that a freer labour market and mist that a freer labour market on the cost of unemployment is level back down again. Last month's budget figures contain an implied rise of 37 per cent in the cost of unemployment is level back down again. Last month's budget figures contain an implied rise of 37 per cent in the cost of unemployment is level back down again. Last month's budget figures contain an implied rise of 37 per cent in the cost of unemployment is level back down again. Last month's budget figures would take time to bring the jobless level back down again.

The South Itland has always been the force of the contain an implied rise of 37 per cent in the cost of unemployment is low. I

Services expand in freewheeling new climate

expensive terminals, the banks to offer a greater range of poaching by financial institutions of experienced staff and bank licences before they had the inflated salaries, say it all fully studied the scope of New Zealand has joined the market. international banking com-

ern nation.

The number of New Zealand and foreign-owner financial Institutions, and the range of services they provide, has grown dramatically as existing houses and new players, have sought to take advantage of the range of the regulatory framework the Reserve Bank that the required framework the Reserve Bank that the required financial institutions are to invest a certain proportion of their funds in government stocks have been abolished.

new freedoms.

Nine financial institutions—
including Banque Indesuez,
Barclays, Wardley, which is
owned by Hong Kong and Shanghai Bank, National Australia,
Canadian Imperial Bank of
Commerce and Citicorp—have
applied to the New Zealand
Reserve Bank
to take advantage of the has introduced a policy of
prudential supervision with a
minimum of formal controls.
Companies which previously
had been restricted to raising
finance from term loans, overdraft and a limited domestic
commercial bills market have
rushed to take advantage of the
new freedoms.

The biggest impact the beautiful of
prudential supervision with a
minimum of formal controls.
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has introduced a policy of
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rushed to the New Zealand
Reserve Bank

75 per cent owned by Australia and New Zealand Banking Group and National Bank of New Zealand, a wholly-owned subsidiary of Lloyds Bank and Westpac which operates as a branch of the Australian Bank.

Many financial institutions are casting a wary glance across the Tasman Sea to Australia where deregulation of financial markets has led to a serious over supply of banking services and badly hit margins and pro-fitability of banking institu-

New Zealanders, while expecting margins to tighten further over the next 18 months, do not expect problems to be as serious here, as in Australia. This partly because of the way

of corporations and a popula-tion of only 3m.

New Zeeland, unlike Austra-lia, has placed no time limit and lia, has placed no time limit and no restrictions on the number of financial institutions which can apply for trading bank status.

Many banks believe that that time limit and restrictions on numbers imposed by the dust they offer. time limit and restrictions on numbers imposed by the

THE PLUSH offices, the rows of Australian authorities forced

international banking community.

In just three years the New Zealand banking sector has undergone a dramatic transformation.

It has changed from having one of the most regulated financial sectors outside communist countries, into a free-wheeling internationally orientated business centre.

Virtually all direct controls over the operations of financial institutions have been removed as the Lange government has introduced sweeping economic reforms.

As a result New Zealand has one of the least regulated financial service sectors of any western nation.

The number of New Zealand Reserve asset ratios which has grown rapidly since it established here in 1981, expect to continue to operate in the corporate banking market and will not be rushing to change the scope and style of their operation.

The pace of change brought about by deregulation has been breathtaking by any standards. Since July 1984 almost 50 years of interest rate and credits controls abolished and the New Zealand dollar floated. By comparison only two institutions of these currently

Zealand dollar floated. Reserve asset ratios which

Reserve Bank to become authorised trading banks.

Previously the four trading banks were restricted to the state owned Bank of New Zealand and ANZ Banking Group. the door to a whole range of sophisticated international sophisticated international financing devices commonplace

These have included an MZ\$40m issue for Brierley and State as though the Investments, a NZ\$40m issue for door of the sweetie shop had the Rural Banking and Finance Corporation of New Zesland Bill Birnle, an executive direction of the sweetie shop had suddenly been flung open," says Bill Birnle, an executive direction of the sweetie shop had the sweetie shop had been sweetie shop had been sweetie shop had been sweetie shop had the sweetie shop had been sweeties shop and two separate issues for New Zealand Forest Products for

NZ\$30m and NZ\$27.5m.
More recently, says Fay Richwhite, international corporations like Prudential of the US, in which the New Zealand government has opened up the market to foreign competition and partly to the natural caution of partly to the natural caution of banks expanding in a small country with a limited number take advantage of the bond swap least Marwick Mitchell, showed market and negotiate cheaper financing.
Opportunities for currency

The Fletcher Challenge strategy

for international growth provides a prime

First the consolidation of

example of business in action.

leadership in New Zealand's

construction, primary/trading

Then the acquisition

and development of Crown Forest

Now the purchase of a

the world leaders in production capacity

for both newsprint and market pulp.

controlling interest in British

Columbia Forest Products

which places us amongst

and forestry industries.

Industries in Canada.



been a junior officer around 25 years old and earning around NZ\$20,000 a year.

Today an experienced forex dealer with a top merchant bank, some of whom have been recruited from the more established forex markets overteas lished forex markets overseas, can now command up to NZ\$200,000 a year in salary and

sophisticated international N2\$\text{SU,UU}\$ a year in salary and financing devices commonplace in other countries.

Fay Richwhite a privately-owned New Zealand merchant similarly, has allowed short bank, was involved some of the first international securities are controls, such as the 30 day issues to be made by New Zealand corporations on the Eurobond market.

There have been swell and other credit restrictions, and other credit restrictions, similarly, has allowed short term money markets to 30 day and the second state of the second stat

bill birnie, an executive direc-tor of Fay Richwhite.

"Corporations which had been unable to earn interest on short term deposits suddenly have had to develop treasury operations and become more sophisticated in their financial

that merchant banks, which have been at the forefront of the development of capital markets, increased net profits on average by 93 per cent over the previous year. Total assets on average increased by 82.8 per cent. By comparison operating pro-fits, after tax, of retail banking activities rose on average by

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in the use of Australian

issuance facilities.

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promissory note facilities, the

Canadian exchangeable share

issue, the Eurobond and note

Our equity is traded in

London, Australia and Canada

as well as New Zealand and

we have created a sponsored

A.D.R. in the U.S.A.

Our next moves

will be worth watching too.

Fletcher Challenge.

staff is common place among

Competition between banks

has increased as operations have expanded and new players have come into the market Mr Graeme Pentecost. senior chief manager of Bank of New Zealand, the country's big-gest trading bank, says he would expect margins in New Zealand to tighten further as competition increases and the rapid growth in domestic demand for

corporate banking services slows to a more realistic level, as the market develops. He also believes there may be mergers and takeovers as weaker financial institutions struggle to make their mark in the more competitive climate. Sir Frank Holmes chairman of South Pacific Merchant Finance, the 70 per cent owned merchant banking subsidiary of National Bank of New Zealand, also warned recently that trad-ing conditions will become increasingly difficult for all

financial institutions this year.
"Opportunities that were
available in 1986 will become
less frequent as the local marparticipants. Returns on average in the more competitive New Zealand financial markets are likely to be more in tune with the experience of inter-Andrew Taylor

the end of December 1986 was NZ\$4.4bn, compared with NZ\$17.6bn at the end of 1985.

In the year to March, new issues of equities listed on the exchange amounted to exchange amounted to NZ\$2.4bn, compared with NZ\$792m in the previous year. Fifty companies listed their ordinary shares for the first time, bringing the total to 273.

By the end of 1986, few people that they are year.

local brokers do not believe this to be a serious problem, but action on this and on the wider

With the market's decline, many of the "entrepreneurial"

On a longer-term perspective, the fall still looks like a minor correction. New Zealand's spectacular bull market dates back to 1978, with the most signi-

But analysis of the 1987 rever sal has become confusing. When the daily index recently slipped below both the 50-day and 200Deregulation

Self-discipline the watchword

Removal of controls on lending and

deposit interest rate controls intro-

emment, in 1981 and 1982 as part of a package of price stabilisation

Public securities ratio applied to

finance companies removed.

doubled across all maturities.

August 15, 1984 * Access to Reserve Bank discount

window and to Bank's portfolio of short dated securities opened to all

July 18, 1984 * New Zealand dollar de

per cent.

financial institutions.

It has stripped away a host of regulations, commonly used by government to control the risk exposure and capital market activities of banks and financial institutions.

away from a rigid system of thou." The pank recognises formal controls to a more flexitate every institution is different and will wish to hear the exposure can be assessed separately. The bank will expect its advice to be heeded but will institutions.

activities of banks and financial institutions.

The New Zealand Reserve Bank, for example, no longer has the power to insist that institutions satisfy a range of arbitrarily imposed financial ratios.

The abolition of reserve asset revolutionary change to be introduced by the Labour Government. In their place the reserve bank has introduced a new policy of "prudential supervision," which will allow it to examine the structure and performance of each institution and advice to be heeded but will intervene only as a last resort, if it considers an institution to be at serious risk.

Details of how the new system will operate were set out fin a consultative paper published by the reserve bank last September. It stated: "the bank does not intend to apply statutory ratios or limits for the various prudential dimensions such as capital adequacy, liquidity or asset quality. Such an approach is seen as having too great a potential cost, it is of uncertain benefit and is inconsistent with the Government's broad policy

Calendar of deregulation

duced by the previous National gov- interest on ordinary savings account

to a maximum of 3 per cent.

six months to maturity.

February 7, 1985 * Compulsory ratios on

institutions abolished.

ecember 21, 1984 Establishment of reserve Bank dis-

NEW ZEALAND has moved further, and faster, than most countries to remove formal controls over the activities of its away from a rigid system of tion." "The bank recognises away from a rigid system of tion."

The supervisory role of the reserve bank, has similarly changed from one of depositor protection to one of safeguard-ing the interests and reputation of the financial community as a whole. "We-are here to protect the financial system, not protect the financial system, not to use tampayers money to provide individual depositor protection insurance," says Mr Kerry Morrell, chief manager of the bank's financial institution's department.

The bank believes the change

August 30, 1984

* Removal of 30 day rule preventing payment of interest on trading bank deposits of less than 30 days.

* Ending of restrictions limiting count window for stock of more than

* Reserve Bank discount margins doubled across all maturities.

* Reserve Bank discount margins doubled across all maturities.

The bank believes the change in emphasis away from depositor protection will impose new investor-led disciplines on financial institutions, as the influence of financial advisors and credit rating agencies assume greater importance in the deregulated market.

Under prudential supervision, authorised banks and financial institutions will be expected to provide a regular flow of detailed statistical information to the bank.

Separate monthly, quarterly

Separate monthly, quarterly and half yearly returns will have to be made, providing varying degrees of financial information including details of profit and loss risk exposure to individual countries and large corporate borrowers.

"The bank will then form views on the various prudential

dimensions for each institution, having regard for the nature and extent of risks faced by the

relationships between the various facets of financial condition and risk," says the con-

dition and risk," says the consultative paper.

The bank will pay particular regard to capital adequacy assessing individually, the nature and quality of assets, offbalance sheet risks, the amount and quality of profit, operating costs, liquidity and funding risks as well the nature and adequacy of provision for losses.

"We will be interested in the ability of each institution to withstand a large shock or loss

withstand a large shock or loss of confidence as well as apparent ability to manage and control any mismatch of maturities in the ordinary course of business. Considerable use will be made of the new standard monthly statistical return for this purpose."

A new quarterly return will be introduced for monitoring of credit risks associated with offbalance sheet activity. Bank auditors will also be expected to play an important role in reporting risk exposure to the reserve bank.

reporting risk exposure to the reserve bank.

A tentative proposal has been adopted for discussions with institutions for an extended audit report which would be supplied to the bank with annual accounts.

annual accounts. This would contain "a state-ment of the effectiveness of and compliance with operational control systems and on the reliability of statistical returns made to the reserve bank during the year." The bank is also giv-ing consideration to requiring an audit of six monthly as well as annual accounts.

The Stock Market

Slithering index rejoins the pack

stock market up. New Zealand's began talking about new suppower for Least likely. Some market has fallen back to cloud level. There is plenty of unhappiness at the reversal, but considerable relief at the absence of a crash.

The widely market Rarriays index. The market was experiencing a major correction or the onset of a genuine the operation.

ence of a crash.

The widely-watched Barclays share index, covering 40 leading stocks, reached its all-time high on November 10 last year of fundamentals, saying that while 1986 low point of 1.873.56. The optimists pointed to the 1986 low point of 1.873.56. Though it then come off the top, pasticular, they saw more positive. In Though it then come off the top, pasticular, they saw more positive. In Though it then come off the top, pasticular, they saw more positive. In Though it then come off the top, pasticular, they saw more positive. In Though it then come off the top, pasticular, they saw more positive. In trading volumes and shortages the level of 12 months earlier.

The story this year has been rather different. Having outperformed the world's major share markets in 1988, the New Zealand market has moved out of step with them—or, more accurately, rejoined the pack.

ately, rejoined the pack.

The index slithered sharply in the second half of January and continued to fall in February to the 3,050 level. After tracking the 3,050 level. After tracking the 3,050 level. After tracking the market once more gave way had earlier been over-bullish to weakness. The 3,000 barrier was breached, and on May 18 found some bargains in the index again plunged, to 2,813.68—by last month, still the year's low point.

Even the barest market statisfocusing on the looming general ties convey an idea of the frene-beet statisfocusing on the looming general election, due before September

ties convey an idea of the frene-tic pace at which these events have unfolded. Market capi-talisation of listed companies at election due before September and likely to be held in August, a crash before the polls was beginning to look increasingly

doubted that a reverse was over-due. New Zealand's inflationary environment and lack of capital gains tax had encouraged wide spread speculation. By any mea-sure the market had become overpriced. While large amounts of crash were being demanded through new floats and other calls.

It was therefore highly vulnerable to a fall, if not a crash. Not only were price-sequings relies

able to a fall, if not a crash. Not only were price carnings ratios high by New Zealand (if not world) standards. The earnings reported by "entrpreneurical" investment the property companies, which dominate the market, were also clearly being boosted by favourable accounting techniques.

More controversially, the absence of a law making insider trading a criminal offence was felt to have reinforced the trend. The stock exchange and local brokers do not believe this

action on this and on the wider questions of creative accoun-ting and takeover law is now being considered by the Secur-ities Commission.

many of the "entrepreneurial" companies have taken a pounding. So have most of the smaller speculative players in the market who were forced by margin calls from their bankers to unwind their over-geared positions, a process which fuelled the fall.

ficant pause in the steep uptrend occurring in 1982, when the market lost about 20 per

power for Labour was, if any necessary scrip on-market, at a thing, expected to encourage premium of 20 per cent on curtent market.

The rise and fall of the past 12

When the Stock Exchange finally stepped it—most feel it should have done so far sooner—it simply enforced rules already in existence. As from April 1, it required share certificates to be delivered to the broker within ten days of a called with most and a called and a called a call When the sale, with new penalties invoked after 30 days.

And a return to would have to acquire the

months has nevertheless exposed some serious flaws in

invoked after 30 days.

These meant that if a client failed to deliver promptly and the broker could not complete the transaction, the selling client was liable to be "bought to be bought the transaction of the selling client was liable to be "bought to be "bought". in" at the client's own cost.

premium of 20 per cent on current market price on the first day rising to 50 per cent on the fourth day. The new rules have helped But trading volumes are also lower now than they were last year, and this too has improved matters.

A second problem to emerge is related to this—the overdrafts being run by New Zealand brokers. Only one broker, a small firm in Dunedin, has actually run into trouble. The Stock Exchange was able to stand behind it, and its creditor bank put in an accounting firm to manage the business.

The Exchange has increased its fidelity fund and said it will encourage and enforce better

encourage and enforce better financial ratios through its own still some doubt about underare earning less in fees and

The Exchange's new Kismet computerised trading system is meanwhile designed to auto-mate the work involved in buying and selling securities. It is not fully operational yet, but when it is it will allow screen-essisted and screen-based traded and screen-based trading and could ultimately sup-

Chule Sturmel



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Strong individuals make a mark

A GLANCE at the ranking of New Zealand's top thirty com-panies by market capitalisation over the past few years high-lights a trend which has captivated local investors' imagina-tion—the emergence of the "en-trepreneurial" company.

Typically, these companies are active in finance, investment and property. Invariably they are associated with one or puth ps two men. Most are a product of the deregulation of New Zealand's financial sector in a bull market. All have grown through acquicition and through acquisition and takeover.

The pioneer, and by far the greatest success, is Brierley Investments, the flagship of Mr Ron Brierley. He started back in the early 1960s and set the trend now being avidly followed by

The group listed in 1968 and reached number 15 on the list by 1980. But its most rapid prog-ress has come in the 1980s. It reached the top four in 1982, and number one in 1985 and

giomerate Fletcher Challenge, which has enjoyed a re-rating by investors at a time when the share market as a whole has fallen from its November 1986

trepreneurial companies are now hurting because of this fall. Although new ones continue to Arthough new ones continue to emerge, there are also signs of change in the overall pattern. One recent example of this involved Rainbow Corporation, headed by Mr Craig Heatley and first-listed in May 1984. At one point in 1986 its shares were on

point in 1986 its shares were on a price-earnings ration of 110+ I. It had also spread its wings abroad with a small stake in Ultramar, the UK oil concern. An attempted merger with the successful local retailer Progre-ssive Enterprises proved to be one step too far. Mr Brierley stepped in to stymie the move and Rainbow became part of the Brierley firmament. In the pro-Brierley firmament. In the pro-cess Mr Brierley controversially doubled his interest in Wool-worths of Australia.

Rainbow was a member of the

Corporation, headed by Mr Colin Reynolds, Equiticorp Holdings, led by Mr Allan Hawkins,
and Judge Corporation, headed
by Mr Bruce Judge.

Like Brierley Investments, all

tion, best-known for its activi-ties in property development, Mr Reynolds actually moved to

Australia in order to carry the group's expansion abroad. Listed in January 1983, it is second generation of en-trepreneurial company in New Zealand after Brierley Investments, although the recent fall in the market caused it to slip from third to ninth in the rankings by market capitalisation.

Brokers are unhappy at the proportion of profit usually taken by unrealised develop-

come from New Zealand, but this is likely to change with the investment in the merged Wing-ate/PHIT group in Britain.

actions to follow are those of Mr
Bruce Judge. Over the past few
months these have involved his
own Judge Corporation in New
Zealand, another three quoted

actions to follow are those of Mr
Likewise it is concerned by
the scale and complexity of interlocking directorates and
shareholdings in New Zealand's

trepreneurial companies. The ment margins, but this is ex-best-known of these are Chase pected to diminish. More than property group Robert Jones Inpected to diminish. More than property group Robert Jones Inhalf of Chase's profits currently vestments, Mr Russell Jones Inhalf of Chase's profits currently of Euronational, and Mr Michael Fay and Mr David Rich-white of bankers Fay, Rich-

in and Judge Corporation, headed by Mr Bruce Judge.

Like Brierley Investments, all three have expanded their interests offshore, to Australia, South East Asia, Europe (typically, Britain) and the US. In none of these markets have their activities gone unnoticed.

Mr Brierley's interests in Australia are held through Industrial Equity Pacific and in own passes without one or more of these companies being into these companies being into the case of Chase Corporation, best-known for its activities in property development, Mr Brierley's largest to more takeover play.

In the case of Chase Corporation, beat-known for its activities in property development, Mr Brierley's development, Mr Brierley in the case of Chase Corporation, best-known for its activities in property development, Mr Reynolds actually moved to the stake in the industrial group in Britain.

Like Chase, Mr Hawkins' As for a new generation of entrepreneurs, this is now making its intermetty in both as also slipped in the rankings. Involved in both financial services and industry, the group has most recently attracted attention abroad for its stake in Guinness Peat, the UK merchant bank, and its counter-bid against CSR for Monier, the Australian building products group.

Equiticorp has also slipped in the rankings. Involved in both entrepreneurs, this is now making its itself felt. Among the companies being mentioned are the group has most recently attracted attention abroad for its stake in Guinness Peat, the UK merchant bank, and its counter-bid against CSR for Monier, the Australian building products group.

Equiticorp has also slipped in the rankings. Involved in both entrepreneurs, this is now making itself felt. Among the companies being mentioned are two financial services and industry, the group has most recently with the companies being in the rankings. Involved in both entrepreneurs, this is now making itself felt. Among the companies being mentioned are stake in Guinness Peat, the UK merchant bank, and its counter-bid against CSR for source

Feltex. Securities Commission now To speak to New Zealand looking into takeover law, insidbrokers; the most difficult trans-

New Zealand, another three quoted shareholdings in New Zealand's New Zealand groups—Kupe, largest corporations, in which Renoul and Euronational—Ariadne, which is his Australian arm, and Impala Pacific, based in Hong Kong.

Other names also non un conditions in New Zealand's shareholdings in New Zealand's largest corporations, in which most public companies have another public company as a major shareholder. The instances of apparent conflicts of interest are multiplying

"entrepreneurs." Among the country's top companies are such well-established conventional corporations as Fletcher Challenge, Goodman Fielder, New Zealand Forest Products, NZI Corporation and

lian arm, and Impala Pacific, based in Hong Kong.

Other names also pop up constantly in conversations on business deals involving New Major shareholder. The instances of apparent conflicts of interest are multiplying.

But New Zealand's business assured. They know how to borrow on the debt and equity mar-

kets and how to handle equity Rut most are also products of

as a long bull market and quick deregulation. They may lack the substance, originality and experience to survive a real shake-out in the New Zealand market. As recent months have indicated, that would be a real

conglomerate, Fletcher re-rating by investors



who started his entropre work in the early 1960s and set the trend now being avidly followed by others. His flegship Brieriev investments, is number two behind the conventions Challenge, which has enjoyed a

Futures

Eager investors drive market on

be heard regarding prospects for New Zealand's deregulated. financial services sector, perhaps the most bullish are to be heard from the futures exchange in Auckland, now twoand-half years old.

Each month that passes seems to produce another record volume of contracts traded as more and more investors seek to hedge their exposure to risk. According to the exchange, the growth can and probably will

The potential for growth in the domestic scene is so large we don't see an end to it for some time," says Mr Lincoln Gould, the exchange's marketing manager.

mg manager.

"There are no peaks in sight."
People — corporations, dealers
— are becoming more and more
educated in the use of futures. Exchange traded options will be next. And there is potential for international development."

In fact, volumes are still relatively small compared to world's major futures exchanges, and even in com-parison with neighbouring Sydney. But the growth rate is remarkable. In the past year the daily volume of contracts traded has passed through the 1,000 a day, 2,000 a day and 3,000 a day

The New Zealand exchange is also unusual for other reasons. In the first place trading is done not through the open outery system seen elsewhere, but through a network of computers. Secondly, there is no futures legislation to regulate trading. That is done by the exchange

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A STATE

3 5 to 10 to

Currently, there are five contracts. The first start, in January 1985, was the New Zealand dollar-US dollar currency contract. Then came an interest rate contract based on prime commercial paper, later replaced by 90-day bank bills. By May of that year, the greasy wool commodity contract had been repatriated from London, where it was previously traded.

The other contracts, which have proved even more popular, came later. The five-year New Zealand government stock contract, begun in February 1886, is the most heavily traded and most liquid contract. The Barc-lays share index futures contract was introduced in January

The evolution of the futures market coincides with the prog-ressive deregulation of New Zealand's financial sector. The contracts reflect the critical importance assumed by interest rates and exchange rates in the new environment, and by the local stock market.
The share index contract cov-

ers 40 major stocks and is the most volatile of the five contracts. On some occasions, says Mr Gould, it has moved 80-100 points in half a day. When the index itself plunged on May 18, the value of physical shares traded was around NZ\$18m. On the futures contract, it was

The original intention was that the contract would be for an all-share index covering some 270 stocks. But stock exchange delays in formulating the index led to one based on the well-known Barclays index instead. An all-share index has since become available, and a contract based on this could be

contract based on this could be started if the market wanted it. To speak to those using the market, a prior need is for an alteration in the foreign currency contract. The contract repesents the New Zealand dollar in terms of the US dollar instead of the reverse, and dealers say this hinders wider local understanding of the con-

One futures broker adds that settlement dates for the con-tract should also be made identical with those on Chica-go's International Monetary Market, so tht cross-rates trades can be done.

But the real area for growth, he says, is in the bank bill contract. Interest rates have been highly volatile in New Zealand under the Government's monetary policy, and most people are exposed to interest rate risk in one form or another. an expansion of futues trading, he says, depends only on greater public education and under-

standing. According to the exchange, there is increased interest abroad in the New Zealand futures market, especially from the US and Japan. Before US firms can become involved, however, they need a waiver from the US Commodity Futures Trading Commission to allow them to trade in foreign govern-ment bonds and stock index contracts on a foreign exchange. As for Japan, some encourage-

scious Americans also have trouble with the lack of futures legislation. But the New Zea-land view is simple; a government can not legislate to protect everyone, and any policing role is best done by the exchange

Unsurprisingly, New Zealand has begun to experience the problems suffered by other countries—Singapore before it set up Simex, more recently Sydney—where fringe traders set up firms, advertise extravagant claims and exploit the gullible and greedy.

The New Zealand exchange receives information from its counterparts abroad on such

receives information from its counterparts abroad on such operators. With the help of the local media, it has encouraged participants in futures trading to deal through trading or affiliate members of the exchange, who can be held accountable and decembers that their members in the production.

At least one firm has already

"We feel we're on top of this," says Mr Gould. "We get several calls a day from the public checking out the credentials of individual firms, and we check on the firms ourselves. Remember, this is a small country."

Not all the news is good, however. Last November bank-ers emerged from a meeting with officials at the Reserve Bank in Wellington convinced that interest rates would rise instead of fall, quite against most expectations at the time.

the fury of those not present at the meeting whose firms lost heavily. It was a classic example of the importance of informa-tion in a deregulated market.

ment is drawn from Tokyo's decision to lift rules preventing Japenese institutions trading on foreign... fatures... exchanges. Inquiries from Japanese institutions are said to be coming in

The exchange is not talking yet of introducing international contracts as Singapore and Sydney have done—parily because others are already trying it, but also because those efforts have yet to bear bounteous fruit. Yet there is outside interest in New Zealand

One attraction is the compu ter trading system. New Zealand brokers can instantly see all orders executed and all deals recorded. Brokers elsewhere can telephone their order through a New Zealand broker and see it executed on the screen. Clearing—done through

screen. Clearing—done inrough
the ICCH—poses no problem.
The system is not perfect. If a
broker wants to marry two sides
of a deal in house, it is difficult.
Those used to the certainties of
an open outery system express
minor irritation at the wait—
perhaps only fractions of a
second—to see a deal executed
on the screen. on the screen. Understandably, the law-con-

Unsurprisingly, New Zealand

and depend on their reputation for survival.

At least one firm has arready been forced to shut and three others have had their opera-tions restricted after "bucket-ing" and "churning" orders at the expense of their clients.

They promptly ordered gov-ernment bond futures transactions which saw rates rise-to

Chris Sherwali

How much will your balance sheet lose in the translation?

It doesn't take much to make your well-managed, profitable foreign subsidiary look like a foreign liability.

Just an unfavorable exchange rate when the balance sheet is being prepared.

A classic case of currency exposure. And while the symptoms are easily diagnosed, what's to prevent you suffering from it time after time.

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Best of all, he'll be in a position to devise a policy tailored to your specific needs.

To help ensure that, in future, your balance sheet is protected against currency exposure.

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Freer climate triggers office construction boom

threaten the airspace of Manukau neighbouring buildings. The Christchurch office mar-

New Zealand's two premier cities of Wellington and Auckland are experiencing an unprecedented construction boom as values, but on a smaller scale have spiralled in the new free wheeling commercial climate of this country. this country.

Private businesses, which for

Private businesses, which for years were impeded by government controls and restrictions, have suddenly been freed to flourish as financial markets have been deregulated and other controls have been swept by the Labour govern-

commercial property market, like many other areas of industry and commerce in New Zealand, has been transformed

A host of new property companies, such as Mainstay and General Properties, have been in Auckland and Wellington started, while traditional much of the office space now developers like Mainzeal and under construction, or planned Chase have dramatically for completion by 1989, is fully expanded their commercial property operations and in some cases floated new companies on the stock exchange.

New players like Rainbow dings chasing too few tenants are the property of the companies.

Corporation, the investment and leisure group, and Kupe the oil exploration group, have also come into the market to get on the back of the office develop-

Small fortunes have been made by commercial property developers, investors, entrepreneurs and almost anybody associated with the building industry.

Now questions are beginning to be asked about whether the pace of development will be matched by corresponding growth in tenant demand as New Zealand enters the 1990s. Property share prices have dropped sharply since Novem-

ber (1986).

Despite these reservations, there is no sign of development activity slackening. Office let-tings remain very strong and developers are experiencing no problems in finding tenants to fill their buildings.

fill their buildings.

Demand for top quality premises has rocketed, as banks
and financial services companies, in particular, have
about 50 per cent and Wellesley by
about 50 per cent and Landmark and financial services com-panies, in particular, have rushed to take advantage of their new-found freedom.

corporate image—and the need for quality accommodation to keep scarce skilled financial staff happy—have upgraded their space requirements and are demanding bigger and better offices as business activity has increased.

Developers have been unable to keep pace with demand and rents have risen dramatically. In the central business districts of Auckland and Wellington prime office rents between 1983 and 1995 immeed from N23140 and and 1986 jumped from NZ\$140 a square metre to NZ\$260 a

quare metre. Retail and industrial property, by comparison with the office sector, have been less exciting and more fragmented markets—although good growth has been achieved in some

office towers, the great cranes fringe commercial properties continue to lift and strain as yet have, for example, seen excepmore concrete and glass starts tionally strong growth in sub-to heave out of the ground to urbs like Takapuna and

concentrated

Some analysts, however, are beginning to worry whether the Auckland and Wellington office markets are in danger of becoming overheated and whether the bubble is about to burst.

bubble is about to curst.

By 1989 a string of new office developments, under construction or planned, should have been completed in Auckland and Wellington. Many observers believe this could be a key year for the rental market. for the rental marke

In the last three years.

The increase in new development has been staggering. Around 1m sq ft of new office space is expected to come on to the market in Auckland alone this year compared with this year compared with an ments which set market rents average of only 250,000 sq ft a are those due to be completed year between 1973 and 1983. several years ahead for which

centre on the next generation of office buildings with a series of major developments, providing further large chunks of space,

It was the fear that by the end of the decade office supply will be running shead of demand that in part prompted the recent shake-out in property share

Buttle Wilson, the New Zealand stockbroker and invest ment bank, says that by the end of last month the Barclays index, recording share price movements of New Zealand's 50 largest companies, had fallen by around 23 per cent since

By comparison, the drop in the price of property company related shares has been much

steeper. Chase Corporation shares, for example, have fallen by about

HIGH ABOVE the shiny new In Auckland industrial and by about 65 per cent, says Buttle office towers, the great cranes fringe commercial properties Wilson.

The brokers agree that current figures of supply and demand point to an excess of office accommodation by the end of the decade in both Wellington and Ambiend lington and Auckland.

"The difficulty is in assessing likely demand from the private sector, particularly from the financial sector, which has exploded as a result of the economic reforms introduced by the Labour government," says Mr Douglas Paul, senior investment analyst with Buttle Wilson.

Wilson.
"If growth is faster than expected then a lot of the space currently planned will be taken

Financial institutions, which have been at the forefront of the increased demand for office accommodation, however, expect a more difficult trading period over the next two years.

A large number of new players, both domestic and foreign, have entered the market while existing financial institutions have expanded their operations to take advantage of the new commercial freedoms.

Competition

Merchant bankers like Fay Richwhite and Indosuez New Zealand expect competition to increase and margins become narrower during the next two years as opportunities for further expansion became more restricted.

Commercial property agents in New Zealand, like Harcourt Corporation, one of the largest, believe that high quality prestige, internatonal style, office buildings will continue to be in strong demand from the private sector and will be insulated from the effects of any softening of property values. of property values.

Older and lower quality buildings on the fringe of central business districts, however, may become more difficult to let as even more concrete and glass towers come onto the market

Mr William Leckie, a Wellington-besed executive of Har-courts, says, "It is inevitable that buildings will be graded from the new international quality downwards. Those that operate in prime locations at top quality are unlikely to be as vulnerable when the chill winds

what will remain unchanged is the fact that New Zealand has come of age in the property world."

SAN TON THE SECOND

Andrew Taylor

Mount Egmont, viewed from across the beautiful Lake Mangama

Tourism development

The blessing and curse of geography

IT TAKES about two and a half a frost-free climate in which mer weather, a rich and varied 700,000 visitors visited the counhours to drive the 1963 six cylinder Chrysler Valiant from Auckbreakneck speed. To our eyes ous-hearted population. I sale to Matarangi beach, a 6-the land looks wild and It is also miles away from any land to Matarangi beach, a 6-mile strip of golden sand on the unspoilt. Coromandel Peninsula on New

Zealand's east coast.
Our destination had been a cluster of holiday homes at the southern end of the beach. The development is still expanding but by European standards appears semi-deserted. The nearest shop, selling meetle everything from fresh milk to fares.

track road, known as Black Jack From the nicture window that covers virtually one wall of our batch—as they call them here we can watch the Pacific rollers crashing down about 40 yards away onto the level sand.

Behind the house the coast rears up, the steep slopes densely covered in bush and scrub broken by bare volcanic

Morrow & Benjamin Limited was formed in 1980 and is now one of the largest brokerage houses in New Zealand. In 1986 the firm

incorporated to become 50% owned by the

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petrol, is at Kuaotunu, a four-mile drive away over a dirtwarm crystal clear Pacific waters in the Bay of Islands; visited the sulphurous volcanic springs at Rotorus; helped with foot rotting (a foot manicure for sheep) on a small sheep station in the Hawkes Bay area; and climbed the footbills of the southern Alps around Queen-stown on South Island—where some of the best skiing is to be

had in winter. scrub broken by bare volcanic plugs at the summit.

New Zealanders will tell you how the Coromandel peninsula was decimated by the loggers and six months old daughter and the gold miners who wrete.

NEW ZEALAND EQUITY MARKET SPECIALISTS

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where, situated on the backside of the world, over 1,000 miles New Zealand is a magnificent from Australia, its nearest tour-place in which to holiday. I mar-ist market—roughly the same ist market—roughly the same distance as between London

place in which to non-tried one of the country's daughters and have been to New Zealand three times in the last seven years—as many times as my FT salary will stretch to meeting the high cost of the air of fares.

Sailing in the Being couped up in a 747 with the more manic members of the lang time can refuel and change air crews. Singapore and Taiwan.

Being couped up in a 747 with
the more manic members of the
family for such a long time can
Australia was down to around be pretty unbearable, even set-ting aside the cost of the flying. Zealand. Marriages have foundered on

less.

Hence, New Zealand, despite which last year provided 28.3 its many attractions and the per cent of all holiday arrivals improvements the country is compared with 28 per cent from making to develop international quality hotels and promote and advertise its wares around the manager of Thomas Cook's New world is unlikely ever to Zealand operations, one of the become a mass tourist market. largest international tour oper-Tourism is new New Zea-ators in New Zealand, says that land's fourth biggest earner of international press coverage of

ched out the land's riches last, January 1986.

January 1986.

New Zealand's blessing and tors arriving annually in New But the scars have healed as new vegetation has sprung up in wonderfully warm, benign sum-

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personal visits to overseas agenta and clients

try and by 1990 this number is expected to have reached 1m. Until 10 years ago Australian visitors dominated the industry

providing between 55 and 60 per cent of all arrivals in New Zealand. But the proportion has fal-len steadily in recent years as visitors from other destinations have increased steadily—not-ably from North American and more recently from Japan and-other Far East countries, like

In the holiday market, it has

foreign exchange behind meat, events such as the nuclear

"Many Americans who were turned off travelling to Europe several years ago because of the threat of terrorism have turned to New Zealand as an alterna-tive, more peaceful less threatening, holiday location,"

he says.

Australia and the US may be
New Zealand's biggest tourist
markets but the Far East represents the fastest growing sector. Most hotels and many shops in Auckland, Wellington, Queens

town, Rotarus and the Bay of Islands carry signs in Japanese.
Japan is New Zealand's third biggest source of tourists. Last year it accounted for 12.7 per cent of all holiday arrivals—an increase of 27.3 per cent over the previous 12 months. But the biggest increase in holiday arrivals was supplied by Singapore which produced an 81 per cent increase in its number of visi-tors last year. Singapore accounts for around 2 per cent of all holiday visitors to New

Hong Kong and Taiwan are also supplying an increasing number of tourists. The statenumber of tourists. The state-funded New Zealand tourist authority is planning a major marketing exercise in Hong Kong and Taiwan to promote the country's varied tourist attractions and increasing qual-tic of its record and hotels ity of its resorts and hotels.

Top international quality hotels are still relatively thin on the ground but the level of investment has risen over the past decade as the scale of the tourist industry has expanded. Far Eastern money has been behind some of the more recent investments in international quality hotels. The 330-room NZ\$60m Regent Hotel com-pleted in Auckland in 1985, for example was financed by East-arn Prime Line, a Hong Kong

Tokyo International of Japan is currently building a Pan Pacific hotel in Auckland for about-NZ\$80m. Japanese investors also have a major shareholding in the NZ\$60m Parkroyal Hotel and a construction in Christ-

under construction in Christ-church in the South Island. **Andrew Taylor**

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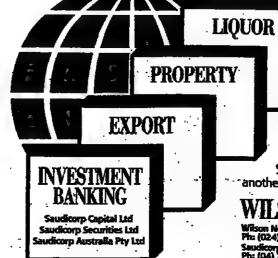
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NEW ZEALAND 9

Thousands of farmers may be

forced off the land

by bankruptcy

Grim battle for survival down on the farm

DICK JOHNSON'S working day starts at 5.30 am when he sends his dogs out to round up the 120 cows he milks on his 200 acre dairy farm in the north of New

At 8.30 am when his wife Pat has seen their three children off to school she goes out to the milking shed to help her husband clean up. Dick then inoves to the panel beating workshop he has set up on his farm. He spends the day panel beating and analyzing eart trought to and repairing cars brought to him by neighbours and people who have heard of his second

occupation.
In the late afternoon Pat moves into the milking shed to do the evening milking on her own, so Dick can concentrate on the panel beating work. Around 8 pm at night they finish their evening meal and have a brief hour of shared family life.

He does not want to own a car repair shop. His wife has no desire to milk 120 cows every day without help. They do it because they are determined to the payments have now been retain their farm but without caught by souring interest rates the SNZ 20,000 Dick, who is now

retain their farm but without the \$NZ 20,000 Dick, who is now aged 28, earned last year from the panel beating work they would be hankrupt. This was more than they cleared from dairying operations.

Yet Dick Johnson is a good farmer. He is just one of 6,000 NZ farmers caught in a web of debt and economic stress caused by soaring interest rates and high inflation. Farm costs have kept well ahead of any increases in price received for their milk fat.

The biggest problem for NZ farmers, however, is the amount of their indebtedness and the crippling interest bill which has to be paid each quarter.

Because of their determination to survive and willingness to work well beyond the ordinary daily span the Johnson's the creditors at bay and hold on to their farm.

Even their sheer hard work, however, will be in vain unless

A Contract of

to their farm.

Even their sheer hard work, however, will be in vain unless interest rates fall, there is an improvement in world dairy prices and Dick Johnson can in labs as soon as they could, did a few years afford to buy more land and increase the size of his dairy herd.

On the other hand younger farmers, with a low equity and besperately needed a cash flow and who have had to sell their not do so well.

Inflation has stubbornly stayed high—it is still around 18 per cent while world prices for

Today even 120 cows is not a per cent while world prices for viable unit for a one-man New many agricultural products. Zealand dairy farmer, operating especially in the dairy industry, alone with help only from his have been held down by EC

alone with help only from his wife, according to New Zealand Federated farmers, which speaks for the majority of New Zealand's \$5,000 full-time farmers.

Last year Prime Minister mers in other countries who suffer from weak prices but also to its own farmers who miss out on off their land because of the reconstruction aimed at making New Zealand farming more efficient and more visible.

Mr Lange's figure now have been held down by EC farm policies and dumping of farmers are unanimous that EC farm policies are grossly unfair—not only to farmers who miss out on the benefits which would come from a reduction in EC export.

Inflation has caused a vicious circle for NZ farmers. Because farmers.

Last year Prime Minister David Lange suggested that up to 8,000 farmers might be forced off their land because of the reconstruction aimed at making New Zealand farming more efficient and more viable.

Mr Lange's figure now appears overly pessimistic but there is no question that thousands of farmers are fighting for survival.

circle for NZ farmers. Because costs are high and incomes are down, farmers have cut back

they would welcome some eas-ing of the exchange rate against the US dollar. Today farmers are much more

concerned at the continuing high interest rates, high land values, high inflation and the prices farmers must pay for items needed to run their farms

For many NZ farmers, however, it has indeed been a hard summer in a fierce econo-

mic climate. Without some rapid improvement it will become a harsh economic win-

down, farmers have cut back severely on fertiliser and other farm inputs.

This in turn means lower production. Some of the 15 per-cent cut back in dairy produc-tion this year was because less fertiliser was spread on NZ pas-ture. Lower production means sing for survival.

Six thousand are in arrears with their interest and capital repayments to the Rural Bank.

More than 1,000 of these appear headed for bankruptcy and forced mortgages sales despite ture. Lower production means even lower gross incomes. The value of the NZ dollar has stayed stubbornly high. Lest year farmers were putting extreme pressure on the Government to reduce the exchange rate so farm gate prices would increase. This the Government has steadfastly refused to do. Farmers are now not so obsessed with the need to bring down the value of the dollar, although they would welcome some easefforts by the bank and the Gov-ernment to restructure their debt spreading repayments over a longer period.

Farmers must now produce to meet the demands of the market not, as they did in the previous-environment with its produc-tion subsidies, boost production for the sake of production itself,

irrespective of whether the dairy products or the meat could be sold at a profit.

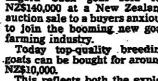
Spurred by official Government policy and fuelled by production subsidies farmers were accounted to burrow heavily to

duction subsidies farmers were encouraged to borrow heavily to buy more land or try to make unproductive land suitable for farming.

The thousands who went heavily into debt but who could then cope because of the Government incentive payments have now been caught by the soaring interest rates of between 20-30 per cent on loans and mortgages and the removal of subsidies.

The Labour Government has

The Labour Government has swept away all subsidies and incentives. Federated Farmers



Not so many years ago, New Zealand's major farming industries were based on sheep and cattle grazing for meat, wool, dairy products and beef. Now stark farm economics, which forced an agricultural upheaval, has induced New Zealand farmers virtually to have a go at anything which promises to be anything which promises to be profitable.

Goats are only one of several Goats are only one of several alternatives—and along with deer—the most common of the new animal husbandry developments. There are now well over 3,000 goat farmers—many of them combining goats with their older established sheep farms. New Zealand had—and still has—a large wild goat population. Early goat farmers were based on feral goats trapped or captured with tranquilliser.

New Zealand's skilled sheep farms whearing methods—although guineas visually another 1 mid-March a producer sold a shi group goat-fibre marketing company signed a contract which ging from guineas. Deer have been devised.

In mid-March a producer sold a shi ging from guineas visually another 1 mid-March a producer sold a shi ging from guineas visually another 1 mid-March a producer sold a shi ging from guineas visually another 1 mid-March a producer sold a shi ging from guineas. Deer have been devised.

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JUST TWO years ago a stud angora buck goat sold for NZ\$140,000 at a New Zealand

Farm diversification

Seeking profit from the exotic farming industry.

Today top-quality breeding goals can be bought for around NZ\$10,000.

This reflects both the explosition and the change from a speculative to a production relative for farm goals.

In 1894-85 there were 849,000, and by the end of the current 1887-85 year there will be 900,000.

The rapid change in the status of goals from being a wild, norious snimal, officially classed as a destructive animal has been caused by the transformation of New Zealand farming.

Not so many years 850, New Zealand sample farming industry.

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Not so many years 850, New Zealand sample farming industry.

Not so many

fibre and meat-producing industry.

This position has now been reached with angora goats selling for about 20 per cent of the peak prices realised in 1885. The industry is still fibre-orientated because farm goats generally are still too expensive to slaughter for meat.

Shearing techniques based on New Zealand's skilled sheepshearing methods—although using hand clippers—have been devised.

ing in the filt this protection is also be in the content of the filter of the content of the c

In late January, New Zealand farmer Mr Mort Webber almost doubled the number of regis-

tered pure bred angora bucks in Britain, when he held a sale of 49 young New Zealand-bred kids.
His top price was 7,500 guineas with the average just over 2,000 guineas. In April another New Zealand breeder

sold a shipment of 18-month-old does and bucks at prices ran-ging from 2,700 guineas to 3,100

Deer is another animal, which, like goats, were once regarded as a pest and such a serious threat to New Zealand's forest lands that the Govern-

herds being captured does or young deer.

The industry is now controlled with licensed packing houses, strict hygiene regulations, and a statutory authority—the Game Industry Board—set up to monitor venison exports.

Country farms in the 1930s and country farms in the 1930s and 1940s, the rabbit, is another now being looked at as a potential worthwhile export industry. These are not, however, the wild rabbits, which, before the systematic use of myxamatosis to wipe them out, created and drastically

exports.

Venison production this year will be 4,300 tonnes—with half going to West Germany. New Zealand's biggest market. The US, South Korea, Hong Kong and Japan are growing markets. Exports last year were worth NZS31m.

Sales were hit badly by the Chernobyl nuclear disaster because the German public stopped eating venison.

Second Production this year to wive them out, created havor to wive them out, created havor on farmland and drastically reduced the number of stock which could be carried.

Breeding stock for the first amorgan rabbit farms cost NZS800. Now, stud animals are available for around NZS200. The industry, launched to produce angora fibre, is firmly established, although still in its infancy.

Efforts to establish South American llamas as a possible

stopped eating venison.

New Zealand has now started
a campaign to identify New Zea
Efforts to establish South
American Ilamas as a possible
a campaign to identify New Zea-

land have been shelved, at least temporarily, because of the pre-sence of foot-and-mouth disease

in Chile. experimenting with breeding llamas, and last year, when interest was first aroused, the price for a breeding animal was N2\$15,000. The attraction of llama farming is the hgh price offered in the US for the fibre. Opposums, the Australian noctural large squirrel-like tree dweller, very unpopular with fruit farmers and tree lovers,

because they destroy young plants and trees, is now being looked at seriously as a commercial fur and meat producer. For many years, poisoning of opposums to keep down their numbers was widespread. Now efforts are being made to trap them alies for commercial producers. them alive for commercial pro-

duction.
Their fur improves in captivity and is in dib demand in European fur markets. A good skin is worth between NZ\$30 and NZ\$40.

Several other exotic breeds and unusual animals are being looked at seriously as poten-tially profitable export earners, as the New Zealand farming industry and individual farmers seek to diversify into new crops and flocks.

and flocks.
One farmer in Taranaki, in the one tarmer in Taranaki, in the heart of the New Zealand dairy country, even has an ostrich farm. This perhaps highlights the fact that—unlike the ostrich—New Zealand farmers today do not have their heads in the sand, when faced with the need to extend their livestock operations away from the traditional sheep and cattle.

Dai Hayward

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Producers hit hard by low world prices

try is gambling that inter-national prices for dairy products will increase this coming year. This would happen if the European Community reduced

New Zealand dairy leaders believe the arguments in favour of this are now so strong that the EC—which would itself benefit considerably from a lift in world

prices—will take action to help bring it about.

The New Zealand board, which markets all New Zealand dairy production, has guaran-teed NZ dairy farmers a price of N2S3.10 a kilo for milk. This is 25 cents a kilo more than returns from current world prices for dairy products. If prices do not rise, the board will have to borrow heavily to meet

its commitments.
It says, however, it has no option. New Zealand dairy farmers—claimed to be the most efficient in the world—are struggling to stay in business. Many farms, which are heavily in debt are expected to go under the hammer in forced sales this year. The industry's problems, created by low prices on world markets, falling production, high internal inflation and debt interest rates of between 22 and 30 per cent, have been aggravated by the cancelling of farm assistance schemes as part of the Labour Government's eco-

nomic restructuring.
The average New Zealand dairy farmer milks 150 cows a day with help only from his wife and occasionally some casual labour. His net income from farming operations this year was between NZ\$10,000 and NZ\$15,000. This is barely enough to live on and is less than the minimum income, set by the government for a working

The 150 cows milked each day farm compares with the 50 cows milked on a British farm and 15-20 cows in France.

The arguments for reducing EC export subsidies, allowing world prices to rise, are strong. First, there is virtually a world shortage of all dairy products, except butter. New Zealand itself cut dairy production by 15 per cent last year and expects another 2 per cent drop this coming season which starts in

July.

Milkfat production will be
300m kilos—down from 349m New Zealand can sell almost

produce—again with the excep-tion of butter. The demand for cheese, milk powder, casein and other products are so great it has had problems meeting customer demand.

New Zealand has got rid of its butter stockpile. It partly achieved this with a sale of 60,000 tonnes to Brazil for a negligible return during the plight.

past year. It starts the new season with a shortfall between 60 per cent of the world dairy expected demand and supply of all other products.

The US is reported to have no dairy production available for export for at least 18 months. Canada has committed all its production and cannot increase exports.
The European Community has

already moved to sell part of its butter stockpile to the Soviet Union and to cut back milk pro-duction. It has accepted that EC production should be in hundreds balance with demand and has although created the machinery to bring slightly. this about. The only aspect on which EC officials and New Zeawhich is the speed with the which this balance will be achieved and the need for urgent cuts in EC dairy export subsidies.

Tran with the type of cheese that country prefers.

There has been a good demand from bakeries in many countries, for its butter sheets—

New Zealand argues the EC could reduce its export subsidies immediately. These have not increased international consumption. No more dairy pro-duct is sold now as a result of land working with its own low prices than four years ago. New Zealand negotiators point to Japan as a typical example of how EC subsidies have kept the international commodity price down, but given no benefits to the con-

Four years ago, Japan paid and Europe. It has established a US\$2,000 a tonne for cheese— subsidiary company in Fort today, despite inflation, it buys Lauderdale, Florida, to support its cheese for only US\$1,200 a its aggressive marketing to luxtonne, but the price to the ury cruise ships sailing out of Japanese consumer has not Florida, the Caribbean and the come down. Although Japan has Pacific. This year sales of butter restrictions on butter and packed in special individual cream imports there is no bar on cheese. However, the price is high and this affects consumer demand. The EC's subsidised export price has simply pro-vided bigger profits for impor-

The New Zealand Dairy Board (NZDB) believes world market prices for dairy products could double without affecting con-sumption. If this was achieved dairy farmers everywhere-in Britain, France, Denmark, the the US as well as New Zealand

plies 7m tonnes and its dairy industry is a vital part of the economy. If the dairy industry ceased to exist, or collapsed because of the uneconomic world prices, the country itself would be in a serious economic

market and exports this at a highly subsidised price. New Zealand exports 85 per cent of its production, with no sub-sidies on its prices or costs.

In its constant efforts to main-tain markets and develop new customers the New Zealand dairy industry has shown a singular willingness to produce a product tailored specifically to the needs of an individual customer. It now produces many hundreds of different products although many vary only

It recently established a new fetta cheese factory to supply Iran with the type of cheese that

huge flat sheets of butter only a half an inch thick rolled out like a housewife's pastry. For 18 months it had a French

technicians to perfect produc-tion on a range of French types successfully sold locally and will be exported to Australia.
One of its more enterprising successes has been to break into the cruise ship market in the US Four years ago, Japan paid and Europe. It has established a

pats to these lines will reach 1,400 tonnes. South America has become not only a major market but in some ways also a partner for the NZDB. This year, sales to South

Africa will exceed 100,000 ton-nes. Realising that many coun-tries in South Africa are dependent on two-way trade, the NZDB is helping them develop markets in New Zealand so that they can in turn buy New Zea-land dairy products.

Although by international standards the NZDB is a large production and marketing com-

The world market for dairy pany in its own right it has

products is the equivalent of recently expanded to set up between 20m and 25m tonnes of joint ventures or to buy into milk. Of this New Zealand sup-

To boost its direct involvement in the market-place, the NZDB acquired all or a major interest in ten international companies last year. Five of these were in the US. They include Otto Roth, a major interest in the US. these importer with a \$65m turnover, and N. Dorman, another US cheese importer with a \$125m turnover.

 The board merged these two companies which gives them 100,000 outlets, including supermarkets, which can market New Zealand cheese.

One of the board's big moves was to acquire Anagra, one of the largest agricultural-based companies in Chile. Operating in the Chilean domertic and export business for more than 100 years. Anagra which also export business for more than
100 years, Anagra, which also
has shipping and wool interests,
owns a controlling share in Soprole, one of Chile's three leading dairy companies.
Soprole's brand name is
second only to Coca Cola in
Chile It has more than 25 000

Chile. It has more than 25,000 retail outlets in its distribution system. These are now available to New Zealand dairy products. The move with Angara was part of the NZDB's new philosophy to move downstream in its

The investment in Anagra cost New Zealand dairy farmers US\$30m, but the board is convinced the partnership will be a

profitable one.

The NZDB has also moved into the export of live dairy cows. Earlier this year it bought a two-thirds interest in an animal export company which has been exporting live thor-oughbred breeding cattle to South East Asia.

Now it has turned to South America. In late June, the world's largest-ever shipment of live thoroughbred dairy cattle left New Zealand for Venezuela The young cows, every one of which was in calf, were carefully selected and bred from a Sahiwal-Friesian cross, a breed particularly suited for production in tropical

For more than two decades the industry's marketing efforts have been under attack from advocates of agricultural trade protectionism erecting quota and barriers to keep New Zea-

This has changed for ever the traditional pattern of trade. Before the creation of EC bar-Irish butter. Secondly, New Zealand would have to sell its butter some-



whole of the EC.

Exports to Britain have been cut back every few years from the 165,000 tonnes in former years to the 74,500 tonnes now allowed under the EC quota. In the new year, this quota has to be renegotiated.

New Zealand's dairymen are convinced that British far-mers—and those who advocate further cuts to New Zealand's sales of butter to the UK, do not fully understand the conse-quences of this suggestion. Brit-ish farmers who think they would sell more in their home market would not, says the New Zealand Dairy Board. New Zealand butter, banished from the shelves of British supermarkets, would be replaced by Danish or

riers, New Zealand sold 75,000 where else at whatever price it tonnes of cheese to the UK could get The world butter mar-alone. Today it is permitted to ket is extremely limited and susceptible to price movements It is butter over which the to the British market is to combiggest question mark hangs, pete strongly against existing pete strongly against existing EC butter sales in other markets. Its success would be at the expense of EC butter which in turn would have to look even more to its home market. There fore, any chance of British far mers winning a higher quota would be extremely slim, it is

> New Zealand dairy industry leaders have been encouraged by recent Gatt talks in which agricultural protectionism came under attack and also by what appears to be a new willingness among EC countries to accept the advantages to all of lifting some of their export subsidies so that international dairy prices can find a more realistic higher level.

Meat industry

Big shift in the market

market, rather than a commodity market.

The leg of lamb, formerly exported as part of a whole carcase and cut by Britain's high street butchers as the traditional Sunday joint for millions of British families, now leaves New Zealand processed in more produced bone in or bone out, rolled, stuffed or trimmed to different sizes or shapes and to an exact weight specified by a particular customer.

did negotiate one barter deal last year—with Poland—exchanging lambs for general cargo containers. The containers were disposed of to a US container company on a particular and hold the Middle East market. New Zealand has been careful to set up a specially approved Mosiem slaughtering procedure, using Mosiem slaughtermen with officially designated Moslem reli-

particular customer. Bernard Matthews, the British turkey producer, has helped the New Zealand meat industry to Produce an oven-ready joint. They quickly became popular both in Britsin and New Zealand, and for a period produc-tion could not keep up with demand. Now 8,000 cartons a week—the equivalent of 24,000 lambs—are coming out of the New Zealand processing

processing and packaging of the carcase before it leaves New Zealand was accentuated by the growth of the supermarket trade. Whereas once the traditional butcher bought a whole carcase to cut in the back of his shop, now major buyers want a packaged, processed joint they can put straight into

the meat counter. This is one reason why fewer lamb carcases are shipped to the UK, but there has been a big increase in the volume of meat processed in New Zealand efore shipping Last year, a total 98,783 tonnes

of New Zealand lamb went to Britain. This is just under a quarter of the total lamb production. This season this is expected to be around 404,000

New Zealand exports about 750,000 tonnes of mest to 90: different countries. About half

UNTH a few years ago, each one of the more than 30m lambs exported from New Zealand every year was shipped frozen, wrapped in muslin cloth and stacked like firewood in the holds of refrigerated ships.

Today, with the exception of those going to Middle East contries, more than half New Zealand lamb. Iran will get 99,000 tonnes of this season's production—which ends in July—as well as 5,000 tonnes of this season's production—which ends in July—as well as 5,000 tonnes of this season. Two years ago, Iran insisted on an oil-for-meat barter deal, but this year is paying towards a consumer oriented market, rather than a commodity market.

Moslem slaughtermen with offi-cially designated Moslem reli-gious observers, who thoroughly check New Zealand processing works to ensure the killing method complies with religious requirements. This includes an insistence that the slaughter-man faces Mecca as the animal

This season New Zealand will This season New Zealand will process 35m lambs. Production will drop to 32m next season, as restructuring in the farming industry will see another decline in the national sheep flock. Economic factors are forcing many farmers to switch from meat production to other agricultural products. Several sheep farmers in the north island have changed over to beef production.

beef production.

The decline in the lamb crop started a few seasons ago and has produced a surplus of killing and processing capacity.
The large meat-processing com-panies own several killing and freezing works in different parts of the country.

During the past two years, there have been several mer-gers and takeovers in the processing industry as companies began rationalising their production facilities.

Two giant meat works can process up to 10,000 lambs a day—were closed down permanently and another could not

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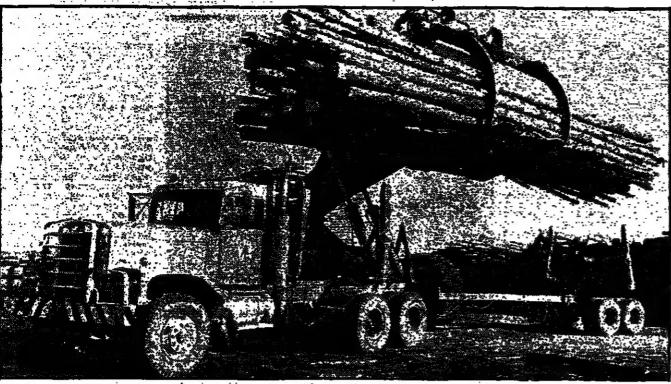
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Uncertainty for meat exporters

Continued from Page 19

open this season because the company could not obtain what it considered to be a satisfac-tory work agreement with the meat workers' union. This reflected a much more determined attitude on the part of mest companies in their

bargaining procedures.
The closure of meat-processing plants has not been as rapid as some in the industry predicted. This was partly because of the resistance and social upheaval such closures create. The meat works is often the major or even the sole industrial employer in the com-munity and the effect of a town's virtual entire work force suddenly becoming unemployed is traumatic, especially in New Zealand, which for more than 40 years was largely shel-tered from such upheavals.

production capacity. But one basis. They also provide pay-bright spot this year was the opening of a smaller works spe-cially designed to produce chil-led for the growing chilled-meat tions.

enstomers right down to retail level, and is making a deter-mined effort to satisfy them. This is changing many of the traditional processing and far-

ming methods. Concerted efforts have been made to extend the growing and killing season to provide a longer continuity of supply—some-thing not easy to achieve when dealing with a living growing product.

Instead of allowing all ewes to give birth at the same time, and for the lambs to mature over a short period, farmers are trying to extend the breeding sesson by having different breeds of sheep in their flock. They allow only a number of their breeding ewes to mate each month, thus extending the lambing season over a much longer period.

This means the entrepreneu-

rial exporters and big buyers can negotiate contracts and offer guaranteed prices and regular payments for definite quantities of consistent sized. However, more processing quantities of consistent sized plants will close or reduce their lambs delivered on a regular basis. They also provide payment in advance, This takes

This has been particularly More than ever before, the important this year, when far-New Zealand meat industry is important this year, when far-conscious of the needs and only marginally above the requirements of its various record low level of last year and

when many younger farmers, with high mortgage and interest payments face the real prospect of losing their farms because

repayments.
The New Zealand mest industry is extremely concerned at the growing mood of protection-ism in international meat marhats. New Zealand operates a voluntary restraint quots sys-tem with the EEC, but this sea-son, its total shipments to the EEC did not reach the permit-

ted level.
Discussions on the EEC sheepmeat regulations are due next year but already some farmer groups in France and Britain are exerting political pressure to promote their own cause. New Zealand sheep farmers believe their counterparts in the EEC and US do not fully appreciate the situation of New Zealand farmers who have no government subsidies to assist them to cope with their

depressed incomes.
Recently, the New Zealand media contrasted the value of a British lamb, boosted by aid payments to well over NZ\$100 and a similar New Zealand lamb with no government sub-sidies valued only N2\$30 including the value of the pelt. The most urgent and serious problem facing the New Zea-land mest industry at present is

in the US, where regular attempts are made to introduce protectionist legislation to control or reduce New Zealand

lamb imports.
A recommendation to impose a lamb quota was recently tacked onto a trade bill and the Meat Board has been devoting con-siderable energy to counter this in Washington and with American sheep interests.

American domestic sheep flocks have fallen from 30m to 11m over the past ten years. There are many factors for this. Sheep farmers' sons do not want to follow their family's farming traditions and have no desire to spend years of their lives herding sheep; there is a shortage of the Mexican and Basque sheep herders who were a mainstay of US sheep-raising methods.

There is also a shortage of shearers in America. New Zealand shearers, with their fast style enabling a good shearer to shear more than 300 sheep a shear more shear more shear shea day, are now spending part of the season in the sheep-grazing

Those wanting to restrict imports claim New Zealand lamb sales have contributed to the decline but the New Zealand meat industry says this is not so—New Zealand is simply being used as a scapegoat.

Forest products

New corporation leads change

tries have become increasingly international either through the size of their global operations and their ownership or through links with large-scale forestry companies in Canada, US, Chile and Australia.

and Australia.

New Zealand Forest Products established 52 years ago and now the largest forest utilisation company in New Zealand, is a joint partner with American deliberation of the partner with American deliberations. Australia in a new medium de-nsity fibre-board plant in Australia, due to be opened next year. It will be the largest in Australia.

Fletcher Challenge, now owns 96 per cent of Crown Forest of Canada, along with a controlling interest in British Columbia forest products and is involved in a joint venture ownership of a newsprint mill and forest in

Chile.

FCL is now the world's second largest producer of both pulp and paper, Carter Holt has acquired a large forestry group in Chile and also has wide Australian interest. Nelson Pine Forests—which compared to the industry giants is a small joint venture between two local companies and a Japanese partner-last year opened a medium density fibre-board which has a guaranteed contract to ship one

third of its output to Japan.

These developments and the attempted NZ\$1.5bn takeover of NZ Forest Products by Fletcher Challenge, which was fiercely resisted and finally abandoned earlier this year-kept public attention focused on the big privately-owned forestry com-

It has been however, in the state-owned forestry operations in which the most traumatic and far-reaching changes have taken place. On April 1, the former state-owned forest service which had assets of NZ\$56bm and owned more than half of the Im hectares of commercial plantations in NZ, was split into three separate state-owned corporations. This is part of the Labour governments plan to make state enterprises mor efficient, more commercial viable and operated on commercial principles, divorced from the

The new Forestry Corporation has taken over all the commercial activities including the logging, milling and sales of the
former huge state-owned able media attention focused on coming forests. Its assets including ½m the number of jobs which would forests with two large commercial sawmills.

estrictions of bureaucracy.

NEW ZEALAND'S forest industries have become increasingly international either through the size of their global operations

Its planted forest of 600,000 hectares ties built around logging operators with the 165,000 tions, the transition was in fact hectares owned by NZ Forest accomplished reasonably Products and 110,000 hectares smoothly. owned by Fietcher Challenge.

Many loggers, who were formerly civil servants, jumped at the opportunity to form eight- and 10-men self-employed units, felling trees under contract. Most of the equipment they needed was bought on favourable terms from the old forest service.

An example of the new mood and new approach to the job is logging gang No. 42. Its eight-man co-operative gang work in Kaingaroa forest, the largest man-made forest in the world. Their contract calls for them to deliver 365 tonnes of felled tim-ber a day. Frequently they accomplish their five days target by Thursday evening and

have a three-day weekend. Because they are now paid not only on quantity as previously, but also on quality, the quality of timber coming out of the forest has also improved sub-stantially. Chief Executive of the new forest corporation Mr Andy Kirkland says "the whole operation and the whole approach right through the approach right involves the corporation is geared towards bottom-line efficiency." Mr Kirkland was himself a senior civil servant in the forest service. He was one of those who long ago recognised the short-comings and difficulties of trying to run an efficient commercial operation under the traditional civil service struc-

Compared with the old state Forest Department, the new corporation's total office and logging staff have been cut from more than 7,090 to 2,600, including 1,300, mainly logging crews.

who are working on contract.
Whole sections, such as the large head office engineering supervisory staff, which were regarded as necessary under the Civil Service structure, have

Owned by Fletcher Challenge.

Despite the huge reduction in staff, including logging crews, production of felled timber has actually increased in the four months since the change-over.

The 3,000 wages staff were offered a substantial redundancy package or the guarantee of employment for at least one year. The new corporation months since the change-over. production of felled timber has actually increased in the four year. The new corporation months since the change-over. One reason is the incentive given to loggers and others involved in the extraction of timber to become self-employed.

who were to be come self-employed.

who were to be a self-employed when the new board management team the and management team the opportunity to take a greater indepth look at every operation and establish the minimum number needed to operate successfully cessfully.

> Operations have also been decentralised. Instead of the huge head office structure there are now only a handful of senior, management in the Wellington headquarters. Decision making 2.8m cubic metres.
> has been passed down the line.
> The intense planting progwith local managers responsirammes carried out since the has been passed down the line, with local managers responsi-ble for their own operations and ultimately their own profitabil-ity. There is greater emphasis potential customers. Previously forest service wood was sold by tender. In future it will be sold

> The corporation has the facili-The corporation has the facilities to mill only 10 per cent of the trees it produces. The rest is started large-scale forest planting after World War II will also be looking to dispose of its mature timber. This is the environment in which the new Forestry

to an end and 40-year-old trees are beginning to fall under the loggers' chainsaw. Soon trees coming out of New Zealand coming out of New Zealand mark in NZ's forestry developforests will be 30-years-old. This ment means the size of the log will be

However, the quantity lost will be offset by improved quali-ty of the timber. The younger trees have benefited from intrees have benefited from intense pruning in their formative years. But the production of younger smaller logs will mean the new Forest Corporation must soon invest in new sawmills. The existing mills are not geared to handling smaller sized logs efficiently.

For some time NZFP has operated a 30 year felling programme. It has also carefully managed its logging to ensure that every year it cuts less than

that every year it cuts less than the annual growth of its forest so the volume of wood growing in the forest is never less at the end of a year than at the begin-

NZFP foresters estimate the trees are increasing in weight by approximately 7,500 tonnes per day. This is the equivalent of an annual growth of about

1950s means that NZ's supply problems will soon be a thing of

the past. on marketing. Even sections Production of NZ timber within the corporation itself which last year was 10m cubic have to act competitively in metres will double within the Production of NZ timber dealing with each other, so that, next five years. By the year 2001 for example, if the export division is negotiating a sale of logs cubic metres. This means the to Japan it will have to negotiate new corporation—along with with the supply company mana- the other big forestry com-ger in competition with other panies will have to find new customers for the extra produc-

An increased world demand by negotiation between sales-men and customer.

The same time that the same time company for their giant newsprint mills.

The growth in demand for timber and timber products over
ber and timber products over

the last few years has put a strain on the amount of NZ wood available for milling. Because of variations in the planting programme in the decades since 1926 when large-scale forest planting began, much of the forest milled over the past few yers have been large, 50-year old trees.

These are now rapidly coming old trees.

These are now rapidly coming dient of a successful operation.

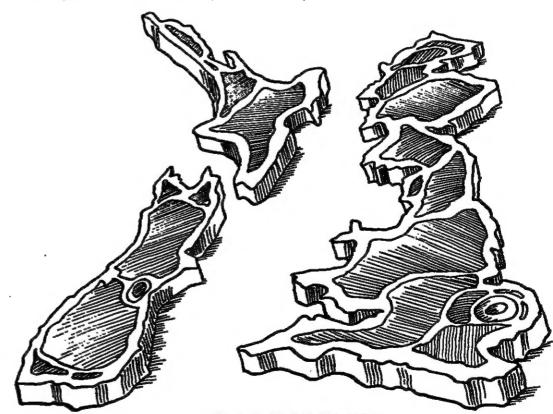
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British trading skills are being blended with New Zealand marketing strength to boost sales of New Zealand lamb within the UK,

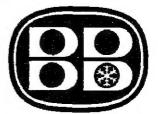
New Zealand's Primary Producers Co-operative Society (PPCS) has linked with British meat processing specialists Brooks of Norwich to jointly promote New Zealand lamb to the British retailing market.

As New Zealand's largest Farmers Co-operative, with more than 11,000 farmer members, PPCS can guarantee delivery to the UK of quality carcasses while Brooks' modern plant can swiftly and economically process frozen and chilled lamb to the specific requirements of UK retailers and caterers.

> Ken Rouse, New Zealand Lamb Company, 14/17 St John's Square, London, EC1M 4HE.



Stewart Barnett, Chief Executive. PPCS, PO Box 941, Dunedin, New Zealand. Tel: 010 64 24 773 980.



Barry Brooks, Managing Director, Brooks of Norwich, Holly Tree Farm, Little Melton, Norwich, NR9 3NP. Tel: 0603 810137.

Research bears juicy fruits

A FEW years ago a small apple tree, grown from a wind blown seed sprang up on the edge of a fruit and for the past ten years, or diseases which are common in many other producing countries. commercial orchard near Nel- much higher inflation than in

son in New Zealand's major any competitive country.

apple growing area.

Another of the fruits—
The tree did not interfere literally—of its research and with orchard operations so owner, John Williams, left it to develop and bear fruit

sweet juicy tasie.

He carefully harvested the fruit planted the seeds and with the help of NZ's horticultural research facilities and the

apple. grow
Described by horticultural expo
officials as a freak of nature this tion. is now New Zealand's most valuable export apple, poised to

attractive to customers, it has a sweet juicy flavour which appeals to the European taste. Although the Braeburn originally grew by chance it is indifferent fresh fruit to China is fraught customer appeal.

It devotes much time and

production in some countries food.

While the clipper ships were establishing

speed records for bringing tea from the

Shanghai Bank was establishing a unique

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East to the West, the Hongkong and

reputation in trade finance.

crop development is the introduction this year of the red pear. When NZ Prime Minister He was impressed by the David Lange was presented almost perfect shape of the with one of the first of the deep apples it produced and he was even more impressed by the it was an artificial fruit. wine coloured pears, he thought it was an artificial fruit. Assured it was genuine he took a very tentative bite then con-sumed the rest with obvious

enjoyment.
The apple and pear board was apple and pear board, established in 1948 to acquire developed a new variety of and market all apples and pears grown in New Zealand-for both export and domestic consump-

> It is owned and controlled by growers themselves although, as a statutory body, it is finally responsible to the minister of

able export apple, poised to have huge popular demand, especially in Europe.

Named the Braeburn it is already in big demand in Scandinavia where retailers and customers are happy to pay very high prices for it.

Because quantities are still limited it is still relatively unknown in other markets but this will quickly change.

This season NZ orchards are growing 50 per cent more Braeburns than last year, and production will rise rapidly. Nurseries are not able to produce enough young trees for all the orchardists wanting to plant to the minister of a statutory body, it is finally responsible to the minister of agriculture.

Growers say it is the tight board control kept over quality, packing, transport, shipping, marketing, promotion and sales which makes NZ's pip-fruit industry successful in an intensely competitive world market. The board's sales this season will be NZ\$550m with \$300m coming from exports.

It will export 9.3m cartons during the current season—up the orchardists wanting to plant.

the orchardists wanting to plant to Europe although—with an the new type of apple which is eye to creating markets for unique to New Zealand.

Not only does the shape look NZ salesmen are also active in

cative of the efforts the NZ with problems—not the least of apple and pear industry makes which is the lack of suitable stay ahead of competitors in cool storage space and foreign

exchange.
Last season NZ became the money to research, not only into only southern hemisphere counnew types of fruit, but to try allowed to ship apples into improved keeping qualities China. It sold 35,000 cartons, through temperature control mainly in southern areas close and new cool store techniques, to sea ports and it hopes to send transport methods and more this year during the off season when locally grown apples are not available.

The apple and pear board claims NZ is seven or eight years ahead of other world producers in developing new varieties of fruit.

It has to keep ahead to overcome the particular problems, that child is of prime concern to including its longer distance parents. Chinese mothers are prepared to aver for the coaling area. from markets, higher cost of prepared to pay for top quality production than most competi- food for their off spring and tors, problems of access, over- fruit is regarded as a healthy

Well-traded. Over 100 years of smooth sailing.

in many other producing countries so NZ growers do not need to spray their crops with the chemicals needed to keep these

pests at bay.
Plans to ship large quantities of Queensland tomatoes to NZ a few years ago brought an immediate outcry—from the public as well as growers alarmed that the tomatoes

would also bring the Queens-land fruit fly.

The arrival of this, or other pests such as the med fly would be a disaster for NZ fruit exports. New Zealand would lose its envisible reputation for lose its enviable reputation for being free of fruit fly and would certainly find it more difficult to sell its products in many markets.

Ever since the phenomenal success of the kiwi fruit which made millionaires out of some of the early participants and which is the best known NZ product in some countries, includ-ing Japan, there have been extensive efforts to find another fruit to repeat this success. Horticulturists, however, say there won't be another kiwifruit

"at least in our lifetime."
It was, they say, the fruit of the twentieth century. It was the first since the banana 100 years ago to have such an impact on world fruit tastes and consump-

tion, and before the banana the nearest equivalent was Sir Walter Raleigh's potato.

However, although the goldrush type of boom has gone out of NZ's kiwifruit industry it has settled down to become a very settled down to become a very important crop. Last year NZ shipped 28 million trays of kiwifuit around the world. This year it will export more than 40 million trays. They will earn between NZ\$400m and

Kiwifruit and apples which between them will earn \$800m provide 80 per cent of NZ's horticultural exports.

Next year NZ will have about

60m trays of kiwifruit to sell and will meet much greater com-petition from other countries which have now developed their own kiwifruit orchards, Chile, Australia and South Africa will be exporting big crops of kiwi-fruit while California and Japan, both important markets for NZ, will be growing a large part of their own requirements.
The increased supply has meant that kiwifruit is no longer reaching only a luxury market. The kiwifruit was a unique NZ

its leading place in world mar-kets. Even million by 1990 it is estimated NZ kiwifruit production will still be half of the

world's total.

Agriculture minister, Mr
Colin Moyle has predicted NZ's
horticultural exports will be
worth more than \$1bn by 1990.
There seems every likelihood
this will be achieved, despite
the problems NZ has building
up substantial markets for many
of its perishable horticultural
products.

of its perishable norneutural products.

The distance these have to travel will also be a disadvantage. Despite this, there are now 45 different horticultural products earning more than NZ\$Im—a worthwhile contribution of NZ billion's export income.

of season blooms, including orchids to Japan and roses to

Another NZ success story is the nashi pear, originally a native of Japan, this has flourished in NZ's climate. Last year growers produced 9,000 trays. This season they will pack 50,000.

For the UK, European and North American markets, the nashi is still largely unknown, although British consumers have rapidly taken to the fruit. About 35 per cent of this year's exports will finish up in British fruit shops.

To introduce the big yellow pears NZ exporters are organising demonstrations and testings. North American markets, the

ng demonstrations and tastings in the large supermarkets and fruit stores in Europe and the

fruit stores in Europe and the US.

They believe this is the fastest and best value-for-money way of getting the fruit known to consumers. During the past 5 to 10 years there has been a much greater awareness of the potential of horticulture as an export industry in New Zealand. The kiwi fruit success focused the spotlight on horticulture but since then practically every missionaries in the 1830s, but it has taken almost 140 years to fulfil a phophecy made by the famous French explorer navigator. Dumont D'Urville, who wrote: "I was given a light white wine, very sparkling and delivence will be planted extensively all over these islands and very soon New Zealand wine may be exported to English possessions." kiwi fruit success focused the spotlight on horticulture but since then practically every fruit, berry and vegetable has been considered as a possible export product export product.

-apart from the handful of major crops-are sent to overseas markets in relatively small shipments.

Dai Hayward

MIJO BRAJKOVICH, arrived in New Zealand from his native Yugoslavia in 1903 to dig for kauri gum—the much prized amber-like resin of the kauri trees which had fallen to earth over hundreds of years. A few years later he went home to his native village to find a bride and after his elder children were born returned to New Zealand, bought one acre of land on which he planted grapes and proceeded to make wine. Today wines from that San Marino Winery, now covering 80 acres, and run by son Mate, are

available in exclusive Paris restaurants, through English and Scottish wine agents and hold a respected place among New Zealand wines. The winery is one of a score of medium-sized wine producers established by Dalmatian immigrants 50 or 80 years ago

and which are still run by their descendants. Dalmatian names such as Brajkovich are common industry.

Grandson Michael, who graduated with honours from Roseworthy College, Australia, and who is regarded as an internationally skilled wine-maker, has been invited to spend a season in Postures to help improves

income.

A decade or so ago exports of NZ flowers were worth about \$20,000. This year NZ flower sales around the world will earn sales around the world will earn son in Portugal to help improve the quality of some of the Portugal value. guese vintage.
This reflects the development

and high quality of New Zea-land wines today, which have come a long way since the 1950s when they were the butt of Brit-ish TV satirical programmes. ish TV satirical programmes.
The New Zealand wine industry is now poised for a major advance into the British market. Buoyed by the invitation for New Zealand to be the featured national at the 1988 London Wine Trade Fair. New Zealand wine makers will send close to In litres of wine to Britain next 1m litres of wine to Britain next year. This is a 50 per cent jump over the 300,000 litres, valued at NZ\$ 1.5m, sold to British wine drinkers in the current year,

Wine-making arrived in New Zealand along with the very first missionaries in the 1830s, but it

However, New Zealanders were not — and, by and large, are still not wine-drinkers —

they prefer beer.

Twenty five years ago they drank only two litres of wine per drank only two litres of wine per head. Today, they consume 15 litres per capita. The experi-ence of New Zealand soldiers during World War Two and the increased travel opportunities for thousands of New Zealanders in recent years, broadened

Winning ways attest to quality

New Zealand already possessed some of the main requirements for good wine growing—the right climate, suitable soils and the necessary sunshine.

In wine production terms, New Zealand is rated as a cool climate. Its wines have the typical collection of the metal to affect the flavour collection of climate. Its wines have the typi-cal cool climate characteristics

cal cool climate characteristics of lightness of style and lower alcohol but with greater intensity of fruit and variety. The southern latitudes of New Zealand correspond to the European region, which stretches from the Rhine to Spain, but New Zealand vineyards are always close to the sea and benefit from the cooling breeze.

cooling breeze.

French grape varieties introduced into New Zealand, particularly the Sauvignon Blanc and Chardonnay, not only flour-ish but the fruit produces a fla-

vour seldom achieved in longer-established countries.

The quality of New Zealand wines has steadily improved over the past 15 years and inter-national wine experts compare national wine experts compare them favourably — and in many cases — better than French or Australian wines. New Zealand producers began applying Ger-man wine-making techniques. When the use of stainless steel fermentation tanks was intro-duced they immediately had an

demand for better quality had been using stainless steel tanks for years. This also meant

San Marino, which still picks its grapes by hand because it believes that "something of the quality is lost by mechanical picking", installed its first stainless steel fermentation tank in 1954.

It does however import 225-litre, once-used wooden barrels from France in order to "age"

its vintage.
In 1985, the New Zealand wine industry following a bountiful harvest faced something of a crisis with over production of cheaper quality wines flooding the market. The resulting price war created financial problems for wine makers but did help increase the popularity of wine

drinking.
To help the industry the Government paid growers £6,175 for every hectare of living vines pulled out of the ground. To earn the subsidy growers had to pull a minimum of 1,200 hec-

tares.
The "vine pull" scheme as it became known temporarily slowed down the increase in production from an expected 86,000 tonnes of grapes to 61,000 their knowledge and appreciation of good wine.

Along with this changing pattern and taste has come a Zealand dairy industry which

advantage with the long-term production from an expected 86,000 tonnes of grapes to 61,000 tonnes. Wine production was cut back to 47m litres.

More important, however, was the opportunity it gave growers to pull out their poorer quality grapes. The total vineyard area was reduced from over 6,000 hectares to 4,500 bectares but the grapes that are left are now the best quality and best producing varieties. As wineries now expand they are planting

better quality varieties.
For many years, wine-growing was concentrated in the areas where the missionaries first settled—north of Auckland and around Hawkes Bay and east coast areas in the North Island. Because grapes had always been grown there, it was generally accepted that these were the best growing areas.

In 1973, Montana, New Zealand's largest wine producer needed to expand its vineyards. After extensive oil and other better quality varieties.

After extensive oil and other tests throughout New Zealand it

tests throughout New Zealand it planted large vineyards in Mariborough in the northern tip of the South Island. This has now become Montana's largest vineyard and this year will process 14,000 tonnes of grapes in six enormous half million litre stainless steel tanks.

Wines from Marlborough have quickly established a high international reputation, especially in Australia and Montana, which has four large wineries throughout New Zealand and produces about 40 per cent of New Zealand's production, has been followed to Marlborough by other growers.

been followed to Mariborough by other growers.

These include Corbans, snother large scale producer, and a French grower who came in New Zealand to produce a New Zealand champagne-type of wine. Danlel le Brun has established two very large underground storage caves under the local hills. These are New Zealand's only true "champagne" cellars, reproducing the conditions of the great underground caverns of the Champagne region of France.

The Le Brun family have been making champagne since 1648.

making champagne since 1648. Daniel le Brun selected New Zealand and then Marlborough to expand outside of France after dismissing California and Australia.

Production so far is modest, but Australian buyers have been clamouring for a few thousand cases of the Le Brun product Daniel le Brun is ada-ment that only the French region Champagne can produce Champagne and he labels his produce "Methode Champeproduce

noise."
Ask the New Zealand Wine Institute to compare New Zea-land wines with those of other wine-producing areas and they will quote the results of a test will quote the results of a test carried out by the famous British wine magazine, "Decanter." Thirty Sauvignon Blanc wines—six each from France, South Africa and the US, five from New Zealand, four Australian and three from Chile were lined up for a tasting and test by a panel of British wine experts.

Dal Hayward

A SPECIAL MESSAGE TO OUR **INVESTORS AND CUSTOMERS**

CONGRATULATIONS AND THANKS FOR HELPING OUR COMPANY TO GROW

FINANCIAL HIGHLIGHTS FOR YEAR ENDED 31 MARCH 1987		
	1987 NZ\$	1986 NZ\$
Total Revenue Total Earnings Earnings per Share Dividends per Share Shareholders' Funds Total Assets	2,017 million 145 million 23.5 cents 10.5 cents 756 million 6,225 million	1,305 million 85 million 21.3 cents 9.0 cents 495 million 5,700 million

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